

Proposed Budget

2022 - 2026



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Mayor and Chief Executive Officer Introduction

Banyule Council, like all levels of governments and communities around the world, has been deeply impacted from the COVID-19 pandemic during the past two years. These impacts have been felt socially and economically and we have pivoted to address the situation and support the community.

This Budget shows we are starting to recover from reduced levels of income resulting from COVID-19 lockdowns and restrictions. Above all, it demonstrates our ongoing commitment to financial sustainability while we keep delivering high-quality services, programs and infrastructure that meet the needs of our community.

We know there are cost of living pressures and we continue to keep fees and rates at affordable levels. For 2022/2023, rates will be capped at a 1.75% increase in line with Victorian Government policy. While this restricts our ability to deliver more for the community, we will continue to provide support for individuals and grants to community organisations and businesses. We know people's experiences and needs are different, and we will continue to respond where and when necessary.

This is a challenging economic environment and our efforts are firmly focused on finding efficiencies and cost savings. Councils face financial imposts from external factors, such as rising inflation, landfill costs, fuel prices and other levies. Adding to this, a boom in construction has made it more difficult and costly to source contractors and materials for capital works. Despite these increasing expenses, we remain in a sustainable financial position and forecasts for future budgets show continued improvement.

Addressing the rising cost of waste

Banyule's vision is for a community striving to achieve zero waste to landfill by 2030. At the same time, the Victorian Government is implementing changes to household recycling and councils will need to provide a waste service for four bins, including a new bin for glass. While this promotes better recycling and the reuse of products, providing four separate waste services increases Council costs well above what we can recover through rates. This is compounded by the Victorian Government's increase to the landfill levy, which will leave Council with an estimated shortfall of \$9 million over 10 years. These rising costs have been absorbed by local governments over many years and have now become unsustainable, particularly since councils have been subject to rate caps.

From 1 July 2022, we are proposing to separate out the cost of providing waste and recycling services into two new waste rates. These will appear as individual items on rates notices. To offset the introduction of waste rates, the overall general rates collected across the municipality will be reduced. Individual ratepayers will be impacted differently depending on what waste services they receive. For the average ratepayer, this represents an extra \$0.50 per week for 2022/2023. While this has been a difficult decision, without action we would need to look at other ways to address this significant financial shortfall, such as unwanted cuts to essential community services or infrastructure.

Improving facilities and infrastructure

For 2022/2023, we have allocated \$60.20 million to deliver a substantial capital works program. This will improve hundreds of community facilities and infrastructure, including:

- Rosanna Library and precinct upgrade \$9.05 million (over 2 years)
- Olympic Park Masterplan \$5.30 million
- Watsonia Town Square \$5.23 million
- Footpath replacement program \$3.00 million
- East Ivanhoe Preschool upgrade \$2.50 million
- Local roads rehabilitation works \$1.95 million

Planning for the future

The Budget is not developed in isolation and its overall direction aligns with our new Community Vision 2041 and Council Plan 2021-2025. By integrating our planning and financial resourcing through the Revenue and Rating Plan, Financial Plan, and Asset Plan, we set strategic objectives focussed on our community's needs for today with an eye on the future.

During extensive community consultation to develop our Community Vision 2041, we heard about the importance of providing services and community facilities that are accessible and encourage connection. This has become a key focus when we upgrade facilities, such as Rosanna Library and Olympic Park. We also know we play an important role in fostering a thriving local economy. And that is why we continue to create jobs as part of our Inclusive Employment and Social Enterprise programs and are encouraging other employers to partner with us.

Today, people want more convenience and online services. To accommodate this, we have allocated \$2.50 million for our ongoing digital transformation that continues to improve the way we service the community. Equally important is lowering carbon emissions and taking action on climate change. We continue to invest in initiatives that help the organisation and the broader community take positive steps to net zero emissions. Programs that deliver energy-efficient buildings, renewable energy, electric vehicles to our fleet, and a circular economy remain key priorities.

As our city grows and our lifestyles and needs change, there is even more importance on ensuring Banyule is a well-planned, sustainable and liveable place that caters for all. As we create better places and spaces, we want to protect our local character and environment. We also need to seize the opportunities to pool resources and work together to enhance Banyule. Our continued advocacy has secured \$28.33 million of funding support from other levels of government. This, and other project partnerships with external agencies, ensures our budget delivers more for our community.

Your feedback counts

We encourage you to read on and take in the breadth of projects, programs and initiatives outlined within this proposed Budget 2022-2026. While some of these are small and localised, others span across the municipality and beyond. Either way, they all play a part in transforming the lives of all who call Banyule home. We look forward to your feedback on the Budget and our other key strategies which we will take into consideration as we finalise the Budget for adoption on 27 June 2022.

Thank you.

Mayor Cr Elizabeth Nealy

CEO Allison Beckwith

Executive Budget Summary

Financial Principles

The proposed Budget 2022-2026 outlines our financial strategies that support our service obligations; capital works aspirations and asset renewal objectives. Specifically, to:

- Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
- Establish a financial measurement framework against Council's plans and policies.
- Ensure that Council complies with sound financial management principles, as required by the *Local Government Act 2020* and plan for the long-term financial sustainability of Council.

Council has complied with the following principles of sound financial management by:

- Generating enough cash to fund capital works and meet the asset renewal requirements as outlined by the VAGO financial sustainability ratios.
- Encouraging more operational innovation to enhance operating activities and control expenditure at levels that are able to consistently support the funding requirements of the capital works program and provision of quality services.
- Supporting the growth of non-rate revenue to achieve greater diversification of the current revenue base and provide flexibility within which to better manage rate revenue increases to within the rate cap.
- Balancing meeting the ongoing core service needs of our community, expectations and quality of delivery with the ongoing achievement of long-term financial sustainability.
- Delivering of a revenue and rating plan based on stability, equity, efficiency and transparency.
- Delivering of a debt management strategic plan to ensure decisions and opportunities can be accommodated within a context of responsible, sustainable financial management.

COVID-19

This budget is a recovery budget for Council. The organisation has been slow to recover from the financial impacts of COVID-19 and it will take a few years to reach our operable levels. Yet despite this setback we continue to be a financially sustainable Council in the long-term.

Council has always put the needs of the community first and has done everything in its control to maintain key services and infrastructure delivery to the community and we were well positioned to obtain the much needed funding support from State and Federal Governments through this recovery phase.

Rates and charges contribute funds to address ageing infrastructure, improve the amenity and quality of community assets and deliver vital services across the breadth of the City. Our services income, as noted above, has not yet fully recovered in many core areas such as our recreation and leisure centres, the transfer station, and transport engineering. Where feasible operational expenditure has been directly offset across all council service to accommodate for the ongoing impacts of COVID-19.

Council has established this recovery budget and will continue to undertake prudent financial management to generate enough funds to maintain financial sustainability into the future

Summary of financial position

Key Statistics	Forecast Actual	Proposed Budget
	2021/22	2022/23
	\$'000	\$'000
Total Expenditure	161,629	167,701
Total Income	170,063	181,895
Surplus for the year	8,434	14,194
- Non-recurrent capital grants	11,017	14,009
-Capital contributions	4,954	5,127
Underlying Operating (Deficit)	(7,537)	(4,942)
Total Capital Works Expenditure	57,206	60,200

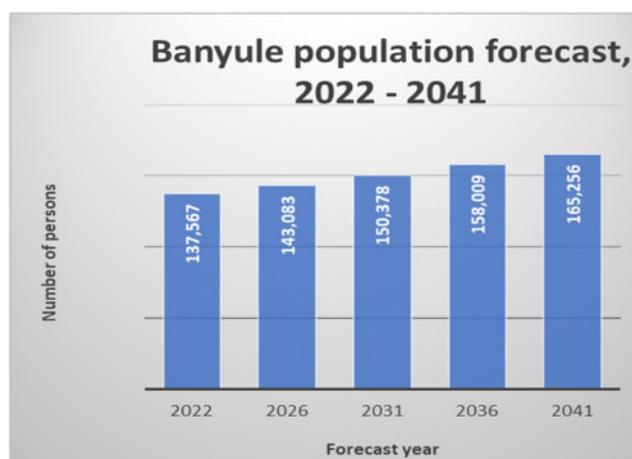
Municipal Demographics

Banyule's estimated resident population for 2021 is 129,387. The municipality has an older age profile compared to Greater Melbourne. Older adults aged 50+ years make up 36% of Banyule's population compared to 31% of the population in Greater Melbourne.

From 2011 to 2016, the largest increase in the number of Banyule residents occurred in the following age groups:

- 5-9 years (+916 persons)
- 65-69 years (+1,140 persons)
- 70-74 years (+897 persons).

Banyule's population is forecast to grow to 165,256 by 2041 at an average annual growth rate of 1%. The population aged 80 years and over is forecast to have the largest growth across the municipality.



Banyule is a diverse municipality. Residents come from over 140 countries and around 120 different languages are spoken at home. Skilled migrants comprise the bulk of recent migration in Banyule, followed by those who settled through family reunion. Humanitarian arrivals represent the smallest proportion of migrant intake.

In the 2016 Census, 706 residents identified as First Nations people, 221 couples reported living in a same-sex relationship and 5% of residents indicated a need for assistance due to disability.

Changing Demographics

As a result of the City's demographic profile there are several budget implications in the short and long term. Council continues to see a shift in the population make-up of this area to emerging migrant groups and growing established ethnic communities. Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents and use interpreting services for interpersonal communication with residents.

The City is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. Council continues to support appropriate increases in development density around its activity centres which will have ongoing implications for many service areas and infrastructure provision. Council's structure planning processes for these precincts is well established. Council has implemented an open space contribution scheme and an infrastructure development contribution plan.

Local Economic Outlook

In the year ending June 2021, there were 48,414 jobs in Banyule. The largest employer in the municipality is the Health Care and Social Assistance industry, making up 36% of all employment, followed by Education and Training (10%), Retail Trade (9%) and Construction (8%). A considerable proportion of the people who work in Banyule also live in the area (36%).

The outlook for the Australian economy remains positive despite January's Omicron wave influencing a 'shadow lockdown'. Gross Domestic Product (GDP) rose 3.4% in the December 2021 quarter as NSW, Victoria and the ACT came out of extended lockdowns in October 2021. Household spending rose 6.3% in this quarter exceeding pre-pandemic levels for the first time as lockdown restrictions eased. In line with this recovery in activity, the labour market has also performed better than expected.

Employment grew strongly over the latter part of 2020, and the national unemployment rate declined to 5.1 % in December 2021. The unemployment rate in Banyule dropped to 3.7% in December 2021.

Although the Reserve Bank of Australia has kept interest rates unchanged in recent times, the Australian Dollar continues to perform strongly boosted by global confidence as vaccine coverage widens and the value of Australian export commodities increase buoyed by Russia-Ukraine tensions.

The cash rate is Australia's official interest rate which is currently held at a target of 0.10% by the Reserve Bank of Australia (RBA). It has remained at this rate since March 2020, with the RBA indicating it is unlikely to lift it until annual inflation is within the 2-3% target range. The RBA does not forecast a rate rise until 2024.

While the economic outlook is positive, sourcing labour, supply chain disruptions and material shortages continue to be the biggest challenges. Rising staffing costs, likely interest rate rises in 2022 and the impact of geopolitical tensions have added new challenges to businesses already facing an uphill battle. Business and consumer confidence will drive the local economy and the return of

international visitors and visa holders will further its growth, particularly in the tourism, education, hospitality and agricultural sectors.

Data sources:

Population - Australian Bureau of Statistics (ABS), Census of Population and Housing, 2011 and 2016, compiled and presented by .id

Forecast - prepared by .id, December 2020

Number of jobs and employment by industry - 2021 National Institute of Economic and Industry Research (NIEIR), compiled by .id

Unemployment rate - Small Area Labour Markets December 2021 quarter

Reserve Bank of Australia website: publications - statement on monetary policy 2021

Community Engagement

Banyule's community is diverse, and this is part of what makes Banyule such a great place. We want our communities to be strong, healthy and inclusive. There are many different characteristics that make Banyule great, including highly valued public space, strong identity and character and vibrant shopping strips, waterways and a sustainable transport network in the region. People participate in their local community in many ways, whether it be participation in local sports, recreation and cultural activities, volunteering or having a say on the issues that are important. We want everyone in Banyule to feel like they are connected to their communities.

Council wants to deliver best value services and facilities for people of all ages and in differing circumstances. Council has an ongoing commitment to achieving outcomes that are sustainable, eco-friendly and bear the least impact on our environment including our response to climate change and the way our waste is managed.

The *Local Government Act 2020* legislates councils in Victoria to ensure transparency in decision making, responsible financial management, strategic long-term planning and meaningful opportunities for communities to be engaged.

To help us to deliver on our focus areas and important initiatives Council works in partnership with the community; engage with our community to ensure they are well informed and represented and meaningfully involved in decision making; encourage community participation and inclusion to provide opportunities for all and advocate for our community to improve services, infrastructure and social outcomes.

Council will continue to implement strategies and actions that address concerns of our community, organisation and management and measure success through utilising key financial sustainable ratios. These ratios assist to monitor and highlight issues for appropriate discussion and decision making throughout the planning process.

Operations

Each year the Minister for Local Government will set the rate cap that will specify the maximum increase in Councils' rates for the forthcoming financial year. The cap for 2022/2023 has been set at 1.75%. In applying the rate cap Council will raise \$111.62 million in rates in 2022/2023 (\$1,934.18 capped average rate). In addition to the general rate, two waste service rates will be declared for the collection and disposal of waste for the first time in 2022/2023. The revenue generated by these waste service rates will be revenue neutral. i.e. the total general rate revenue will reduce in proportion to the increase in the total waste rates(s) revenue in year 1.

Council generates income from other sources such as grants, statutory and user fees and charges to help support the essential services provided by Council and maintain the \$1.72 billion of Council infrastructure.

Council will generate a \$14.19 million surplus in the Draft Budget 2022/2023. The underlying result is a deficit of \$4.94 million (which measures Council ability to generate surplus in the ordinary course of business, excluding non-recurrent capital grants and capital contributions). It is anticipated to return to an underlying surplus position from the 2025/2026 financial year. This slow recovery is attributed to commercial activities such as leisure centres taking a few year to return to pre-COVID-19 levels whilst expenses have continued to rise each year, significant increase in major initiatives over the 4 years of greater than \$25 million; and the need to increase depreciation to support and maintain the replacement of Councils infrastructure each year which is now 1.72 billion. The challenge that Council now have is to carefully manage the growing Community expectations to ensure that council does not commit more resources than those that are currently available.

That said, Council is committed to deliver on its 2022/2023 budget and has invested in skilled and dedicated resources to enable Council to deliver on its strategic objectives and key directions and the capital program as outlined in the draft 2022/2023 budget.

Human resources represent \$76.51 million in the draft 2022/2023 budget (694.87 equivalent full time (EFT) staff numbers).

Council continues to provide levels of service to meet community expectations and to deliver continuous improvement from within the operational budget, further aided with the investment in the maintenance and renewal of existing systems and new systems. To date operational efficiencies have been as a result of process change, automation, service review, supplier contracts, new business generation and workforce restructures.

Fees and Charges

Council in its determination of user fee increases has taken into consideration the needs and accessibility of the community; demand for the service, pricing and cost to sustain a viable service. Where feasible Council aims to encourage greater participation across the municipality and maintain sustainable community affordability. Some fees have increased greater than CPI, mainly commercial fees to balance cost recovery, competitive pressures and council's financial sustainability objectives. E.g. waste recovery services due to increases in land fill levy costs.

Capital Works & Initiatives

Council will continue to draw down on its cash reserves to fund the capital works budget in 2022/2023.

Under the rate capping environment Council has continued to invest generously in its capital works program with \$60.20 million (including \$10.61 million of carried forward projects from 2021/2022) and \$8.75 million in initiatives in 2022/2023.

To continue to support sustainable development on major capital and initiative projects, Council will also seek to maximise external funding opportunities, such as applying for government grants and draw on cash reserves accumulated over the years. In 2022/2023 Council is projecting to receive \$16.15 million in Government grants to support the capital works and initiatives programs.

- Of the total capital works budget greater than 91% will be invested into asset renewal and upgrade. This percentages includes carried over projects from 2021/2022).
- There is significant investment into our parks, gardens, playgrounds and shared paths; upgrade to sporting grounds, facilities and pavilions; whilst continuing to invest in the maintaining of our roads, bridges and drainage.

Investment in Roads, Streets and bridges is \$16.20 million; Parks and Gardens \$11.02 million and Buildings \$27.81 million.

Council will have implemented a high-performance Food Organics Garden Organics waste service to reflect the changes required to meet sector challenges and Council, State and Federal Government objectives. This service is planned to divert waste from landfill and support our current waste strategy. You will also be able to see separate waste rates on your annual rates notice. These rates will be separate from your general rates and you should also see a reduction in your general rate as the cost allocation across Council is for 2022/2023 income neutral.

Council will continue to focus on improving existing IT infrastructure and applications with a goal of removing aged solutions and utilising existing unused functionality in our current applications. We want our community, customers and staff to be empowered and enriched by digital capabilities that enable positive interactions and service delivery outcomes. Council has an IT and Digital Transformation Strategy to move Council to become a more customer centric organisation. The first major projects focus on improving the customer experience and include:

- Contact Centre Platform – the project will design and implement a new cloud-based contact centre platform.
- Customer Experience Platform - the project will implement a new software solution that will provide customers with self-service options, allow customers to interact with Council via their preferred channel
- Enterprise Integration Software – this project will implement enterprise integration software that connects our systems and processes to make integration less complex and faster.
- Enterprise Resource Planning (ERP) – reviewing Council’s core operational and back office systems to identify the best market solution for replacement

Cash Reserves and Cash Balance

Council in 2021/2022 adopted an investment strategy and investment policy which will provide investment and development opportunities to ensure the best possible return on investments for our community, matched with investment policy limits and the debt management strategic plan principles in place. The investment strategy will be fully implemented during the 2022/2023 financial year.

The planned cash from operating activities is \$36.59 million (\$134.83 million over the 4-years)

Council will ensure outgoings are actively assessed alongside rates and own source revenue to effectively support Councils financing obligations and capital investment.

Debt Management

Council is seeking to obtain additional funds in 2022/2023 as part of the Community Infrastructure Loan Scheme run by the Victorian Government of \$6.30 million. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects. This

funding has been included to support the Capital Works Program, specifically allocated to the Rosanna Library and Precinct upgrade. Borrowings will peak in 2022/2023 to \$25.89 million and Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap.

The below table provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

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Expenditure Allocation

Council allocation of each \$100 worth of expenditure	
Capital Works & Initiatives	33.92
Corporate, Customer Service & Risk Management	10.97
Waste Collection & Recycling	10.95
Parks, Reserves & Street Trees	6.49
Family & Children Services	6.26
Recreation, Leisure & Aquatic Facilities	4.57
Library Services, Arts & Culture	3.27
Health, Aged & Disability Services	3.15
Transport & Parking	2.93
Building Control & Planning	2.89
Depot, Plant & Fleet maintenance	2.57
Roads, Footpaths, Drains & Related Utilities	2.46
Property Management	2.26
Urban Planning & Conservation	2.11
Governance & Executive	2.01
Social Enterprise & Inclusion	1.46
Debt Servicing	0.88
Local Laws	0.85
	\$100.00

The above chart provides an indication of how Council allocates its direct expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. It does not consider the source of funding for each area of expenditure. Expenses of a non-cash nature, such as depreciation, have been excluded from the above table.

Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

External Influences

The four years represented within the Budget are 2022/2023 through to 2025/2026. In preparing the 2022/2023 budget, a number of external influences have been taken into consideration. These are outlined below:

- Population Growth – include current population, expected population to grow to 165,256 by 2041.
- Rate Capping – The Victorian State Government continues with a cap on rate increases. The cap for 2022/2023 has been set at 1.75%.
- Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new residents become assessable. Importantly, supplementary rates recognise that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.
- Financial Assistance Grants – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant, for support the regional councils, the increase of General Purpose grant funding is limited to the minimum increase assessable to Council.
- Capital Grant Funding – Capital grant opportunities arise continually in 2022/2023.
- Enterprise Agreement (EA) – The quantum outcome of the Enterprise Agreement to come into effect is not yet determined. Remaining competitive within the labour market to recruit the skilled specialists has been challenging. Council also relies heavily on contractor and agency in delivering operational, capital works and major initiative projects.
- Superannuation – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2012/2013 financial year where Council was required to pay \$9.12 million to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.
- The super guarantee rate has increased to 10.00% from 1 July 2021, and then increase by 0.50% increments each year until it reaches 12.00% by 1 July 2025.
- Cost shifting - Local Government provides a service to the community on behalf of the State and Commonwealth Government Over time, the funds received by Local Governments' does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.
- The *Local Government Act 2020* requires Council's to address climate change in its Council Plan as it is one of the key overarching governance principles. Every council must:
 - promote the economic, social and environmental sustainability of the area, including mitigation and planning for climate change risks

- give priority to achieving the best outcomes for your community, including future generations.

Councils have a duty of care in the context of climate change adaptation that is recognised in law. The Victorian Government outlines how failure to act may leave your council open to claims of negligence. Acting on climate change is no longer optional.

In addition, climate change is a risk to council but tackling climate change can have economic as well as environmental benefits. According to a recent survey of over 200 top economists from G20 countries, renewable-energy, energy efficiency, and climate-resilience projects tend to create more jobs than projects that are environmentally neutral or harmful.

- Waste Disposal Costs – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. The levy increased over time from \$9.00 per tonne in 2008/2009 to a projected \$65.90 per tonne in 2019/2020, will again be increased as follows:

Rate (\$/T)	2020/21	2021/22	2022/23
Metropolitan-municipal	\$85.90	\$105.90	\$125.90

- The Coronavirus Pandemic (COVID-19) has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council had rolled out a comprehensive \$10.50 million and \$3.54 million of Economic Support Package in the last two years to provide immediate support to ratepayers, residents, community groups and businesses that were most impacted by the COVID-19 crisis.

Internal Influences

As well as external influences, there are a number of internal influences which are expected to impact the 2022-23 Budget. These include:

- Adjusted Underlying Result – This measures Council ability to generate surplus in the ordinary course of business—excluding non-recurrent capital grants, non-monetary asset contributions, and other contributions to fund capital expenditure from net result. In 2022/2023 underlying result is budgeted to be \$4.94 million in deficit as result of the changing of accounting standard regarding capitalisation of intangible asset. It is anticipated not to return to surplus position until the 2026/2027 financial year due to this change.
- Cash – Council has allocated a yearly optimal closing cash of \$70 million to support long-term sustainability and to provide a strong 2:1 liquidity position (cash / current liabilities) for viability and solvency. It should also be noted that the cash balance may be needed in the future to accommodate the possibility of a Superannuation liability call for the defined benefit members. A superannuation call has not been factored into this proposed budget.
- Working Capital – This is a measure of the ability to pay existing liabilities in the next 12 months. A ratio of one or more means that there are more cash and liquid assets than short-term liabilities. Over the next four years, Banyule’s Working Capital ratio is in excess of 2:1, which means Banyule has no immediate issues with repaying short-term liabilities as they fall due.

- Service Planning – In this proposed four-year budget, several strategies have been considered to meet the service needs of the community as well as remain financially sustainable. As a result, the increase in operational expenditure has been set to be CPI-0.25%, after including the below strategies.
 - Service reviews – Council continues to conduct service reviews to ensure operations meet quality, cost and service standards in line with community expectations.
 - Continuous improvement – Council develops and implements a Continuous Improvement program to deliver operational efficiency.
 - Digital Transformation – Council maintains its capital works investment in the maintenance and renewal of existing systems and infrastructure and provides additional funding for new systems to build customer capability and operational efficiency.
 - Collaborative procurement – Council continues to actively participate in collaborative opportunities with the Northern Region councils in an effort to maximise procurement and purchasing power.
- Service divestment - in March 2019, Council decided to transition out of Commonwealth Home Support Services (i.e. Domestic Assistance, Personal Care and Respite) from 1 July 2019, where the market is well developed, with quality providers readily available and initiates a transition plan. Council continues being a provider of Commonwealth funded Social Programs (i.e. Social Support Groups, Carers Support & Social Support Individual), Property Maintenance and Delivered Meals programs subject to further review work and the trial of options to optimise the sustainability of the service models in a competitive market model. Council is reassessing the financial benefit under the current economic environment and will provide an update of the results and the plan for new proposed services to benefit the community.

Economic Assumptions

	Actual	Forecast	Proposed Budget	Projections		
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Rate Cap Increase	2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
CPI #	2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
User Fees *	2.00%	1.50%	CPI	CPI	CPI	CPI
Grants - Recurrent	2.00%	1.50%	CPI	CPI	CPI	CPI
Grants - Non-Recurrent	2.00%	1.50%	CPI	CPI	CPI	CPI
Contributions	2.00%	1.50%	CPI	CPI	CPI	CPI
Proceeds from sale of assets	\$3.84m	\$11.54m	\$25.53m	\$26.45m	\$5.89m	\$11.47m
Finance Costs	\$2.37m	\$1.93m	\$1.76m	\$1.75m	\$1.66m	\$1.53m
Other Revenue	2.00%	1.50%	1.75%	2.25%	2.50%	2.50%
Employee Costs ^	2.10%	2.30%	2.25%	2.50%	2.75%	2.75%
Contactors, consultants, materials	2.00%	0.00%	CPI-0.25%	CPI-0.25%	CPI-0.25%	CPI-0.25%
Utilities	Various	Various	Various	Various	Various	Various
Depreciation and Amortisation	\$22.14m	\$23.32m	\$24.66m	\$25.90m	\$26.83m	\$27.66m
Other expenses	2.00%	0.00%	CPI-0.25%	CPI-0.25%	CPI-0.25%	CPI-0.25%

* 72% of all Council's community and commercial fees below or equal to CPI (35% of fees frozen for 2 years since 2019/2020) to encourage greater participation across the municipality and maintain sustainable community affordability.

#The first three years CPIs are consistent with the Victoria State Government's CPI outlook which is set in its 2020/2021 budget. It is expected to remain at 2.50% in year 4 (2025/2026).

^ CPI+ includes banding increments of staff.

Budget Reports

1. Link to the Council Plan

Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

Engagement and Research

Planning for the future relies on many sources of information including extensive community engagement, research, data, legislation and policy and the ongoing review and improvement of our services.

A summary of our engagement approach to developing the current Council Plan 2021-2025 can be found on Council's website.

Banyule 2041 - Shaping Our Future

Project background

In accordance with the *Local Government Act 2020*, Banyule City Council is engaging with the community, driven by principles of deliberative engagement, to inform the development of the Banyule Community Vision 2041, Council Plan 2021-2025, Financial Plan 2021-2031, Budget and Revenue and Rating Plan.

The aim of the project is to develop an innovative, aspirational and co-designed Community Vision that guides Council's work in enhancing the municipality of Banyule over the next 20 years. Through a robust engagement program Council and community will work together to inform the:

- Community Vision that captures how the community want Banyule to be in 2041
- Council Plan that sets out how Council is working toward that vision every 4 years
- Long term Financial Plan that will guide how Council will remain financially sustainable while supporting the Community Vision and the Council Plan.
- The Budget and the Revenue and Rating Plan that defines how revenue is generated through various sources.

Engagement Approach

The engagement approach was developed in collaboration with community and Banyule's elected representatives and in alignment with Local Government Victoria Guidance material. Throughout the engagement period, Council sought to inform as many people as possible about the project and to encourage participation. Communications material included posters, postcards, emails, video, social media and factsheets. Council informed the community about the project and promoted engagement

opportunities, encouraging people to visit the Shaping Banyule website for more information about the project.

Council provided many ways for people to participate and contribute including Shaping Banyule, workshops, phone and hardcopy surveys and submissions online and postal submissions. Over 4,100 people engaged with the project information and resources provided on Shaping Banyule. Approximately 1,329 individuals actively participated in engagement activities.

Budget and Financial Plan

The budget is a short-term plan which specifies the resources required to fund a council's services and initiatives over the next 12 months and subsequent 3 financial years and should be consistent with the first four years of the Financial Plan

The Financial Plan is a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and budgets processes.

Our Rating Context

Our Revenue and Rating Plan is used to ensure that the Local Government Act's rating objectives of 'equity and efficiency' are achieved. It is important that Banyule City Council has a Revenue and Rating Plan in place that is transparent to the community and reviewed annually as part of the budget process.

The rating parameters set for the strategic outlook period through to 2026 are indicated currently based on a 1.75% rate increase for 2022/2023.

The indicative rates are predicated on a rate capping environment and not indicative of maintaining all Council's services at their current level. Each year the Minister for Local Government will set the rate cap and will specify the maximum increase in Council's rates for the forthcoming financial year. The rate cap is consistent with the latest forecasted CPI figures.

Banyule will continue to revisit the principles outlined in the Revenue and Rating Plan each year when further information is received from the State Government on the rate cap and the economy. This will be then matched with the community's desire to maintain current service levels and capital investment.

For 2022/2023 Council will introduce a separation of waste collection service fees from general rates and introduce a Food Organics and Garden Organic waste collection service. To support the State Governments waste reform (to reduce waste and increase recycling) Council will separate all waste and recycling collection fees from general rates and create a new service rate for 1) Kerbside waste services and for 2) Public waste services. The food organics and garden organic services fees will be included in the new Kerbside waste service rate.

The cost for these services will be removed from general rates, reducing the total general rates collected.

Land is a finite resource in Banyule. Our Council is committed to ensuring that the effective use of land resources benefits the whole community, as each land holding contributes to the shared infrastructure and services of Council. As such, Council differentially rates its vacant commercial, industrial and

residential land to ensure an inequity in the shared contribution to infrastructure is not created through the underdevelopment of vacant land.

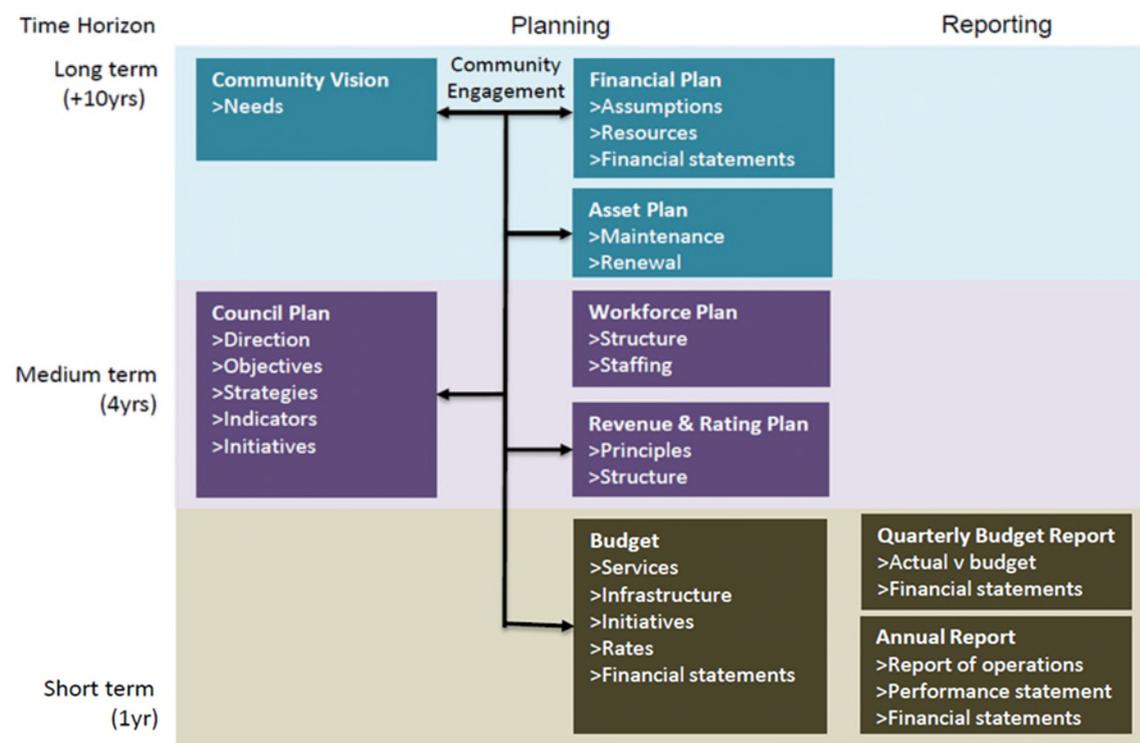
We also strive to encourage the best use development of land. Banyule values appropriate commercial and industrial development. However, we also acknowledge an increased impact on our shared infrastructure by these developments. We choose to differentially rate these properties to ensure an equitable outcome to infrastructure costs across our community.

We understand the shared value to our community of cultural and recreational lands. Council supports and encourages the development of this shared benefit by rating these properties at a lower level.

1.1 Legislative planning and accountability framework

1.1.1 Legislative Context

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Financial Professional Solutions

The timing of each component of the integrated planning and reporting framework is critical to the

successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities as part of determining how to prioritise resources and balance service provision, asset maintenance responsibilities and capital works.

Community consultation needs to be in line with a Council's adopted Community Engagement Policy and Public Transparency Policy.

Service Planning and Review

Service Planning includes considerations of budget, community needs and expectations, alignment with Council Plan and Key Strategies, future needs assessment etc.

Each year Council's business units undertake service planning in relation to delivery of the Council Plan (which includes community engagement input) and develop the Annual Action Plan across the Council.

A robust service development review program has been established to assess value, provision, and sustainability. This provides strategic business planning in the forward provision of service delivery across Council areas.

