



**Banyule**  
CITY COUNCIL

# **Budget 2019/2020**

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## **Mayor's Introduction**

Banyule City Council is pleased to release its Budget 2019/2020. This is the third budget of this Council's four-year term which allocates the financial resources to deliver on the Council Plan 2017-2021. It is a budget that balances the ability to provide services and deliver projects that benefit the community with a focus on long-term sustainability and debt reduction. A budget surplus is forecasted at \$5.99 million.

This year we have a substantial capital works program of \$64.35 million which invests in maintaining and upgrading community facilities, as well as our natural environment. This is \$17.16 million more than the adopted budget last year which demonstrates our sound financial position and commitment to keep improving Banyule's amenity for all to enjoy.

One of the major projects, the \$29.34 million Ivanhoe Library and Cultural Hub, has started construction which will bring together a range of services and facilities in a state-of-the-art building. This is a flagship project, leading us into a modern era where services such as library and maternal and child health are co-located alongside versatile community spaces for arts, culture and education.

Another key focus is our Environment Action Package which allocates \$5 million over the next three years with an overarching strategy to see Council achieve carbon neutrality by 2028 without purchasing carbon offsets. This will fund initiatives such as solar panels, energy efficiencies and car fleet efficiencies. Programs that make environmental sense and pay off over time.

Council will continue to invest in its Social Enterprise initiative with funding of \$1 million each year to help create internships and encourage local jobs for disadvantaged people. The increased funding has been possible through the operational savings achieved throughout the year.

We know the community values our open spaces and recreational facilities so we have allocated \$11.96 million into making these even better. The Olympic Park Masterplan will start to take shape with \$2.3 million this year to deliver more and improved sports fields and pavilions, playgrounds, parking and paths.

With sporting facilities in greater demand, we are upgrading pavilions, courts, lighting, surfaces, drainage and fencing, including \$2.36 million to construct additional courts at NETS stadium, \$1.43 million to resurface Montmorency Park North Oval, and \$1.90 million to upgrade the pavilion at Banyule Flats Reserve.

People using shared paths will benefit from \$1.39 million of improvements, while families with young children will be pleased to see that we are continuing to upgrade playgrounds and doubling the number of parks being refreshed from five to 10.

We are also continuing to maintain and upgrade our local streets, footpaths and bridges with \$9.37 million allocated, which includes upgraded streetscapes and car parks, plus more school crossings, and traffic slowing and pedestrian infrastructure. Community buildings need constant updating and maintenance across numerous Council sites and \$2.10 million will be directed towards improving the drainage network and targeting hotspots.

Council is also delivering a wide variety of initiatives with \$7.24 million allocated this financial year. Environmental projects are a keen focus, including 'green collar' internships, an urban farm in Bellfield, a climate mitigation study and environmental grants. There is also a continuation of our social enterprise program with an emphasis on encouraging local jobs for disadvantaged people. Popular events, such as our Nature Play Adventures, Seniors Festival and Qwere St, will all return.

There are also some major developments and changes on the horizon. Council is extremely aware of the impact the North East Link project will have on Banyule and continues to resource advocacy efforts to get the best for the community. We are also reviewing zoning and structure plans to guide appropriate development and make the most of these opportunities in areas such as Heidelberg and Bellfield. Recycling issues are yet to affect Banyule, yet they remain a liability and we continue to look at ways to strive towards zero waste and reduce the community's environmental footprint.

Services provided by Council are more affordable to the community with no increase in 24% of Council's individual fees and charges for 2019/2020. Tenancy fees and room hire at Shop 48; various hall hire and meeting room fees; permits for domestic minor building works; immunisation vaccines; and Jets Studio hire are just some of the fees that have been kept at the same price.

Finally, I would like to thank all the members of the community who let us know what was important to them which helped us prepare this budget. This is an essential part of the process and we value their contribution.

**Cr. Wayne Phillips**  
**Mayor**

## **Chief Executive Officer's Summary**

The Budget 2019/2020 ensures we are adequately prepared and appropriately resourced to deliver the Council Plan 2017-2021 (Year 3) in a financially responsible way while generating the greatest benefits to the community.

Underpinning our strategic direction are several key themes that resonate strongly with our community:

- Deliver quality and inclusive services that offer value for money and respond to community needs
- Demonstrate responsible financial management, transparency, good governance and exceptional customer service
- Plan for our growing City addressing development, transport, parking issues, open space and diversity
- Maintain our public and open spaces and preserve neighbourhood character
- Lead on environmental sustainability in partnership with the community
- Invest in infrastructure and community facilities that service our community today and for future generations
- Engage with our community to ensure they are well informed, represented and contribute to decision making
- Encourage community participation and inclusion to provide opportunities for all
- Advocate for our community to improve services, infrastructure and social outcomes

It will be an exciting year ahead with an impressive \$64.35 million capital works program that encompasses more than 300 projects. The most significant being the start of construction of the \$29.34 million Ivanhoe Library and Cultural Hub which will transform the Civic Precinct with modern facilities. This has been a long time in the making and to the credit of prudent financial strategy it is being resourced through reserves.

