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ECONOMIC DEVELOPMENT STRATEGY AND RECOVERY PLAN 2022 – 2025 PROJECT REFERENCE GROUP

TERMS OF REFERENCE

1. Introduction

The generation of an Economic Development Strategy and Recovery Plan 2022 - 2025 (EDS&RP) aims to respond to the opportunities and needs of the business community and identify actions to aid business recovery from the COVID-19 pandemic.

The development of the EDS&RP will be comprehensive and is aimed at linking strongly with the upcoming Council Plan to deliver meaningful outcomes that are associated with Council's strategic priorities. It will also link with the Banyule Community Vision 2041 and long-term financial plan.

The EDS&RP will consider the economic and demographic trends that are impacting the local economy and highlight the issues that should be addressed and the opportunities that could be achieved for Banyule's economy and business community. This is particularly important considering the COVID-19 challenges placed on businesses across Banyule.

2. Aim

The aim of Project Reference Group (PRG) is to provide Council with ideas and feedback to shape the development of the EDS&RP in delivering the key objectives under Our Thriving Local Economy theme (one of the six priority themes in Council's 2041 Community Vision.

3. Membership

The PRG membership will consist of up to 12 members and will include representation from:

- Banyule Trader Association, Business Association or Body Corporate (Centre Manager or • Committee Member/President) (2 members)
- Representative Body in Melbourne's North (Organisation or Government (2)
- Banyule Business Operator and/or Owner (8 members) Proposed breakdown by industry type;
 - Accommodation and Food Services
 - o Construction
 - Education and Training
 - Health Care and Social Assistance
 - o Home Based Business
 - Manufacturing 0
 - Professional Services, Scientific and Technical Services 0
 - **Retail Trade** 0

*a business can nominate under multiple categories i.e. Business operator that is part of a Trader Association committee and operates a retail business.

The following representative are also to be included, additional to the community members:

One Councillor* (additional to the 12 business members)

Up to Four Council officers** (additional to the 12 business members)



All PRG positions are voluntary positions.

All Councillors will be invited to attend meetings as observers.

4. Recruitment

Selection Criteria

Applicants from interested business members will be assessed based on the following criteria:

- Demonstrated business experience.
- An understanding of the key issues facing businesses in Banyule.
- Willingness to commit to a twelve-month term.
- Ability to represent a diversity of views and interests of the business community.
- Qualifications, skills and experience the person can bring to the Project Reference Group relevant to businesses within their industry.
- The ability to work collaboratively with other businesses, government and key stakeholders.

Permanent or temporary staff members of Banyule are not eligible to apply for membership.

Council will aim to ensure that members of the PRG reflect the diversity of the community.

Selection Process

An Expression of Interest that invites applications will be advertised through Councils Shaping Banyule website, Banyule Business eNewsletter, website and social media channels and circulated through networks. The Expression of Interest will be advertised for a minimum of 14 days. Key members may be recruited directly by Council officers.

The selection committee for the reference group will include the project control group comprised of the Director, City Development; Manager, Environment and Place, Project Manager and members from the project team. The committee will assess the candidates against the selection criteria and advise Council of the appointments via a briefing note. Where required, the selection committee may also conduct interviews with candidates.

5. Terms of Appointment

Appointments will be for a twelve-month term.

A nominated Councillor will Chair the PRG meetings. Another Councillor can be appointed as a sub chair, to fulfil this role in the regular Chairs absence.

If the term exceeds twelve months, members will be provided with the opportunity to extend their term for a further twelve months.

A member who is absent from two consecutive meetings, without forwarding an apology, will be assumed to have resigned.

Members are free to resign from PRG at any time by notifying the Project Manager. Previous nominations may be considered to fill the vacancy. An Expression of Interest (EOI) process will be undertaken if there are no previous nominations that meet the criteria. By agreement of the majority of existing members the group may choose not to fulfil the vacancy.

Meeting Frequency and Duration

The PRG will meet approximately two to four times over the next 12 months, for duration of up to 2 hours.



It is expected that each member attends a minimum of 60% of all meetings.

If members are an apology, they should provide a weeks' notice of their absence where possible.

A quorum for the PRG will consist of a minimum of one Councillor and five other members of the Project Reference Group.

6. Roles and Responsibility

Role of Councillors

- A nominated Councillor will act as Chairperson of the PRG. This includes guiding the meeting according to the agenda and available time and facilitating relevant discussion in accordance with the intended purpose of the meeting.
- To be the link between Council and the PRG.
- To table issues and concerns to Council on behalf of the PRG.
- To nominate another Councillor to attend meetings in their absence.
- To give a week's notice to the Project Manager if they are unable to attend and nominate another Councillor to attend meetings in their absence.

Role of Reference Group members

- Commit to serving for 12 months.
- Prepare for, attend and actively participate in meetings.
- Take an active role in communicating the views of the broader business community to Council.
- Provide feedback to Council via the Council Officer assigned to convene the Project Reference Group.
- Keep the Project Reference Group informed of current and emerging developments, and issues and activities relevant to the Project Reference Group.
- Respond to requests for input into and/or feedback on Council activities, policies and reports, at time in between meetings.
- Share information and promote consultation opportunities with your networks as requested.