Ongoing strengthening of service planning is being undertaken through:

- Articulation of objectives, scope, and standards across services, and alignment with the Council Plan
- Planning processes, approaches, and support materials
- Development of longer-term strategic planning, operational provision, and asset management for longer term financial planning outcomes, and seeking alignment with community needs in these priorities and directions

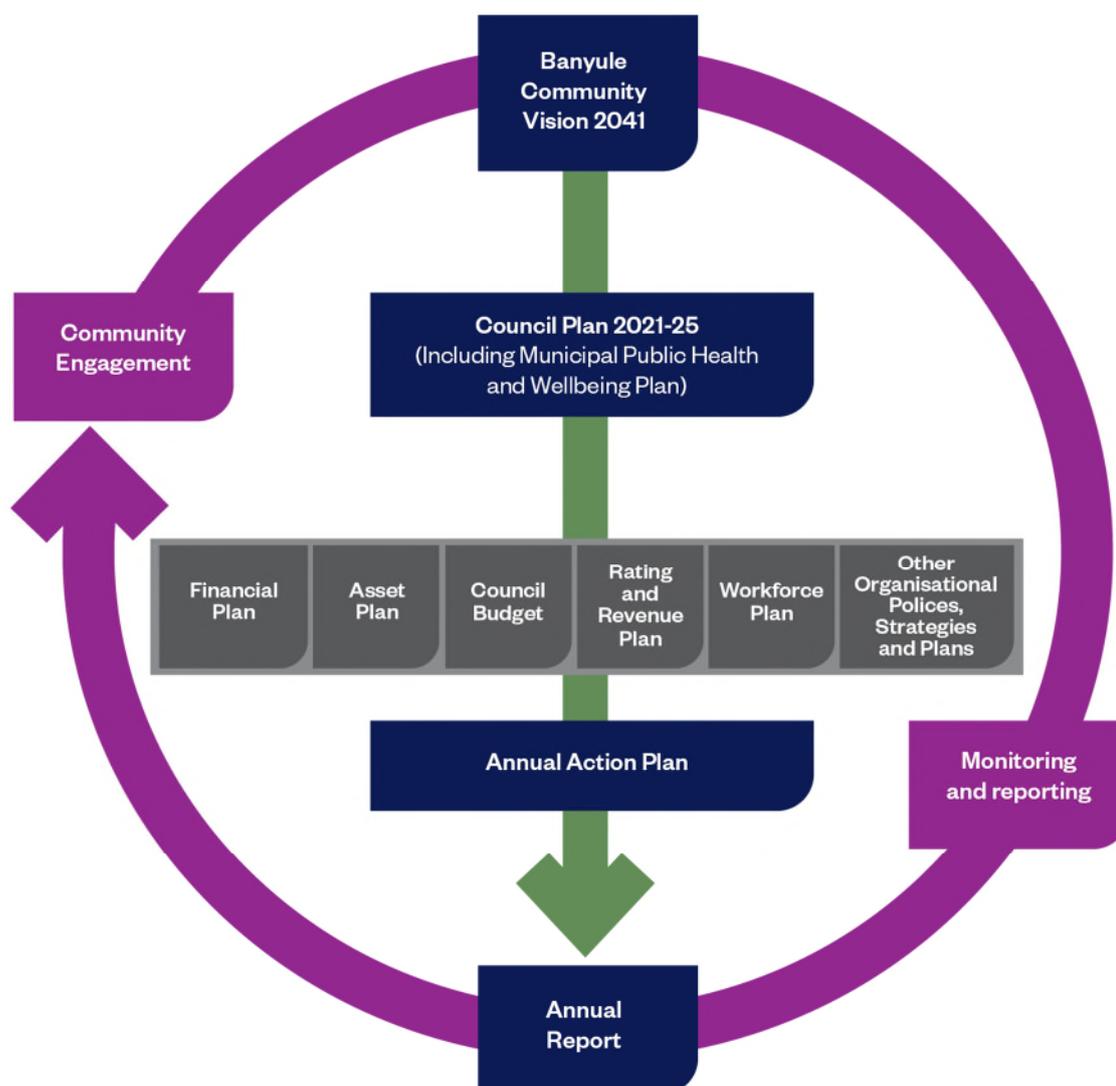
1.2 Our Purpose

Banyule has transitioned to a new Integrated Planning and Reporting Framework in line with the requirements of the *Local Government Act 2020*. The preparation of this Budget 2022/2023 has been developed in consideration of the Community Vision 2041. The Budget is based on the Council Plan 2021-2025 (Year 2 actions), Asset Plan 2022-2032 and the Revenue and Rating Plan 2022-2026.

Our Integrated Strategic Planning and Reporting

Banyule has developed an integrated strategic approach to planning, delivering and reporting to deliver service outcomes for the community and to meet requirements of the new *Local Government Act 2020* (the Act).

Integrated planning and reporting aim to ensure we remain an adaptive, responsive and viable local government authority. This is facilitated by understanding what our community aspires to, setting direction within our resource capability and allowing Council to make informed decisions on behalf of our community.



Council's integrated approach to planning, delivery and reporting supports and underpins the delivery of the Banyule Community Vision 2041 and Council Plan.

The Council Plan

The Council Plan outlines Council's strategic priorities and directions in the broader context of the Community Vision and adopted policies, strategies, and plans (including the Municipal Strategic Statement and Municipal Public Health and Wellbeing Plan).

It works together with key plans such as the Financial Plan, Budget, Revenue and Rating Plan, Asset Plan, and a range of other policies and plans.

The Council Plan outlines and integrates Banyule's Health and Wellbeing Priorities for 2021-2025 and Banyule's Climate Action Response.

The Council Plan is reviewed on an annual basis to ensure that it continues to meet the needs of the community. It is implemented through annual action plans, which reflect Council's decisions on the initiatives and priority services to be funded through the Budget each year.

The Budget and Financial Plan are closely linked with and support the achievement of the Council Plan and Community Vision.

Banyule Community Vision 2041

The Banyule Community Vision 2041 reflects our community's values, aspirations and priorities over the next 20 years. It comprises an overarching Vision Statement and a series of community priority themes. Together these will guide us in shaping our policies and plans, and to prioritise investment.

The Vision was developed through an extensive engagement process with people who live, work, study, visit or own a business across the municipality.

The Banyule Community Vision 2041 statement:

"We in Banyule are a thriving, sustainable, inclusive and connected community.

We are engaged, we belong and we value and protect our environment."

This Vision is supported by six community priority themes:



The Council Plan strategic objectives are directly aligned with the Banyule Community Vision priority themes.

1.3 Strategic Objectives

The following table lists the Strategic Objectives as described in the Banyule Council Plan 2021-2025:

Strategic Objective	Description
1. Our Inclusive and Connected Community	A safe, healthy, vibrant and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged.
2. Our Sustainable Environment	A progressive and innovative leader in protecting, enhancing and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction.
3. Our Well-Built City	A well planned, sustainable and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced.
4. Our Valued Community Assets and Facilities	As custodians of our community, assets, facilities and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections
5. Our Thriving Local Economy	A thriving, resilient, socially responsible local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities
6. Our Trusted and Responsive Leadership	A responsive, innovative and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations

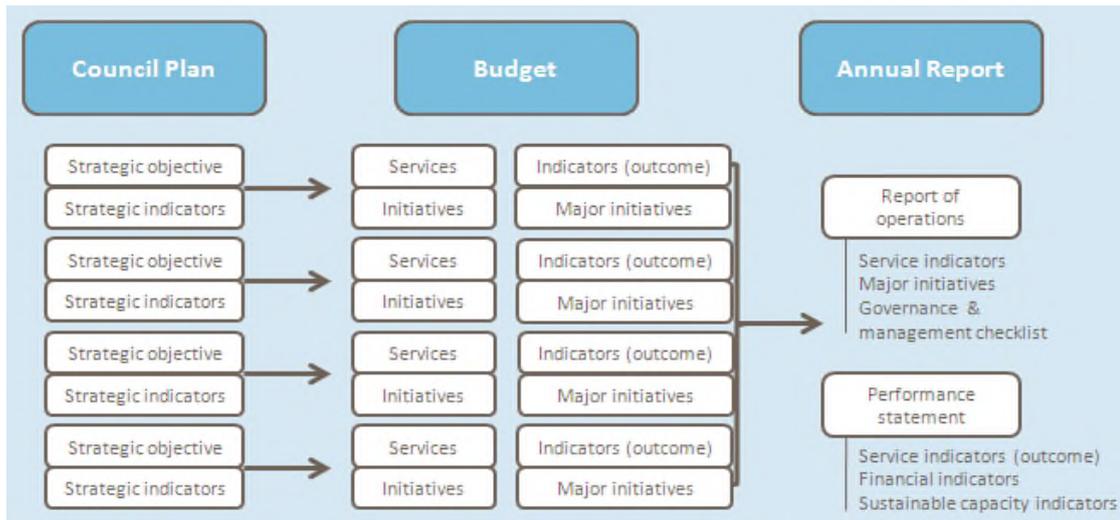
Our Council Plan's Relationship with the Municipal Public Health and Wellbeing Plan

Banyule City Council is required under the *Victorian Public Health and Wellbeing Act 2008* to prepare a Municipal Public Health and Wellbeing Plan (MPHWP) every four years or include public health and wellbeing matters into its Council Plan.

The Council Plan 2021-2025 outlines our commitment to enhancing health and wellbeing outcomes for our community. By integrating the MPHWP into the Council Plan, we acknowledge the significant role we have in improving the health and wellbeing of people in Banyule.

2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

Priority Theme 1

Our Inclusive and Connected Community



2.1 Our Inclusive and Connected Community

Strategic Objective: A safe, healthy, vibrant and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged.

Strategies to strengthen our Inclusive and Connected Community:

1. Promote active and connected living through a range of accessible and inclusive opportunities for all people of all ages through sport and recreation
2. Provide a range of services and programs, and work with relevant partners to enhance health and wellbeing outcomes and social cohesion
3. Provide and promote arts and cultural experiences to enhance community connectedness, engagement and a sense of wellbeing
4. Actively support and facilitate infrastructure, services and programs that address community safety
5. Enhance our relationship and work in respectful partnership with the Traditional Custodians of Banyule, the Wurundjeri people, identified Elders and other Aboriginal and Torres Strait Islanders
6. Promote community awareness and support a diverse, connected, and inclusive community that respects and celebrates different cultures, beliefs, abilities, bodies, ages, sexualities, genders and identities
7. Provide a range of services and programs that support the development of children, young people and families
8. Strengthen community preparedness and resilience for emergency events
9. Provide for and facilitate specific programs and respond to current and emerging preventable disease, outbreaks and public health risks
10. Deliver a range of accessible services and programs for older people that support social connections and independent living
11. Deliver a range of services and programs to become the leading Council in supporting and empowering people with disabilities
12. Enable and empower philanthropic and business partners to support our community through the establishment of the Banyule Community Fund.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Inclusive and Connected Community' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Inclusive and Creative Communities - Community Partnerships, Arts and Culture, First Nations</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Community Partnerships: Shop 48, Bellfield Community Hubs planning and facility management, Postcode 3081 community capacity building, support to community organisations and Neighbourhood Houses partnerships</p> <p>Arts and Culture: Community cultural development, art collection management, art exhibitions, culture and heritage development, festival, event and cultural programs, and Council events.</p> <p>First Nations: Aboriginal and Torres Strait Islander (ATSI) programs, embedding of the Reconciliation Action Plan, ATSI cultural awareness training, responsibility and ATSI eldership and community support, oversight and management of Barrbunin Beek Gathering Place.</p>	2,207 (104) <hr/> 2,103	2,537 (297) <hr/> 2,240
<p>Business area: Healthy and Active Communities</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Civic Precincts: Oversight, management and activation of Civic precincts including Ivanhoe Library and Cultural Hub, Greensborough Civic Precinct and future oversight Rosanna Library Precinct. management of key contract and partnerships.</p> <p>Sports, Recreation and Community Infrastructure: Sport and leisure services and community infrastructure planning. Developing sport participation, leisure and recreation programs, sports pavilions and ground allocations, leases and licences for sporting clubs, club engagement and development, minor and major capital works.</p> <p>Major Facilities: Major leisure and recreation facilities master planning and contract management including Ivanhoe Golf Course, Chelsworth park, WaterMarc, Macleod Recreation Centre, Watsonia Pool and Community halls for hire.</p> <p>Banyule Leisure: Ivanhoe Aquatic Centre, Olympic Leisure Banyule, and Macleod Netball Stadium.</p>	13,055 (4,629) <hr/> 8,426	15,319 (7,910) <hr/> 7,409

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
Business area: Family and Community Services	15,681	15,754
Provision of the following to support, protect and enhance the community's health and wellbeing:	(9,180)	(9,243)
	6,501	6,511
<p>Family & Community Services Strategic Management: Child and Youth Framework.</p> <p>MCH and Immunisation Services: Maternal Child Health Services, early childhood parent education, family support, playgroup support, immunisation services to family and community including the free vaccination program and management of the commercial immunisation program and Nillumbik tender.</p> <p>Early Childhood Services: Child Care Centres, Early Childhood facilities management and capital works program, Early Years Networks facilitation, Kindergartens, Kindergarten Central Registration, and Early Years Community Support.</p> <p>Youth Services: Including individual, LGBTIQ+ & CALD support; Youth Communications, Youth Participation, Mental health & wellbeing, School workshops and delivery; Jets Creative Arts Youth Facility & Banyule After Hours Youth Outreach & Program Support team.</p> <p>Aged Services: Community support assisting older residents and includes, social support, carer support, delivered meals and property maintenance, assessment and outreach.</p> <p>Service Reform: The provision of service review of programs, reforms and services within the Community Wellbeing Directorate and strategic projects.</p>		

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
Business area: Resilient and Connected Communities	4,015	4,617
Provision of the following to support, protect and enhance the community's health and wellbeing:	(1,637)	(1,522)
	<u>2,378</u>	<u>3,095</u>
<p>Emergency Management and Public Health Protection: Municipal emergency risk assessment, Local community resilience planning and education, Emergency services support, Community information and warnings, Vulnerable Persons Register (VPR) coordination, Business continuity planning support, Single Incident emergency coordination, Regional collaboration, Municipal emergency relief and recovery planning and coordination, Secondary impact assessment coordination, Volunteer recruitment and training, Relief and recovery centre management and local and regional exercises. Public Health Protection delivery including food safety enforcement and education, neighbourhood complaints (nuisance), tobacco, infection control, heatwave planning, prescribed accommodation, domestic wastewater management and public health emergency management.</p>		
<p>Community Connections: Regional Assessment Service, service access and navigation, Age-Friendly community, age-friendly social planning, community development and strengthening, community grants, Banyule Community Fund, volunteer support and development.</p>		
<p>Community Impact: Community safety, gender equity and preventing violence against women, Municipal Public Health and Wellbeing planning, social policy and planning, supporting Council's commitment to inclusion, access and equity, advice on major strategic projects, support project management capabilities, demographic data support and analysis.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Inclusive and Connected Community' objective (Community Priority Theme) include:

- Implement a range of initiatives and programs that support participation in sports, recreation and leisure, and build and strengthen the capacity of sporting clubs.
- Implement the Neighbourhood Houses Strategic Partnership Framework.
- Transition the Social Support Programs to the Bellfield Community Hub, providing a welcoming venue to support older people in the local area.
- Lead social research to inform and support actions on Banyule's health priorities in partnership with the Inclusive Banyule Advisory Committee.
- Support the Banyule Child Youth and Family Committee to improve outcomes for children and young people, as outlined in the Child and Youth Framework.
- Deliver a range of community festivals and events including Malahang Festival, Carols by Candlelight, Twilight Sounds, Eco Festival, Chillin' in Banyule.
- Deliver a series of culturally appropriate activities, workshop and events as part of the Diverse Communities Project, with the aim of uplifting and supporting our diverse community.
- Deliver quality improvement plans for all five Council early childhood services as per National Quality Standards.
- Participate in the North West Metro (NWM) Regional Emergency Management Planning Committee (REMPC) and the Municipal Emergency Management Planning Committee (MEMPC) activities and subcommittees.
- Complete the reviews of all emergency management plans and sub-plans.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Priority Theme 2

Our Sustainable Environment



2.2 Our Sustainable Environment

Strategic Objective: A progressive and innovative leader in protecting, enhancing and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction.

Strategies to strengthen our Sustainable Environment:

1. Protect and enhance our natural environment, providing connected habitat for diverse flora and fauna
2. Minimise stormwater pollution and the impacts of flooding, and maximise Council's water conservation to transition to a water sensitive City
3. Demonstrate leadership in addressing climate change and take action to become a carbon neutral Council by 2028 and City by 2040
4. Empower and educate the community and businesses to take actions to achieve positive environmental and climate change outcomes
5. Avoid waste generation and encourage and support the community to achieve zero waste to landfill by 2030
6. Engage and work with the community and partners to protect, enhance and experience the environment
7. Protect, increase and maintain Banyule's urban forest population to provide a greener City for enhanced liveability
8. Explore and support opportunities for urban farming and community gardens.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Sustainable Environment' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
Business area: Operations	27,590	26,471
	(8,966)	(9,667)
Provision of the following to the municipality:	18,624	16,804
<p>Waste Management: Strategic Waste Management, Metropolitan Waste Management Group member, Banyule-Visy Material Recovery Facility, Rethink Centre Education Programs, Outreach Education Programs, waste service support, Waste Recovery Centre (Transfer station), garbage collection, recycling collection, food and green waste collection, Hard rubbish collection, Bundled branch collection, Commercial waste collection, parks and reserves waste collection.</p> <p>Cleansing: Mechanical footpath sweeping of shopping centres, Mechanical sweeping of sealed roads, Cleaning of public toilets and BBQ's, Inspection and clearance of drainage pits, Maintenance of litter trap program, Litter clearance from shopping centres, Litter collection, Removal of dumped rubbish, Removal of dead animals from roads, Syringe removal, drain cleaning.</p> <p>Infrastructure Maintenance: Maintenance of footpaths, kerb and channel, patching of roads, guardrails and unsealed roads, repair and replacement of signs and street furniture, drainage repair and Road Management Plan implementation.</p> <p>Environmental Operations: Management and delivery of Council's Water Sustainability Plan including the various elements of water sensitive urban design, water harvesting, integrated water management, stormwater quality and environmental improvements.</p> <p>Provision of the following to support council's direct service delivery areas:</p> <p>Plant and Fleet Management: Council's Workshop conducts repairs and servicing of all fleet vehicles, provides welding and fabrication services, coordination of accident repairs, administration of contracts and specification/ purchasing of new and replacement vehicles, trucks and heavy mobile plant, and sale of retired fleet.</p>		

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
Business area: Parks and Natural Environment	11,971	12,751
	(164)	(71)
The provision of the following to the municipal community as a whole:	11,807	12,680
<p>Strategic: Maintain capability and continuity of the Parks service, including project, initiative and operational delivery, business support and continuous improvement.</p> <p>Sportsfields & Parks Assets: Carry out maintenance on Banyule's park assets including playgrounds, sports fields, irrigation systems, paths, fences, park furniture and BBQs. Implement Council's Park asset renewal programs, delivery of open space capital works projects and minor repair to nature strips.</p> <p>Urban Forestry: Street and park tree maintenance, pest and disease control, tree replacement and planting, tree removal, tree root control, assessment for Council trees, nursery operations for plant propagation.</p> <p>Bushland: Environmental reserve management, flora and fauna recording and habitat restoration, noxious weed control and pest animal control, development of wildlife corridors, maintenance, construction, restoration and protection of bush reserves and river/creek reserves, environmental education, community planting days, Friends Group working bees.</p> <p>Parks Presentation: Maintenance of garden beds, mowing of active and passive parks and reserves, passive reserve maintenance, active reserve maintenance, half cost fence replacement, litter control in parks, maintenance of dog tidy bins, fire hazard control, maintenance and mowing of Right of Ways.</p>		
Business area: Transport and Environment	5,912	6,968
	(4,397)	(6,432)
Provision of the following to support council's direct service delivery areas, and municipal community as a whole:	1,515	536
<p>Environmental Sustainability: Responsible for corporate and community climate action, strategic biodiversity and community education and stewardship. Provides advice on emissions reduction, adaptation, energy efficiency, environmental education, conservation and land management. Supports the Banyule Environment and Climate Action Advisory Committee (BECAAC) and environment grants.</p> <p>Transport Engineering: Provides traffic engineering, road safety, project development and management, school crossing supervision, parking management and enforcement.</p> <p>Transport Planning & Advocacy: Undertakes planning, project delivery and advocacy for integrated transport solutions to improve public transport, walking, cycling and infrastructure that will benefit the Banyule community in line with Banyule's Integrated Transport Plan.</p>		

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Sustainable Environment' objective (Community Priority Theme) include:

- Finalise preparation of the Eltham Copper Butterfly masterplan for Banyule bush reserves, including Mayona Road Reserve.
- Advocate for habitat retention within North East Link (NEL) and other major projects, retaining offset plantings in Banyule and focusing on wildlife corridor connections.
- Operate, monitor and optimize capabilities of the existing stormwater harvesting sites and Water Sensitive Urban Design (WSUD) assets.
- Deliver a series of capacity building workshops to support environmental volunteers to lead and support positive climate action initiatives.
- Deliver environmental workshops to the community through Spring Outdoors Program.
- Roll out a FOGO (food organics and garden organics) kerbside collection system to residents.
- Commence a trial of environmentally friendly nappies at Morobe Street Children's Centre.
- Provide environmental grants that support local environment initiatives.
- Support and implement annual nature play activities across selected bush reserves.
- Finalise and implement the Urban Forest Strategy.
- Develop an urban food strategy and framework.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Priority Theme 3

Our Well-Built City



2.3 Our Well-Built City

Strategic Objective: A well planned, sustainable and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced.

Strategies to strengthen our Well-Built City:

1. Deliver well designed places and spaces that enable stronger connections and liveability to meet the diverse needs of our current and future community
2. Develop and maintain best practice integrated strategic plans that impact positively on the quality and design of our places and built environment
3. Prioritise a series of localised plans for twenty-minute neighbourhoods across Banyule that are well connected and meet community needs closer to home
4. Plan for greater diversity of housing and commercial activity in the most accessible locations to balance sustainable growth and enable ageing in place
5. Provide and facilitate for achieving environmentally sustainable designs and outcomes and deliver urban centres that are resilient to the impacts of climate change
6. Preserve and enhance Banyule's valued heritage, local character, and its significant trees
7. Provide and maintain public parks and open spaces for a range of uses for all ages and abilities
8. Lead on the use of sustainable modes of transport, and encourage walking, cycling and use of public transport.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Well-Built City' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Planning, Building and Laws</p> <p>Provision of the following to landowners, builders and developers:</p> <p>Development Planning: Statutory planning (land use and development including tree removal), subdivisions, planning investigations and enforcement.</p> <p>Building Services (Bpi): Municipal Building Surveyor, building permits and inspections, building investigations and enforcement.</p> <p>Provision of the following to developers, builders, contractors, pet owners, and municipal community as a whole:</p> <p>Municipal Laws: Animal management, fire prevention, Local Laws compliance and enforcement, building sites compliance and enforcement, footpath trading.</p>	7,071 (5,448) <hr/> 1,623	7,605 (6,046) <hr/> 1,559
<p>Business area: City Futures - Strategic Planning and Urban Design, Open Space Planning and Design, Property Services, Spatial & Property Systems</p> <p>Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:</p> <p>Strategic Planning and Urban Design: Creating and reviewing place-based policies, strategies and plans. This includes structure plans for activity centres, streetscape master planning and design frameworks for renewal areas; facilitating Council's role as the Planning Authority for planning scheme amendments; participating in Government strategic planning projects associated with the Victorian Planning Provisions, and periodically reviewing and updating the Banyule Planning Scheme.</p> <p>Open Space Planning and Design: Strategy development for public open space, including preparation and delivery of the Public Open Space Plan, master planning of reserves and regional playgrounds, and planning and development of Banyule's shared trail network.</p> <p>Property Services: Property portfolio management including the management of commercial and residential leases, discontinuances and associated sale of land, provision of Council related valuation services.</p> <p>Spatial & Property Systems: Spatial and property systems co-ordination and maintenance and provision of spatial approaches to managing Council's operations.</p>	2,089 (1,245) <hr/> 844	2,510 (1,368) <hr/> 1,142

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Well-Built City' objective (Community Priority Theme) include:

- Continue to explore property projects that deliver strategic outcomes for Council ensuring that assets are managed in the community's diverse, long-term interests.
- Implement the final project stage (stage 4) of the Olympic Park Masterplan.
- Develop a Place-based Framework for Banyule.
- Continue to implement Sustainable Building Guidelines, embedding best practice environmentally sustainable design specifications into capital works and maintenance programs.
- Commence a place-based neighbourhood character review in conjunction with preparation of the Banyule Housing Strategy.
- Continue to design and deliver the program of play space upgrades including the integration of nature play and soft landscaping where possible.
- Undertake a comprehensive review of the Banyule Open Space Strategy (2016-2031) to develop open space hierarchies and priorities.
- Review the Banyule Integrated Transport Plan 2015-2035 (BITP) and develop an updated action plan.
- Implement Banyule Bicycle Strategy and Walking Strategy action plans.
- Complete Safe Access Audits for pedestrians, cyclists, and mobility scooters in activity centres and around schools.
- Deliver community behaviour change programs that support sustainable and safe transport initiatives.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Valued Community Assets and Facilities



2.4 Our Valued Community Assets and Facilities

Strategic Objective: As custodians of our community, assets, facilities and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections.

Strategies to strengthen our Valued Community Assets and Facilities:

1. Strategically plan, build and renew community assets and facilities that meet current and future service needs and instil a sense of civic pride
2. Develop community assets and facilities that are environmentally sustainable, innovative, safe and continue to be of appropriate standard
3. Design and build facilities that are multipurpose and encourage community connections
4. Promote, design and deliver assets that provide spaces for the community to connect
5. Manage Council's commercial assets, leases and contracts to deliver sustainable, accessible and inclusive outcomes for the community
6. Actively seek partnerships and collaborate with other organisations to build and utilise community infrastructure.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Valued Community Assets and Facilities' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Delivery and Assets</p> <p>Provision of the following to the municipal population as a whole:</p> <p>Asset Management: Strategic Asset Management, programming for road and footpath (pavement) renewals and maintenance, Capital Works planning, Asset Management policy, strategy and plans for all asset classes, asset condition audits, pedestrian bridge inspection and maintenance.</p> <p>Asset Protection: Road and footpath infrastructure asset protection, supervision of new sub-divisions, unit developments, and vehicle crossover installations, issuing of Works within Road Reserve and other works consent permits.</p> <p>Capital Projects: Capital Works management and reporting, project management and contract supervision for building works projects and all major/minor civil works, road resurfacing, pedestrian trail, bike/shared path construction and maintenance, road construction and reconstruction projects.</p> <p>Building Maintenance: Scheduled/Unscheduled building maintenance on all Council owned buildings, air conditioning maintenance, vandalism repairs, management of Essential Safety Measures.</p> <p>Developments and Drainage: Legal Points of Discharge, Building Over Easement approvals, Stormwater drainage approvals for new developments, Planning referrals, investigation of flooding issues, scoping for new drainage works or upgrades.</p>	7,046 (594) <hr/> 6,452	7,594 (557) <hr/> 7,037
<p>Business Area: Strategic Properties and Projects</p> <p>Provision of the following to support Council's direct service delivery areas, and municipal community as a whole:</p> <p>The Strategic Properties and Projects department proactively pursues strategic and major property projects and developments associated with Council land to achieve positive outcomes for the community, meet beneficial financial outcomes, and deliver new and revitalised community assets that contribute to the sustainable growth of the city.</p> <p>Strategic Property Projects: coordinate and lead the redevelopment of identified Council owned sites including acquisitions and disposals involving Council land.</p> <p>Strategic Capital Projects: provide leadership and project manage a variety of major projects for the organisation to achieve positive outcomes for the community, meet beneficial financial outcomes and deliver new and revitalised community assets.</p>	331 - <hr/> 331	471 - <hr/> 471

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Valued Community Assets and Facilities' objective (Community Priority Theme) include:

- Develop a Sports Capital Works Policy that provides a consistent, equitable and transparent approach to funding sports facilities and infrastructure.
- Complete the surface renovation of Beverley Road Oval, Heidelberg.
- Complete construction of the Macleod Park sporting pavilion.
- Continue roll-out of solar panel program on Council owned buildings.
- Install gross pollutant traps (GPT)/water sensitive urban design (WSUD) solution for Site 2 Gresswell Forest.
- Complete the construction of Montmorency Village precinct streetscape and lighting works.
- Complete reconstruction of Redmond Court Wetland and creation of new parkland.
- Continue to engage with the North East Link Project on land dealings to drive the best outcome for Council and the community.
- Undertake expansion and improvement works at East Ivanhoe Preschool.
- Support the ongoing partnership with Launch Housing during the development of the new social housing build in Bellfield.
- Complete the construction of Old Eltham Road Stage 3 as per requirements of Roads to Recovery funding.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Thriving Local Economy



2.5 Our Thriving Local Economy

Strategic Objective: A thriving, resilient, socially responsible local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities.

Strategies to strengthen our Thriving Local Economy:

1. Stimulate and support a vibrant and resilient local economy to encourage business, employment and investment opportunities
2. Encourage, assist and connect businesses with the tools, information and opportunities to succeed and be sustainable
3. Support innovation, business start-ups and the development of micro, disability, Aboriginal and creative enterprises across Banyule
4. Build strong regional partnerships to leverage growth corridors and stimulate ongoing economic prosperity
5. Partner with local employers, agencies and other organisations to create inclusive jobs
6. Provide and facilitate job readiness programs and pathways to employment
7. Encourage and support volunteerism within Banyule as an important contributor to the local economy and involvement in community life
8. Create distinctive, appealing and thriving shopping centres and industrial precincts that have a local identity and contribute to a strong sense of place
9. Create inclusive employment opportunities within Banyule Council workforce for people facing barriers to employment
10. Lead as a social enterprise capital of Victoria by encouraging innovative social enterprises to set-up their operations and offices within the City of Banyule.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Thriving Local Economy' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Inclusive and Creative Communities - Inclusive Enterprise & Local Jobs</p> <p>Provision of the following to support, protect and enhance the community's health and wellbeing:</p> <p>Inclusive Enterprise & Local Jobs:</p> <p><i>Inclusive Enterprise Development:</i> Social Enterprise Partnerships Program, Social Enterprise Support Service.</p> <p><i>Labour Market Programs:</i> Banyule Inclusive Employment Program, Inclusive Jobs Capacity Building Service for Employers.</p>	<p>1,169</p> <p style="border-top: 1px solid black;">-</p> <p style="border-top: 1px solid black;">1,169</p>	<p>1,705</p> <p style="border-top: 1px solid black;">-</p> <p style="border-top: 1px solid black;">1,705</p>
<p>Business area: City Futures - Economic Development</p> <p>Provision of the following to businesses and industry:</p> <p>Economic Development: Business attraction and retention, investment facilitation, special rate and charge scheme facilitation, labour market development, business support services, activity centre streetscape master planning and business planning, economic development policy and strategy.</p>	<p>3,246</p> <p style="border-top: 1px solid black;">(643)</p> <p style="border-top: 1px solid black;">2,603</p>	<p>1,844</p> <p style="border-top: 1px solid black;">(686)</p> <p style="border-top: 1px solid black;">1,158</p>

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Thriving Local Economy' objective (Community Priority Theme) include:

- Complete the Economic Development Strategy, inclusive of a Retail Review.
- Deliver training and development that supports businesses with networking opportunities, business development and one-on-one mentoring.
- Secure funding or strategic partnerships to expand start-up and development support for social enterprises, microenterprise, disability enterprise, Aboriginal enterprise and creative enterprise.
- Deliver the Youth Marketspace and Creatives for Hire programs to provide entrepreneurial opportunities for young people.
- Promote Banyule businesses by participating in a range of activities through North Link.
- Deliver Banyule's Inclusive Jobs Service program that supports employers to create inclusive workplaces.
- Secure funding to expand Banyule's Inclusive Employment Program across Local Governments in the Northern Region.
- Deliver a range of activities, programs or workshops that support young people's skill building, creative and employment pathways.
- Provide work experience and tertiary placements at Banyule Council.
- Continue to advocate to the State Government for the LaTrobe National Employment and Innovation Cluster (NEIC) Plan to be finalised and implemented.
- Support a community-led Banyule Social Enterprise Network.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Trusted and Responsive Leadership



2.6 Our Trusted and Responsive Leadership

Strategic Objective: A responsive, innovative and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations.

Strategies to strengthen our Trusted and Responsive Leadership

1. Provide good governance, be accountable and make informed decisions based on sound evidence
2. Provide outstanding customer service and a great customer experience for all
3. Provide responsible management of resources to ensure the financial sustainability of Banyule Council
4. Provide an integrated approach to planning and community reporting aligned to the Banyule Community Vision 2041
5. Build an empowered, engaged and diverse workforce with a values-based culture
6. Proactively manage Council's risks and provide a safe workplace
7. Invest in new technology and innovative digital solutions to deliver seamless and responsive services
8. Engage meaningfully with our diverse community, encourage participation, and be proactive and responsive to current and emerging needs
9. Improve the reach, transparency, impact and responsiveness of our communications
10. Advocate for community priorities and aspirations to improve service, infrastructure, land use, environmental and social outcomes
11. Continually improve, innovate and review our services to ensure they are effective, efficient and represent value for money
12. Provide responsible management of procurement activity in a way that enhances social, economic and environmental outcomes

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Trusted and Responsive Leadership' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Customer Experience and Business Improvement</p> <p>Provision of the following to support Council's direct service delivery areas:</p> <p>Customer Experience Operations (Customer Service): The customer service team is a key interface between Council and the community we serve. The team assists customers via phone, online and face to face at our customer service centres. The team aims to resolve the majority of queries at first point of contact and redirect other queries, as needed, to relevant departments.</p> <p>Continuous Improvement: The Continuous Improvement team manages a framework to support a culture of learning and problem solving which adds value for our staff, customers and Community. The team is responsible for leading, supporting and facilitating improvement projects and initiatives, and building CI capability across Council.</p> <p>Customer Experience Strategy: The CX Strategy team supports the wider organisation to better understand and improve CX (customer experience). The team is responsible for leading key initiatives from Banyule's updated Customer Experience strategy – including training, the implementation of a voice of customer program and the continued embedding of the Banyule Service Promise.</p>	2,861 - <hr/> 2,861	3,270 - <hr/> 3,270
<p>Business area: People & Culture</p> <p>Provision of the following to support Council's direct service delivery areas:</p> <p>The People and Culture Department is responsible for developing and implementing strategies which enable our people to create an engaging, high performance culture and employee experience that delivers exceptional services and programs to our people and the community. Key functions; Culture and Leadership, Diversity & Inclusion, Gender Equity, Learning & Performance Development, Workforce Planning, Recruitment, Onboarding, Induction and Offboarding, Safety and Wellbeing, Injury Management/Return to work, Incident and Investigation Management, Employee Relations, Industrial Relations, Organisational Development, Risk, Audit, Insurance and Compliance.</p>	5,914 (491) <hr/> 5,423	5,717 - <hr/> 5,717

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
Business area: Corporate Governance and Communications	3,387	3,860
	(151)	(11)
Provision of the following to support Council's direct service delivery areas:	3,236	3,849
<p>Governance: Corporate Governance and compliance including Council Meetings, CEO & Councillor administration, Freedom of Information and Public Interest Disclosures, Conflicts of Interest, Delegations and Authorisations, Council Elections, Councillors support and training, Cemetery management for Warringal & Greensborough Cemeteries.</p> <p>Communications, Advocacy and Engagement: The team manages all aspects of Council's communications with the community including the Council website and social media accounts, community engagement, and advocacy. The team is responsible for producing material that informs the community of the services and activities provided by the Council and other issues affecting people that live, work or play in Banyule.</p> <p>Corporate and Integrated Planning: Organisational business planning and reporting services, including support for: Community Vision development and integrated planning, Council Plan development, corporate planning and reporting, service plan development, and development of key corporate policies and plans.</p>		
Business area: Executive Office	2,501	2,502
	-	-
Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:	2,501	2,502
<p>The Executive comprises the CEO and 4 Directors and their support staff. They are responsible for:</p> <ul style="list-style-type: none"> • Implementation of policies • Day-to-day management of operations • Management of the organisational structure • Developing and implementing a Code of Conduct for Council employees • Providing strategic advice to Council • Providing executive support to the CEO and Councillors including planning and implementation of several Corporate and Civic events. 		