A major focus of the budget is to ensure we maintain community assets and infrastructure at the standard the community has come to expect and keeps pace with the growing demands. More than 94% of the budget has been allocated to asset renewal and upgrades. Detailed audits have been undertaken in areas such as roads, footpaths, sports fields and drainage, to ensure that we are directing resources to the areas of greatest need and that works are prioritised accordingly.

Metropolitan councils continue to face major challenges as a result of population growth, demographic changes, reduced government funding, rate capping and rising costs. These all put demands on public infrastructure and community services which impact councils' budgets. Banyule is not immune to this; however, we do remain in a good position to address these challenges thanks to astute financial management over many years.

With rate capping now in its fourth year, Council has continued to be innovative in the way it raises revenue. By strategically managing our property portfolio we are able to revitalise areas and fund community projects. Cost savings continue to be sourced by forming alliances with other councils to take advantage of better prices offered through joint procurement and shared services. Councils have

come a long way from just being responsible for roads, rates and rubbish. With the breadth of capital works, community services and programs that we are responsible for these days, Council needs to be sufficiently resourced to deliver these projects effectively and efficiently. We continue to invest in more electric vehicles to improve fleet efficiencies, and upgrade our information technology to be more mobile and responsive, including a new corporate website to enhance the customer experience.

Some projects you simply cannot put a price on, such as our successful internship initiative that commenced during the year. The program provides work experience within the organisation for locals who face unique barriers to employment. This, along with a push for social enterprises to play a bigger part in society, offer so much value back to the community and we will continue to invest in this initiative in 2019/2020 and future years.

Council remains committed to getting positive outcomes for the community on key issues beyond our control. We continue to advocate strongly to the North East Link to minimise the impact of this massive project and maximise the complementary projects being considered. Seeking cooperation from other levels of governments to fund community projects that benefit all parties remains a key focus.

We look forward to delivering the Budget which provides a solid foundation and paves the way for an exciting future.

**Simon McMillan**  
**Chief Executive Officer**

## Executive Budget Summary

### Financial Principles

The Budget 2019/2020 outlines our financial strategies that support our service obligations; capital works aspirations and asset renewal objectives. Specifically to:

- Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
- Establish a financial measurement framework against Council's plans and policies.
- Ensure that Council complies with sound financial management principles, as required by the *Local Government Act 1989* and plan for the long-term financial sustainability of Council.

Council has complied with the following principles of sound financial management to:

- Generate sufficient cash to fund Capital Works and meet the asset renewal requirements as outlined by the VAGO financial sustainability ratios.
- Encourage more operational innovation to enhance operating activities and control expenditure at levels that are able to consistently support the funding requirements of the Capital Works program and provision of quality services.
- Support the growth of non-rate revenue to achieve greater diversification of the current revenue base and provide flexibility within which to better manage rate revenue increases to within the rate cap.
- Balance meeting the ongoing core service needs of our community, expectations and quality of delivery with the ongoing achievement of long term financial sustainability.
- Delivery of a rating strategy based on stability, equity, efficiency and transparency.
- Delivery of a debt management strategic plan to ensure decisions and opportunities can be accommodated within a context of responsible, sustainable financial management.

### Summary of financial position

| Key Statistics                         | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 |
|--|---|-----------------------------|
| Total Expenditure                      | 148,961                                 | 152,643                     |
| Total Income                           | 159,777                                 | 158,631                     |
| Surplus for the year                   | 10,816                                  | 5,988                       |
| -Non-recurrent capital grant           | 4,810                                   | 2,315                       |
| -Capital contribution                  | 5,265                                   | 4,867                       |
| Underlying Operating Surplus (Deficit) | 741                                     | (1,194)                     |
| Total Capital Works Expenditure        | 51,748                                  | 64,345                      |

The Commonwealth government has announced that it will pay 50% of the Victoria Grant Commission funding for 2019/2020 in advance. The income will be recognised as revenue when received. The net impact for 2019/2020 is a reduction in the underlying surplus of \$1.84 million resulting in an underlying deficit of \$1.19m in the 2019/2020 financial year.