Role of Council Staff:

• The Project Manager will provide support to the Project Reference Group including developing agendas and keep minutes of the meetings, follow up on actions identified in meetings, be a point of contact for project reference group members and communicate with members between meetings.

Shared Roles and Responsibilities

All people present at meetings are expected to follow a **Code of Conduct**:

- Act honestly and treat others with respect.
- Not make improper use of their position or make improper use of information acquired because of their position.
- All members will be able to raise issues or problems and have them dealt with in an honest and respectful manner.
- All members will be given equal opportunity to participate in the reference group discussions.

7. Extent of Authority

• PRG members have an active role to provide feedback and advice to Council to inform the development of the Strategy.



- PRG members participate in discussions at two to four meetings.
- PRG members have an advisory role and do not hold any authority to make decisions or commitments on behalf of Council.

Furthermore, PRG members do not have the authority to:

- Expend money on behalf of Council.
- Speak on behalf of Council.
- Speak on behalf of the PRG.
- Commit Council to any arrangement.
- Consider any matters outside of its area of reference.
- Direct Council officers in the performance of their duties.

8. Monitoring and Reporting

The minutes of PRG meetings will be circulated to members via email for confirmation in 5 – 10 business days. The outcomes of meetings may then be summarised and placed on the designated Shaping Banyule page for community viewing.

9. Induction and Orientation

An induction and orientation process will occur for all members at the beginning of the term of the Project Reference Group. This process will include:

- Briefing members on the expectations and requirements of membership of the Project Reference Group.
- Providing members with an overview of the project reference group structure and decisionmaking processes of Council.
- Introduction to Banyule's Council Plan and other relevant Council policies, strategies and plans.
- Overview of the strategic objectives and achievements of the Economic Development Plan 2015 -2020.

Support to Participate in Meetings:

To allow for diverse participation, Council may support participation of members through provision of assistance including:

- Hearing Loops
- Translators
- Transport Vouchers
- Child Care reimbursement

Requests for support assistance will be directed to the Project Manager prior to the meeting and Council will assess their capacity to support each request on a case by case basis.

10. Project Reference Group Members

In performing the role of project reference group member, a person must:

- act with integrity
- impartially exercise their responsibilities in the interests of the local business community; and
- not improperly seek to confer an advantage or disadvantage
- **avoid conflicts** between their Project Reference Group duties and their personal interests and obligations



• commit to regular attendance at meetings.

These obligations relate to requirements within the Local Government Act:

- misuse of position as a member of the Reference Group (Section 123)
- confidential information (Section 125) and
- conflict of interest (Sections 126 to 131).

Where a member has a conflict of interest, they must advise the Chair in advance of the meeting and no later than the beginning of the meeting. The member must leave the meeting during discussion.

Refer to Appendix A for further detail

11. Change to the Terms of Reference

The Project Control Group are responsible for ensuring that the Terms of Reference are current and responsive to the project requirements. Changes to the Terms of Reference may be amended at any stage at a Project Control Group meeting by majority vote.

When the Terms of Reference are amended, the updated version must be circulated to all project PRG members to advise them of the changes. The updated terms of reference will be provided to all Councillors.



Appendix A

Reference Group Member Regulatory Obligations Guidance to Members

LGA Section	LGA Requirement	
Misuse of Position		
123(1)	A Reference Group member must not intentionally misuse their position to:	
	a)	Gain or attempt to gain, directly or indirectly, an advantage for themselves or for
		any other person; or
	b)	Cause, or attempt to cause, detriment to the Council or another person
123(3)	Circumstances involving misuse of a position by a member of the Reference Group	
	include	-
	a)	Making improper use of information acquired as a result of being a member of the Reference Group; or
	b)	Disclosing information that is confidential information; or
	c)	Directing or improperly influencing, or seeking to direct or improperly influence, a member of Council staff; or
	d)	Exercising or performing, or purporting to exercise or perform, a power, duty or
		function that the person is not authorised to exercise or perform; or
	e)	Using public funds or resources in a manner that is improper or unauthorised; or
	f)	Participating in a decision on a matter in which the member has a conflict of
		interest.
Confide	ntial Info	rmation
125	A mem	ber of the Reference Group must not intentionally or recklessly disclose
	informa	ation that the member knows, or should reasonably know, is confidential
	informa	ation. There are some exemptions to this requirement, the key one being that if
	the info	ormation disclosed by the member has been determined by Council to be publicly
	availab	le.
Conflicts	s of Inter	est
126	A mem	ber of the Reference Group has a conflict of interest if the member has:
		A general conflict of interest as described in Section 127; or
	b)	A material conflict of interest as described in Section 128.
127	A mem	ber of the Reference Group has a general conflict of interest in a matter if an
	imparti	ial, fair-minded person would consider that the members private interests could
	result i	n that member acting in a manner that is contrary to their public duty as a
	membe	er of the Reference Group.
128	A mem	ber of the Reference Group has a material conflict of interest in a matter if an
	affecte	ed person would gain a benefit or suffer a loss depending on the outcome of the
	matter	·
Please N	lote	
The abov	ve guidar	nce is not verbatim from the Act and does not include all details as explained in
		of the Act. For a full understanding of the requirements of the Act in relation to the

matters summarised above, members are expected to make themselves fully aware of the requirements of the Act.