Business area & description of services provided	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000
<p>Business area: Finance & Procurement</p> <p>Provision of the following to support council's direct service delivery areas:</p> <p>The team maintains the integrity of the financial system and partners with the organisation to ensure it always provides relevant financial and strategic procurement support to all business units. The team leads the service review program, strategic procurement and performance reporting activity to support sustainable service delivery to the community. The team is accountable for the efficient and compliant collection of monies and timely payment to suppliers and staff. It ensures that investments are appropriately managed and administered and that future and current financial sustainability, performance and position is appropriately monitored and reported.</p>	4,083 (320) <hr/> 3,763	4,590 (278) <hr/> 4,312
<p>Business area: IT & Digital Transformation</p> <p>Provision of the following to support Council's direct service delivery areas:</p> <p>IT Applications & Digital Services: Providing an important role for the organisation in the management of corporate applications that ensure reliable and effective business services. Applications are managed throughout their lifecycle to ensure they remain fit for purpose. The team also delivers project services that design, build and deploy new applications and deliver improvements to existing applications providing improvements through innovative technologies.</p> <p>IT Infrastructure and Operations: Providing reliable and secure infrastructure services and IT service desk support for our organisation and Councillors. Infrastructure is managed throughout its life cycle, supporting and offering leading data, hardware, network, audio and visual, telephony and mobile solutions. The team also delivers project services that design, configure and deploy infrastructure solutions providing modern and flexible platform to support business and digital innovation.</p> <p>Digital Transformation: Delivering the digital transformation program guided by the Digital Transformation Strategy. This is a significant program of change and assists Council to continue to be a customer centric organisation.</p> <p>Information Management: Management of incoming and outgoing correspondence, capture and action incoming records into Council's EDRMS, delivery of the records archiving and disposal program, mail and courier deliveries across sites, records and information advice and EDRMS training program, and privacy advice.</p>	6,679 (15) <hr/> 6,664	6,948 - <hr/> 6,948

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Trusted and Responsive Leadership' objective (Community Priority Theme) include:

- Continue to develop a governance and compliance framework that ensures policies and legislative compliance requirements are up to date and reviewed and in line with relevant legislation and council objectives.
- Commence review of Council's General Local Law No.1 (2015).
- Review the Dogs and Cats in Public Places Council Order 1998.
- Embed the Banyule Service Promise to improve customer satisfaction.
- Implement system improvements in relation to pre-applications, application submissions and public engagement identified through the Better Planning Approvals project to streamline and enhance the planning process for customers.
- Deliver Integrated Financial Management planning, monitoring and reporting that support Banyule's financial sustainability into 2032.
- Develop a matrix of indicators to measure the diversity and social inclusion in Council services, programs and events.
- Implement the Gender Equality Action Plan (GEAP) to better protect against gendered discrimination and improve gender equality.
- Continue phase 1 implementation of a new Customer Experience Platform.
- Deliver modern online services for patrons of Banyule Leisure and implement new membership software for staff.
- Work with Advisory Committees to support and collaborate on key social justice advocacy matters.
- Increase customer satisfaction and number of visits to Council's corporate website.
- Implement Council's Advocacy Framework and Action Plan, and report on progress to the community.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

2.7 Performance Statement

The LGPRF service performance outcome indicators detailed at section 2.8 will be reported on within the Performance Statement which is prepared at the end of the year as required by section 98 of the *Local Government Act 2020* and included in the Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 6) and sustainable capacity.

The full set of prescribed performance indicators contained in the Performance Statement is audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with Budgeted Operating Result

	Net Cost	Expenditure	Revenue
	\$'000	\$'000	\$'000
Our Inclusive and Connected Community	19,255	38,227	18,972
Our Sustainable Environment	30,020	46,190	16,170
Our Well-Built City	2,701	10,115	7,414
Our Valued Community Assets and Facilities	7,508	8,065	557
Our Thriving Local Economy	2,863	3,549	686
Our Trusted and Responsive Leadership	26,598	26,887	289
Total services	88,945	133,033	44,088
Depreciation and amortisation	24,663		
Finance cost	1,757		
Initiatives cost (including Hardship waiver)	8,748		
(Operating Capitalised labour)	(500)		
Deficit before funding sources	123,613		
Funding sources added in			
Rates revenue	111,616		
Capital grant	16,100		
Capital contribution	5,127		
Interest income	1,012		
Others	3,952		
Operating surplus for the year	14,194		

2.9 Indicators – Measuring Our Performance

Annually in our Budget we will measure our performance against the Council Plan objectives. The following table complements Banyule's Strategic Indicators Framework, and results for the indicators are reported to our community in our Annual Report.

Council Plan Objectives:

- Our Inclusive and Connected Community
- Our Sustainable Environment
- Our Well-Built City
- Our Valued Community Assets and Facilities
- Our Thriving Local Economy
- Our Trusted and Responsive Leadership

Service	Indicator	Performance Measure	2020/21 Actual	2021/22 Target (Forecast)	2022/23 Target (Budget)
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	61	61 and or above	61 and or above
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	51.92%	60%	60%
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	68	61 or above	61 or above
Libraries	Participation	Active library borrowers. (Percentage of the population that are active library borrowers)	16.71%	17%	17%

Service	Indicator	Performance Measure	2020/21 Actual	2021/22 Target (Forecast)	2022/23 Target (Budget)
Waste collection	Waste diversion	Kerbside waste collection diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	51.98%	55%	55%
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	3.45	5	5
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	100%	95%	95%
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	100%	100%	100%
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	73.13%	75%	75%
		Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	74.10%	75%	75%

General Notes and Glossary of Terms for the Indicators

1. *Metro Council Group: - Melbourne Metropolitan Group of councils.*
2. *CSI – Community satisfaction index scores measured by Victorian Local Government Community Satisfaction Survey (CSS), co-ordinated by the Department of Jobs, Precincts and Regions. Banyule’s CSI indicators and targets are based on ‘performance’ measures. Community Satisfaction Index (CSI) scores are commonly used in the market research industry to represent the extent of customer satisfaction. Banyule’s survey results are available on Council’s website.*
3. *The Local Government (Planning and Reporting) Regulations 2020 support the operation of the planning and reporting framework for Councils. This includes the requirement for Councils to report against the Local Government Performance Reporting Framework (LGPRF).*
4. *Banyule follows the Local Government Better Practice Guide - Annual Report - Performance Reporting Indicator Workbook 2020-2021, Department of Jobs, Precincts and Regions in the implementation of the LGPRF indicators process.*
5. *The results for the list of indicators included in the State Government’s LGPRF and in Council’s Budget document are reported in the BCC Annual Report, in line with the legislative requirements. Council will continue to review these and adjust targets and indicators as appropriate on an annual basis, and in line with the Council Plan.*
6. *Council will continue to work with the State Government and Local Government industry sector in the further development and implementation of the LGPRF.*
7. *The indicators are reviewed on an ongoing basis to ensure continued alignment with Council’s objectives and priorities and are subject to change.*

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2021/2022 has been supplemented with projections to 2024/2025.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Comprehensive Income Statement						
For the four years ending 30 June 2026						
		Forecast	Budget	Projections		
		Actual				
	Notes	2021/22	2022/23	2023/24	2024/25	2025/26
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Rates and charges	4.1.1	109,091	111,616	114,792	118,324	121,945
Grants - Operating	4.1.2(a)	13,657	12,233	11,660	11,931	12,223
Grants - Capital	4.1.2(b)	12,638	16,100	4,364	1,690	1,717
Statutory fees and fines	4.1.3	8,116	10,385	10,627	10,949	11,221
User fees and charges	4.1.4	16,961	21,323	21,845	22,415	22,996
Contributions income	4.1.5	5,103	5,372	5,355	5,490	5,609
Interest income	4.1.6	360	1,012	1,366	1,680	1,911
Rental income	4.1.7	2,626	2,945	2,862	2,936	3,013
Net gain on disposal of property,	4.1.8	70	54	181	223	366
Other income	4.1.9	1,441	855	867	880	894
Total income		170,063	181,895	173,919	176,518	181,895
Expenses						
Employee costs	4.1.10	69,261	75,127	76,575	78,663	81,351
Materials and services	4.1.11	50,257	51,041	50,812	51,005	50,580
Utility charges	4.1.12	4,189	4,776	4,877	4,996	5,116
Depreciation	4.1.13	22,479	23,892	25,123	26,197	27,199
Amortisation – intangible asset	4.1.14(292	220	220	175	-
Amortisation – right of use	4.1.14(551	551	555	456	456
Borrowing costs	4.1.15	1,905	1,741	1,723	1,635	1,518
Finance cost - leases	4.1.16	24	16	29	27	16
Donations expenditure	4.1.17	1,770	1,133	1,144	1,019	1,063
Contribution expense	4.1.18	7,412	7,313	7,433	7,572	7,714
Other expenses	4.1.19	3,489	1,891	1,875	1,927	1,979
Total expenses		161,629	167,701	170,366	173,672	176,992
Surplus for the year		8,434	14,194	3,553	2,846	4,903
Total comprehensive result		8,434	14,194	3,553	2,846	4,903

Note: The 2022/2023 underlying result is budgeted to be a deficit of \$4.94 million. This underlying result is determined after adjusting for non-recurrent capital grants and capital contributions of \$19.13 million.

Balance Sheet						
For the four years ending 30 June 2026						
		Forecast Actual	Proposed Budget	Projections		
	Notes	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
Assets						
Current assets						
Cash and cash equivalents		14,654	15,388	16,971	14,313	13,761
Trade and other receivables		17,504	17,071	16,400	16,622	16,822
Other financial assets		57,000	61,000	72,000	61,000	56,000
Inventories		48	48	48	48	48
Current assets held for sale		25,315	21,720	5,000	10,000	-
Other assets		1,672	1,672	1,672	1,672	1,672
Total current assets	4.2.1	116,193	116,899	112,091	103,655	88,303
Non-current assets						
Trade and other receivables		200	200	200	200	200
Investments in associates, joint arrangement and subsidiaries		3,567	3,567	3,567	3,567	3,567
Property, infrastructure, plant & equipment		1,695,970	1,718,521	1,729,339	1,725,336	1,730,050
Leasehold improvement		304	250	196	142	88
Right-of-use assets	4.2.6	578	1,015	1,058	656	479
Investment property		12,597	12,597	8,597	23,597	38,597
Non - current assets held for sale		8,125	-	-	-	-
Intangible assets		615	395	175	-	-
Total non-current assets	4.2.2	1,721,956	1,736,545	1,743,132	1,753,498	1,772,981
Total assets		1,838,149	1,853,444	1,855,223	1,857,153	1,861,284
Liabilities						
Current liabilities						
Trade and other payables		14,293	12,812	12,945	13,563	14,217
Trust funds and deposits		4,292	4,292	4,292	4,292	4,292
Provisions		17,666	18,190	18,720	19,262	19,820
Interest-bearing liabilities	4.2.5	939	1,584	1,680	1,801	1,917
Lease Liabilities	4.2.6	508	502	396	407	399
Unearned Income		6,644	3,194	2,300	2,300	2,300
Total current liabilities	4.2.3	44,342	40,574	40,333	41,625	42,945
Non-current liabilities						
Provisions		1,163	1,163	1,163	1,163	1,163
Trust funds and deposits		1,009	1,009	1,009	1,009	1,009
Interest-bearing liabilities	4.2.5	19,871	24,307	22,627	20,826	18,909
Lease Liabilities	4.2.6	52	485	632	225	50
Total non-current liabilities	4.2.4	22,095	26,964	25,431	23,223	21,131
Total liabilities		66,437	67,538	65,764	64,848	64,076
Net assets		1,771,712	1,785,906	1,789,459	1,792,305	1,797,208
Equity						
Accumulated surplus		556,419	542,144	530,989	531,147	526,041
Reserves		1,215,293	1,243,762	1,258,470	1,261,158	1,271,167
Total equity		1,771,712	1,785,906	1,789,459	1,792,305	1,797,208

Statement of Changes in Equity
For the four years ending 30 June 2026

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2021/22 Forecast Actual					
Balance at beginning of the financial year		1,763,278	526,498	1,199,754	37,026
Surplus for the year		8,434	8,434	-	-
Transfers to other reserves		-	(16,853)	-	16,853
Transfers from other reserves		-	38,340	-	(38,340)
Balance at end of the financial year		1,771,712	556,419	1,199,754	15,539
Proposed 2022/23 Budget					
Balance at beginning of the financial year		1,771,712	556,419	1,199,754	15,539
Surplus for the year		14,194	14,194	-	-
Transfers to other reserves	4.3.1	-	(59,005)	-	59,005
Transfers from other reserves	4.3.1	-	30,536	-	(30,536)
Balance at end of the financial year	4.3.2	1,785,906	542,144	1,199,754	44,008
2023/24					
Balance at beginning of the financial year		1,785,906	542,144	1,199,754	44,008
Surplus for the year		3,553	3,553	-	-
Transfers to other reserves		-	(38,850)	-	38,850
Transfers from other reserves		-	24,142	-	(24,142)
Balance at end of the financial year		1,789,459	530,989	1,199,754	58,716
2024/25					
Balance at beginning of the financial year		1,789,459	530,989	1,199,754	58,716
Surplus for the year		2,846	2,846	-	-
Transfers to other reserves		-	(18,411)	-	18,411
Transfers from other reserves		-	15,723	-	(15,723)
Balance at end of the financial year		1,792,305	531,147	1,199,754	61,404
2025/26					
Balance at beginning of the financial year		1,792,305	531,147	1,199,754	61,404
Surplus for the year		4,903	4,903	-	-
Transfers to other reserves		-	(23,296)	-	23,296
Transfers from other reserves		-	13,287	-	(13,287)
Balance at end of the financial year		1,797,208	526,041	1,199,754	71,413

Statement of Cash Flows
For the four years ending 30 June 2026

	Notes	Forecast	Proposed	Projections		
		Actual 2021/22 \$'000	Budget 2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Receipts:						
Rates and charges	4.1.1	109,012	111,532	114,702	118,227	121,840
Grants - operating		14,084	13,497	13,325	13,621	13,941
Grants - capital		8,566	12,282	2,700	-	-
Statutory fees and fines		7,931	10,326	10,620	10,940	11,215
User fees and charges		16,537	21,214	21,831	22,401	22,982
Contributions - monetary		5,103	5,372	5,355	5,490	5,609
Interest received		397	801	1,252	1,578	1,836
Rental income		2,626	2,945	2,862	2,936	3,013
Other receipts		1,441	855	867	880	894
Payments:						
Employee costs		(69,359)	(76,198)	(76,028)	(77,623)	(80,258)
Materials and services		(50,145)	(50,927)	(50,695)	(50,886)	(50,464)
Other payments		(16,859)	(15,113)	(15,330)	(15,513)	(15,872)
Net cash provided by operating activities	4.4.1	29,334	36,586	31,461	32,051	34,736
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(57,205)	(60,200)	(41,485)	(32,861)	(33,011)
Payments for investment property		-	-	-	(15,000)	(15,000)
Proceeds from sale of property, infrastructure, plant and equipment		11,538	25,532	26,445	5,890	11,465
Net (purchases)/redemption of financial assets		26,000	(4,000)	(11,000)	11,000	5,000
Net cash used in investing activities	4.4.2	(19,667)	(38,668)	(26,040)	(30,971)	(31,546)
Cash flows from financing activities						
Proceeds from borrowings		-	6,300	-	-	-
Borrowing costs - interest		(1,920)	(1,741)	(1,723)	(1,635)	(1,518)
Repayment of borrowings		(10,257)	(1,219)	(1,584)	(1,680)	(1,801)
Interest paid - lease liability		(24)	(16)	(29)	(27)	(16)
Repayment of lease liabilities		(474)	(508)	(502)	(396)	(407)
Net cash used in financing activities	4.4.3	(12,675)	2,816	(3,838)	(3,738)	(3,742)
Net increase/(decrease) in cash & cash equivalents		(3,008)	734	1,583	(2,658)	(552)
Cash and cash equivalents at the beginning of the financial year		17,662	14,654	15,388	16,971	14,313
Cash and cash equivalents at the end of the financial year		14,654	15,388	16,971	14,313	13,761

Statement of Capital Works
For the four years ending 30 June 2026

	Forecast	Budget	Projections		
	Actual				
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
Infrastructure					
Roads, street and bridges	11,701	16,196	7,532	8,946	8,543
Drainage	1,379	1,550	2,261	1,543	1,235
Parks and gardens	7,480	11,023	7,964	3,625	6,193
Playground	480	680	690	1042	764
Total infrastructure	21,040	29,449	18,447	15,156	16,735
Property					
Freehold buildings	23,563	27,812	16,431	11,406	6,956
Total property	23,563	27,812	16,431	11,406	6,956
Plant and equipment					
Motor vehicles	1,396	1,140	4,902	4,391	8,300
Plant and equipment	6,109	1,404	1,420	1,523	736
Furniture and fittings	236	235	235	235	235
Total plant and equipment	7,741	2,779	6,557	6,149	9,271
Other assets					
Art collection	51	160	50	150	50
Total other assets	51	160	50	150	50
Intangible assets					
Software	4,811	-	-	-	-
Total intangible assets	4,811	-	-	-	-
Total capital works expenditure	5.1	57,206	41,485	32,861	33,012
Represented by:					
Asset renewal expenditure	31,818	34,501	30,228	24,153	26,906
Asset upgrade expenditure	11,945	20,553	9,305	7,697	5,114
Asset expansion expenditure	101	260	400	200	200
Asset new expenditure	13,342	4,886	1,552	811	792
Total capital works expenditure	5.1	57,206	41,485	32,861	33,012
Funding sources represented by:					
Government grant	11,613	15,077	3,318	618	618
Contribution	103	9,208	6,360	4,007	3,475
Council cash	45,490	29,615	31,807	28,236	28,919
Borrowings	-	6,300	-	-	-
Total capital works expenditure	5.1	57,206	41,485	32,861	33,012

Statement of Human Resources
For the four years ending 30 June 2026

	Forecast	Proposed	Projections		
	Actual (*)	Budget	2023/24	2024/25	2025/26
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	69,261	75,127	76,575	78,663	81,351
Employee costs - capital	2,249	1,386	1,386	1,356	1,356
Total staff expenditure	71,510	76,513	77,931	80,019	82,707
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees - expensed	671.15	682.87	671.47	665.14	663.12
Employees - capitalised (estimated)	20.50	12.00	12.00	12.00	12.00
Total staff numbers	691.65	694.87	683.47	677.14	675.12

(*) Forecast Actual 2020/2021 equivalent full time (EFT) reflects filled position and forecast to be filled.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Proposed Budget 2022/23 \$'000	Comprises Permanent			
		Full Time	Part Time	Casual	Temporary
		\$'000	\$'000	\$'000	\$'000
Assets & City Services	20,121	19,482	363	11	265
City Development	13,700	11,079	2,258	21	342
Community Wellbeing	26,116	11,620	11,290	2,202	1,004
Executive Office	4,717	4,007	572	7	131
Corporate Services	11,859	9,266	1,884	201	508
Total staff expenditure	76,513	55,454	16,367	2,442	2,250
Capitalised labour costs	(1,386)				
Total expenditure - operating	75,127				

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Department	Proposed Budget 2022/23	Comprises Permanent			
		Full Time	Part Time	Casual	Temporary
Assets & City Services	199.87	194.00	3.79	0.08	2.00
City Development	122.45	90.00	28.42	0.23	3.80
Community Wellbeing	245.68	105.00	112.62	18.43	9.63
Executive Office	30.61	24.00	5.27	0.08	1.26
Corporate Services	96.26	75.00	15.59	1.67	4.00
Total Staff numbers	694.87	488.00	165.69	20.49	20.69
Capitalised Labour Staff	(12.00)				
Total Staff - operating	682.87				

Summary of Planned Human Resources Expenditure				
	Proposed Budget	Projections		
		2022/23	2023/24	2024/25
		\$'000	\$'000	\$'000
For the four years ending 30 June 2026	2025/26			
	\$'000	\$'000	\$'000	\$'000
Assets & City Services				
Permanent – Full time	19,482	20,150	20,893	21,664
Female	3,775	3,904	4,048	4,198
Male	15,707	16,246	16,845	17,466
Permanent – Part time	363	376	390	404
Female	323	334	347	359
Male	40	42	43	45
Total Assets & City Services	19,845	20,526	21,283	22,068
City Development				
Permanent – Full time	11,079	11,427	11,850	12,288
Female	5,197	5,375	5,574	5,780
Male	5,882	6,052	6,276	6,508
Permanent – Part time	2,258	2,336	2,422	2,511
Female	1,802	1,864	1,933	2,004
Male	456	472	489	507
Total City Development	13,337	13,763	14,272	14,799
Community Wellbeing				
Permanent – Full time	11,620	12,019	12,464	12,924
Female	10,683	11,050	11,459	11,882
Male	937	969	1,005	1,042
Permanent – Part time	11,290	11,812	12,250	12,702
Female	10,513	11,008	11,416	11,838
Male	670	693	719	745
Self-described gender	107	111	115	119
Total Community Wellbeing	22,910	23,831	24,714	25,626
Executive Office				
Permanent – Full time	4,007	4,146	4,299	4,458
Female	2,322	2,403	2,492	2,584
Male	1,685	1,743	1,807	1,874
Permanent – Part time	572	592	614	636
Female	572	592	614	636
Total Executive Office	4,579	4,738	4,913	5,094
Corporate Services				
Permanent – Full time	9,266	9,585	9,939	10,306
Female	6,821	7,055	7,316	7,586
Male	2,315	2,395	2,483	2,575
Self-described gender	130	135	140	145
Permanent – Part time	1,884	1,949	2,021	2,096
Female	1,746	1,806	1,873	1,942
Male	138	143	148	154
Total Corporate Services	11,150	11,534	11,960	12,402
Casuals and temporary	4,692	3,539	2,877	2,718
Total staff expenditure	76,513	77,931	80,019	82,707
Capitalised labour costs	(1,386)	(1,356)	(1,356)	(1,356)
Total expenditure - operating	75,127	76,575	78,663	81,351

Summary of Planned Human Resources Expenditure				
For the Years ending 30 June 2026	Proposed Budget		Projections	
	EFT	EFT	EFT	EFT
Assets & City Services				
Permanent – Full time	194.00	194.00	194.00	194.00
Female	38.00	38.00	38.00	38.00
Male	156.00	156.00	156.00	156.00
Permanent – Part time	3.79	3.79	3.79	3.79
Female	3.29	3.29	3.29	3.29
Male	0.50	0.50	0.50	0.50
Total Assets & City Services	197.79	197.79	197.79	197.79
City Development				
Permanent – Full time	90.00	90.00	90.00	90.00
Female	43.00	43.00	43.00	43.00
Male	47.00	47.00	47.00	47.00
Permanent – Part time	28.42	28.42	28.42	28.42
Female	22.10	21.10	21.10	21.10
Male	6.32	6.32	6.32	6.32
Total City Development	118.42	118.42	118.42	118.42
Community Wellbeing				
Permanent – Full time	105.00	105.00	105.00	105.00
Female	96.00	96.00	96.00	96.00
Male	9.00	9.00	9.00	9.00
Permanent – Part time	112.62	112.62	112.62	112.62
Female	104.58	104.58	104.58	104.58
Male	7.02	7.02	7.02	7.02
Self-described gender	1.02	1.02	1.02	1.02
Total Community Wellbeing	217.62	217.62	217.62	217.62
Executive Office				
Permanent – Full time	24.00	24.00	24.00	24.00
Female	13.00	13.00	13.00	13.00
Male	11.00	11.00	11.00	11.00
Permanent – Part time	5.27	5.27	5.27	5.27
Female	5.27	5.27	5.27	5.27
Total Executive Office	29.27	29.27	29.27	29.27
Corporate Services				
Permanent – Full time	75.00	75.00	75.00	75.00
Female	56.00	56.00	56.00	56.00
Male	18.00	18.00	18.00	18.00
Self-described gender	1.00	1.00	1.00	1.00
Permanent – Part time	15.59	14.75	14.75	14.75
Female	14.25	14.25	14.25	14.25
Male	1.34	1.34	1.34	1.34
Total Corporate Services	90.59	90.59	90.59	90.59
Casuals and temporary	41.18	29.78	23.45	21.43
Total Staff numbers	694.87	683.47	677.14	675.12
Capitalised Labour Staff	(12.00)	(12.00)	(12.00)	(12.00)
Total Staff - operating	682.87	671.47	665.14	663.12

4. Notes to the Financial Statements Comparison

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement Comparison

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 1989* and the Regulations to be disclosed in Council's annual budget.

In developing the Revenue and Rating Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2022/2023 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap. This will raise general rates for the proposed Budget 2022/2023 to \$109.86 million (prior to the separation of the two new waste rates being introduced in 2022/2023 - refer note 4.1.1(d)).

The net total rates and charges will increase from 2021/2022 by 2.31% to \$111.62 million which includes special and supplementary rates, interest and revenue in lieu of rates (refer note 4.1.1(a)).

General rates will be adjusted prior to the adoption of the 2022/23 budget as Supplementary rates and rate adjustments have not been finalised at the date of preparation of the draft budget.

4.1.1(a) The reconciliation of the total rates and charges to the comprehensive income statement is as follows:

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
General rates*	107,302	96,118	2,554	(10.42)
Public Waste Rate^	0	3,852	3,853	100.00
Kerbside Waste Rate^	0	9,884	9,884	100.00
Special rates and charges	642	640	(2)	(0.31)
Supplementary rates and rate adjustments	728	700	(28)	(3.85)
Interest on rates and charges	403	406	3	0.74
Revenue in lieu of rates (Cultural & Recreational)	16	16	-	-
Total rates and charges	109,091	111,616	2,525	2.31

* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

^ These items are not subject to the rate cap established under the Fair Go Rates System (FGRS), except in the year of introduction (2022/23).

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change %
	cents/\$CIV	cents/\$CIV	
General rate for rateable residential properties	0.00206935	0.00155751	(24.73)
General rate for rateable residential vacant properties	0.00310403	0.00233628	(24.73)
General rate for rateable commercial properties	0.00258669	0.00194690	(24.73)
General rate for rateable commercial vacant properties	0.00413871	0.00311504	(24.73)
General rate for rateable industrial properties	0.00258669	0.00194690	(24.73)
General rate for rateable industrial vacant properties	0.00413871	0.00311504	(24.73)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential Improved	96,867	87,259	(9608)	(9.92)
Residential Vacant	1,330	1,333	3	0.23
Commercial Improved	6,254	5,213	(1,041)	(16.65)
Commercial Vacant	261	124	(137)	(52.49)
Industrial Improved	2,546	2,150	(396)	(15.55)
Industrial Vacant	44	39	-5	(11.36)
Total general rate income	107,302	96,118	2,554	(10.42)

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The number of assessments listed for the 2022/2023 budget has been forecast as at 30 June 2022.

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change	
	Number	Number	Number	%
Residential Improved	52,639	53,298	659	1.25
Residential Vacant	365	402	37	10.14
Commercial Improved	2,080	2,090	10	0.48
Commercial Vacant	23	23	-	-
Industrial Improved	973	972	(1)	(0.10)
Industrial Vacant	11	12	1	9.09
Total number of assessments	56,091	56,797	706	1.26

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year. The values are subject to further supplementary valuations and stage 4 certification by the Valuer-General and any changes will impact on the Value, number of assessments and rate in the dollar to be levied.

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change	
	\$'000	\$'000	\$'000	%
Residential Improved	46,810,525	56,024,788	9,214,263	19.68
Residential Vacant	428,590	570,360	141,770	33.08
Commercial Improved	2,417,844	2,677,398	259,554	10.73
Commercial Vacant	63,042	39,771	-23,271	(36.91)
Industrial Improved	984,322	1,104,790	120,468	12.24
Industrial Vacant	10,470	12,540	2,070	19.77
Total value of land	50,714,793	60,429,647	9,714,854	19.16

4.1.1(g) The municipal charge under Section 159 of the *Local Government Act 1989* is \$Nil per rateable property (2021/22: \$Nil).

4.1.1(h) The estimated total amount to be raised by municipal charges is \$Nil (2020/21: \$Nil).

4.1.1(i) The rate or unit amount to be levied for each type of service rate under Section 162 of the *Local Government Act 1989* is as follows:

Public Waste Rate

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change %
	cents/\$CIV	cents/\$CIV	
Service rate for rateable residential properties	N/A	0.00006375	-
Service rate for rateable residential vacant properties	N/A	0.00006375	-
Service rate for rateable commercial properties	N/A	0.00006375	-
Service rate for rateable commercial vacant properties	N/A	0.00006375	-
Service rate for rateable industrial properties	N/A	0.00006375	-
Service rate for rateable industrial vacant properties	N/A	0.00006375	-

Kerbside Waste Rate

Type or class of land	Budget 2021/22	Proposed Budget 2022/23	Change %
	cents/\$CIV	cents/\$CIV	
Service rate for rateable residential properties receiving a kerbside waste service	N/A	0.00018409	-
Service rate for rateable residential properties not receiving a kerbside waste service	N/A	0.00	-
Service rate for rateable residential vacant properties	N/A	0.00	-
Service rate for rateable commercial properties	N/A	0.00	-
Service rate for rateable commercial vacant properties	N/A	0.00	-
Service rate for rateable industrial properties	N/A	0.00	-
Service rate for rateable industrial vacant properties	N/A	0.00	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Public Waste Rate

Type or class of land	Budget 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change \$'000	%
Residential Improved	-	3,572	3,572	-
Residential Vacant	-	36	36	-
Commercial Improved	-	171	171	-
Commercial Vacant	-	2	2	-
Industrial Improved	-	70	70	-
Industrial Vacant	-	1	1	-
Total general rate income	-	3,852	3,852	-

Kerbside Waste Rate

Type or class of land	Budget 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change \$'000	%
Residential Improved receiving a kerbside waste service	-	9,884	9,884	-
Residential Improved not receiving a kerbside waste service	-	0	-	-
Residential Vacant	-	0	-	-
Commercial Improved	-	0	-	-
Commercial Vacant	-	0	-	-
Industrial Improved	-	0	-	-
Industrial Vacant	-	0	-	-
Total general rate income	-	9,884	9,884	-

4.1.1(k) The estimated total amount to be raised by all rates and charges is \$111.62 million and was (2021/2022 forecast: \$109.10 million). This includes special rates, Supplementary rates and charges income as well as penalty interest on rates.

4.1.1(l) Fair Go Rates System Compliance

Banyule City Council is required to comply with the State Government's Fair Go Rates System (FGRS).

The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System. The number of rateable properties is current at the time of budget preparation and is forecast to change in conjunction with the processing of supplementary valuations, to be in line with the table at 4.1.1(d)

	Budget 2021/22	Proposed Budget 2022/23
	\$	\$
Total Rates	\$105,824,487	\$107,966,173
Number of Rateable Properties	56,091	56,797
Base Average Rate	\$1,886.66	\$1,900.91
Maximum Rate Increase (set by the State Gov't)	1.50%	1.75%
Capped Average Rate	\$1,914.96	\$1,934.18
Maximum General Rates and Municipal Charges Revenue	\$107,411,854	109,855,581.25
Budgeted General Rates and Municipal Charges Revenue	\$107,302,350	109,854,400.40
Comprising		
General Rates	\$107,302,350	\$96,118,195
Public Waste Rate [^]	-	\$3,852,390
Kerbside Waste Rate [^]	-	\$9,883,815
Budgeted Supplementary Rates	\$500,000	\$700,000
Budgeted Total Rates and Municipal Charges Revenue	\$107,802,350	\$110,554,400

[^] These items are not subject to the rate cap established under the Fair Go Rates System (FGRS), except in the year of introduction (2022/23)

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

The total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022/2023: estimated \$0.70 million and forecast 2021/2022: \$0.83 million)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa

4.1.1(n) Differential rates

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions.

The following differential rates are levied:

- Residential Improved
- Commercial / Industrial Improved (set at 1.25 times the residential improved rate)
- Residential Vacant Land (set at 1.5 times the residential improved rate)
- Commercial / Industrial Vacant Land (set at 2 times the residential improved rate)

Residential/Commercial/Industrial Vacant Land

- *Objective:*

To encourage the development of land and to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes*

Any rateable land on which no dwelling is erected.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Banyule Planning Scheme.

Commercial/Industrial Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and

5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is used, or designed or adapted to be used, primarily for commercial or industrial purposes.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Residential Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the carrying out of such functions.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is not Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Cultural and Recreational Lands

- *Objective:*

To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development.

Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

- *Types and Classes:*

Under the provisions of the *Cultural and Recreational Land Act 1963*, the Council levies an amount in lieu of rates payable in respect of recreational lands that have the following characteristics:

Any land which is not Residential Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land, which is specifically set aside for the use of cultural and recreational pursuits whereby the members do not derive a financial benefit or profit from the activities.

The *Cultural and Recreational Land Act 1963* effectively provides for properties used for outdoor activities to be differentially rated unless it involves land that is being leased from a private landowner. The discretion of whether to provide a cultural and recreational lands rate rests with Council

The amount in lieu of rates payable in respect of each rateable land to which the Cultural and Recreations Land rate applies is determined by the following methodology:

In Use Value X (Residential Improved rate X Questionnaire Weighting) X 36% (Cost of Council Services available to the entity).

In Use Value has been determined as being 70% of the Capital Improved Value.

The Questionnaire weighting determines the level of benefit these lands provide to the community.

Currently Council has five properties that are currently defined as Cultural and Recreational properties in accordance with the *Cultural and Recreational Lands Act*. They are listed below:

- 1 Vasey Street Ivanhoe
- 54 Cleveland Avenue Lower Plenty
- 8 Main Road Lower Plenty
- 540 The Boulevard Ivanhoe East
- 4 Stradbroke Avenue Heidelberg

The cost of Council Services available to the entity is currently under review and will be amended prior to the adoption of the budget.

4.1.2 Grants

Grants are required by the regulations to be disclosed in Council's annual budget.

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Grants received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,621	9,027	406	4.71
State funded grants	17,674	19,306	1,632	9.23
Total grants received	26,295	28,333	2,038	7.75
a) Operating grants				
Recurrent - Commonwealth Government				
Child care centres & Pre-school	1,935	2,141	206	10.65
Community Support	2,168	1,847	(321)	(14.81)
MCH & Immunisation	26	27	1	3.85
Victoria Grants Commission – general purpose	2,871	2,921	50	1.74
Recurrent - State Government				
Child care centres & Pre-school	765	1,152	387	50.59
Community Support	1,200	1,044	(156)	(13.00)
Employment programs	472	-	(472)	(100.00)
Initiative projects	95	-	(95)	(100.00)
MCH & Immunisation	1,591	1,487	(104)	(6.54)
School crossing supervisors	469	477	8	1.71
Youth & community services	183	183	-	-
Others	124	126	2	1.61
Total recurrent operating grants	11,899	11,405	(494)	(4.15)
Non-recurrent - State Government				
Buildings (BPI)	68	56	(12)	(17.65)
Food & Kitchen kerbside collections	156	-	(156)	(100.00)
Initiative projects	1,472	772	(700)	(47.55)
Others	62	-	(62)	(100.00)
Total non-recurrent operating grants	1,758	828	(930)	(52.90)
Total operating grants	13,657	12,233	(1,424)	(10.43)

Operating grants are projected to decrease by \$1.42 million or 10.43% from forecast 2021/2022 to proposed Budget 2022/2023 due to the following factors:

- Community Support grants (including delivered meals, planned activity group and home modifications) reduce by \$0.32 million from Commonwealth and \$0.16 million from State as

additional grants were provided in 2021/2022 to provide support to vulnerable and isolated residents as COVID-19 support.

- Working for Victoria \$0.47 million grant was received in 2021/2022 to support local jobs, this program ended in November 2021.
- Non-recurrent State Government Initiative project grants reduce by \$0.70 million as the Outdoor Dining and Entertainment (\$0.50 million) and Regulation Reform Incentive Fund (\$0.11 million) grants cease in 2021/2022.

	Forecast	Proposed	Change	
	Actual 2021/22 \$'000	Budget 2022/23 \$'000	\$'000	%
b) Capital grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	600	1,068	468	78.00
Victoria Grants Commission - local roads	1,021	1,023	2	0.20
Total recurrent capital grants	1,621	2,091	470	28.99
<i>Non-recurrent - State Government</i>				
Buildings	3,840	3,248	(592)	(15.42)
Roads & drainage	3,263	6,916	3,653	111.95
Parks & gardens	3,754	3,845	91	2.42
Other	160	-	(160)	(100.00)
Total non-recurrent capital grants	11,017	14,009	2,992	27.16
Total capital grants	12,638	16,100	3,462	27.39
Total Grants	26,295	28,333	2,038	7.75

Capital grants are projected to increase by \$3.46 million or 27.39% from forecast 2021/2022 to proposed budget 2022/2023. Capital Grants are often ad-hoc in nature and fluctuate from year to year depending on the nature of capital projects being undertaken and the funding made available by the State and Federal Governments. Some of the significant movements are:

- Roads to Recovery Grant funding will increase by \$0.47 million in 2022/2023 from the carry forward due to delays of the Old Eltham Road and Rangeview Road projects.
- State government grants for buildings will decrease by \$0.59 million, Bellfield Community Centre Development, Greensborough Preschool Expansion and Olympic Park Masterplan received funding in 2021/2021, whereas 2021/2022 sees East Ivanhoe Preschool upgrade and the continuation of the Olympic Park Masterplan.
- Council will receive a \$5.00 million grant for Watsonia Town Square Construction as part of North-East link project (NELP).
- The Local Roads and Community Infrastructure Program has a reduction of \$1.36 million in 2022/2023, the program in 2022/2023 will partially fund the footpath replacement program. This is the 3rd year of program to supports local councils to deliver priority local road and

community infrastructure projects with the goal of supporting jobs and the resilience of local economies to help communities bounce back from the COVID-19 pandemic.

4.1.3 Statutory fees and fines

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Building permits and fines	1,667	1,708	41	2.46
Election fines	150	10	(140)	(93.33)
Food Act and health registrations	604	609	5	0.83
Parking infringements	2,488	4,529	2,041	82.03
Local laws permits and infringements	1,063	1,369	306	28.79
Planning permits and fines	1,764	1,844	80	4.54
Road and footpath permit fees and reinstatement	194	147	(47)	(24.23)
Other fees and fines	186	169	(17)	(9.14)
Total statutory fees and fines	8,116	10,385	2,269	27.96

Increases in statutory fees are made in accordance with legislative requirements.

Council elections were held in October 2020 and associated failure to vote fines issued by the Victorian Electoral Commission, proceeds are passed to the council. The bulk of this fine income will be received during 2021/2022 and then smaller amounts in future years until all follow up activity is complete.

Parking infringements were significantly impacted by working from home requirements during the COVID-19 lockdowns, this resulted in a reduction in enforcement patrols and infringements being issued. It is expected that parking infringement income will return to pre-pandemic levels during 2022/2023.

Local law permits and fines (including General Local Law No. 1 and animal registrations) are expected to increase from forecast 2021/2022. Similarly to parking infringements, local law infringements saw a reduction due to COVID-19 restrictions, additionally a compliance and education approach was taken during lockdowns.

4.1.4 User fees and charges

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Aquatic and Leisure Centre fees and charges	4,208	7,053	2,845	67.61
Building permits and fees	45	51	6	13.33
Child Day Care charges	1,067	1,031	(36)	(3.37)
Community halls and events	120	291	171	142.50
Delivered meals charges	348	339	(9)	(2.59)
Engineering services' fees	278	281	3	1.08
Functions Centre charges	74	135	61	82.43
Home modifications	103	88	(15)	(14.56)
Immunisation fees	303	287	(16)	(5.28)
Local laws fees	578	839	261	45.16
Parking fees	1,385	1,372	(13)	(0.94)
Planned Activity Group fees and charges	40	54	14	35.00
Planning permits and fees	255	178	(77)	(30.20)
Road and footpath asset protection fees	177	183	6	3.39
Sports ground rentals income	8	179	171	2,137.50

Transfer station tipping fees	7,488	8,369	881	11.77
Other fees and charges	484	593	109	22.52
Total user fees and Charges	16,961	21,323	4,362	25.72

Aquatic and leisure centres were closed or heavily restricted for the first half of 2021/2022 due to COVID-19 regulations. It is anticipated that centres will return to normal operating levels by the last quarter of the forecast year and remain that way through 2022/2023. Olympic Leisure Centre closed due to emergency building works, it is expected to open in the last quarter of 2022.

Community halls were not utilised as expected in 2021/2022 due to COVID 19, usage is expected to return to pre-pandemic levels in 2022/2023.

Local laws fees are expected to increase by \$0.26 million above the 2021/2022 forecast, this is primarily related to occupation permits of Council land related to Construction Management. The construction industry was impacted by COVID-19 restrictions and required to close for two weeks in September and October 2021.

Sports ground rental income for Winter 2021 and Summer 2021/2022 was partially waived under Council's Economic Support Package, full fees are expected to be charged again for the coming seasons.

Transfer station tipping fees from public tipping and debtor customers will see a significant increase in income directly related to the cost recovery of the Environment Protection Authority (EPA) increases in the municipal waste landfill levy from \$105.90 to \$125.90 per tonne in 2022/2023. The increased income is offset by increased expenditure in materials and services.

4.1.5 Contributions income

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Development Contribution Plan contributions	356	362	6	1.68
Public Open Space contributions	4,500	4,600	100	2.22
Contributions for capital works projects	98	165	67	68.37
Other contributions	149	245	96	64.43
Total contributions income	5,103	5,372	269	5.27

Contributions relate to 1) monies paid by property developers towards public open space and developer contribution plans 2) monies paid by local sporting clubs/organisations to contribute towards capital works projects and 3) contributions to other operational programs.

Contributions are projected to increase by \$0.27 million or 5.27% compared to the 2021/2022 forecast which is mainly due to a budgeted \$0.10 million increase in Public Open Space contribution and Other contributions increase by \$0.10 million with the resumption of Shop 48 tenant contribution.

4.1.6 Interest income

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Interest from sporting clubs	2	2	-	-
Interest on investments	358	1,010	652	182.12
Total interest income	360	1,012	652	181.11

Interest income is predominantly made up of the interest received on Council's cash holdings in bank accounts and term deposits. Interest income is projected to increase by \$0.65 million due to the implementation of the adopted investment strategy.

4.1.7 Rental income

	Forecast	Proposed	Change	
	Actual	Budget		
	2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Recycling centre rental	782	782	-	-
Residential/commercial rental	1,844	2,163	319	17.30
Total rental income	2,626	2,945	319	12.15

As part of the Economic Support Package, some commercial rents were waived or partially waived to December 2021, other tenants were able to apply for partial waivers of rent under the Commercial Tenancy Relief Scheme.

4.1.8 Net gain on disposal of property, infrastructure, plant and equipment

	Forecast	Proposed	Change	
	Actual	Budget		
	2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Property, infrastructure, plant and equipment				
Proceeds from sale of assets	11,538	25,531	13,993	121.28
Less: Written down value of assets disposed	(11,468)	(25,477)	(14,009)	(122.16)
Total net gain on disposal of property, infrastructure, plant and equipment	70	54	(16)	(22.86)

Proceeds from the sale of Council's assets (individual property sales) are often ad-hoc in nature and fluctuate from year to year. In 2022/2023 Council has budgeted \$25.53 million to reflect the proceeds expected from strategic land sales in the city and proceeds from the planned cyclical replacement of Council's heavy plant & vehicle fleet.

The written down value of assets sold is estimated to be \$25.48 million, which relates to both land and heavy plant & vehicle fleet.

4.1.9 Other income

	Forecast	Proposed	Change	
	Actual	Budget		
	2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Insurance claims	162	-	(162)	(100.00)
Sale of rights-of-way	76	50	(26)	(34.21)
Sale of surplus parcels of land	79	50	(29)	(36.71)
Vehicle contributions	350	356	6	1.71
Workcover reimbursements	358	-	(358)	(100.00)
Other revenue	416	399	(17)	4.09
Total other income	1,441	855	(586)	(40.67)

An insurance claim of \$0.16 million was received during 2021/2022 for damaged fleet, insurance claims are one-off in nature and not budgeted for.

Right of ways and small surplus parcels of land (includes drainage reserves and council reserves) are sold as opportunities present with adjoining property owners, and these vary from year to year.

Workcover reimbursements and the corresponding expenditure are not budgeted for, as these items are unforeseeable.

4.1.10 Employee costs

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Wages and salaries	56,776	60,395	3,629	6.39
Annual leave and loading	5,331	5,474	143	2.68
Long service leave	2,026	2,089	63	3.11
Superannuation	5,953	6,768	815	13.69
WorkCover	1,050	1,433	383	36.48
Other on costs	384	354	(30)	(7.81)
Less: Capitalised labour (on costs included)	(2,249)	(1,386)	863	(38.37)
Total employee costs	69,261	75,127	5,866	8.47%

To appropriately respond to the COVID-19 crisis, Banyule's community services such as customer service centres, libraries, leisure centres, sporting club facilities, playgrounds and other community facilities, have been significantly disrupted resulting in reductions in employee costs within the forecast. This labour budget assumes that Council services will not be disrupted during the 2022/2023 financial year.

The super guarantee rate will remain at 10% until 30 June 2022 and increase to 10.50% from 1 July 2022.

The Workcover premium is expected to increase based on claim rates, recent increases in Worksafe estimate, and the industry condition.

In 2021/2022, more staff have contributed to delivering IT Digital Transformation and major Capital Works projects. This is expected to be reduced in 2022/2023 due to the Capital Works program and the changing of accounting standards on intangible assets, resulting in less capitalised labour.

A net increase of 3.22 equivalent full-time (EFT) positions have been allocated to meet services and initiatives across Banyule's operations as outlined below:

Services & Initiatives	EFT Growth	Proposed Budget Impact \$'000
Our Inclusive and Connected Community	0.17	26
Our Sustainable Environment	(0.50)	48
Our Well-Built City	1.00	99
Our Valued Community Assets and Facilities	1.00	95
Our Trusted and Responsive Leadership	3.99	396

Services & Initiatives	EFT Growth	Proposed Budget Impact \$'000
Grant funded positions	(1.44)	-
Economic Support Package (COVID-19)	(1.00)	(101)
Total EFT growth	3.22	563

4.1.11 Materials and services

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Advertising	302	326	24	7.95
Auditing services	267	173	(94)	(35.21)
Bank and payment collection services	307	323	16	5.21
Building and planning charges and government fees	78	73	(5)	(6.41)
Child care expenses	108	112	4	3.70
Contractor costs				
- Agency staffing	3,544	1,391	(2,153)	(60.75)
- Aquatic and leisure costs	693	738	45	6.49
- Building maintenance costs	1,452	1,543	91	6.27
- Cleaning services -	774	1,054	280	36.18
- Consultants costs	1,59	1,246	(273)	(17.97)
- Information Technology services and licenses	2,592	2,836	244	9.41
- Initiatives costs	3,986	6,973	2,987	74.94
- Legal expenses	486	310	(176)	(36.21)
- Parking and traffic enforcement	1,250	1,735	485	38.80
- Parks maintenance	2,207	2,222	15	0.68
- Waste collection costs	914	935	21	2.30
- Other contractor costs	5,623	5,543	(80)	(1.42)
General materials and supplies	4,334	3,656	(678)	(15.64)
Infringement collection lodgement fees	208	313	105	50.48
Insurances	1,593	1,802	209	13.12
Plant and motor vehicle operating	2,450	2,445	(5)	(0.20)
Postage costs	310	312	2	0.65
Printing, stationary and external communications	857	982	125	14.59
Program costs	1,522	1,782	260	17.08
Staff training and equipment	1,013	1,397	384	37.91
Sundry expenses	254	295	41	16.14
Waste disposal general	10,402	9,274	(1,128)	(10.84)
Other	1,212	1,250	38	3.14
Total materials and services	50,257	51,041	784	1.56

Total materials and services are expected to increase by \$0.78 million (1.56%), key movements within materials and services are:

- Agency staffing is budgeted to decrease by \$2.15 million from forecast, agency staff are engaged to assist with staff vacancies as they present over the year and any additional forecast

will offset employee benefits. Budget for agency represents the essential service areas that must be backfilled, eg waste collection and childcare.

- Cleaning services will increase in 2022/2023 as all Council facilities are expected to return to pre-pandemic levels. Many services and facilities were closed during 2021/2022 resulting in decreased expenses incurred.
- Initiatives are expected to increase in 2022/2023 with the continued roll out of Council's prioritisation in Digital Transformation and improvements to Information Technology systems to better support out services and customers. We expect to spend \$4.80 million on digital transformation in 2022/2023. (Refer to Section 5 for the Initiative Program).
- Parking and traffic enforcement services are an outsourced function, the contractor costs are relative to the parking fine income generated and were reduced in 2021/2022 in proportion with Statutory Fee income due to COVID.
- Council Insurances are expected to increase by 13.12% as a result of increased premiums related to building and public liability being seen in the market.
- Waste disposal costs are expected to decrease overall by 10.84%. This is due to the introduction of Food Organic Green Organic (FOGO) service in July 2022 diverting waste from landfill, this will assist in offsetting the Environment Protection Authority (EPA) Landfill Levy increasing from \$105.90 to \$125.90 per tonne on 1 July 2022.

4.1.12 Utility charges

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Gas and electricity	2,463	2,828	365	14.82
Public street lighting	637	737	100	15.70
Telecommunications	292	307	15	5.14
Water	797	904	107	13.43
Total utility charges	4,189	4,776	587	14.01

Gas and electricity for Council facilities and public lighting are budgeted to be maintained at contracted price increases into 2022/2023.

Electricity for small and large market sites is procured via The Victorian Energy Collaboration (VECO) where renewable energy is generated by wind farms in Victoria. Council continues to investigate and implement more renewable energies as part of its climate change priorities to reduce associated expenditure over time.

Gas, electricity and water charges were significantly decreased in 2021/2022 with the closure of many facilities, including leisure and aquatic centres, occurring in-line with government regulations.

4.1.13 Depreciation

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Infrastructure	12,718	13,845	1,127	8.86
Property	4,311	4,393	82	1.90
Plant & equipment	5,450	5,654	204	3.74
Total depreciation	22,479	23,892	1,413	6.29

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life. This includes Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.41 million for the proposed budget 2022/2023 financial year is due to the completion of the proposed budget 2022/2023 capital works program and the full year effect of depreciation on the 2021/2022 capital works programs.

4.1.14 (a) Amortisation – Intangible assets

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Intangible assets	292	220	(72)	(24.66)
Total amortisation - intangible assets	292	220		

Intangible assets relating to Council's Electronic Document and Records Management System (EDRMS) software purchase and in-house development costs are amortised over the estimated life of the software.

4.1.14 (b) Amortisation – Right of use assets

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Right of use assets	496	497	1	0.20
Right of use assets - leasehold improvements	55	54	(1)	(1.82)
Total amortisation - right of use assets	551	551	-	-

Right of use assets relating to leased infrastructure, property, plant and equipment are amortised over the life of the leases.

4.1.15 Borrowing costs

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Interest on borrowings	1,905	1,741	(164)	(8.61)
Total borrowing costs	1,905	1,741	(164)	(8.61)

Borrowing costs relate to interest charged by financial institutions on borrowed funds. The reduction in borrowing costs from 2021/2022 relates to the finalisation of a loan in October 2021, offset with a smaller loan planned to commence in 2022/2023 for the Rosanna Library.

4.1.16 Finance costs - leases

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Finance cost - leases	24	16	(8)	(33.33)
Total finance costs - leases	24	16	(8)	(33.33)

Finance costs relate to the interest charged by lessors on leased infrastructure property, plant and equipment.

4.1.17 Donation expenditure

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Banyule Support & Information	92	94	2	2.17
Community Services grants	260	213	(47)	(18.08)
COVID-19 business support	580	-	(580)	(100.00)
Diamond Valley Community Support	91	92	1	1.10
Environmental sustainability	148	200	52	35.14
Merri Outreach Support Services	120	120	-	-
Resilient & connected communities	202	181	(21)	(10.40)
Other donations	277	233	(44)	(15.88)
Total donation expenditure	1,770	1,133	(637)	(35.99)

The reduction in donation costs from 2021/2022 primarily relates to Council's COVID-19 business support ending in 2021/2022 and a decrease in Community Services grants. This is offset by the increase in Environmental sustainability grants in 2022/2023.

4.1.18 Contribution expense

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Shopping Centres	1,156	1,156	-	-
YMCA	100	100	-	-
Yarra Plenty Regional Library	5,377	5,551	174	3.24
Other	779	506	(273)	(35.04)
Total contribution expense	7,412	7,313	(99)	(1.34)

Contribution expense is projected to decrease by \$0.10 million compared to forecast 2021/2022, this is due to the COVID-19 Recovery Support Package for the local businesses and neighbourhood houses

ending in 2021/2022. Whereas, the contribution towards the Yarra Plenty Regional Library have been increased in 2022/2023.

4.1.19 Other expenses

	Forecast Actual 2021/22 \$'000	Proposed Budget 2022/23 \$'000	Change	
			\$'000	%
Bad and doubtful debts	633	616	(17)	(2.69)
Economic support package - business	640	-	(640)	(100.00)
Councillor allowances	399	408	9	2.26
Fire services property levy on Council properties	170	180	10	5.88
COVID-19 Recovery Support Package	1,029	-	(1,029)	(100.00)
Rental expenses	150	147	(3)	(2.00)
Other	468	540	72	15.38
Total other expenses	3,489	1,891	(1,598)	(45.80)

The COVID-19 Recovery Support Package included \$0.64 million for the support of local businesses by paying the business contribution to the special rates and charges scheme, and the Recovery Support Package included \$1.03 million to fund rates waivers to provide hardship support to assist individual and businesses in financial difficulty during the COVID-19, these programs are ending in 2021/2022.

4.2 Balance Sheet comparison

For the four years ending 30 June 2026					
	Notes	Forecast Actual 2020/21 \$'000	Proposed Budget 2022/23 \$'000	Change \$'000	%
Assets					
Current assets					
Cash and cash equivalents		14,654	15,388	734	5.01
Trade and other receivables		17,504	17,071	(433)	(2.47)
Other financial assets		57,000	61,000	4,000	7.02
Inventories		48	48	-	-
Current assets classified as held for sale		25,315	21,720	(3,595)	(14.20)
Other assets		1,672	1,672	-	-
Total current assets	4.2.1	116,193	116,899	706	0.61
Non-current assets					
Trade and other receivables		200	200	-	-
Investments		3,567	3,567	-	-
Property, infrastructure, plant & equipment		1,695,970	1,718,521	22,551	1.33
Leasehold improvements		304	250	(54)	(17.76)
Right-of-use assets	4.2.6	578	1,015	437	75.61
Investment property		12,597	12,597	-	-
Non-current assets classified as held for sale		8,125	-	(8,125)	(100.00)
Intangible assets	4.2.6	615	395	(220)	(35.77)
Total non-current assets	4.2.2	1,721,956	1,736,545	14,589	0.85%
Total assets		1,838,149	1,853,444	15,295	0.83%
Liabilities					
Current liabilities					
Trade and other payables		14,293	12,812	(1,481)	(10.36)
Trust funds and deposits		4,292	4,292	-	-
Provisions		17,666	18,190	524	2.97
Interest bearing loans and borrowings	4.2.5	939	1,584	645	68.69
Lease liabilities	4.2.6	508	502	(6)	(1.18)
Unearned Income		6,644	3,194	(3,450)	(51.93)
Total current liabilities	4.2.3	44,342	40,574	(3,768)	(8.50)
Non-current liabilities					
Provisions		1,163	1,163	-	-
Trust funds and deposits		1,009	1,009	-	-
Interest bearing loans and borrowings	4.2.5	19,871	24,307	4,436	22.32
Lease liabilities	4.2.6	52	485	433	832.69
Total non-current liabilities	4.2.4	22,095	26,964	5,455	24.61
Total liabilities		66,437	67,538	1,101	1.66
Net assets		1,771,712	1,785,906	14,194	0.80%
Equity					
Accumulated surplus		556,419	542,144	(14,275)	(2.57)
Reserves	4.3.1	1,215,293	1,243,762	28,469	2.34
Total equity	4.3.2	1,771,712	1,785,906	14,194	0.80

4.2.1 Total current assets

Current assets include all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, and other assets. Total cash and other financial assets (investment longer than three months) is forecast to increase \$4.73 million to \$76.38 million as a result of the following movements: a budgeted cash from operating activities of \$36.58 million, plus the proceeds from sale of Property, plant and equipment of \$25.53 million. These are offset the investment of \$60.20 million in capital works projects. The significant projects being funded from cash reserves are the major facility development of East Ivanhoe Village precinct streetscape, Local Roads Resurfacing and Footpath Replacement. In addition, a property classified as current assets is anticipated to be sold in the 2022/2023 financial year.

4.2.2 Total non-current assets

Non-current assets include trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. The \$14.59 million increase in this balance is mainly attributable to the net result of the capital works programs (\$60.20 million of total capital works less the depreciation and amortisation of assets \$24.66 million, as well as a \$21.87 million written down value of motor vehicles and properties sold, including \$8.12 million of properties held as a non-current asset.

4.2.3 Total current liabilities

Trade and other payables include Salaries & Wages accrual's increase of \$1.48 million based on pay periods before the end of the financial year and increase on Salaries and Wages expenditure.

Provisions include accrued long service leave, annual leave and annual leave loading owed to employees. These employee entitlements are expected to increase by \$0.52 million due to a combination of increased pay rates and an expected increase in leave entitlements.

Unearned Income is forecasted to decreased by \$3.45 million based on the progression of Capital Works programs.

4.2.4 Total non-current liabilities

Non-current provisions and trust funds and deposits are not expected to vary during the year. Lease Liabilities relate to the lease of infrastructure property, plant and equipment. The reduction of non-current liabilities represents the repayment of leases for the year in according to lease agreements and adjusted by the new liabilities generated from renewing leases.

The Interest-bearing loans and borrowings are forecasted to increase by \$5.02 million mainly due to one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project.

4.2.5 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast	Proposed	Projections		
	Actual	Budget	2023/24	2024/25	2025/26
	2021/22	2022/23	2023/24	2024/25	2025/26
	\$000	\$000	\$000	\$000	\$000
Amount borrowed as at 30 June of the prior year	31,067	20,810	25,891	24,307	22,627
Amount projected to be borrowed	-	6,300	-	-	-
Amount projected to be redeemed	(10,257)	(1,219)	(1,584)	(1,680)	(1,801)
Amount of borrowings as at 30 June	20,810	25,891	24,307	22,627	20,826

In 2022/2023 Council intends to apply for a loan as part of the Community Infrastructure Loan Scheme run by the Victorian Government. This scheme allows local governments to access low-interest subsidised loans to support the funding of community infrastructure. This loan will be used for construction of a new Rosanna Library.

4.2.6 Lease by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast	Proposed
	Actual	Budget
	2021/22	2022/23
	\$000	\$000
Right-of-use assets		
Plant and equipment	339	881
Property and infrastructure	239	134
Total right-of-use assets	578	1,015
Lease liabilities		
Current lease Liabilities		
Plant and equipment	373	390
Property and infrastructure	135	112
Total current lease liabilities	508	502
Non-current lease Liabilities		
Plant and equipment	9	452
Property and infrastructure	43	33
Total non-current lease liabilities	52	485
Total lease liabilities	560	987

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.05% (quoted by one of major banks).

4.3 Statement of changes in Equity

4.3.1 Reserves

Council maintains reserves of separately identified funds to meet specific purposes in the future and for which there is no existing liability. These amounts are transferred to and from the accumulated surplus. Two of these reserves are statutory reserves, meaning that the funds must remain available for a specific purpose (public open space and Off-Street car parking). The remaining reserves are discretionary and while not restricted, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes

During 2022/2023 \$59.01 million is budgeted to be transferred to reserve for future purposes including expenditure on plant and equipment, public open space and asset renewal reserves.

It is also anticipated to transfer \$30.29 million from the reserves to fund parts of the capital works program and financing activities.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.
- Asset revaluation reserves which represents the difference between the previously recorded value of the assets and their current valuations.
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future. These reserves are transferred to and from the accumulated surplus.

Total equity is projected to increase by \$14.19 million as a result of Council's total comprehensive result.

4.4 Statement of Cash Flows comparison

For the two years ending 30 June 2023					
	Notes	Forecast Actual 2021/22 \$'000	Budget 2022/23 \$'000	Change \$'000	%
		Inflows (Outflows)	Inflows (Outflows)		
Cash flows from operating activities					
Receipts:					
Rates and charges		109,012	111,532	2,520	2.31
Grants - operating		14,084	13,497	(587)	(4.17)
Grants - capital		8,566	12,282	3,716	43.38
Statutory fees and fines		7,931	10,326	2,395	30.20
User fees and charges		16,537	21,214	4,677	28.28
Contributions - monetary		5,103	5,372	269	5.27
Interest received		397	801	404	101.76
Rental income		2,626	2,945	319	12.15
Other receipts		1,441	855	(586)	(40.67)
Payments:					
Employee costs		(69,359)	(76,198)	(6,839)	9.86
Materials and services		(50,145)	(50,928)	(783)	1.56
Other payments		(16,859)	(15,113)	1,746	(10.36)
Net cash provided by operating activities	4.4.1	29,334	36,585	7,251	24.72
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment		(52,394)	(60,200)	(7,806)	14.90
Payments for intangible assets		(4,811)	-	4,811	(100.00)
Proceeds from sale of property, infrastructure, plant and equipment		11,538	25,532	13,994	121.29
Net redemption of financial assets		26,000	(4,000)	(30,000)	115.38
Net cash provided / (used in) investing activities	4.4.2	(19,667)	(38,668)	(19,001)	96.61
Cash flows from financing activities					
Proceeds from borrowings		-	6,300	6,300	100.00
Borrowing costs - interest		(1,920)	(1,741)	179	(9.32)
Repayment of borrowings		(10,257)	(1,218)	9,039	(88.13)
Interest paid - lease liability		(24)	(16)	8	(33.33)
Repayment of lease liabilities		(474)	(508)	(34)	7.17
Net cash (used in) financing activities	4.4.3	(12,675)	2,817	15,492	(122.22)
Net increase/(decrease) in cash & cash equivalents		(3,008)	734	3,742	124.40
Cash and cash equivalents at the beginning of the financial year		17,662	14,654	(3,008)	(17.03)
Cash and cash equivalents at the end of the financial year		14,654	15,388	734	5.01

4. Notes to the financial statements

4.4.1 Net cash flows provided by operating activities

The net cash flow provided by operating activities has increased by \$7.25 million when compared to 2021/2022 forecast. This variation is mainly explained by Council User and Statutory fees and charges have been significantly impacted in 2021/2022 due to COVID and the revenue is expected to rebound since the 2022/2023 financial year. In 2022/2023, the additional rate revenue income and cost reduction on COVID-19 Recovery Support Package ending 2021/2022 is offset by the increased employee cost.

4.4.2 Net cash flows used in investing activities

The net cash flow used in investing activities is representative of the net funding requirement from Council to support the long-term investment in property, infrastructure, plant and equipment. In 2021/2022 Council relied on its existing cash reserves to help fund operations (incl. the Recovery Support Package) and the capital works program. This necessitated the redemption of a portion of Council's financial assets (term deposits). In 2022/2023, Council's capital works program is going to be supported by a number of strategic property sales planned to occur during the year, including subsequent staged settlements related to the sale of the Banksia College site.

4.4.3 Net cash flows used in financing activities

In accordance with Council's debt management plan, Council continue to review opportunities for debt redemption whilst ensuring appropriate levels of liquidity. For 2021/2022, loan principal repayments total \$10.26 million which includes a lump sum payment of \$9.09 million in settlement of one of Council's existing loans. In addition, there is one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects.

5. Capital works program and initiatives program

5.1 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the proposed budget 2022/2023 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

5.1.1 Capital works program comparison

	Forecast		Change	
	Actual	Budget		
	2021/22	2022/23	\$'000	%
	\$'000	\$'000	\$'000	%
Infrastructure	21,040	29,449	8,409	39.96
Property	23,563	27,812	4,249	18.03
Plant and equipment	7,741	2,779	(4,962)	(64.10)
Other assets	51	160	109	213.73
Intangible assets	4,811	-	(4,811)	(100.00)
Total	57,206	60,200	2,994	5.23

In the 2022/2023 financial year, Council plans to invest \$60.20 million in capital works projects which include \$49.59 million of new capital projects and \$10.61 million of projects carried forward from the 2021/2022 financial year. The funding is increasing by 14.89% from the 2021/2022 forecast to deliver capital projects to take shape across the City.

Infrastructure assets (\$29.45 million)

Infrastructure includes road, bridges, footpaths, kerb and channel, drainage, parks and gardens, open space and streetscapes, off street car parks and other structures. Council will manage \$28.27 million to renew and upgrade the infrastructure assets across the City, and \$1.18 million on new infrastructure projects.

For the 2022/2023 year, \$16.20 million will be expended on road projects, the more significant projects include:

- \$5.23 million Watsonia Town Square development and construction
- \$3.00 million Footpath replacement program
- \$2.67 million Streetscape renewal projects including \$1.59 million for East Ivanhoe Village Precinct streetscape and \$0.98 million in Montmorency
- \$1.95 million roads rehabilitation works
- \$1.07 million Roads to Recovery

Drainage projects will have \$1.55 million expended.

Parks and gardens will see \$11.70 million spent over many projects, including:

- \$1.72 million for the Redmond Court Wetland upgrade, boardwalk and parkland stage 2
- \$1.10 million to renew and upgrade Pecks Dam Construction
- \$1.44 million completing Stage 3 of the Olympic Park Masterplan
- \$1.33 Beverley Road Oval Surface Renovation
- \$1.02 million on the Waterdale Road Pocket Park
- \$0.86 million on reserve improvements at Petrie Park and EJ Andrews reserves
- \$0.68 million is invested on the renewal of seven playgrounds.

Property (\$27.81 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions. In the 2022/2023 year, Council will invest \$24.22 million to renew and upgrade properties across the City, and \$3.59 million on new and expansion property projects.

The most significant projects include:

- \$6.30 million Rosanna Library and Precinct upgrade
- \$5.30 million for Olympic Park Masterplan project Stage 4
- \$2.63 million on Climate Action Programs (includes \$1.88 million on Street Lighting Program – Upgrade to LED)
- \$2.50 million East Ivanhoe Pre-school upgrade
- \$1.77 million on Macleod Park Change Rooms
- \$1.00 million on Montmorency Bowling Club improvements
- \$0.85 refurbishing Public Toilets in accordance with the Public Toilet Strategy
- \$0.62 million on Aquatic and Leisure Centres (WaterMarc and Ivanhoe Aquatic)

Plant and equipment (\$2.78 million)

Plant and equipment include plant, machinery and equipment, motor vehicles, computers and telecommunications. The \$1.14 million funding is allocated to purchasing motor vehicles and heavy plant to reflect the ongoing cyclical replacement of light and heavy vehicle fleet. The renewal and upgrade of Council's plant & equipment and furniture & fitting are \$1.40 million and \$0.24 million respectively.

5.1.2 Summary of capital works program

	Budget	Asset expenditure types				Summary of Funding Sources			
	2022/23	Renewal	Upgrade	Expansion	New	Council cash	Government grant	Contribution	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure	29,449	16,670	11,601	-	1,178	13,282	9,829	6,338	-
Property	27,812	15,616	8,607	100	3,489	13,414	5,248	2850	6,300
Plant and equipment	2,779	2,215	345	-	219	2,759	-	20	-
Other assets	160	-	-	160	-	160	-	-	-
Total	60,200	34,501	20,553	260	4,886	29,615	15,077	9,208	6,300

Asset renewal (\$34.5 million), upgrade (\$20.55 million), expansion (\$0.26 million), and new assets (\$4.89 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Council cash (\$29.62 million)

Council cash includes the funds generated from its operating activities (revenue), proceeds from sale of assets, and cash reserves, which is used as the major funding source for the capital works program (\$29.62 million in 2022/2023 including \$7.32 million carried forward from 2021/2022). The significant projects funded by Council cash include:

- Various Roads, Street and Bridges \$8.34 million (includes East Ivanhoe Village Improvement Program \$1.29 million, footpaths \$1.89 million, rehabilitation works \$1.95 million, Montmorency Streetscape \$0.98 million and car parks \$0.68 million)
- Olympic Park Masterplan works – stages 3 & 4 \$2.74 million
- Climate Action Program \$2.63 million (include Street Lighting Program – Upgrade to LED \$1.88 million)
- Macleod Park Change Rooms \$1.55 million
- Redmond Court Wetland upgrade of \$1.22 million
- Fleet replacement program \$1.14 million

Government Grants - Capital (\$15.08 million)

Capital grants include all monies received from State and Commonwealth sources for the purposes of funding the capital works program. Grant funds will be received and recognised in accordance with funding agreements, \$2.08 million of the government grants are related to carry forward projects. Significant grants and contributions are:

- Watsonia Town Square development and construction \$5.23 million
- Various Fit Out and Refurbishments \$3.03 million (includes \$2.50 million for East Ivanhoe Pre-school upgrade)
- Olympic Park Masterplan Stage 4 (\$2.00 million)
- Footpath Replacement program, funded through the Local Roads and Community Infrastructure program (\$1.24 million)
- Roads to Recovery (\$1.07 million)
- Waterdale Road Pocket Park & Shared zone (\$1.01 million)
- Petrie Park & EJ Andrews reserve improvements \$0.75 million

Contribution (\$9.21 million)

The contributions from community is expected to be \$9.21 million in the 2022/2023 financial year, including \$1.21 million for carry forward projects. Council has cash set aside from prior years' capital contributions for the purpose of improving public open space.

In 2022/2023, the contributions will primarily be invested in will be invested in Council's parks and gardens and playgrounds (\$6.02 million) and building projects (\$2.85 million). The significant projects are:

- Olympic Park Masterplan works – Stage 4 \$2.00 million
- Beverley Road Oval Surface Full Renovation (\$1.08 million)
- \$1.1 million Pecks Dam Redesign and Construction.
- \$0.85 million to refurbish Public Toilets in accordance with the Public Toilet Strategy

Borrowings (\$6.30 million)

Borrowings of \$6.30 million are expected to be undertaken to fund the Rosanna Library and Precinct upgrade.

5.1.3 Capital works program proposed budget 2022/2023 detail categories with funding source

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
ARTS COLLECTION									
Public Art Strategy - Design	130	-	-	130	-	130	-	-	-
Arts Collection	30	-	-	30	-	30	-	-	-
TOTAL ARTS COLLECTION	160	-	-	160	-	160	-	-	-
PLANT AND EQUIPMENT									
Ivanhoe Aquatic Pool Plant Replacement Program	80	80	-	-	-	80	-	-	-
Olympic Leisure Centre Pool Plant Replacement Program	10	10	-	-	-	10	-	-	-
WaterMarc Pool Plant Replacement Program	35	35	-	-	-	35	-	-	-
Replacement of Mechanical Plant and Equipment in Major Buildings	100	100	-	-	-	100	-	-	-
Replacement of Mechanical Plant and Equipment, Watermarc	200	200	-	-	-	200	-	-	-
Watsonia pool mechanical plant	40	40	-	-	-	20	-	20	-
WaterMarc Pool Plant Management System and Metering Optimisation	320	-	320	-	-	320	-	-	-
Changing Places Facility - Watermarc	15	15	-	-	-	15	-	-	-
BMS upgrade/replacement program - Watermarc	250	250	-	-	-	250	-	-	-
Electric Small Plant	25	-	25	-	-	25	-	-	-
Smart Bins Technology - System Implementation	59	-	-	-	59	59	-	-	-
Fleet Workshop Overhead Crane - Replacement	160	-	-	-	160	160	-	-	-
Food & Garden Organics Kerbside Collection	110	110	-	-	-	110	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
TOTAL PLANT AND EQUIPMENT	1,404	840	345	-	219	1,384	-	20	-
FREEHOLD BUILDING									
Air Conditioner									
Air Conditioner Program	250	250	-	-	-	250	-	-	-
Total Building Air Conditioner	250	250	-	-	-	250	-	-	-
Aquatic and Leisure Centres									
WaterMarc Pool Tile Replacement - Construction	200	200	-	-	-	200	-	-	-
WaterMarc Splash Park Resurfacing	220	220	-	-	-	220	-	-	-
Ivanhoe Aquatic & Leisure Centre - Stage 2 - Design	200	50	150	-	-	200	-	-	-
Total Building Aquatic and Leisure Centres	620	470	150	-	-	620	-	-	-
Pavilions									
Olympic Park Program of Projects - Stage 4	5,300	2,120	2,121	-	1,059	1,300	2,000	2,000	-
Macleod Park Change Rooms - SRV	820	246	574	-	-	750	70	-	-
Yallambie Park Change Rooms	350	175	175	-	-	350	-	-	-
Montmorency Bowling Club Improvements	1,000	1,000	-	-	-	1,000	-	-	-
Seddon Reserve Pavilion Design	50	-	-	50	-	50	-	-	-
Anthony Beale Reserve Change Rooms	50	-	-	50	-	50	-	-	-
Total Pavilions	7,570	3,541	2,870	100	1,059	3,500	2,070	2,000	-
Flooring									
Flooring Program	100	100	-	-	-	100	-	-	-
Total Flooring	100	100	-	-	-	100	-	-	-
Climate Action Program - Accelerated									

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Climate Action Program - Solar Program for Council owned and Community occupied buildings	140	-	-	-	140	140	-	-	-
Climate Action Program - Energy Efficiency enhancements across Council buildings	350	175	175	-	-	350	-	-	-
Street Lighting Program - Upgrade to LED	500	250	250	-	-	500	-	-	-
Solar Program for Leased Buildings	205	-	-	-	205	205	-	-	-
Total Climate Action Program - Accelerated	1,195	425	425	-	345	1,195	-	-	-
Roof									
Roofing Program	200	200	-	-	-	200	-	-	-
Total Roof	200	200	-	-	-	200	-	-	-
Electrical Works									
Electrical Works Program	100	100	-	-	-	100	-	-	-
Total Electrical Works	100	100	-	-	-	100	-	-	-
Fit Out and Refurbishments									
Fit Out and Refurbishment Program	175	175	-	-	-	175	-	-	-
The Centre Ivanhoe Portico - Design	30	30	-	-	-	30	-	-	-
St Hellier Street Children Centre Yard Works	72	72	-	-	-	72	-	-	-
Rosanna Library and Precinct Upgrade	6,300	6,300	-	-	-	-	-	-	6,300
Asbestos Removal Program	40	40	-	-	-	40	-	-	-
Substructure and Superstructure Program - Minor Buildings Municipal Wide	150	150	-	-	-	150	-	-	-
Site Infrastructure Program - Minor Buildings Municipal Wide	150	150	-	-	-	150	-	-	-
Audio Visual System End of Life Replacement Rethink Centre	65	65	-	-	-	65	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Fleet Workshop Building Improvements	53	0	53	-	-	53	-	-	-
Local Sporting Facility Upgrade Program	50	25	25	-	-	50	-	-	-
Refurbishment of Toilets at Viewbank Scout Hall and Installation of Storage Shed - Construction	180	90	90	-	-	180	-	-	-
Heidelberg Theatre Storage Upgrade - Implementation	360	360	-	-	-	360	-	-	-
Nets Stadium Roof Gutter Replacement	110	110	-	-	-	110	-	-	-
Greensborough War memorial - Canteen/Kitchen Upgrade	10	-	10	-	-	10	-	-	-
East Ivanhoe Pre School - Upgrade	2,500	-	1,875	-	625	-	2,500	-	-
Interlaken Preschool	10	-	7	-	3	-	10	-	-
Sherbourne Preschool - Office and Storage Upgrade	50	12	38	-	-	-	50	-	-
Apollo Parkways Preschool - Outdoor Toilet Refurbishment	118	29	89	-	-	-	118	-	-
Panorama Heights Preschool - Office and Storage Upgrade	50	12	38	-	-	-	50	-	-
Olympic Village Preschool - Refurbishment	200	50	150	-	-	-	200	-	-
Wahroonga Preschool - Office and Storage Upgrade	50	12	38	-	-	-	50	-	-
Viewbank Preschool - Yard Upgrade	50	12	38	-	-	-	50	-	-
Jets Renewal	146	36	110	-	-	146	-	-	-
Greenhills Neighbourhood House - Kitchen Upgrade	100	25	75	-	-	100	-	-	-
Total Fit Out and Refurbishments	11,019	7,755	2,636	-	628	1,691	3,028	-	6,300
Access									

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Council buildings accessibility - Audit to determine prioritisation for delivery	125	62	63	-	-	125	-	-	-
Total Access	125	62	63	-	-	125	-	-	-
Furniture and Furnishings									
Centre Ivanhoe Refurbishment	100	100	-	-	-	100	-	-	-
Property Maintenance Equipment Purchases	2	-	-	-	2	2	-	-	-
Total Furniture and Furnishings	102	100	-	-	2	102	-	-	-
Painting									
Painting Program	100	100	-	-	-	100	-	-	-
Total Painting	100	100	-	-	-	100	-	-	-
Public Toilet									
Refurbish Public Toilets in Accordance with Toilet Strategy	850	-	850	-	-	-	-	850	-
AK Line Scout Hall – Toilet Modification Works Design	20	10	10	-	-	20	-	-	-
Total Public Toilet	870	10	860	-	-	20	-	850	-
Plumbing									
Plumbing Program	80	80	-	-	-	80	-	-	-
Total Plumbing	80	80	-	-	-	80	-	-	-
Property									
Strategic Property	1400	-	-	-	1400	1400	-	-	-
Total Property	1400	-	-	-	1400	1400	-	-	-
Labour Capitalisation									
Labour cost associated to building capital works projects	315	315	-	-	-	315	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Labour Capitalisation - Construction Management of capital works	491	491	-	-	-	491	-	-	-
Labour Capitalisation - Additional resourcing to deliver the Climate Action Program	106	106	-	-	-	106	-	-	-
Total Building Labour Capitalisation	912	912	-	-	-	912	-	-	-
TOTAL FREEHOLD BUILDING	24,643	14,105	7,004	100	3,434	10,395	5,098	2,850	6,300
FURNITURE AND FITTINGS									
Leisure Centres Equipment, Fixtures and fittings renewal	205	205	-	-	-	205	-	-	-
Community Halls - Replacement of Fixture & Fittings	30	30	-	-	-	30	-	-	-
TOTAL FURNITURE AND FITTINGS	235	235	-	-	-	235	-	-	-
DRAINAGE									
Improvement Design and Construction									
Stormwater Drainage Mitigation Works	560	560	-	-	-	560	-	-	-
Environmental Operations – Wetland Strategic Asset Management Program	234	234	-	-	-	234	-	-	-
Gresswell Forest - Design & Installation of new GPT	183	-	-	-	183	-	-	183	-
Banyule Flats - GPT Design	20	5	15	-	-	20	-	-	-
Environmental Compliance Works	200	50	150	-	-	200	-	-	-
Total Drainage Improvement Design and Construction	1,197	849	165	-	183	1,014	-	183	-
Minor Works and Hot Spots									
Minor Drainage Works. Minor pipe augmentations and associated pit	153	77	76	-	-	153	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
improvements to address localised drainage issues									
Drainage Rehabilitation Design	50	50	-	-	-	50	-	-	-
Drainage Rehabilitation Construction	150	150	-	-	-	150	-	-	-
Total Drainage Minor Works and Hot Spots	353	277	76	-	-	353	-	-	-
TOTAL DRAINAGE	1,550	1,126	241	-	183	1,367	-	183	-
PARKS AND GARDENS									
Bridge									
Minor Pedestrian Bridge Renewal Program	40	40	-	-	-	-	-	40	-
Chelsworth Park Boardwalk	260	260	-	-	-	-	-	260	-
Cleveland Av - Henty Rd to Stawell Rd Culvert	35	35	-	-	-	-	-	35	-
Total Parks Bridge	335	335	-	-	-	-	-	335	-
Irrigation and Drainage									
Irrigation renewal Program - Glenauburn Baseball Ground & Irigation system	210	146	64	-	-	-	-	210	-
Redmond Court Wetland - Reconstruction and Creation of New Parkland Stage 2	500	149	351	-	-	-	-	500	-
Loyola Reserve Drainage Investigation and Design	15	7	8	-	-	15	-	-	-
Total Irrigation and Drainage	725	302	423	-	-	15	-	710	-
Synthetic Sports Pitches									
All Seasons Cricket Pitch Replacement - 50% matching contribution from Clubs.	50	50	-	-	-	-	-	50	-
Chelsworth Tennis Club Court, Lighting & Fencing Works	350	175	175	-	-	-	-	350	-
Total Synthetic Sports Pitches	400	225	175	-	-	-	-	400	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Practice Nets/Cage									
Cricket Nets Renewal - Greensborough Park	60	60	-	-	-	-	-	60	-
Total Practice Nets/Cage	60	60	-	-	-	-	-	60	-
Park Furniture									
Parks Furniture Replacement	50	50	-	-	-	-	-	50	-
Drinking Fountains	30	-	30	-	-	-	-	30	-
Active Recreation Facilities in Open Space	36	-	-	-	36	-	-	36	-
Barbeque Replacement Program	25	25	-	-	-	-	-	25	-
Corporate Signage for Parks	30	30	-	-	-	-	-	30	-
Timber Repurposing Program	20	10	10	-	-	-	-	20	-
Total Park Furniture	191	115	40	-	36	-	-	191	-
Park Fencing									
Park Fencing Replacement Program	50	50	-	-	-	-	-	50	-
Total Park Fencing	50	50	-	-	-	-	-	50	-
Park Pathways									
Renewal of Retaining Walls - Open Space	50	50	-	-	-	-	-	50	-
Total Park Retaining Wall	50	50	-	-	-	-	-	50	-
Retaining Wall									
Shared Path Program Design - Plenty River Trail	100	100	-	-	-	-	-	100	-
Renewal of existing pathways in parks and reserves	50	50	-	-	-	-	-	50	-
Renewal of feeder trails that connect into shared trails in parks and reserves	50	50	-	-	-	-	-	50	-
Napier Cres and Pederson Way, Montmorency	50	-	-	-	50	-	-	50	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
East West Powerline Easement Bike Path - Bundoora to Watsonia - Design	300	150	150	-	-	-	300	-	-
Total Park Pathways	550	350	150	-	50	-	300	250	-
Park Lighting									
Public Lighting Pole Replacement and change to New Technology and/or Solar Powered Lighting in Council Sports Fields identified by condition reports.	50	50	-	-	-	-	-	50	-
Public Lighting Policy Implementation Project - Parks	50	50	-	-	-	-	-	50	-
Montmorency Park South Oval Car Park Lighting - Construction	35	17	18	-	-	-	-	35	-
Shelly Reserve Lighting Construction	365	182	183	-	-	-	-	365	-
Malcolm Blair Reserve - Design	25	12	13	-	-	-	-	25	-
Total Park Lighting	525	311	214	-	-	-	-	525	-
Parks Other									
Park Refresh Program	102	102	-	-	-	-	-	102	-
Viewbank Tennis Club - Landscaping, Paving and Pathway Works	75	37	38	-	-	-	-	75	-
Dog Park Improvements - Ford Park	50	-	-	-	50	-	-	50	-
Ivanhoe Park Sporting Precinct Plan	50	25	25	-	-	-	-	50	-
Football Goal Post Renewal Program	25	-	25	-	-	-	-	25	-
Sports Club Recycling Bin Program	30	-	30	-	-	30	-	-	-
Petrie Park & EJ Andrews reserves improvements	863	431	432	-	-	-	750	113	-
Parks Depot Building Improvements - Asphaltting, Line Marking and Space redesign	200	200	-	-	-	200	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Pecks Dam Redesign and Construction	1,100	275	825	-	-	-	-	1,100	-
James Reserve Detailed Design of Master Plan	100	25	75	-	-	-	-	100	-
Warringal Park Social Room Redevelopment Feasibility	25	25	-	-	-	25	-	-	-
Greensborough War Memorial Refresh	5	5	-	-	-	5	-	-	-
Nature Play and beautification of playground program	50	50	-	-	-	-	-	50	-
Andrew Yandell Habitat Reserve Staircase Renewal	30	30	-	-	-	-	-	30	-
Total Parks Other	2,705	1,205	1,450	-	50	260	750	1,695	-
Labour Capitalisation									
Labour cost associated to parks capital works projects	135	135	-	-	-	135	-	-	-
Labour Capitalisation - Construction Management of capital works	211	211	-	-	-	211	-	-	-
Total Parks Labour Capitalisation	346	346	-	-	-	346	-	-	-
TOTAL PARKS AND GARDENS	5,937	3,349	2,452	0	136	621	1,050	4,266	
PLAYGROUNDS									
Harrington Reserve	90	90	-	-	-	-	-	90	-
Medbury Avenue Reserve	10	10	-	-	-	-	-	10	-
Weidlich Road Reserve	80	80	-	-	-	-	-	80	-
Malcolm Blair Reserve	140	140	-	-	-	-	-	140	-
Glendale Reserve	150	150	-	-	-	-	-	150	-
Montmorency Park	150	150	-	-	-	-	-	150	-
Station Road Reserve	10	10	-	-	-	-	-	10	-
Playground - Accessibility	50	50	-	-	-	-	-	50	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
TOTAL PLAYGROUNDS	680	680	-	-	-	-	-	680	-
ROADS, STREETS, BRIDGES									
Bicycle									
Bicycle Facilities Program	80	-	80	-	-	80	-	-	-
Total Roads Bicycle	80	-	80	-	-	80	-	-	-
Footpath									
Footpath Replacement Program	3,000	3,000	-	-	-	1,764	1,236	-	-
Ratray Road, MON – Footpath from Reichelt Ave to Sherbourne Rd.	105	-	-	-	105	105	-	-	-
Short-footpath connections and new pram ramp installations - Installation footpath adjacent to the intersection of Martins Lane & Lower Plenty Rd	20	-	-	-	20	20	-	-	-
Watsonia Town Square - Construct - NELP	5,000	-	5,000	-	-	-	5,000	-	-
Total Footpath	8,125	3,000	5,000	-	125	1,889	6,236	-	-
Infrastructure for Pedestrians									
Henry Street, Greensborough – Pedestrian refuge and zebra crossing	40	40	-	-	-	40	-	-	-
Stanley Street, Ivanhoe – Children’s crossing west of Oriel	30	-	-	-	30	30	-	-	-
Lorimer St, Greensborough, East of The Circuit - Raised school crossing and speed management - Design and construct	90	-	-	-	90	90	-	-	-
Pedestrian crossing improvements at the intersection of Greenhill Rd and Diamond Creek Rd	12	6	6	-	-	12	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Construction of a pedestrian refuge at the intersection of St Helena Rd and Allumba Dr and adjacent to Leith Park - Design	20	10	10	-	-	20	-	-	-
Total Infrastructure for Pedestrians	192	56	16	-	120	192	-	-	-
Localised Traffic Infrastructure									
Norman, Marshall and Maltravers, Ivanhoe - Traffic treatments and Pedestrian crossing facilities - Construct	80	20	60	-	-	80	-	-	-
Road Reserve Safety Fence Renewal	80	80	-	-	-	80	-	-	-
Total Localised Traffic Infrastructure	160	100	60	-	-	160	-	-	-
Area Wide Treatments									
Mountain View Road, Montmorency - Between Sherbourne and Mountain View - Speed and volume control - Construct Stage 2	120	30	-	-	90	120	-	-	-
Total Area Wide Treatments	120	30	-	-	90	120	-	-	-
Parking Demand Management									
Parking Management Program	200	200	-	-	-	200	-	-	-
Total Parking Demand Management	200	200	-	-	-	200	-	-	-
Roads to Recovery									
Roads to Recovery	618	618	-	-	-	-	618	-	-
Total Roads to Recovery	618	618	-	-	-	-	618	-	-
Retaining Wall									
Renewal of Retaining Walls - Road Reserve	75	75	-	-	-	75	-	-	-
Total Roads Retaining Wall	75	75	-	-	-	75	-	-	-
Sustainable Transport									
Public Transport infrastructure	125	125	-	-	-	125	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Total Sustainable Transport	125	125	-	-	-	125	-	-	-
Rehabilitation Works									
Infrastructure failures within the road reserve - Traffic Management Device Rehabilitation	100	100	-	-	-	100	-	-	-
Infrastructure Maintenance Works - Major Patching across the network	300	300	-	-	-	300	-	-	-
Infrastructure Maintenance Works - Kerb and Channel Replacement -	140	140	-	-	-	140	-	-	-
Kerb & Channel Replacement - Minor Works	50	50	-	-	-	50	-	-	-
Laneway Rehabilitation Program	110	110	-	-	-	110	-	-	-
Beaconsfield Road - Williams Rd To Railway Rd, Briar Hill	26	26	-	-	-	26	-	-	-
Bonds Road - Dead End (S) To Stawell Rd, Lower Plenty	153	153	-	-	-	153	-	-	-
Broad Street - Alexandra St To Howard St, Greensborough	49	49	-	-	-	49	-	-	-
Cleveland Avenue - Stawell Rd To Dead End (W), Lower Plenty	182	182	-	-	-	182	-	-	-
Daniel Court - Gleeson Dr To Cul-De-Sac (N), Bundoora	44	44	-	-	-	44	-	-	-
Ethel Street - Amiet St To Louis St, Greensborough	20	20	-	-	-	20	-	-	-
Glenard Drive - Glenard Dr To Glenard Dr, Eaglemont	28	28	-	-	-	28	-	-	-
Grove Road - St James Rd To Station Rd, Rosanna	64	64	-	-	-	64	-	-	-
Lindsay Street - Access To Somers Av, Macleod	32	32	-	-	-	32	-	-	-
Malacca Street - Waterdale Rd To Ceram Ct, Heidelberg West	17	17	-	-	-	17	-	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Martins Lane - Fosbery Cr To Rodney Ct, Viewbank	33	33	-	-	-	33	-	-	-
Melrose Avenue - Somers Av To Stewart Tce ,Macleod	19	19	-	-	-	19	-	-	-
Natasha Close - Larool Av To Phoebe Ct, St Helena	14	14	-	-	-	14	-	-	-
Oriel Road - East St To Dougharty Rd, Heidelberg West	246	246	-	-	-	246	-	-	-
Osney Avenue - Hawker St To Jellicoe St, Ivanhoe	35	35	-	-	-	35	-	-	-
Price Avenue - Mountain View Rd To St Faiths Rd, Montmorency	22	22	-	-	-	22	-	-	-
Ratray Road - Reichelt Av To Aanensen Ct, Montmorency	16	16	-	-	-	16	-	-	-
Ricky Court - Daniel Ct To Cul-De-Sac (N), Bundoora	16	16	-	-	-	16	-	-	-
Setani Crescent - Oriel Rd To Alamein Rd, Heidelberg West	31	31	-	-	-	31	-	-	-
Shannon Crescent - Gabonia Av To Gabonia Av, Watsonia	54	54	-	-	-	54	-	-	-
Tuckfield Court - Lindsay St To Cul-De-Sac (N), Macleod	20	20	-	-	-	20	-	-	-
Waterdale Road - Banksia St To Perkins Av, Bellfield	77	77	-	-	-	77	-	-	-
Waterdale Road - Beatty St To Jellicoe St, Ivanhoe	51	51	-	-	-	51	-	-	-
Total Rehabilitation Works	1,949	1,949	-	-	-	1,949	-	-	-
Streetscape									

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Main Shopping Centre Minor Improvements - outcomes of audit process	50	50	-	-	-	50	-	-	-
Street Lighting Improvement Program	50	50	-	-	-	50	-	-	-
East Ivanhoe Village precinct streetscape renewal – Construction	1,290	774	516	-	-	1,290	-	-	-
Total Streetscape	1,390	874	516	-	-	1,390	-	-	-
Car Park									
Ivanhoe Golf Course – Upgrade & Resurfacing	260	130	130	-	-	260	-	-	-
Car Park at Anthony Beale Reserve - Provision of additional parking capacity for peak times/seasons at the reserve - Construct	60	30	30	-	-	60	-	-	-
Montmorency North Oval (Montmorency Sporting Club) - Unsealed Car Park - Construct	65	32	33	-	-	65	-	-	-
Rosanna Shopping Centre Car Park - Resurfacing	213	113	100	-	-	213	-	-	-
Shelly Reserve (North Heidelberg Sporting Club) Carpark Lighting	55	-	-	-	55	55	-	-	-
Improve lighting in the Lower Plenty Shops rear car park	30	-	-	-	30	30	-	-	-
Total Car Park	683	305	293	-	85	683	-	-	-
Labour Capitalisation									
Labour cost associated to road capital works projects	50	50	-	-	-	50	-	-	-
Labour Capitalisation - Construction Management of capital works	78	78	-	-	-	78	-	-	-
Total Roads Labour Capitalisation	128	128	-	-	-	128	-	-	-
TOTAL ROADS, STREETS, BRIDGES	13,845	7,460	5,965	-	420	6,991	6,854	-	-
MOTOR VEHICLES									

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Operations Plant- Vehicles (Cars) and Trucks and Plant Purchases (Including EV transition)	1,140	1,140	-	-	-	1,140	-	-	-
TOTAL MOTOR VEHICLES	1,140	1,140	-	-	-	1,140	-	-	-
TOTAL CAPITAL WORKS	49,595	28,936	16,007	260	4,392	22,294	13,002	7,999	6,300
CARRIED FORWARD PROJECTS									
Freehold Building Pavilions									
Macleod Park Change Rooms - Stage 1	550	275	275	-	-	400	150	-	-
Macleod Park Change Rooms - Stage 2	400	200	200	-	-	400	-	-	-
Total Pavilions	950	475	475	-	-	800	150	-	-
Freehold Building Climate Action Program - Accelerated									
Climate Action Solar Batteries	55	-	-	-	55	55	-	-	-
Street Lighting Program - Upgrade to LED	1,382	691	691	-	-	1,382	-	-	-
Total Climate Action Program – Accelerated	1,437	691	691	-	55	1,437	-	-	-
Freehold Building Fit Out and Refurbishments									
Bundoora Community Hall & Annexe - Refurbishment	450	225	225	-	-	450	-	-	-
Montmorency Bowling Club Feasibility	91	-	91	-	-	91	-	-	-
Greenhills Community Precinct Plan	45	22	23	-	-	45	-	-	-
Total Fit Out and Refurbishments	586	247	339	-	-	586	-	-	-
Freehold Building Major Facilities									

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Macleod YMCA Redevelopment - Design	196	98	98	-	-	196	-	-	-
Total Major Facilities	196	98	98	-	-	196	-	-	-
TOTAL FREEHOLD BUILDING	3,169	1,511	1,603	-	55	3,019	150	-	-
Parks and Gardens									
Irrigation and Drainage									
Beverley Road Oval Surface Full Renovation	1,330	1,330	-	-	-	255	-	1,075	-
Redmond Court Wetland - Upgrade & Boardwalk Design	1,218	609	609	-	-	1,218	-	-	-
Total Irrigation and Drainage	2,548	1,939	609	-	-	1,473	-	1,075	-
Park Other									
Olympic Park Masterplan	1,443	577	577	-	289	1,443	-	-	-
Trist Street Reserve Upgrade (NELP)	80	-	80	-	-	-	80	-	-
Waterdale Road Pocket Parks & Shared Zone	1,015	-	1,015	-	-	-	1,015	-	-
Total Parks Other	2,538	577	1,672	-	289	1,443	1,095	-	-
TOTAL PARKS AND GARDENS	5,086	2,516	2,281	-	289	2,916	1,095	1,075	-
Bicycle									
Bike Path Design-The Boulevard-Banksia St to Burke	50	-	50	-	-	-	50	-	-
Bike Path Design - Banksia to Burke Rd Nth (NELP)	100	-	100	-	-	100	-	-	-
Total Roads Bicycle	150	-	150	-	-	100	50	-	-
Footpath									
Watsonia Village Town Square Development (NELP)	230	230	-	-	-	-	230	-	-
Total Footpath	230	230	-	-	-	-	230	-	-

Project Description	Proposed Budget 2022/23 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
Infrastructure for Pedestrians									
Were St, Montmorency - Raised Crossings	200	50	-	-	150	100	100	-	-
Odenwald Road Bridge - Shared Use Zone Improvement	40	40	-	-	-	40	-	-	-
Total Infrastructure for Pedestrians	240	90	-	-	150	140	100	-	-
Roads, Streets, Bridges Streetscapes									
Montmorency Village Precinct Streetscape Renewal	980	588	392	-	-	980	-	-	-
East Ivanhoe Village Precinct Streetscape Renewal	300	180	120	-	-	166	-	134	-
Total Streetscapes	1,280	768	512	-	-	1,146	-	134	-
Roads to Recovery									
Roads to Recovery	450	450	-	-	-	-	450	-	-
Total Roads to Recovery	450	450	-	-	-	-	450	-	-
TOTAL ROAD, STREETS, BRIDGES	2,350	1,538	662	-	150	1,386	830	134	-
TOTAL CAPITAL WORKS CARRY FORWARD	10,605	5,565	4,546	-	494	7,321	2,075	1,209	-
TOTAL CAPITAL WORKS AND CARRY FORWARD	60,200	34,501	20,553	260	4,886	29,615	15,077	9,208	6,300

5.1.4 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2026

Year 2 - 2023/24	Proposed Budget 2023/224 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	7,532	6,685	460	-	387	6,914	618	-	-
Drainage	2,261	1,906	168	-	187	2,074	-	187	-
Parks and gardens	7,964	4,919	2,484	-	561	446	2,700	4,818	-
Playground	690	690	-	-	-	-	-	690	-
TOTAL INFRASTRUCTURE	18,447	14,200	3,112	-	1,135	9,434	3,318	5,695	-
PROPERTY									
Freehold building	16,431	9,471	6,193	350	417	15,786	-	645	-
TOTAL PROPERTY	16,431	9,471	6,193	350	417	15,786	-	645	-
PLANT & EQUIPMENT									
Motor vehicles	4,902	4,902	-	-	-	4,902	-	-	-
Plant and equipment	1,420	1,420	-	-	-	1,400	-	20	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	6,557	6,557	-	-	-	6,537	-	20	-
OTHER ASSETS									
Art Collection	50	-	-	50	-	50	-	-	-
TOTAL OTHER ASSETS	50	-	-	50	-	50	-	-	-
TOTAL CAPITAL WORKS	41,485	30,228	9,305	400	1,552	31,807	3,318	6,360	-

Year 3 – 2024/25	Proposed Budget 2024/225 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	8,946	7,794	717	-	435	8,328	618	-	-
Drainage	1,543	1,258	94	-	191	1,543	-	-	-
Parks and gardens	3,625	2,399	1,141	-	85	1,138	-	2,487	-
Playground	1,042	1,042	-	-	-	42	-	1,000	-
TOTAL INFRASTRUCTURE	15,156	12,493	1,952	-	711	11,051	618	3,487	-
PROPERTY									
Freehold building	11,406	5,541	5,715	50	100	10,906	-	500	-
TOTAL PROPERTY	11,406	5,541	5,715	50	100	10,906	-	500	-
PLANT & EQUIPMENT									
Motor vehicles	4,391	4,391	-	-	-	4,391	-	-	-
Plant and equipment	1,523	1,493	30	-	-	1,503	-	20	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	6,149	6,119	30	-	-	6,129	-	20	-
OTHER ASSETS									
Art Collection	150	-	-	150	-	150	-	-	-
TOTAL OTHER ASSETS	150	-	-	150	-	150	-	-	-
TOTAL CAPITAL WORKS	32,861	24,153	7,697	200	811	28,236	618	4,007	-

Year 4 - 2025/26	Proposed Budget 2025/26 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads, street and bridges	8,543	7,433	770	-	340	7,925	618	-	-
Drainage	1,235	943	96	-	196	1,235	-	-	-
Parks and gardens	6,193	4,049	2,008	50	86	3,218	-	2,975	-
Playground	764	694	-	-	70	264	-	500	-
TOTAL INFRASTRUCTURE	16,735	13,119	2,874	50	692	12,642	618	3,475	-
PROPERTY									
Freehold building	6,956	4,516	2,240	100	100	6,956	-	-	-
TOTAL PROPERTY	6,956	4,516	2,240	100	100	6,956	-	-	-
PLANT & EQUIPMENT									
Motor vehicles	8,300	8,300	-	-	-	8,300	-	-	-
Plant and equipment	736	736	-	-	-	736	-	-	-
Furniture and fittings	235	235	-	-	-	235	-	-	-
TOTAL PLANT & EQUIPMENT	9,271	9,271	-	-	-	9,271	-	-	-
OTHER ASSETS									
Art Collection	50	-	-	50	-	50	-	-	-
TOTAL OTHER ASSETS	50	-	-	50	-	50	-	-	-
TOTAL CAPITAL WORKS	33,012	26,906	5,114	200	792	28,919	618	3,475	-

5.2 Initiatives program

This section presents a listing of the initiative projects that will be undertaken for the 2022/2023 year, classified by expenditure type and funding source. Works are also disclosed as proposed budget 2022/2023 or carried forward from prior year 2021/2022.

5.2.1 Initiatives Summary

	Budget 2022/23 \$'000	Council cash \$'000	Government Grant & Contributions \$'000	Reserves \$'000
Initiatives	8,747	5,671	976	2,100
Total initiatives	8,747	5,671	976	2,100

5.2.2 Initiatives program proposed budget 2022/2023 detail categories with funding source

Project Description	Budget 2022/23 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
INITIATIVES				
Community				
Qwere Street MidSumma Event	40	40	-	-
Reconciliation Action Plan (RAP) Implementation & Barrbunin Beek Activation - Formerly Aboriginal Community Dev Role	299	299	-	-
Community Garden	27	27	-	-
Nature Day/Play Events	18	18	-	-
After Dark Program	41	41	-	-
Indigenous Calendar	20	20	-	-
Total Initiatives Community	445	445	-	-
Economic Development				
Business Attraction and Investment - Facilitation of "Buy Local" Campaign.	28	28	-	-
Total Initiatives Economic Development	28	28	-	-
Management				
Construction Management of capital works projects	1,010	1,010	-	-
Construction Management of capital works projects (transferred to Capital)	(780)	(780)	-	-
Additional resourcing to deliver the Climate Action Initiatives	383	383	-	-
Additional resourcing to deliver the Climate Action Program (transferred to Capital)	(106)	(106)	-	-
Jobs Victoria Advocate Program	472	-	472	-
Business Concierge Officer	115	115	-	-
Diamond Valley Relay for Life	18	18	-	-

Project Description	Budget 2022/23 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Banyule Urban Food Strategy	75	75	-	-
Victorian Local Governance Association (VLGA) Membership	34	34	-	-
Ivanhoe Library and Cultural Hub - EFT and Resource	141	141	-	-
Ivanhoe Library and Cultural Hub - Lighting & Projections Program	15	15	-	-
Community Energy - Bulk Buy	100	100	-	-
Composting Rebate Program	50	50	-	-
Operations Asset Management Plan	50	50	-	-
Dog Waste Bin Staff Resourcing	40	40	-	-
Urban Forest Strategy – Street Tree Renewal	50	50	-	-
Rosanna Parklands Masterplan	80	80	-	-
Parks Buildings Masterplan	50	50	-	-
Public Open Space Standards & Guidelines	100	100	-	-
Climate Action Program – Business Case On Site Renewable Energy Generation	50	50	-	-
Project Manager to manage NELP projects	160	-	160	-
Procurement Action for Social Enterprise Policy	55	55	-	-
Planning Permits Digitization Role	139	-	139	-
Additional Council Communication EFT	68	68	-	-
Information Technology Applications Digital Transformation	2,505	2,505	-	-
Information Technology Infrastructure Renewal & Innovation	260	260	-	-
Smart Buildings and Security	185	185	-	-
Corporate Planning System	100	100	-	-
MuleSoft Project	180	180	-	-

Project Description	Budget 2022/23 \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000
Workforce Mobility Project	25	25	-	-
ERP Replacement	1,050	1,050	-	-
Health Manager Upgrade to OpenOffice Customer Engagement Platform	120	120	-	-
Business Intelligence and Reporting Capability	120	120	-	-
Content Manager Upgrade to CM10	55	55	-	-
Intranet Modernisation Project	200	200	-	-
Total Initiatives Management	7,169	6,398	771	-
Maintenance				
Future maintenance Cost for New Projects	201	201	-	-
Total Initiatives Maintenance	201	201	-	-
Transport				
Bicycle Policy - Implementation	298	298	-	-
Transport Advocacy	400	195	205	-
Traffic Management Plan-Ivanhoe Girls Grammar School/Upper Heidelberg Rd/Noel St	7	7	-	-
Total Initiatives Transport	705	500	205	-
Strategic Land Use Planning				
Significant Landscapes & Environments review & PSA	50	50	-	-
Integrated Place-Based Strategy	100	100	-	-
Heidelberg Structure Plan Review - Amendment PSA	50	50	-	-
Total Initiatives Strategic Land Use Planning	200	200	-	-
TOTAL INITIATIVES	8,748	7,772	976	-

6. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections			Trend
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	+/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	-1.89%	-4.89%	-3.04%	-2.55%	-1.39%	-0.24%	+
Liquidity									
Working Capital	Current assets / current liabilities	2	226.59%	262.04%	288.11%	277.91%	249.02%	205.62%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	161.77%	149.64%	175.20%	207.45%	168.20%	150.10%	o
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	29.24%	19.19%	23.33%	21.29%	19.23%	17.17%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		3.77%	11.23%	2.67%	2.90%	2.82%	2.74%	+
Indebtedness	Non-current liabilities / own source revenue		17.35%	15.93%	18.20%	16.67%	14.75%	13.02%	+
Asset renewal	Asset renewal and upgrade expense / Asset depreciation	5	194.24%	194.68%	230.43%	157.36%	121.58%	117.72%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	6	69.64%	70.38%	68.18%	68.71%	68.70%	68.70%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.22%	0.21%	0.18%	0.19%	0.19%	0.20%	o
Efficiency									
Expenditure level	Total expenses/ no. of property assessments		\$2,794	\$2,882	\$2,953	\$2,970	\$2,997	\$3,025	-
Revenue level	Total rate revenue / no. of property assessments		\$1,909	\$1,933	\$1,954	\$1,990	\$2,031	\$2,073	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

This is an indicator of the Council's ability to sustainably self-fund its operating result, to enable Council to continue to provide its core services and meet its objectives. It is calculated by taking Council's total comprehensive result less income generated from capital grants and capital contributions.

2. Working Capital

Working Capital is an indicator of how easily Council can cover its liabilities that are to fall due over the next 12 months. Council is expected to remain in a strong working capital position over the next 4 years.

3. Unrestricted Cash

This is an indicator of the broad objective that sufficient cash is free of restrictions and available to pay bills as and when they fall due. Council's liquidity position will continue at a high level, reflecting our continued sustainable financial operations.

4. Loans and borrowings

The trend of these indicators reflects Council's reducing reliance on debt. Over the next four years Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap. There is one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects.

5. Indebtedness

This is an indicator of the broad objective that the level of long-term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long-term liabilities suggest an improvement in the capacity to meet long term obligations.

6. Asset renewal

This indicator shows the extent of Council's asset renewal and upgrade expenditure compared to its depreciation levels. A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates that assets may be deteriorating faster than they are being renewed. Council's average 'asset renewal' over the four years of the budget is 154.73%.

7. Rates concentration

This indicates the extent of reliance on rate revenue to fund all of Council's ongoing services. This trend indicates Council's reliance on rates is holding relatively steady.

8. Rates effort

This is an indicator of the broad objective that the rating level should be based on the community's capacity to pay. Low or decreasing level of rates suggest an improvement in the rating burden for ratepayers.

Note: Council policy is not to estimate future movements in property values and assume that they will hold steady from the most recent CIV figures.

9. Expenditure Level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency.

10. Revenue level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency.

7. Proposal to Lease Land

Banyule City Council acting under s.115(3) of the *Local Government Act 2020*, gives notice of its proposal to lease the land for the proposed property type and terms as outlined in the table below.

Proposed leases		
Address	Property type	Proposed lease term
300 The Boulevard, Ivanhoe	Community tennis	5 years
16 Mountain View Road, Montmorency	Community bowling	5 years
1/226 Upper Heidelberg Road, Ivanhoe	Commercial office	3 years Further terms 2 x 3yrs
3 Wimpole Crescent, Bellfield	Community/Commercial	2 years
307-325 Waterdale Road, Bellfield	Commercial recycling facility	10 years Further terms 2 x 3yrs
20 Liat Way, Greensborough	Commercial swim centre	5 years
2/50 Chapman Street, Macleod	Telecommunications	10 years Further terms 2 x 5yrs
1/50 Chapman Street, Macleod	Telecommunications	10 years Further terms 2 x 5yrs
13 Coomalie Crescent, Heidelberg West	Telecommunications	5 years Further terms 3x 5yrs
1 Vasey Street, Ivanhoe	Community golf course	12 years

8. Banyule City Council Proposed Fees and charges schedule – 2022/2023

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to goods and services provided during the 2021/2022 year.

Notes: Statutory fees are set under the relevant legislation and regulations. Statutory fees will be indexed and/or increased in accordance with applicable legislation and regulations.

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Assets & City Services							
Operations							
Weighbridge (public)							
Up to 5 tonnes	Taxable	C	tonne	19.00	20.00	1.00	5.26
5 tonne - 10 tonne	Taxable	C	tonne	20.00	21.00	1.00	5.00
10 tonne - 20 tonne	Taxable	C	tonne	32.00	33.00	1.00	3.13
Over 20 tonnes	Taxable	C	tonne	42.00	43.00	1.00	2.38
Recycling/Waste Station							
Account customers (industrial) - Putrescible	Taxable	C	per tonne	295.00	335.00	40.00	13.56
Rubble - Banyule residents	Taxable	C	per tonne	295.00	340.00	45.00	15.25
Rubble - Other residents	Taxable	C	per tonne	295.00	335.00	40.00	13.56
Green cone	Taxable	C	each	192.00	192.00	-	-
Graffiti cleaning	Taxable	C	each	Quote	Quote	N/A	N/A
Drainage cleaning systems	Taxable	C	each	Quote	Quote	N/A	N/A
Mattresses	Taxable	C	each	35.00	35.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Gas Cylinders up to 9kg	Taxable	C	each	10.00	10.00	-	-
Gas Cylinders over 9kg	Taxable	C	each	15.00	15.00	-	-
Fire Extinguishers	Taxable	C	each	15.00	15.00	-	-
Solar panels (if available)	Taxable	C	per kg	12.00	15.00	3.00	25.00
E-waste - Non NTCRS (residents)	Taxable	C	per m3	125.00	150.00	25.00	20.00
E-waste - Non NTCRS (non residents)	Taxable	C	per m3	130.00	155.00	25.00	19.23
Scrap metal (residents)	Taxable	C	per m3	100.00	100.00	-	-
Scrap metal (non residents)	Taxable	C	per m3	105.00	105.00	-	-
General waste (Banyule residents)	Taxable	C	per m3	125.00	140.00	15.00	12.00
General waste (Other residents)	Taxable	C	per m3	130.00	145.00	15.00	11.54
Green waste (Banyule residents)	Taxable	C	per m3	75.00	80.00	5.00	6.67
Green waste (Other residents)	Taxable	C	per m3	80.00	85.00	5.00	6.25
Motor cycle tyres	Taxable	C	each	10.00	10.00	-	-
Tractor tyres - Small	Taxable	C	each	75.00	75.00	-	-
Tractor tyres - Large	Taxable	C	each	90.00	90.00	-	-
Small car tyres - with rim	Taxable	C	each	15.00	15.00	-	-
Small car tyres - without rim	Taxable	C	each	10.00	10.00	-	-
Large car/4WD tyres - with rim	Taxable	C	each	20.00	20.00	-	-
Large car/4WD tyres - without rim	Taxable	C	each	15.00	15.00	-	-
Small track tyres	Taxable	C	each	25.00	25.00	-	-
Median track tyres	Taxable	C	each	35.00	35.00	-	-
Large track tyres	Taxable	C	each	55.00	60.00	5.00	9.09
Fridge	Taxable	C	each	35.00	40.00	5.00	14.29

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Hot Water Service	Taxable	C	each	20.00	25.00	5.00	25.00
General Waste Rubble	Taxable	C	per tonne	295.00	340.00	45.00	15.25
Organics Only	Taxable	C	per tonne	200.00	210.00	10.00	5.00
General/Rubble (min. Weighbridge charge) (min. 20kg)	Taxable	C	per tonne	295.00	340.00	45.00	15.25
Organic Waste (min. Weighbridge charge) (min. 20kg)	Taxable	C	per tonne	200.00	210.00	10.00	5.00
Replacement Weighbridge Card	Taxable	C	each	20.00	20.00	-	-
Administration Cost (Weighbridge charge) (min 20kg)	Taxable	C	per event	N/A	80.00	N/A	N/A
Kerbside Collections							
Hard Waste							
Additional hard waste collection (if available)	Taxable	C	per m3	130.00	150.00	20.00	15.38
Additional hard waste - mattresses (if available)	Taxable	C	per item	60.00	65.00	5.00	8.33
Additional domestic fridge or air-conditioner compressor collection (if available)	Taxable	C	per item	N/A	80.00	N/A	N/A
Kerbside Waste Services							
Contaminated waste collection service	Taxable	C	per annum	1430.00	1520.00	90.00	6.29
Large (or commercial) fridge degassing	Taxable	C	per item	95.00	100.00	5.00	5.26
80L Contaminated bin collection - construction waste	Taxable	C	per collection	165.00	215.00	50.00	30.30
120L MRG Contaminated bin collection - construction waste/other	Taxable	C	per collection	198.00	202.95	4.95	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
140L MRG Contaminated bin collection - construction waste/other	Taxable	C	per collection	242.00	295.00	53.00	21.90
240L MRG Contaminated bin collection - construction waste/other	Taxable	C	per collection	286.00	340.00	54.00	18.88
Asbestos contamination clean up	Taxable	C	per clean up	Cost Recovery + 25% Administration Cost	Cost Recovery + 25% Administration Cost	N/A	N/A
Commercial waste service	Taxable	C	240 litre	509.07	550.00	40.93	8.04
Commercial waste service with residence	Taxable	C	140 litre	254.35	285.00	30.65	12.05
Commercial waste service with residence	Taxable	C	240 litre	380.40	415.00	34.60	9.10
Downsizing kerbside bin	Exempt	C	per item	60.00	80.00	20.00	33.33
Charge for larger residential bin	Exempt	C	140 litre	112.55	140.00	27.45	24.39
Charge for larger residential bin	Exempt	C	240 litre	506.45	545.00	38.55	7.61
Charge for larger green waste bin	Exempt	C	240 litre	92.20	160.00	67.98	73.88
Non rateable charge for residential bin	Exempt	C	140 litre	217.10	250.00	32.90	15.15
Non rateable charge for residential bin	Exempt	C	240 litre	351.30	385.00	33.69	9.59
Non rateable charge for residential bin	Exempt	C	240 litre	731.80	780.00	48.18	6.58
Non rateable charge for larger green waste bin	Exempt	C	240 litre	92.05	160.00	67.95	73.82
Non rateable waste only bin	Exempt	C	240 litre	441.5	480.00	38.50	8.72
Charge for supply of a gravity lock fitted bin organics – 120L (bin only not collection)	Taxable	C	per item	N/A	110.00	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Charge for a gravity lock fitted bin organics – 240L (bin only not collection)	Taxable	C	per item	N/A	110.00	N/A	N/A
Charge for a gravity lock fitted bin recyclables – 120L (bin only not collection)	Taxable	C	per item	N/A	110.00	N/A	N/A
Charge for a gravity lock fitted bin recyclables – 240L (bin only not collection)	Taxable	C	per item	N/A	110.00	N/A	N/A
Charge for gravity lock fitted bin – rubbish – 120L (bin only not collection)	Taxable	C	per item	N/A	110.00	N/A	N/A
Reusable Cloth Nappy (if available only – limited to Banyule Cloth Nappy Workshop course attendees for the 12 month period post course – maximum 4 items)	Taxable	C	per item	N/A	30.00	N/A	N/A
Addition 140L organics bin – residential – if permitted (including collection)	Taxable	C	per item	N/A	210.00	N/A	N/A
140L organics bin - commercial – if available	Taxable	C	per item	N/A	280.00	N/A	N/A
240L – recyclables bin – commercial – if available	Taxable	C	per item	N/A	280.00	N/A	N/A
At call collection of =140L MGB (if available – domestic material – no rubble or construction material – max weight 90kg)	Taxable	C	per collection	N/A	30.00	N/A	N/A
At call collection of 240L MGB (if available – domestic material – no	Taxable	C	per collection	N/A	35.00	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
rubble or construction material - max weight 90kg)							
Kerbside Waste Services (with special consideration)							
Commercial green waste service	Taxable	C	240 litre	206.00	225.00	19.00	9.22
Commercial recycle service	Taxable	C	240 litre	194.85	210.00	15.55	7.78
Additional service for residential bin	Exempt	C	140 litre	257.75	290.00	32.25	12.51
Additional service for residential bin	Exempt	C	240 litre	363.00	400.00	37.00	10.19
Additional service for residential bin	Exempt	C	240 litre	720.18	765.00	44.82	6.22
Additional service for green waste bin	Exempt	C	240 litre	184.00	250.00	66.00	35.87
Additional service for recycle bin	Exempt	C	240 litre	194.90	210.00	15.10	7.75
Non rateable additional service for green waste bin	Exempt	C	240 litre	184.00	250.00	66.00	35.87
Non rateable charge for additional recycle bin	Exempt	C	240 litre	194.90	210.00	15.10	7.75
Parks & Gardens							
Fencing							
Half cost fencing	Taxable	C	each	Quote	Quote	N/A	N/A
Assets & Infrastructure (construction)							
Reinstatement							
Asphalt reinstatement - local roads	Exempt	C	per m2	255.00	261.40	6.40	2.51
Asphalt reinstatement - main roads	Exempt	C	per m2	450.00	461.25	11.25	2.50
NOTE: The above fees are Inclusive of 3 inspections. A \$120 fee will be charged per extra inspection.							
Footpath reinstatement	Exempt	C	per m2	240.00	246.00	6.00	2.50
Crossing reinstatement - Private	Exempt	C	per m2	305.00	312.65	7.65	2.51
Crossing reinstatement - Commercial	Exempt	C	per m2	350.00	358.75	8.75	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Kerb & channel reinstatement - concrete	Exempt	C	per lin/metre	235.00	240.90	5.90	2.51
Kerb & channel reinstatement - dressed bluestone new materials	Exempt	C	per lin/metre	505.00	517.65	12.65	2.50
Kerb & channel reinstatement - dressed bluestone reuse materials	Exempt	C	per lin/metre	380.00	389.50	9.50	2.50
Spoon drain - concrete	Exempt	C	per lin/metre	250.00	256.25	6.25	2.50
Spoon drain - bluestone	Exempt	C	per lin/metre	380.00	389.50	9.50	2.50
Nature strip reinstatement	Exempt	C	per m2	305.00	312.65	7.65	2.51
Traffic Control - TBA (local roads only)	Exempt	C	each	109.62	112.35	2.73	2.49
Traffic Control - TBA (VIC ROADS)	Exempt	C	per day	315.00	322.90	7.90	2.51
NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection.							
Permits							
Application Fee (For Road Opening Permits)	Exempt	C	each	109.62	112.00	2.38	2.17
Other							
Private works	Taxable	C	each	Quote	Quote	N/A	N/A
Occupation road pavement/protruding materials/cranes - per week	Exempt	C	per m2	12.50	12.80	0.30	2.40
Asset Protection Inspection Permit- (Frontage - One Block only) consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection)	Exempt	C	each	315.00	323.00	8.00	2.54

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Asset Protection Inspection Permit (For 2 block Dwellings) consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection)	Exempt	C	each	480.00	492.00	12.00	2.50
Additional Services (per call out plus phone calls) - STANDARD FEE (applies to 1 and 2 Blocks)	Exempt	C	each	120.00	123.00	3.00	2.50
2-5 unit development (Range 415-480)	Exempt	C	each	415-480	422-425	7	1.68
Between \$1,000,001 and \$2,500,000	Exempt	C	each	600-750	611-763	11-13	1.80
Between \$2,500,001 and \$5,000,000	Exempt	C	each	1,000-1,200	1,018-1,221	18-21	1.80
Between \$5,000,001 and \$7,500,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$7,500,001 and \$10,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$10,000,001 and \$15,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$15,000,001 and \$20,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$20,000,001 and \$25,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$25,000,001 and \$30,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Between \$30,000,001 and \$35,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$35,000,001 and \$40,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$40,000,001 and \$45,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
Between \$45,000,001 and \$50,000,000	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
\$50,000,001 plus	Exempt	C	each	QUOTE DEPENDENT ON PLANS	QUOTE DEPENDENT ON PLANS	N/A	N/A
NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection. Weekend Inspection \$400.00.							
NOTE: The value of a fee unit as issued by Vic Roads for 2021/2022 is \$14.81							
Works other than minor works (more than 8 sqm)							
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	447.25	447.25	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	348.05	348.05	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	88.90	88.90	-	-
Works conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	639.80	639.80	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	638.30	638.30	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Municipal road on which speed limit is less than 50km	Exempt	S	each	348.05	348.05	-	-
Minor works (less than 8 sqm)							
Works conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	236.95	236.95	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	236.95	236.95	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	236.95	236.95	-	-
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway							
Arterial road	Exempt	S	each	140.70	140.70	-	-
Municipal road on which speed limit is 50km or more	Exempt	S	each	88.90	88.90	-	-
Municipal road on which speed limit is less than 50km	Exempt	S	each	88.90	88.90	-	-
Drainage tapping pipe/pit inspection (each) - Inclusive of 3 inspections + \$120 per extra inspection	Exempt	C	each	311.00	319.00	8.00	2.57
Development & Drainage							
Development & Drainage Engineering							
Applications and Assessments							
Stormwater Legal point of discharge applications	Exempt	S	per application	144.70	144.70	-	-
Application to construct over a drainage	Taxable	C	per application	274.05	280.90	6.85	2.50
Determination of applicable flood level	Exempt	S	per application	294.86	294.85	-0.01	0.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Assessment of Engineering Plans as part of Planning Permits - Up to 2 units	Taxable	C	per application	187.77	192.45	4.68	2.49
Assessment of Engineering Plans as part of Planning Permits - 3 to 5 units	Taxable	C	per application	496.59	509.00	12.41	2.50
Assessment of Engineering Plans as part of Planning Permits - 6 to 10 units	Taxable	C	per application	690.20	707.45	17.25	2.50
Assessment of Engineering Plans as part of Planning Permits - 11 to 20 units	Taxable	C	per application	888.12	910.30	22.18	2.50
Assessment of Engineering Plans as part of Planning Permits - Over 20 units	Taxable	C	per application	1,080.97	1,108.00	27.03	2.50
Assessment of Engineering Plans as part of Planning Permits - All Industrial / Mixed Use & Commercial Developments	Taxable	C	per application	690.20	707.45	17.25	2.50
Assessment of Engineering Plans as part of Planning Permits - Subdivisions	Exempt	C	per application	0.75% of works	0.75% of works	-	-
Plan check (engineering component of planning application)	Exempt	C	per application	Quote	Quote	N/A	N/A
Asset Plan Search	Exempt	C	per request	106.57	109.25	2.68	2.51
* If a land survey is required the above charge will be higher, based on the hourly rate for survey.							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Programs							
Leisure, Recreation & Culture Services							
The Centre Ivanhoe – Great Hall Charges							
Monday – Thursday only. Friday. Saturday & Sunday price on application on 03 9490 4300							
School and Community Groups - Up to 8hr hire - theatre style seating	Taxable	C	per day	2,770.00	2,770.00	-	-
Corporate - Exhibition - Room Hire only (up to 8 hours hire)	Taxable	C	per day	3,559.00	3,648.00	89.00	2.50
Corporate - Up to 8hr hire - theatre style seating	Taxable	C	per day	3,559.00	3,648.00	89.00	2.50
Other Rooms							
Streeton Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,680.00	1,720.00	40.00	2.38
McCubbin Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,085.00	1,110.00	25.00	2.30
Conder Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	860.00	880.00	20.00	2.33
Withers Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	810.00	830.00	20.00	2.47
Ivanhoe Golf Course							
Concession Fee							
Junior 9 holes	Taxable	C	9 holes	14.50	15.00	0.50	3.45
Junior 18 holes	Taxable	C	18 holes	18.50	19.00	0.50	2.70
Pensioners 9 holes	Taxable	C	9 holes	21.00	21.50	0.50	2.38
Pensioner 18 holes	Taxable	C	18 holes	25.50	26.00	0.50	1.96
12 month pensioner 5 day membership	Taxable	C	18 holes	679.00	695.00	16.00	2.36

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Senior 9 holes	Taxable	C	9 holes	23.00	23.50	0.50	2.17
Senior 18 holes	Taxable	C	18 holes	28.50	29.00	0.50	1.75
12 month senior 5 day membership	Taxable	C	18 holes	779.00	795.00	16.00	2.05
Students (under 21) weekdays	Taxable	C	18 holes	26.50	27.00	0.50	1.75
12 month afternoon off peak 5 day membership	Taxable	C	18 holes	559.00	569.00	16.00	2.05
Twilight 4 month membership (available between Oct-Feb)	Taxable	C	18 holes	399.00	399.00	0.50	1.89
Full Fee							
Adult 9 holes	Taxable	C	9 holes	25.50	26.00	0.50	1.96
Adult 9 holes weekends	Taxable	C	9 holes	26.50	27.00	0.50	1.89
Adult 18 holes	Taxable	C	18 holes	34.50	35.00	0.50	1.45
Adult 18 holes weekends	Taxable	C	18 holes	35.50	36.00	0.50	1.41
12 month 7 day membership	Taxable	C	18 holes	1,359.00	1,389.00	30.00	2.21
12 month 5 day membership	Taxable	C	18 holes	995.00	1,019.00	24.00	2.41
12 month 7 day membership - Direct debit (per week)	Taxable	C	18 holes	29.65	30.40	0.75	2.53
Seasonal Sporting Clubs Usage							
Ground Hire Charges							
A Grade Summer (per team)	Taxable	C	per term	618.00	618.00	-	-
A Grade Winter (per team)	Taxable	C	per term	1,215.00	1,215.00	-	-
B Grade Summer (per team)	Taxable	C	per term	518.00	518.00	-	-
B Grade Winter (per team)	Taxable	C	per term	1,095.00	1,095.00	-	-
C Grade Summer (per team)	Taxable	C	per term	425.00	425.00	-	-
C Grade Winter (per team)	Taxable	C	per term	1020.00	1020.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
D Grade Summer (per team)	Taxable	C	per term	335.00	335.00	-	-
D Grade Winter (per team)	Taxable	C	per term	925.00	925.00	-	-
A Grade Summer (per team) - Women and Veteran A Grade Summer (per team) - Junior	Taxable	C	per term	309.00	309.00	-	-
A Grade Winter (per team) - Women and veteran	Taxable	C	per term	607.50	607.50	-	-
B Grade Summer (per team) - Women and veteran	Taxable	C	per term	259.00	259.00	-	-
B Grade Winter (per team) - Women and veteran	Taxable	C	per term	547.50	547.50	-	-
C Grade Summer (per team) - Women and veteran	Taxable	C	per term	212.50	212.50	-	-
C Grade Winter (per team) - Women and veteran	Taxable	C	per term	510.00	510.00	-	-
D Grade Summer (per team) - Women and veteran	Taxable	C	per term	167.50	167.50	-	-
D Grade Winter (per team) - Women and veteran	Taxable	C	per term	462.50	462.50	-	-
A Grade Summer (per team) - Junior	Taxable	C	per term	61.80	61.80	-	-
A Grade Winter (per team) - Junior	Taxable	C	per term	121.50	121.50	-	-
B Grade Summer (per team) - Junior	Taxable	C	per term	51.80	51.80	-	-
B Grade Winter (per team) - Junior	Taxable	C	per term	109.50	109.50	-	-
C Grade Summer (per team) - Junior	Taxable	C	per term	42.50	42.50	-	-
C Grade Winter (per team) - Junior	Taxable	C	per term	102.00	102.00	-	-
D Grade Summer (per team) - Junior	Taxable	C	per term	33.50	33.50	-	-
D Grade Winter (per team) - Junior	Taxable	C	per term	92.50	92.50	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Note: The above charges have been reduced by 50% for women and veteran teams and 90% for junior teams.							
Pavilion Hire Charges							
A Grade Winter Full Use	Taxable	C	per pavilion	1,310.15	1,310.15	-	-
B Grade Winter Full Use	Taxable	C	per pavilion	1,015.00	1,015.00	-	-
C Grade Winter Full Use	Taxable	C	per pavilion	730.00	730.00	-	-
D Grade Winter Full Use	Taxable	C	per pavilion	467.00	467.00	-	-
A Grade Summer Full Use	Taxable	C	per pavilion	1,310.00	1,310.00	-	-
B Grade Summer Full Use	Taxable	C	per pavilion	1,015.00	1,015.00	-	-
C Grade Summer Full Use	Taxable	C	per pavilion	730.00	730.00	-	-
D Grade Summer Full Use	Taxable	C	per pavilion	465.00	465.00	-	-
A Grade Winter Shared Use	Taxable	C	per pavilion	658.00	658.00	-	-
B Grade Winter Shared Use	Taxable	C	per pavilion	507.00	507.00	-	-
C Grade Winter Shared Use	Taxable	C	per pavilion	367.00	367.00	-	-
D Grade Winter Shared Use	Taxable	C	per pavilion	237.00	237.00	-	-
A Grade Summer Shared Use	Taxable	C	per pavilion	657.00	657.00	-	-
B Grade Summer Shared Use	Taxable	C	per pavilion	507.00	507.00	-	-
C Grade Summer Shared Use	Taxable	C	per pavilion	368.00	368.00	-	-
D Grade Summer Shared Use	Taxable	C	per pavilion	237.00	237.00	-	-
Other							
Turf wicket	Taxable	C	per ground	3,345.00	3,345.00	-	-
Commercial - 12 Month Fee	Taxable	C	per ground	4,040.00	4,040.00	-	-
Casual hire charges – ovals	Taxable	C	per booking	245.00	245.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Ivanhoe Aquatic Banyule							
Administration							
Joining fee	Taxable	C	one off	80.20	82.00	1.80	2.24
Suspension - 7 days	Taxable	C	per week	5.10	5.00	(0.10)	(1.96)
Aquatic Package							
12 months	Taxable	C	per annum	656.20	672.60	16.40	2.50
12 months - concession	Taxable	C	per annum	459.30	470.80	11.50	2.50
Direct debit	Taxable	C	per fortnight	25.30	25.95	0.65	2.57
Direct debit - concession	Taxable	C	per fortnight	17.70	18.15	0.45	2.54
Casual							
Swim/Spa/Sauna - family	Taxable	C	per visit	18.00	18.45	0.45	2.50
Swim/Spa/Sauna	Taxable	C	per visit	7.00	7.15	0.15	2.14
Swim/Spa/Sauna - concession	Taxable	C	per visit	5.00	5.10	0.10	2.00
Child swim	Taxable	C	per visit	4.20	4.30	0.10	2.38
Group fitness - Boomers	Taxable	C	per visit	7.40	7.60	0.20	2.70
Group fitness/Gym pass	Taxable	C	per visit	18.30	18.75	0.45	2.46
Group fitness/Gym pass - concession	Taxable	C	per visit	12.90	13.20	0.30	2.33
Personal Training							
Introduction - 3 pack	Taxable	C	per 3 visits	100.50	103.00	2.50	2.49
Casual 1:1 30 minutes	Taxable	C	per session	51.70	53.00	1.30	2.51
Casual 1:1 60 minutes	Taxable	C	per session	82.70	84.75	2.05	2.48
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	465.20	476.85	11.65	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	516.90	529.80	12.90	2.50
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	744.30	762.90	18.60	2.50
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	827.00	847.70	20.70	2.50
Casual 2:1 30 minutes	Taxable	C	per person	38.80	39.75	0.95	2.45
Casual 2:1 60 minutes	Taxable	C	per person	62.00	63.55	1.55	2.50
Complete Package							
Travel pass - 7 days	Taxable	C	per week	29.60	30.35	0.75	2.53
12 months	Taxable	C	per annum	1,191.00	1,220.80	29.80	2.50
12 months - concession	Taxable	C	per annum	833.70	854.55	20.85	2.50
1 month - Boomers	Taxable	C	1 month	69.00	70.75	1.75	2.54
3 month - Boomers	Taxable	C	3 months	196.90	201.80	4.90	2.49
6 month - Boomers	Taxable	C	6 months	375.20	384.60	9.40	2.51
12 months - PHIT/Boomers	Taxable	C	per annum	714.60	732.45	17.85	2.50
Direct debit	Taxable	C	per fortnight	45.80	46.95	1.15	2.51
Direct debit - concession	Taxable	C	per fortnight	32.10	32.90	0.80	2.49
Direct debit - PHIT/Boomers	Taxable	C	per fortnight	27.50	28.20	0.70	2.55
Banyule City Council staff - 12 months	Taxable	C	per year	595.50	610.40	14.90	2.50
Banyule City Council staff - payroll	Taxable	C	per fortnight	23.00	23.60	0.60	2.61
New beginnings 30	Taxable	C	per week	63.80	65.40	1.60	2.51
New beginnings 60	Taxable	C	per week	91.60	93.90	2.30	2.51
Programs							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
School groups instructor (45 mins session)	GST free	C	per lesson	41.60	42.65	1.05	2.52
Learn to Swim/Squad (1 x class/session per week)	GST free	C	per fortnight	31.65	32.45	0.80	2.53
Learn to Swim/Squad - Concession (1 x class/session per week)	GST free	C	per fortnight	28.55	29.28	0.73	2.56
Learn to Swim/Squad (2 x classes/sessions per week)	Taxable	C	per additional hours	15.80	16.20	0.40	2.53
Learn to Swim/Squad - Concession (2 x classes/sessions per week)	Taxable	C	per additional hours	14.25	14.65	0.40	2.81
Private 1:1 Swim Lessons	GST free	C	per lesson	40.90	41.90	1.00	2.44
Multi Pass							
Swim/Spa/Sauna 20 pass	Taxable	C	per multi pass	126.10	129.25	3.15	2.50
Swim/Spa/Sauna 20 pass - concession	Taxable	C	per multi pass	89.50	91.75	2.25	2.51
Child swim 10 pass	Taxable	C	per multi pass	37.50	38.45	0.95	2.53
Complete package 20 pass	Taxable	C	per multi pass	328.90	337.10	8.20	2.49
Complete package 20 pass - concession	Taxable	C	per multi pass	232.10	237.90	5.80	2.50
Child Minding							
Child care - 90 min	Taxable	C	per session	10.80	11.00	0.20	1.85
Child care 10 pass	Taxable	C	per multi pass	97.00	110.00	13.00	13.40
Occasional care	Taxable	C	per session	23.00	30.00	7.00	30.43

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Other							
Room hire	Taxable	C	various	Quote	Quote	N/A	N/A
Birthday parties (1-19 children)	Taxable	C	per person	16.80	Quote	N/A	N/A
Birthday parties (20+ children)	Taxable	C	per person	13.50	Quote	N/A	N/A
Inflatable	Taxable	C	per booking	141.10	Quote	N/A	N/A
Lane hire regular fee	Taxable	C	per hour	30.50	Quote	N/A	N/A
Lane hire casual fee	Taxable	C	per hour	41.30	Quote	N/A	N/A
Small Studio hire	Taxable	C	per hour	36.60	Quote	N/A	N/A
Large Studio hire	Taxable	C	per hour	68.00	Quote	N/A	N/A
Halls for Hire - Private/Community							
Grace Park, Greensborough Senior Citizens, Ivanhoe Senior Citizens, Macleod Community Hall, Warringal Senior Citizens, Watsonia Community Hall, Briar Hill Community Hall & Old Shire Offices.							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	34.00	34.80	0.80	2.35
Private Groups - casual	Taxable	C	per hour	42.50	43.50	1.00	2.35
Senior citizens utilities charge	Taxable	C	per hour	4.50	4.50	-	-
Community Groups - regular	Taxable	C	per hour	27.00	27.00	-	-
Community Groups - casual	Taxable	C	per hour	34.50	34.50	-	-
Bundoora & Petrie Park Community Hall							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	41.90	42.90	1.00	2.39
Private Groups - casual	Taxable	C	per hour	49.00	50.20	1.20	2.45
Senior citizens utilities charge	Taxable	C	per hour	5.00	4.50	(0.50)	(10.00)

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Groups - regular	Taxable	C	per hour	32.00	32.00	-	-
Community Groups - casual	Taxable	C	per hour	41.90	41.90	-	-
Hawdon Street - Meeting Room & Macorna Street Community Centre							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups - regular	Taxable	C	per hour	18.00	18.50	0.50	2.78
Private Groups - casual	Taxable	C	per hour	21.00	21.50	0.50	2.38
Community Groups - regular	Taxable	C	per hour	15.00	15.00	-	-
Community Groups - casual	Taxable	C	per hour	18.00	18.00	-	-
Halls for Hire - Functions							
Macleod Community Hall, Lower Plenty & Warringal Senior Citizens							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	N/A	75.00	N/A	N/A
Old Shire Office							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	N/A	75.00	N/A	N/A
Bundoora & Petrie Park Community Hall							
Functions – bond on all above	GST N/A	C	per booking	500.00	500.00	-	-
Friday, Saturday & Sunday - private functions	Taxable	C	per booking	N/A	105.00	N/A	N/A
Rotunda Hire							
Heidelberg Park or Greensborough War Memorial	Taxable	C	per booking	N/A	50.00	N/A	N/A
Olympic Leisure Centre							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Administration							
Joining fee	Taxable	C	one off	49.70	50.00	0.30	0.60
Suspension - 7 days	Taxable	C	per week	5.10	5.00	(0.10)	(1.96)
Complete Package							
Banyule City Council staff - 12 months	Taxable	C	per year	422.20	432.75	10.55	2.50
Banyule City Council staff - payroll	Taxable	C	per fortnight	16.20	16.60	0.40	2.47
3 months	Taxable	C	3 months	239.70	245.70	6.00	2.50
6 months	Taxable	C	6 months	456.50	467.90	11.40	2.50
12 months	Taxable	C	per annum	869.80	891.55	21.75	2.50
3 months - concession	Taxable	C	3 months	159.90	163.90	4.00	2.50
6 months - concession	Taxable	C	6 months	319.70	327.70	8.00	2.50
12 months - concession	Taxable	C	per annum	608.80	624.00	15.20	2.50
1 month - Boomers	Taxable	C	1 month	46.20	47.35	1.15	2.49
3 month - Boomers	Taxable	C	3 months	132.00	135.30	3.30	2.50
6 month - Boomers	Taxable	C	6 months	251.10	257.40	6.30	2.51
12 months - Boomer/PHIT	Taxable	C	per annum	478.40	490.35	11.95	2.50
Direct debit	Taxable	C	per fortnight	33.50	34.35	0.85	2.54
Direct debit - concession	Taxable	C	per fortnight	23.40	24.00	0.60	2.56
Direct debit - Boomers/PHIT	Taxable	C	per fortnight	18.50	18.95	0.45	2.43
Casual							
Swim/Spa/Sauna	Taxable	C	per visit	4.90	5.00	0.10	2.04
Swim/Spa/Sauna - concession	Taxable	C	per visit	3.50	3.60	0.10	2.86
Swim/Spa/Sauna - family	Taxable	C	per visit	12.70	13.00	0.30	2.36

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Child Swim	Taxable	C	per visit	2.90	2.95	0.05	1.72
Group fitness pass	Taxable	C	per visit	11.10	11.40	0.30	2.70
Group fitness pass - concession	Taxable	C	per visit	7.80	8.00	0.20	2.56
Gym pass	Taxable	C	per visit	15.60	16.00	0.40	2.56
Gym pass - concession	Taxable	C	per visit	11.00	11.30	0.30	2.73
Group fitness pass - Boomers	Taxable	C	per visit	6.90	7.05	0.15	2.17
Personal Training							
Introduction - 3 pack	Taxable	C	per multi pass	100.50	103.00	2.50	2.49
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	465.20	476.85	11.65	2.50
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	516.90	529.80	12.90	2.50
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	744.30	762.90	18.60	2.50
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	827.00	847.70	20.70	2.50
1:1 30 minutes - direct debit	Taxable	C	per session	63.80	65.40	1.60	2.51
1:1 60 minutes - direct debit	Taxable	C	per session	91.60	93.90	2.30	2.51
Programs							
Learn to Swim/Squad (1 x class/session per week)	GST free	C	per fortnight	28.55	29.28	0.73	2.56
Learn to Swim/Squad - Concession (1 x class/session per week)	GST free	C	per fortnight	25.70	26.38	0.68	2.65
Private 1:1 Swim Lessons	GST free	C	per fortnight	40.90	41.90	1.00	2.44
School groups instructor (45 mins session)	GST free	C	per lesson	41.60	42.65	1.05	2.52

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Multi Pass							
Complete package 20 pass	Taxable	C	per multi pass	274.10	280.95	6.85	2.50
Complete package 20 pass - concession	Taxable	C	per multi pass	144.30	147.90	3.60	2.49
Boomers group fitness 10 pass	Taxable	C	per multi pass	63.90	65.50	1.60	2.50
Swim/Spa/Sauna 20 pass	Taxable	C	per multi pass	91.40	93.70	2.30	2.52
Swim/Spa/Sauna 20 pass - concession	Taxable	C	per multi pass	63.90	65.50	1.60	2.50
Facility Hire							
Single court - indoor peak	Taxable	C	per hour	45.90	47.05	1.15	2.51
Single court - indoor off peak	Taxable	C	per hour	34.40	35.25	0.85	2.47
Badminton court	Taxable	C	per hour	21.50	22.05	0.55	2.56
Multipurpose room hire	Taxable	C	various	Quote	Quote	N/A	N/A
Banyule Netball Stadium							
Facility Hire							
Upper room hire - community program	Taxable	C	per hour	40.20	40.20	-	-
Upper room hire - regular (10+ weeks)	Taxable	C	per hour	45.00	46.15	1.15	2.56
Upper room hire - casual	Taxable	C	per hour	49.00	50.25	1.25	2.55
Lower room hire - community program	Taxable	C	per hour	28.20	28.20	-	-
Lower room hire - regular (10+ weeks)	Taxable	C	per hour	34.50	35.35	0.85	2.46
Lower room hire - casual	Taxable	C	per hour	40.40	41.40	1.00	2.48

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Mezzanine room hire - community program	Taxable	C	per hour	33.40	33.40	-	-
Mezzanine room hire - regular (10+ weeks)	Taxable	C	per hour	40.40	41.40	1.00	2.48
Mezzanine room hire - casual	Taxable	C	per hour	45.50	46.65	1.15	2.53
Single indoor court - casual user	Taxable	C	per hour	61.20	62.75	1.55	2.53
Single indoor court - off peak (10am-3pm Monday-Friday)	Taxable	C	per hour	42.90	43.95	1.05	2.45
Single indoor court - regular user (10+ weeks)	Taxable	C	per hour	52.00	53.30	1.30	2.50
Single outdoor court - casual user	Taxable	C	per hour	26.00	26.65	0.65	2.50
Single outdoor court - regular user (10+ weeks)	Taxable	C	per hour	30.60	31.35	0.75	2.45
Programs							
Group fitness class	Taxable	C	per class	11.60	11.40	(0.20)	(1.72)
WaterMarc							
Administration							
Joining fee	Taxable	C	once	199.00	99.00	(100.00)	(50.25)
Full Access							
12 month membership paid in full	Taxable	C	per annum	1,390.50	1,393.80	3.30	0.24
12 month membership paid in full - concession	Taxable	C	per annum	1,090.00	1,201.40	111.40	10.22
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	31.30	24.90	(6.40)	(20.45)
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	25.20	21.20	(4.00)	(15.87)

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Senior - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	16.50	17.00	0.50	3.03
Senior - 12 month membership paid in full	Taxable	C	per annum	782.00	884.00	102.00	13.04
Teen - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	15.95	16.50	0.55	3.45
Teen - 12 month membership paid in full	Taxable	C	per annum	782.00	858.00	76.00	9.72
Partner Health (minimum 10 people) - 12 month membership (weekly direct debit)	Taxable	C	per week	23.90	22.40	(1.50)	(6.28)
Family (minimum 2 people) - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per person	28.10	22.40	(5.70)	(20.28)
Aquatic Access							
12 month membership paid in full	Taxable	C	per annum	759.70	904.80	145.10	19.10
12 month membership paid in full - concession	Taxable	C	per annum	607.90	728.00	120.10	19.76
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	16.95	17.40	0.45	2.65
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	13.70	14.00	0.30	2.19
Casual Aquatic							
Pool - adult	Taxable	C	per visit	8.30	8.50	0.20	2.41
Pool - concession	Taxable	C	per visit	6.50	6.70	0.20	3.08
Pool - child	Taxable	C	per visit	6.20	6.40	0.20	3.23
Pool - family	Taxable	C	per visit	25.50	26.10	0.60	2.35

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Pool 20 pass - adult	Taxable	C	per multi pass	148.50	152.20	3.70	2.49
Pool 20 pass - concession	Taxable	C	per multi pass	119.30	122.30	3.00	2.51
Pool 20 pass - child	Taxable	C	per multi pass	113.90	116.80	2.90	2.55
Pool - supervising adult	Taxable	C	per visit	3.00	3.00	0.00	0.00
Pool & waterslide - adult	Taxable	C	per visit	18.95	19.40	0.45	2.37
Pool & waterslide - concession	Taxable	C	per visit	15.20	15.60	0.40	2.63
Pool & waterslide - child	Taxable	C	per visit	14.00	14.40	0.40	2.86
Pool & waterslide - family	Taxable	C	per visit	56.50	57.90	1.40	2.48
Upgrade to waterslide - adult	Taxable	C	per visit	10.80	11.00	0.20	1.85
Upgrade to waterslide - concession	Taxable	C	per visit	8.80	9.00	0.20	2.27
Upgrade to waterslide - child	Taxable	C	per visit	7.95	8.20	0.25	3.14
Single waterslide	Taxable	C	per visit	5.30	5.40	0.10	1.89
Spa/sauna/steam - adult	Taxable	C	per visit	14.20	14.60	0.40	2.82
Spa/sauna/steam - concession	Taxable	C	per visit	11.40	11.70	0.30	2.63
Spa/sauna/steam 20 pass - adult	Taxable	C	per multi pass	256.70	263.10	6.40	2.49
Spa/sauna/steam 20 pass - concession	Taxable	C	per multi pass	205.80	211.00	5.20	2.53
Casual Health & Fitness							
Group fitness class	Taxable	C	per session	18.50	19.00	0.50	2.70
Group fitness class - concession	Taxable	C	per session	14.80	15.20	0.40	2.70
Gym visit	Taxable	C	per visit	27.50	24.90	(2.60)	(9.45)
Gym visit - concession	Taxable	C	per visit	22.00	21.20	(0.80)	(3.64)

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Group fitness 20 pass	Taxable	C	per multi pass	339.50	361.00	21.50	6.33
Group fitness 20 pass - concession	Taxable	C	per multi pass	274.70	288.80	14.10	5.13
Personal Training							
1:1 30 minutes - weekly direct debit	Taxable	C	per session	60.50	62.00	1.50	2.48
1:1 60 minutes - weekly direct debit	Taxable	C	per session	72.10	93.00	20.90	28.99
2:1 30 minutes - weekly direct debit	Taxable	C	per session	77.50	79.50	2.00	2.58
2:1 60 minutes - weekly direct debit	Taxable	C	per session	103.95	119.25	15.30	14.72
Programs							
Learn to swim child	Taxable	C	per lesson	18.95	19.40	0.45	2.37
Learn to swim preschool (non parent involvement)	Taxable	C	per lesson	18.95	19.40	0.45	2.37
Learn to swim adult	Taxable	C	per lesson	20.95	21.50	0.55	2.63
Learn to swim preschool - 3rd child	Taxable	C	per lesson	17.10	17.50	0.40	2.34
School learn to swim - 1:6 ratio	Taxable	C	per child per lesson	12.30	12.60	0.30	2.44
School learn to swim - 1:8 ratio	Taxable	C	per child per lesson	10.00	10.20	0.20	2.00
School learn to swim - 1:10 ratio	Taxable	C	per child per lesson	8.80	9.00	0.20	2.27
School learn to swim - 1:12 ratio	Taxable	C	per child per lesson	8.00	8.20	0.20	2.50
Child Minding							
Childcare casual 1 child - 90 min	Taxable	C	per session	10.10	10.30	0.20	1.98
Childcare casual 2 children - 90 min	Taxable	C	per session	12.60	12.90	0.30	2.38

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Occasional care casual 1 child - 90 min	Taxable	C	per session	22.95	23.50	0.55	2.40
Occasional care casual 2 children - 90 min	Taxable	C	per session	28.95	29.70	0.75	2.59
Childcare casual 1 child - per additional 30 mins	Taxable	C	per session	3.40	3.50	0.10	2.94
Childcare casual 2 children - per additional 30 mins	Taxable	C	per session	4.20	4.30	0.10	2.38
Occasional care casual 1 child - per additional 30 mins	Taxable	C	per session	7.65	7.80	0.15	1.96
Occasional care casual 2 children - per additional 30 mins	Taxable	C	per session	9.70	9.90	0.20	2.06
Childcare credit pass 1 child - 90 min	Taxable	C	per session	9.10	9.30	0.20	2.20
Childcare credit pass 2 children - 90 min	Taxable	C	per session	11.35	11.60	0.25	2.20
Occasional care credit pass 1 child - 90 min	Taxable	C	per session	20.60	21.10	0.50	2.43
Occasional care credit pass 2 children - 90 min	Taxable	C	per session	25.60	26.20	0.60	2.34
Childcare credit pass 1 child - per additional 30 mins	Taxable	C	per session	3.10	3.20	0.10	3.23
Childcare credit pass 2 children - per additional 30 mins	Taxable	C	per session	3.80	3.90	0.10	2.63
Occasional care credit pass 1 child - per additional 30 mins	Taxable	C	per session	6.90	7.10	0.20	2.90
Occasional care credit pass 2 children - per additional 30 mins	Taxable	C	per session	8.55	8.80	0.25	2.92
Facility Hire							
50m lane hire - casual	Taxable	C	per hour	119.00	122.00	3.00	2.52
25m lane hire - casual	Taxable	C	per hour	85.40	87.50	2.10	2.46

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
1/3 warm water program pool hire - commercial	Taxable	C	per hour	78.70	80.70	2.00	2.54
1/3 warm water program pool hire - community group/s	Taxable	C	per hour	40.30	41.30	1.00	2.48
Full pool hire - 50m - community/schools	Taxable	C	per hour	397.90	408.00	10.10	2.54
Swim club - 50m - peak - all inclusive	Taxable	C	per hour	58.60	60.10	1.50	2.56
Swim club - 25m - peak - all inclusive	Taxable	C	per hour	50.70	52.00	1.30	2.56
Swim club - 50m - off peak - all inclusive	Taxable	C	per hour	55.40	56.80	1.40	2.53
Swim club - 25m - off peak - all inclusive	Taxable	C	per hour	48.70	49.90	1.20	2.46
Occasional care room	Taxable	C	per hire	88.00	90.20	2.20	2.50
Wellbeing Studio	Taxable	C	per hire	113.50	116.30	2.80	2.47
Party room	Taxable	C	per hire	59.40	60.90	1.50	2.53
Meeting room - 1 room	Taxable	C	per hire	39.20	40.20	1.00	2.55
Group Fitness Studio	Taxable	C	per hire	134.70	138.00	3.30	2.45
Other							
Locker hire	Taxable	C	per hire	4.00	4.00	-	-
Birthday parties - min 12 children	Taxable	C	per child	31.30	32.10	0.80	2.56
One Flintoff Room Hire							
All Rooms- Ibbott, Hawdon, Olympia, Bakewell, Beale, Griffin, Grimshaw							
Internal user – room set	Taxable	C	per room	50.00	50.00	-	-
Internal user - administration fee	Taxable	C	per hire	50.00	50.00	-	-
Community Group user - Bond	GST N/A	C	per hire	300.00	300.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community Group user - room hire 1	Taxable	C	per hour	26.00	26.00	-	-
Community Group user - room hire 2 rooms	Taxable	C	per hour	46.00	46.00	-	-
Community Group user - room hire 3 rooms	Taxable	C	per hour	67.00	67.00	-	-
Community Group user – room set	Taxable	C	per hire	50.00	50.00	-	-
Community Group user - administration fee/Cancellation	Taxable	C	per hire	50.00	50.00	-	-
Commercial user - Bond	GST N/A	C	per hire	300.00	300.00	-	-
Commercial user - room hire	Taxable	C	per hour	43.75	45.00	1.25	2.86
Commercial user - room hire 2 rooms	Taxable	C	per hour	78.25	80.00	1.75	2.24
Commercial user - room hire 3 rooms	Taxable	C	per hour	114.75	118.00	3.25	2.83
Commercial user – room set	Taxable	C	per hire	50.75	52.00	1.25	2.46
Commercial user - administration fee	Taxable	C	per hire	50.75	52.00	1.25	2.46
Other Leisure Programs							
Hot Air Ballooning							
Annual landing fee	Taxable	C	per year	634.00	650.00	16.00	2.52
Outdoor Trainers							
Seasonal fee - 6 months	Taxable	C	6 months	578.50	593.00	14.50	2.51
Monthly fee	Taxable	C	per month	127.00	130.00	3.00	2.36
Weekly fee	Taxable	C	per week	44.50	45.50	1.00	2.25
Recreation Program for Older Adults							
Movies per month	Taxable	C	per month	25.00	25.00	-	-
Outings - vary between \$10 and \$25.00 (depending on activity)	Taxable	C	per activity	Various	Various	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Willinda Park Athletics Track							
Banyule schools	Taxable	C	per booking	164.00	168.00	4.00	2.44
Non Banyule schools	Taxable	C	per booking	316.50	324.50	8.00	2.53
Combined primary school sports	Taxable	C	per booking	316.50	324.50	8.00	2.53
Combined secondary school sports	Taxable	C	per booking	647.50	664.00	16.50	2.55
Training sessions	Taxable	C	per hour	85.00	87.00	2.00	2.35
Bond - equivalent to hire fee	GST N/A	C	per booking	equivalent to the highest charge	equivalent to the highest charge	-	-
Festivals							
Twilight Sounds							
Commercial food stall	Taxable	C	per stall	191.05	195.85	4.80	2.51
Commercial coffee vendor	Taxable	C	per stall	149.35	153.10	3.75	2.51
Community food stall	Taxable	C	per stall	85.50	87.65	2.15	2.51
Community coffee vendor	Taxable	C	per stall	85.50	87.65	2.15	2.51
Community market stall	Taxable	C	per stall	61.30	62.85	1.55	2.53
Power fee for stall holders to be included in permit above	Taxable	C	per stall	92.00	94.30	2.30	2.50
Power fee including overnight to be included in permit above	Taxable	C	per stall	158.00	161.95	3.95	2.50
Kids ArtyFarty Festival							
Commercial food stall	Taxable	C	per stall	335.00	343.35	8.35	2.49
Commercial coffee vendor	Taxable	C	per stall	250.00	256.25	6.25	2.50
Community food stall	Taxable	C	per stall	110.00	112.75	2.75	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Community coffee vendor	Taxable	C	per stall	85.00	87.10	2.10	2.47
Community market stall	Taxable	C	per stall	66.00	67.65	1.65	2.50
Power fee for stall holders to be included in permit above	Taxable	C	per stall	92.00	94.30	2.30	2.50
Carols by Candlelight							
Commercial food vendor	Taxable	C	per stall	157.00	160.90	3.90	2.48
Commercial coffee vendor	Taxable	C	per stall	110.00	112.75	2.75	2.50
Community food vendor	Taxable	C	per stall	60.00	61.50	1.50	2.50
Community coffee vendor	Taxable	C	per stall	85.00	87.10	2.10	2.47
Community market stall	Taxable	C	per stall	46.00	47.15	1.15	2.50
Power fee for stall holders to be included in permit above	Taxable	C	per stall	92.00	94.30	2.30	2.50
Malahang Festival							
Community food vendor	Taxable	C	per stall	28.00	28.70	0.70	2.50
Community coffee vendor	Taxable	C	per stall	28.00	28.70	0.70	2.50
Community market stall	Taxable	C	per stall	28.00	28.70	0.70	2.50
Commercial food vendor	Taxable	C	per stall	170.00	174.25	4.25	2.50
Commercial coffee vendor	Taxable	C	per stall	125.00	128.10	3.10	2.48
Commercial market stall	Taxable	C	per stall	82.00	84.05	2.05	2.50
Power fee for stall holders to be included in permit above	Taxable	C	per stall	92.00	94.30	2.30	2.50
Events							
Exhibitions							
Entry fee	Taxable	C	per entry	35.00	36.00	1.00	2.86
Health & Aged Services							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Aged and Disability Services							
Subsidised CHSP Services							
Property Maintenance/Home Maintenance - low fee range	GST Free	C	per hour	17.50	17.80	0.30	1.71
Property Maintenance/Home Maintenance - medium fee range	GST Free	C	per hour	26.25	26.60	0.35	1.33
Property Maintenance/Home Maintenance - high fee range	GST Free	C	per hour	70.00	71.00	1.00	1.43
Home Care/Domestic Assistance - low fee range	GST Free	C	per hour	8.75	8.90	0.15	1.71
Home Care/Domestic Assistance - medium fee range	GST Free	C	per hour	17.50	17.80	0.30	1.71
Home Care/Domestic Assistance - high fee range	GST Free	C	per hour	52.50	53.30	0.80	1.52
Social Support - low fee range	GST Free	C	per session	19.55	19.80	0.25	1.28
Social Support - medium fee range	GST Free	C	per session	26.25	26.60	0.35	1.33
Social Support - high fee range	GST Free	C	per session	69.50	70.55	1.05	1.51
Personal Care - low fee range	GST Free	C	per hour	6.15	6.15	-	-
Personal Care - medium fee range	GST Free	C	per hour	17.50	17.50	-	-
Personal Care - high fee range	GST Free	C	per hour	52.50	52.50	-	-
Delivered Meals - low fee range	GST Free	C	per meal	8.75	8.90	0.15	1.71
Delivered Meals - medium fee range	GST Free	C	per meal	17.50	17.70	0.20	1.14

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Delivered Meals - high fee range	GST Free	C	per meal	35.00	35.50	0.50	1.43
Respite Care/Flexible Respite - low fee range	GST Free	C	per hour	8.75	8.75	-	-
Respite Care/Flexible Respite - medium fee range	GST Free	C	per hour	17.50	17.50	-	-
Respite Care/Flexible Respite - high fee range	GST Free	C	per hour	52.50	52.50	-	-
Home Care/Domestic Assistance - linkages	GST Free	C	per hour	19.55	19.80	0.25	1.28
Home Modifications - low fee range	GST Free	C	per hour	17.50	17.80	0.30	1.71
Home Modifications - medium fee range	GST Free	C	per hour	26.60	26.60	-	-
Home Modifications - high fee range	GST Free	C	per hour	70.00	71.00	1.00	1.43
Social Support Individual - low fee range	GST Free	C	per hour	8.75	8.90	0.15	1.71
Social Support Individual - medium fee range	GST Free	C	per hour	17.50	17.80	0.30	1.71
Social Support Individual - high fee range	GST Free	C	per hour	52.50	53.30	0.80	1.52
Social Support Individual - group fee range	GST Free	C	per activity	5.00	5.10	0.10	2.00
Personal Care - linkages	GST Free	C	per hour	19.25	19.50	0.25	1.30
Respite Care - linkages	GST Free	C	per hour	19.25	19.50	0.25	1.30
Full Cost Recovery							
Personal Care	Taxable	C	per hour	76.20	76.20	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Respite Care/Flexible Respite	Taxable	C	per hour	76.20	76.20	-	-
Home Care/Domestic Assistance	Taxable	C	per hour	76.20	76.20	-	-
Property Maintenance/Home Maintenance	Taxable	C	per hour	126.15	128.00	1.85	1.47
Property maintenance - materials charge	Taxable	C	per year	Quote	Quote	N/A	N/A
Property maintenance - tip fee charge	Taxable	C	per session	Quote	Quote	N/A	N/A
Delivered Meals	Taxable	C	per meal	33.75	34.25	0.50	1.48
Social Support (Planned Activity Group)	Taxable	C	per session	70.00	71.00	1.00	1.43
Social Support plus transport	Taxable	C	per session	106.80	108.40	1.60	1.50
Home Modifications	Taxable	C		126.15	128.00	1.85	1.47
Social Support Individual	Taxable	C		76.20	77.30	1.10	1.44
Delivered Meal - home care package - delivery fee	Taxable	C	per activity	12.50	12.70	0.20	1.60
Subsidised HACC PYP Services							
Property Maintenance/Home Maintenance - low fee range	GST free	C	per hour	17.50	17.80	0.30	1.71
Property Maintenance/Home Maintenance - medium fee range	GST free	C	per hour	26.25	26.60	0.35	1.33
Property Maintenance/Home Maintenance - high fee range	GST free	C	per hour	70.00	71.00	1.00	1.43
Home Care/Domestic Assistance - low fee range	GST free	C	per hour	8.75	8.90	0.15	1.71
Home Care/Domestic Assistance - medium fee range	GST free	C	per hour	17.50	17.80	0.30	1.71
Home Care/Domestic Assistance - high fee range	GST free	C	per hour	52.50	53.30	0.80	1.52

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Social Support - low fee range	GST free	C	per session	19.55	19.80	0.25	1.28
Social Support - medium fee range	GST free	C	per session	26.25	26.60	0.35	1.33
Social Support - high fee range	GST free	C	per session	69.50	70.55	1.05	1.51
Personal Care - low fee range	GST free	C	per hour	6.15	6.75	0.60	9.76
Personal Care - medium fee range	GST free	C	per hour	17.50	17.80	0.30	1.71
Personal Care - high fee range	GST free	C	per hour	52.50	53.30	0.80	1.52
Delivered Meals - low fee range	GST free	C	per meal	8.75	8.90	0.15	1.71
Delivered Meals - medium fee range	GST free	C	per meal	17.50	17.80	0.30	1.71
Delivered Meals - high fee range	GST free	C	per meal	35.00	35.50	0.50	1.43
Respite Care/Flexible Respite - low fee range	GST free	C	per hour	8.75	8.90	0.15	1.71
Respite Care/Flexible Respite - medium fee range	GST free	C	per hour	17.50	17.80	0.30	1.71
Respite Care/Flexible Respite - high fee range	GST free	C	per hour	52.50	53.30	0.80	1.52
*Special consideration fees may apply with individual assessment							
Environmental Health							
Domestic Water Management							
Permit to install a septic tank system	Exempt	C	when requested	396.00	405.00	9.00	2.27

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Permit to alter an existing septic tank system	Exempt	C	when requested	338.00	345.00	7.00	2.07
Food Act Registration							
Other							
Transfer of food act registration (includes transfer inspection)	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during renewal periods)	50% of that premises' annual registration fee (not applied during renewal periods)	-	-
Plans submission for assessment & report & inspection of an unregistered premises & report	Exempt	C	when requested	240.00	246.00	6.00	2.50
Additional assessment fee (follow up of non-compliances)	Exempt	C	when required	171.00	175.00	4.00	2.34
Request for pre-purchase inspection & report - within 5 working days	Taxable	C	when requested	286.00	293.00	7.00	2.45
Request for pre-purchase inspection & report - within 10 working days	Taxable	C	when requested	188.00	193.00	5.00	2.66
Inspection of unregistered premises & report	Taxable	C	when requested	210.00	216.00	6.00	2.86
Food Act Registration - Food Premises (Part 6 Division 3)							
Commercial Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	568.00	583.00	15.00	2.64

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Class 2 premises - 3rd party audited	Exempt	C	per year	568.00	583.00	15.00	2.64
Class 2 premises - template FSP	Exempt	C	per year	802.00	822.00	20.00	2.49
Class 3 premises - limited processes	Exempt	C	per year	539.00	552.00	13.00	2.41
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
For each person employed in excess of 5, add for each additional person	Exempt	C	per year	10% of the base fee	10% of the base fee	various	various
Community Group Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	168.00	172.00	4.00	2.38
Class 2 premises - 3rd party audited	Exempt	C	per year	168.00	172.00	4.00	2.38
Class 3 premises - limited processes	Exempt	C	per year	214.00	219.00	5.00	2.34
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Where the community group operated premises only operates for 6 calendar months of the year e.g. cricket/football clubs	Exempt	C	per year	50% of the classification fee	50% of the classification fee	Various	Various
Additional Fees							
Where a proprietor holds more than 1 registration at the same premises a 50% fee applies to the consecutive registrations additional to the highest risk registration.	Exempt	C	per year	50% of 2nd total fee	50% of 2nd total fee	Various	Various
Where a proprietor holds a Class 2 or 3 fixed premises registration and operates a portable food premises 50% fee of the risk classification applies to the consecutive registrations.	Exempt	C	per year	50% of the classification fee	50% of the classification fee	Various	Various

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Where a proprietor holds a fixed premises notification and operates a portable food premises the full portable fee for that risk classification applies.	Exempt	C	per year	100% of classification fee (portable)	100% of classification fee (portable)	Various	Various
Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee.	Exempt	C	when required	N/A	N/A	N/A	N/A
Food Act Registration - Portable Food Premises (Part 6 Division 4)							
Mobile Food Premises - Commercial Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	568.00	583.00	15.00	2.64
Class 2 premises - 3rd party audited	Exempt	C	per year	568.00	583.00	15.00	2.64
Class 2 premises - template fsp	Exempt	C	per year	802.00	822.00	20.00	2.49
Class 3 premises - limited processes.	Exempt	C	per year	539.00	552.00	13.00	2.41
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Mobile Food Premises - Community Group Operator							
Class 1 premises - 3rd party audited	Exempt	C	per year	168.00	172.00	4.00	2.38
Class 2 premises - 3rd party audited	Exempt	C	per year	168.00	172.00	4.00	2.38
Class 2 premises - template fsp	Exempt	C	per year	246.00	252.00	6.00	2.44
Class 3 premises - limited processes.	Exempt	C	per year	214.00	219.00	5.00	2.34
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Temporary Food Premises - Commercial Operator							
Class 1 premises	Exempt	C	per year	287.60	295.00	7.40	2.57

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Class 2 premises	Exempt	C	per year	416.15	426.00	9.85	2.37
Class 3 premises	Exempt	C	per year	287.60	295.00	7.40	2.57
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Where the commercial/community group operator requests the registration for a period of less than 1 year to operate on a short-term basis (e.g. only operates for 1 event like a community festival)	Exempt	C	per year	25% of the classification fee (portable)	25% of the classification fee (portable)	Various	Various
Temporary Food Premises - Community Group Operator							
Class 1 premises	Exempt	C	per year	89.00	91.00	2.00	2.25
Class 2 premises	Exempt	C	per year	126.00	129.00	3.00	2.38
Class 3 premises	Exempt	C	per year	83.00	85.00	2.00	2.41
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Vending Machines - Commercial Operator							
Class 2 premises	Exempt	C	per year	117.00	120.00	3.00	2.56
Class 3 premises	Exempt	C	per year	96.00	98.00	2.00	2.08
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Vending Machines - Community Group Operator							
Class 2 premises	Exempt	C	per year	47.50	48.00	0.50	1.05
Class 3 premises	Exempt	C	per year	36.50	37.00	0.50	1.37
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A	N/A	N/A
Where a proprietor has a number of components (e.g. more than one food vending machine) for each additional component, this applies to both	Exempt	C	per year	50% of classification fee	50% of classification fee	Various	Various

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial and Community Group Operators.							
Health Services							
Administration							
Record recovery/refund process and associated administrative tasks	Exempt	C	when required	33.00	34.00	1.00	3.03
Immunisation Service							
Sale of Vaccines							
Sale of vaccines - public	Taxable	C	per vaccine	Purch Price + \$22.00 oncost (rounded)	Purch Price + \$22.00 oncost (rounded)	-	-
Sale of vaccines - commercial	Taxable	C	per vaccine	Purch Price + \$22.00 oncost (rounded)	Purch Price + \$22.00 oncost (rounded)	-	-
Immunisation administrative process/Immunisation record update	Taxable	C	per record	33.00	34.00	1.00	3.03
Site Fees							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Onsite visit for commercial vaccinations surcharge (where applicable)	Taxable	C	per visit	A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost	A surcharge of \$30.00 per person less than 20 clients total (cost of vaccine plus oncost	-	-
Public Health and Wellbeing Act Premises							
Other Fees and Additional Services							
Transfer of public health and wellbeing act registration	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during renewal periods)	50% of that premises' annual registration fee (not applied during renewal periods)	Various	Various
Plans submission for public health and wellbeing assessment and pre-registration inspections (beauty and other treatment premises)	Exempt	C	when requested	192.00	197.00	5.00	2.60
Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (prescribed accommodation)	Exempt	C	when required	335.00	343.00	8.00	2.39
Mandatory plans submission for public health and wellbeing	Exempt	C	when required	411.00	421.00	10.00	2.43

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
assessment & pre-registration inspections (rooming houses only)							
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days	Taxable	C	when requested	259.00	265.50	6.50	2.51
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days	Taxable	C	when requested	170.00	174.00	4.00	2.35
Request/requirement for non-statutory inspection & report (unregistered premises)	Taxable	C	when requested	172.00	176.00	4.00	2.33
Registration							
Hairdressing premises (New premises only)	Exempt	C	per year	219.00	224.00	5.00	2.28
Ear piercing premises	Exempt	C	per year	217.00	222.00	5.00	2.30
Beauty premises	Exempt	C	per year	217.00	222.00	5.00	2.30
Skin penetration (incl Tattooing, Body Piercing, Electrolysis etc (excludes ear piercing))	Exempt	C	per year	314.00	322.00	8.00	2.55
Colonic irrigation premises	Exempt	C	per year	314.00	322.00	8.00	2.55
Prescribed accommodation premises (up to 20 beds) (excluding rooming houses)	Exempt	C	per year	314.00	322.00	8.00	2.55
Every additional bed thereafter	Exempt	C	per year	4.00	4.10	0.10	2.50
Prescribed accommodation premises (rooming house)	Exempt	C	per year	365.00	374.00	9.00	2.47

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Where a proprietor conducts more than one activity at the same premises	Exempt	C	per year	The highest risk classification as base fee plus 50% for each consecutive activity	The highest risk classification as base fee plus 50% for each consecutive activity	Various	Various
Where a public health and wellbeing act registered premises holds a Food Act registration	Exempt	C	per year	Full Food Act Registration fee will apply	Full Food Act Registration fee will apply	Various	Various
Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee.	Exempt	C	when required	N/A	N/A	N/A	N/A
Aquatic facility registration (base fee including 1 pool)	Exempt	C	per year	200.00	205.00	5.00	2.50
Where there is an additional pool, spa (the facility has more than 1 pool or spa)	Exempt	C	per year	110.00 Annual fee for each addition pool spa (over 1) will apply	113.00	3.00	2.73
Youth & Family Services							
Child Care Centres							
Joyce Avenue & St Hellier Street							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Full time care	GST free	C	per week	524.50	537.60	13.1	2.50
Daily care	GST free	C	per day	120.50	123.50	3.00	2.49
Morobe Street							
Full time care	GST free	C	per week	466.00	477.65	11.65	2.50
Daily care	GST free	C	per day	105.00	107.65	2.65	2.52
Children Services Community Centres							
Montmorency Children's Centre							
Montmorency children's centre - Weekday AM	Taxable	C	per session	45.00	45.00	-	-
Montmorency children's centre - Weekday PM	Taxable	C	per session	40.00	40.00	-	-
Montmorency children's centre - Weekday evenings	Taxable	C	per hour	15.00	15.00	-	-
Montmorency children's centre - Saturday	Taxable	C	per hour	18.00	18.00	-	-
Other Locations							
68 Macorna Street, Watsonia North	Taxable	C	per hour	25.60	25.60	-	-
56 Gabonia Avenue, Watsonia	Taxable	C	per year	132.00	132.00	-	-
7 Cameron Parade, Bundoora	Taxable	C	per year	124.85	124.85	-	-
Jets Studios							
Event equipment and staff (PA hire) - min 3.5hrs	Taxable	C	per 3.5 hours	180.00	180.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
JCM Tech Trainee - min 3.5hrs	Taxable	C	per 3.5 hours	90.00	90.00	-	-
Studio Hire (not facilitated) (up to 4 hrs)	Taxable	C	per hour	10.00	10.00	-	-
Studio Room Hire Facilitated (3.5 hrs min)	Taxable	C	per 3 hours	180.00	180.00	-	-
Facilitated recording (4 hrs min)	Taxable	C	per 4 hours	220.00	220.00	-	-
Preschools							
Administration							
Enrolment fee	GST free	C	Yearly	37.00	37.00	-	-
Audrey Brooks							
4 year old kindergarten	GST free	C	per term	495.00	507.00	12.00	2.42
3 year old kindergarten	GST free	C	per term	370.00	379.00	9.00	2.43
Olympic Village							
4 year old kindergarten	GST free	C	per term	495.00	507.00	12.00	2.42
3 year old kindergarten	GST free	C	per term	N/A	379.00	N/A	N/A
Volunteers Awards							
Tickets							
Ticket to function – subsidised	Taxable	C	per ticket	15.00	15.00	-	-
Shop 48							
Tenancy Fees							
Per desk - Tier 1	Taxable	C	per annum	3,900.00	3,900.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Per desk - Tier 2	Taxable	C	per annum	4,700.00	4,700.00	-	-
Per desk - Tier 3	Taxable	C	per annum	5,500.00	5,500.00	-	-
Room Hire							
One off use	GST Free	C	per hour	17.50	18.00	0.50	2.86
Ongoing	GST Free	C	per hour	12.50	12.50	-	-
Bellfield Community Hub							
Hall Hire							
Bond on all above	GST N/A	C	per booking	300.00	300.00	-	-
Private Groups – regular	Taxable	C	per hour	N/A	34.00	N/A	N/A
Private Groups – casual	Taxable	C	per hour	N/A	42.50	N/A	N/A
Community Groups – regular	Taxable	C	per hour	N/A	15.00	N/A	N/A
Community Groups – casual	Taxable	C	per hour	N/A	18.00	N/A	N/A
Bellfield Community Hub – Room1,2 and 3 – Regular – Community	Taxable	C	per hour	N/A	15.00	N/A	N/A
Bellfield Community Hub – Room1,2 and 3 – Regular – Private	Taxable	C	per hour	N/A	34.00	N/A	N/A
Bellfield Community Hub – Room1,2 and 3 – Casual – Community	Taxable	C	per hour	N/A	18.00	N/A	N/A
Bellfield Community Hub – Room1,2 and 3 – Casual – Private	Taxable	C	per hour	N/A	42.50	N/A	N/A
Bellfield Community Hub – Training Room – Regular - Community	Taxable	C	per hour	N/A	15.00	N/A	N/A
Bellfield Community Hub – Training Room – Regular - Private	Taxable	C	per hour	N/A	34.00	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Bellfield Community Hub – Training Room – Casual - Community	Taxable	C	per hour	N/A	18.00	N/A	N/A
Bellfield Community Hub – Training Room – Casual - Private	Taxable	C	per hour	N/A	42.50	N/A	N/A
Bellfield Community Hub – Consulting Suites 1 and 2 – Casual - Community	Taxable	C	per hour	N/A	15.00	N/A	N/A
Bellfield Community Hub – Consulting Suites 1 and 2 – Casual - Private	Taxable	C	per hour	N/A	34.00	N/A	N/A
City Development							
Transport							
Transport Engineering							
Parking Management							
Parking meter fees	Taxable	C	per day	Up to \$16.00	Up to \$16.00	-	-
Parking fees per hour	Taxable	C	per hr	up to \$5.00	up to \$5.00	-	-
Resident schemes/first permit	Exempt	C	per annum	Free	Free	N/A	N/A
Resident schemes/second permit	Exempt	C	per annum	30.00	30.00	-	-
First visitor permit	Exempt	C	per annum	45.00	45.00	-	-
First visitor permit (concession)	Exempt	C	per annum	10.00	10.00	-	-
Second visitor permit	Exempt	C	per annum	65.00	65.00	-	-
Disabled permits	Exempt	C	per annum	Free	Free	N/A	N/A
Replacement disabled motorist permit (subject to discretion)	Exempt	C	as required	10.00	10.00	-	-
Traffic Infringements							
(Discretionary fines) up to 0.5 penalty units	Exempt	S	per infringement	\$83.00 until 1st of July and	\$161.00 until 1st of July and	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				may be increased by State Government	will be increased by State Government		
(Road rules Victoria)	Exempt	S	per infringement	\$83.00, \$99.00 and \$165.00 until 1st of July and may be increased by State Government	\$81.00 and \$161.00 until 1st of July and will be increased by State Government	N/A	N/A
Work Zone							
Name blade directional signage request	Exempt	C	per sign	134.00	137.35	3.35	2.50
Works zone sign	Taxable	C	per sign	138.00	141.45	3.45	2.50
Works zone request - outside business or within mixed use zone - per space per day	Taxable	C	per space per day	12.75	13.05	0.30	2.35
Works zone request - within a residential zone - per space per day	Taxable	C	per space per day	7.35	7.55	0.20	2.72
Works zone request - on paid parking areas	Taxable	C	per space per day	(Hours of restriction) * (Hourly fee) By negotiation	(Hours of restriction) * (Hourly fee) By negotiation	-	-
Assessment and approval of Traffic Management Plans	Taxable	C	per application	43.00	44.10	1.10	2.56
Property							
Property Services							
General Fees							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Discontinued road or reserves annual occupancy fees	Taxable	C	per address	\$115 or 10% of market value, whichever is greater	\$113 or 10% of market value, whichever is greater	(2.00)	(1.74)
Right of way (road) discontinuance application fee	Taxable	C	per application	132.50	135.80	3.30	2.49
Rent/Licence fee - Category two	Taxable	C	per property	325.00	333.15	8.15	2.51
Swipe card replacement fee	Taxable	C	each	50.00	51.25	1.25	2.50
Notes: *minimum fees \$110 or 10 % of market value whichever is the greater discounts may apply based on tier levels (tier 1: 60%, tier 2: 30% and tier 3: 0%)							
Planning & Building							
Development Planning							
Planning Permit Application - <i>Planning and Environment Act 1987</i> Regulation 9 Section 47							
(Class 1) Use only	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 2) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Exempt	S	per application	199.90	202.90	3.00	1.50
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) - Relating to Class 3-6							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 3) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Exempt	S	per application	629.40	638.80	9.40	1.49
(Class 4) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Exempt	S	per application	1,288.50	1,307.60	19.10	1.48
(Class 5) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of	Exempt	S	per application	1,392.10	1,412.80	20.70	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
development is more than \$500,000 but not more than \$1,000,000							
(Class 6) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Exempt	S	per application	1,495.80	1,518.00	22.20	1.48
(Class 7) VicSmart application if the estimated cost of development is \$10,000 or less	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 8) VicSmart application if the estimated cost of development is more than \$10,000	Exempt	S	per application	429.50	435.90	6.40	1.49
(Class 9) VicSmart application to subdivide or consolidate land	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 11) To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Exempt	S	per application	1,147.80	1,164.80	17.00	1.48

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 12) To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Exempt	S	per application	1,547.60	1,570.60	23.00	1.49
(Class 13) To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Exempt	S	per application	3,413.70	3,464.40	50.70	1.49
(Class 14) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Exempt	S	per application	8,700.90	8,830.10	129.20	1.48
(Class 15) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Exempt	S	per application	25,658.30	26,039.50	381.20	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 16) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 (For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50% of the fee set out in regulations).	Exempt	S	per application	57,670.10	58,526.80	856.70	1.49
(Class 17) To subdivide an existing building (other than a class 9 permit)	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 18) To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Exempt	S	per application	1318.10	1,337.70	19.60	1.49
(Class 19) To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 20) Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Exempt	S	per 100 lots created	1,318.10	1,337.70	19.60	1.49
(Class 21) To: a) create, vary or remove a restriction within the meaning of the <i>Subdivision Act 1988</i> ; or b) create or remove a right of way; or	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.							
(Class 22) A permit not otherwise provided for in the regulation	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 13) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$2,000,000 but not more than \$5,000,000	Exempt	S	per application	3,413.70	3,464.40	50.70	1.49
(Class 10) VicSmart application to subdivide or consolidate land (other than a class 7, class 8 or class 9 permit)	Exempt	S	per application	199.90	202.90	3.00	1.50
Planning Permit Application Advertising							
Fixed rate for installation of up to two signs on site and notices to up to 12 adjoining properties	Exempt	C	per application	462.00	473.55	11.55	2.50
Per owner or occupier	Exempt	C	per property notified	16.20	16.60	0.40	2.47

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Notification signage	Exempt	C	per first sign per application	193.00	197.85	4.85	2.51
Per additional notification sign	Exempt	C	per additional sign per application	24.50	25.10	0.60	2.45
Notice in local paper	Exempt	C	per application	Cost recovery + 10% administration fee	Cost recovery + 10% administration fee	-	-
Prescribed Fees - Planning and Environment (Fees) Regulations 2016							
(Regulation 7) For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	Exempt	S	per application	3,998.70	4,058.10	59.40	1.49
(Regulation 8) For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	Exempt	S	per application	962.70	977.00	14.30	1.49
(Regulation 10) For combined permit applications	Exempt	S	per application	Sum of the highest of the fees which would have applied if separate applications were made and 50% of	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				each of the other fees which would have applied if separate applications were made	the other fees which would have applied if separate applications were made		
(Regulation 12) Amend an application for a permit or an application to amend a permit	Exempt	S	per application	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 12) Amend an application for a permit or an application to amend a permit (continued)				application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee	for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of		

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 12) Amend an application for a permit or an application to amend a permit (continued)				being the difference the original class of application and the amended class of permit	application and the amended class of permit		
(Regulation 13) For a combined application to amend permit	Exempt	S	per application	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	N/A	N/A
(Regulation 14) For a combined permit and planning scheme amendment	Exempt	S	per application	Under section 96A(4)(a) of the Act: The sum of the highest of the	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
				fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made		
(Regulation 15) For a certificate of compliance	Exempt	S	per application	325.80	330.70	4.90	1.50
(Regulation 16) For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Exempt	S	per application	659.00	668.80	9.80	1.49
(Regulation 17) For a planning certificate for an application not made electronically	Exempt	S	per application	22.20	22.60	0.40	1.80
(Regulation 17) For a planning certificate for an application made electronically	Exempt	S	per application	7.10	7.30	0.20	2.82
(Regulation 18) Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Exempt	S	per application	325.80	330.70	4.90	1.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Procedural Applications							
Single Dwelling – application to amend endorsed plans for building and works to a single dwelling which has their own title	Exempt	C	per application	200.00	205.00	5.00	2.50
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,000 or less	Exempt	C	per application	305.00	312.65	7.65	2.51
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,001 - \$100,000	Exempt	C	per application	630.00	645.75	15.75	2.50
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$100,001 - \$1,000,000	Exempt	C	per application	995.00	1,019.90	24.90	2.50
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$1,000,000 or more	Exempt	C	per application	1,525.00	1,563.15	38.15	2.50
Requests for extension of time on planning permits (first request)	Exempt	C	per application	375.00	384.40	9.40	2.51
Requests for extension of time on planning permits (second and subsequent requests)	Exempt	C	per application	462.00	473.55	11.55	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Request for consent under Section 173 Agreement	Exempt	C	per application	462.00	473.55	11.55	2.50
Subdivision Fees - Subdivision (Fees) Regulations 2016							
(Regulation 6) For certification of a plan of subdivision	Exempt	S	per application	174.80	177.40	2.60	1.49
(Regulation 7) Alteration of plan under section 10(2) of the Act	Exempt	S	per application	111.10	112.70	1.60	1.44
(Regulation 8) Amendment of certified plan under section 11(1) of the Act	Exempt	S	per application	140.70	142.80	2.10	1.49
(Regulation 9) Checking of engineering plans	Exempt	S	per application	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Regulation 10) Engineering plans prepared by Council	Exempt	S	per application	3.5% of the cost of works proposed in the engineering plan (maximum fee)	3.5% of the cost of works proposed in the engineering plan (maximum fee)	-	-
(Regulation 11) Supervision of works	Exempt	S	per application	2.5% of the estimated cost of construction of the works (maximum fee)	2.5% of the estimated cost of construction of the works (maximum fee)	-	-
Administration							
Retrieval of file(s) from offsite storage (2015 and earlier)	Exempt	C	per application	66.00	67.65	1.65	2.50
Inspection fees (second and subsequent)	Exempt	C	per application	167.00	171.20	4.20	2.51
Condition plan approval fee (second and subsequent)	Taxable	C	per application	132.00	135.30	3.30	2.50
Bond or guarantee administration fee	GST N/A	C	per application	548.00	561.70	13.70	2.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Preparation of a Section 173 Agreement	Taxable	C	per request	1,100.00	1,127.50	27.50	2.50
Peer review of Section 173 Agreements not prepared by Council – Administration fee (in addition to fees charged by Council’s solicitor)	Taxable	C	per request	224.00	229.60	5.60	2.50
Copies of a planning permit (hard copy file)	Exempt	C	per application	50.00	51.25	1.25	2.50
Copies of a planning permit (electronic file)	Exempt	C	per application	20.00	20.50	0.50	2.50
Copies of endorsed plans (hard copy file)	Exempt	C	per application	80.00	82.00	2.00	2.50
Copies of endorsed plans (electronic file)	Exempt	C	per application	20.00	20.50	0.50	2.50
Other							
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the removal of vegetation	Exempt	S	per application	201.00	202.90	1.90	0.95
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the pruning of vegetation	Exempt	S	per application	100.00	101.50	1.50	1.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to sponsorship signage on Council land proposed by community clubs	Exempt	S	per application	201.00	202.90	1.90	0.95
Planning Advice							
Property Information Request	Exempt	C	per application	137.00	140.45	3.45	2.52
Pre-application advice for minor applications (by written correspondence)	Taxable	C	per application	137.00	140.45	3.45	2.52
Pre-application advice for major applications (by written correspondence)	Taxable	C	per application	274.00	280.85	6.85	2.50
(Optional) Pre-application meeting (in conjunction with written advice)	Taxable	C	per application	137.00	140.45	3.45	2.52
(Optional) Subsequent pre-application advice (by written correspondence)	Taxable	C	per application	137.00	140.45	3.45	2.52
Planning Permit Amendment - <i>Planning and Environment Act 1987 Regulation 11 Section 72</i>							
(Class 1) Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 2) Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
or to change any or all of the conditions which apply to the permit.							
(Class 3) Amendment to a class 2 permit	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 4) Amendment to a class 3 permit	Exempt	S	per application	629.40	638.80	9.40	1.49
(Class 5) Amendment to a class 4 permit	Exempt	S	per application	1,288.50	1,307.60	19.10	1.48
(Class 6) Amendment to a class 5 or class 6 permit	Exempt	S	per application	1,392.10	1,412.80	20.70	1.49
(Class 7) Amendment to a class 7 permit	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 8) Amendment to a class 8 permit	Exempt	S	per application	429.50	435.90	6.40	1.49
(Class 9) Amendment to a class 9 permit	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 10) Amendment to a class 10 permit	Exempt	S	per application	199.90	202.90	3.00	1.50
(Class 11) Amendment to a class 11 permit	Exempt	S	per application	1,147.80	1,164.80	17.00	1.48
(Class 12) Amendment to a class 12 permit	Exempt	S	per application	1,547.60	1,570.60	23.00	1.49
(Class 13) Amendment to a class 13, 14, 15 or 16 permit	Exempt	S	per application	3,413.70	3,464.40	50.70	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
(Class 14) Amendment to a class 17 permit	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 15) Amendment to a class 18 permit	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 16) Amendment to a class 19 permit	Exempt	S	per 100 lots created	1,318.10	1,337.70	19.60	1.49
(Class 17) Amendment to a class 20 permit	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
(Class 18) Amendment to a class 21 permit	Exempt	S	per application	1,318.10	1,337.70	19.60	1.49
Planning Infringements							
Planning Infringement penalty - Individual				N/A	909.00	N/A	N/A
Planning Infringement penalty - Company				N/A	1,818.00	N/A	N/A
Planning Infringement penalty - Reminder notice				N/A	26.20	N/A	N/A
Building Services (BPI)							
Administration							
Copy of plans/documentation (residential)	Taxable	C	per property	115.00	120.00	5.00	4.35
Copy of plans/documents (commercial)	Exempt	C	per property	236.00	250.00	14.00	5.93
Amendment fee	Taxable	C	per permit	335.00	350.00	15.00	4.48
Dispensation advertising fee	Taxable	C	per property	112.00	120.00	8.00	7.14
Building permit time extension	Taxable	C	per permit	360.00	360.00	-	-
Building Authority Fees							

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Building enquiry/information fees	Exempt	S	per property	47.20	47.90	0.70	1.48
Consent & report section 29a	Exempt	S	per property	85.20	86.40	1.20	1.41
Dispensation of Building Interim Regulations 2017 for siting or miscellaneous buildings e.g. Veranda fence at intersections masts etc.	Exempt	S	per property	290.50	294.70	4.20	1.45
Lodgement fees	Exempt	S	per permit	121.90	123.70	1.80	1.48
Swimming pool and spa barrier - registration fee	Exempt	S	per property	N/A	32.30	N/A	N/A
Swimming pool and spa barrier - compliance certificate	Exempt	S	per property	N/A	20.75	N/A	N/A
Domestic Minor Building Works (Up to \$ 16,000 value of work)							
Demolition - Class 1 (maximum 1 inspection)	Taxable	C	per permit	585.00	650.00	65.00	11.11
Demolition - Class 2 to 9 (maximum 1 inspection)	Taxable	C	per permit	1,070.00	1,500.00	430.00	40.19
Minor works (sheds, verandas, pergolas, carports, timber decks) on properties in Banyule (maximum 2 inspections)	Taxable	C	per permit	560.00	650.00	90.00	16.07
Minor works (sheds, verandas, pergolas, carports, timber decks) on properties outside Banyule (maximum 2 inspections)	Taxable	C	per permit	990.00	1,500.00	510.00	51.52
Dwelling - Additions / Alterations							
Owner builder - Up to \$150,000	Taxable	C	per permit	1,750.00	1,750.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Owner builder - \$151,000 to \$200,000	Taxable	C	per permit	2,210.00	2,210.00	-	-
Owner builder - \$201,000 to \$300,000	Taxable	C	per permit	2,550.00	2,550.00	-	-
Owner builder - \$301,000 to \$400,000	Taxable	C	per permit	3,315.00	3,315.00	-	-
Owner builder - \$401,000 to \$500,000	Taxable	C	per permit	3,800.00	3,800.00	-	-
Owner builder - \$501,000 to \$600,000	Taxable	C	per permit	4,395.00	4,395.00	-	-
Owner builder - \$601,000 to \$700,000	Taxable	C	per permit	4,950.00	4,950.00	-	-
Owner builder - \$701,000 to \$800,000	Taxable	C	per permit	5,500.00	5,500.00	-	-
Registered builder - Up to \$150,000	Taxable	C	per permit	1,450.00	1,450.00	-	-
Registered builder - \$151,000 to \$200,000	Taxable	C	per permit	1,840.00	1,840.00	-	-
Registered builder - \$201,000 to \$300,000	Taxable	C	per permit	2,120.00	2,120.00	-	-
Registered builder - \$301,000 to \$400,000	Taxable	C	per permit	2,760.00	2,760.00	-	-
Registered builder - \$401,000 to \$500,000	Taxable	C	per permit	3,185.00	3,185.00	-	-
Registered builder - \$501,000 to \$600,000	Taxable	C	per permit	3,650.00	3,650.00	-	-
Registered builder - \$601,000 to \$700,000	Taxable	C	per permit	3,950.00	3,950.00	-	-
Registered builder - \$701,000 to \$800,000	Taxable	C	per permit	4,500.00	4,500.00	-	-
Dwelling - New							
Registered builder - Up to \$400,000	Taxable	C	per permit	2,300.00	2,300.00	-	-
Registered builder - \$401,000 to \$600,000	Taxable	C	per permit	2,580.00	2,580.00	-	-
Registered builder - \$601,000 to \$800,000	Taxable	C	per permit	3,800.00	3,800.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Registered builder - \$801,000 to \$1,000,000	Taxable	C	per permit	4,530.00	4,530.00	-	-
Registered builder - Over \$1,000,000	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	-	-
Owner builder - Up to \$400,000	Taxable	C	per permit	2,875.00	2,875.00	-	-
Owner builder - \$401,000 to \$600,000	Taxable	C	per permit	3,350.00	3,350.00	-	-
Owner builder - \$601,000 to \$800,000	Taxable	C	per permit	4,185.00	4,185.00	-	-
Owner builder - \$801,000 to \$1,000,000	Taxable	C	per permit	5,500.00	5,500.00	-	-
Owner builder - Over \$1,000,000	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	-	-
**** Categories have been changed from number of builders to amount.							
Other							
Swimming pools	Taxable	C	per permit	1,080.00	1,080.00	-	-
Works greater than \$100,000 value	Taxable	C	per permit	560.00	560.00	-	-
Building permit time extension	Taxable	C	per permit	360.00	360.00	-	-
A letter must be supplied detailing the amount of works completed and the amount of time required to complete the remaining works.							
Applicant must be aware that no further extensions will be possible.							
**** Please refer clients to the building department for a quote on a building permit fee.							
Other Constructions							
Unit development	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Commercial buildings	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor	N/A	N/A
Environment & Place							
City Futures							
Planning Scheme Amendment Fees							
Regulation 6(1) to consider a request	Exempt	S	per request	2,871.60	3,096.20	224.60	7.82
Regulation 6(2)(i) to consider up to and including 10 submissions	Exempt	S	per defined number of submissions	14,232.70	15,345.60	1,112.90	7.82
Regulation 6(2)(ii) to consider 11 to (and including) 20 submissions	Exempt	S	per defined number of submissions	28,437.60	30,661.20	2,223.60	7.82
Regulation 6(2)(iii) to consider submissions that exceed 20	Exempt	S	per defined number of submissions	38,014.40	40,986.80	2,972.40	7.82
Regulation 6(3) to adopt	Exempt	S	per request	453.10	488.50	35.40	7.81
Regulation 6(4) to request approval	Exempt	S	per request	453.10	488.50	35.40	7.81
Regulation 7 to request the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act	Exempt	S	per request	3,998.70	4,058.10	59.40	1.49
Regulation 8 to request the Minister to prepare an amendment to a	Exempt	S	per request	962.70	977.00	14.30	1.49

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
planning scheme exempted from the requirements prescribed under section 20A of the Act							
Regulation 14 for a combined permit application and planning scheme amendment	Exempt	S	per application/ request	Variable	Variable	N/A	N/A
Municipal Laws							
Animal Management - Local Law and Domestic Animals Act 1994							
Animal business registration application	Exempt	C	per premises	208.00	215.00	7.00	3.37
Registration full fee dogs + state levy below	Exempt	C	per year	119.00	118.50	(0.50)	(0.42)
Registration reduced fee category dogs + state levy below	Exempt	C	per year	39.50	39.50	-	-
Registration fee puppy under 6 months microchipped + state levy below	Exempt	C	per year	39.50	40.50	1.00	2.53
Registration fee for dogs registered prior to 11 April 2013, microchipped or de-sexed + state levy below	Exempt	C	per year	39.50	39.50	-	-
Registration fee restricted, declared dangerous or menacing dogs + state levy below	Exempt	C	per year	122.00	125.00	3.00	2.46
State government levy dogs	Exempt	S	per year	4.00	4.10	0.10	2.50
Replacement registration tag	Exempt	C	as required	6.00	6.00	-	-
Transfer of registration from another Municipality	Exempt	C	as required	6.00	6.00	-	-
Registration full fee cats + state levy below	Exempt	C	per year	100.50	100.50	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Registration reduced fee category cats + state levy below	Exempt	C	per year	33.50	33.50	-	-
Registration fee kitten under 6 months microchipped + state levy below	Exempt	C	per year	33.50	33.50	-	-
Registration fee for cats registered prior to 11 April 2013, microchipped or de-sexed + state levy below	Exempt	C	per year	33.50	33.50	-	-
State Government levy cats	Exempt	S	per year	4.00	4.10	0.10	2.50
Inspection of animal record	Exempt	C	per record	30.50	30.50	-	-
Keeping of animals (more than prescribed number)	Exempt	C	per year	51.00	51.00	-	-
Pet registration for a foster animal - Dog or Cat	Exempt	C&S	per year	5.00	5.00	-	-
State Government Levy Domestic Animal Businesses	Exempt	S	per year	20.00	20.00	-	-
Pro-rata registration fees apply from 1 October based on whether animal is newly acquired, not applicable where registration should have been renewed. Pro-rata fee reduction does not apply to restricted, declared dangerous or menacing dogs.							
Eligible pensioners are charged 50% of the fee except for restricted, menacing or dangerous dogs.							
**Note: The State Government Levy may increase as of 1 July 2021, this increase will be reflected in the State Levy charged for the 2021/2022 registration period.							
**Note: Refunds are only applicable for annual fees and shall be calculated on a quarterly basis of unused portion, less an administrative charge of \$5. No refund less than \$10 shall be given.							
Filming Fees							
Filming application fee	Exempt	C	per request	160.00	165.00	5.00	3.13
Filming/Commercial Photography - full day (first day)	Exempt	C	per day	750.00	770.00	20.00	2.67
Filming/Commercial Photography - full day (subsequent days)	Exempt	C	per day	375.00	385.00	10.00	2.67

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Filming/Commercial Photography - half day (first day)	Exempt	C	per half day	375.00	385.00	10.00	2.67
Filming/Commercial Photography - half day (subsequent days)	Exempt	C	per half day	187.50	192.50	5.00	2.67
Students film	Exempt	C	per day	-	-	-	-
Essential Vehicles and Crew Parking Permits - first day (Cost per 8 bays)	Exempt	C	per day per 8 bays	150.00	160.00	10.00	6.67
Essential Vehicles and Crew Parking Permits - subsequent days (Cost per 8 bays)	Exempt	C	per day per 8 bays	80.00	80.00	-	-
Filming inspection (Monday -Friday)	Exempt	C	per inspection	140.00	145.00	5.00	3.57
Filming inspection (Weekend)	Exempt	C	per inspection	370.00	380.00	10.00	2.70
Unit Base Fee - per day (if applicable)	Exempt	C	per day	500.00	550.00	05.00	10.00
Local Law Permits							
Chairs and tables	Exempt	C	per annum	220.00	225.50	5.50	2.50
Signs and "A" boards	Exempt	C	per annum	200.00	205.00	5.00	2.50
Goods on footpaths	Exempt	C	per annum	270.00	277.00	7.00	2.59
Real estate advertising portable signs	Exempt	C	per annum	585.00	600.00	15.00	2.56
Busking per day	Exempt	C	per day	30.00	N/A	N/A	N/A
Itinerant traders per day	Exempt	C	per day	1,485.00	1,525.00	40.00	2.69
Approved charity bin site	Exempt	C	per annum	188.00	200.00	12.00	6.38
Burning off per event	Exempt	C	per event	157.50	157.50	-	-
Skips beyond size/time per site	Exempt	C	per week or part thereof	152.50	23.00	(129.50)	(84.92)

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Shipping containers / pods	Exempt	C	per container	193.00	29.00	(164.00)	(84.97)
Occupation permit application fee	Exempt	C	each	81.00	84.00	3.00	3.70
Occupation permit inspection fee during business hours	Exempt	C	per inspection	142.00	145.00	3.00	2.11
Occupation permit inspection fee out of hours	Exempt	C	per inspection	375.00	580.00	205.00	54.67
Occupation rates	Exempt	C	Sq. metres per week	6.50	7.50	1.00	15.38
Infringement debt collection fees	Exempt	C	per infringement	25.50	26.15	0.65	2.55
Camping/caravan permits per month (over 3 months)	Exempt	C	per month	182.50	182.50	0.00	0.00
Occupation permit fee	Exempt	C	each	157.00	161.00	4.00	2.55
Release Fees							
Derelict vehicles & impoundment costs	Exempt	C	each	547.00	560.70	13.70	2.50
Shopping trolleys	Exempt	C	each	46.00	50.00	4.00	8.70
A - Frames & impoundment costs	Exempt	C	each	195.00	200.00	5.00	2.56
Miscellaneous small items & impoundment costs	Exempt	C	each	175.00	180.00	5.00	2.86
Miscellaneous large items & impoundment costs	Exempt	C	each + Cost	235.00	245.00	10.00	4.26
Dog pound rehoming	Exempt	C	maximum (8 days) held	308.00	308.00	-	-
Construction Management							
Occupation permit application fee on Council land	Exempt	C	each	81.00	84.00	3.00	3.70

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Occupation permit inspection fee - during business hours	Exempt	C	per inspection	142.00	145.00	3.00	2.11
Occupation permit Inspection fee - outside of business hours	Exempt	C	per inspection	558.00	580.00	22.00	3.94
Occupation rates	Exempt	C	Sq. metres per week	7.00	7.50	0.50	7.14
Park access fee	Exempt	C	per access	152.00	160.00	8.00	5.26
Reserved parking fees	Exempt	C	per bay	12.50	15.00	2.50	20.00
Occupation permit fee	Exempt	C	each	157.00	161.00	4.00	2.55
Where a fee is greater than \$60, the first \$50 of each fee is considered the application fee. Permits may require certain conditions and the normal public liability insurance cover required is \$10 million.							
Corporate Services							
Governance & Communications							
(Provision of prescribed accounts and records as listed in Part 10 Local Government Regulations 1990)							
Freedom of Information Act							
Administration							
Application fee (set by government)	Exempt	S	per application	30.10	30.10	-	-
Documents access charge	Exempt	S	per hour	22.50	22.50	-	-
Documents access charge	Exempt	S	per 1/4 hour	5.60	5.60	-	-
Document search charge	Exempt	S	per hour	22.50	22.50	-	-
Document search charge	Exempt	S	per 1/4 hour	5.60	5.60	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Non colour photocopying (A4 or part thereof)	Exempt	S	per page	0.20	0.20	-	-
Finance & Procurement							
Administration							
Certificates							
Urgent land information certificate processing fee (In addition to the certificate fee)	Taxable	C	per certificate	40.00	41.00	1.00	2.50
Land information certificate	Exempt	S	per certificate	27.00	27.00	-	-
Debt Collection							
Accounts Receivable - Legal collection fee (including Complaint)	Exempt	S	per account	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.	N/A	N/A
Accounts Receivable - Company Search	Taxable	C	per account	27.50	27.50	-	-
Accounts Receivable - Letter of Demand	Taxable	C	per account	15.00	15.00	-	-
Accounts Receivable – Field Call	Taxable	C	per account	110.00	110.00	-	-
Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.	N/A	N/A
Rates - Field Call	Taxable	C	per assessment	110.00	110.00	-	-
Rates – Letter of Demand	Taxable	C	per assessment	15.00	15.00	-	-

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2022/23 Freq	Budget 2021/22 Fees & Charges	Budget 2022/23 Fees & Charges	Fee Increase / (Decrease) \$	Fee Increase / (Decrease) %
Rates – Title Search	Taxable	C	per assessment	27.50	27.50	-	-
Rates – Company Search	Taxable	C	per assessment	27.50	27.50	-	-
Special Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.	N/A	N/A
Special Rates - Field Call	Taxable	C	per assessment	110.00	110.00	-	-
Special Rates – Letter of Demand	Taxable	C	per assessment	15.00	15.00	-	-
Special Rates – Title Search	Taxable	C	per assessment	27.50	27.50	-	-
Special Rates – Company Search	Taxable	C	per assessment	27.50	27.50	-	-
Special Rates – Mortgagee Letter	Taxable	C	per assessment	15.00	15.00	-	-
General Fees							
Rate Notice Reproduction fee	Taxable	C	per issue	15.00	15.40	0.40	2.67
Accounts Receivable - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.40	0.40	2.67
Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.40	0.40	2.67
Special Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.40	0.40	2.67
Accounts Receivable - Dishonoured payment administration Fee - Aged Care	Exempt	C	per dishonour	5.00	5.15	0.15	3.00