## Executive Budget Summary (cont.)

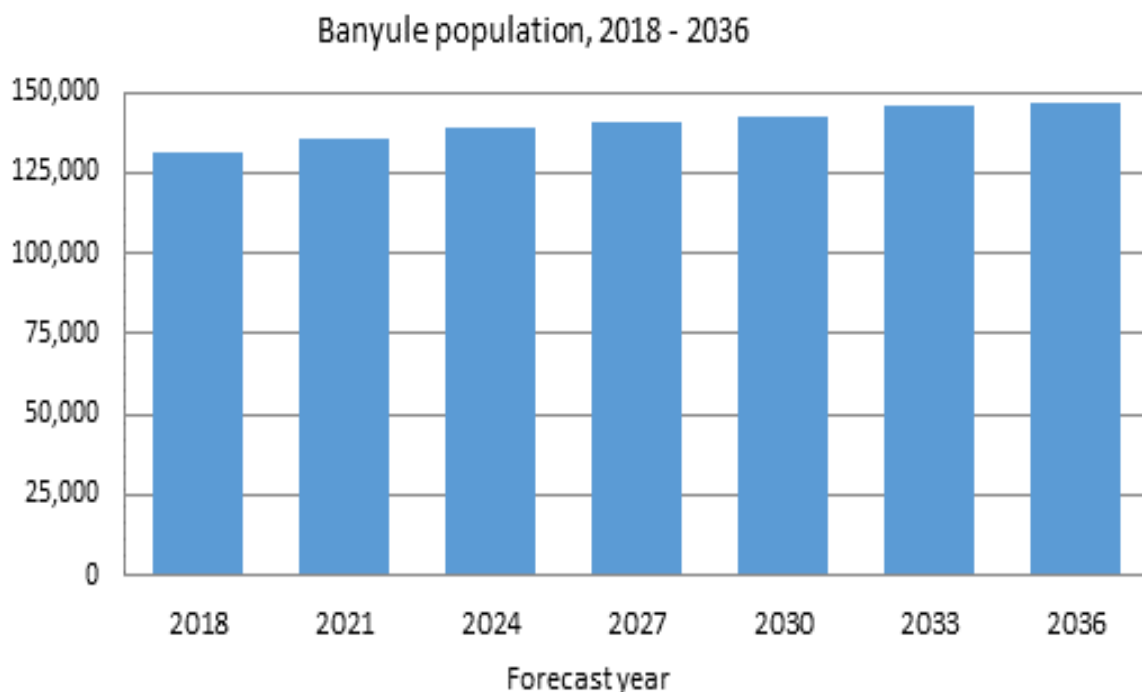
### Municipal Demographics

Banyule's estimated resident population for 2018 is 130,237. The municipality has an older age profile compared to Greater Melbourne. Older adults aged 50+ years make up 36% of Banyule's population compared to 31% of the population in Greater Melbourne.

From 2011 to 2016, the largest increase in the number of Banyule residents occurred in the following age groups:

- 5-9 years (+916 persons)
- 65-69 years (+1,140 persons)
- 70-74 years (+897 persons).

Banyule's population is forecast to grow to 147,098 by 2036 at an average annual growth rate of 0.63%. The population aged 75+ years is forecast to have the largest growth across the municipality.



Banyule is a culturally and linguistically diverse municipality. Residents come from over 140 countries and around 120 different languages are spoken at home. Skilled migrants comprise the bulk of recent migration in Banyule, followed by those who settled through family reunion. Humanitarian arrivals represent the smallest proportion of migrant intake.

In the year ending June 2018, there were over 50,000 jobs in Banyule. The largest employer in the municipality is the Health Care and Social Assistance industry, making up 31% of all employment, followed by Education and Training (11%), Retail Trade (10%) and Construction (7%). A considerable proportion of the people who work in Banyule also live in the area (36%).

The unemployment rate in Banyule remains lower compared to unemployment rates in Australia. In the 2018 December quarter, the unemployment rate in Banyule was 3.3%.



## Executive Budget Summary (cont.)

### Budget Influences

Council will continue to implement strategies and actions that address concerns of our community, organisation and management. Appropriate governance will be managed, effective control of Contract and Project management and continuous improvements in business processes.

- **Changing Demographics**

As a result of the City's demographic profile there are a number of budget implications in the short and long term:

- Banyule's population cohort in the "baby boomer" 60+ years category is increasing overall and associated services will need to increase to provide for increases in social support.
- Banyule experienced a mini baby boom (from 2006 to 2011) which may continue to put pressure on early years and recreational services.

A State based and Council supported initiative around neighbourhood renewal continues within Heidelberg West. Council continues to see a shift in the population make-up of this area to emerging migrant groups and growing established ethnic communities. Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents, and use interpreting services for interpersonal communication with residents.

The City is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. Council continues to support appropriate increases in development density around its activity centres which will have ongoing implications for many service areas and infrastructure provision. Council's structure planning processes for these precincts is well established. Council has implemented an open space contribution scheme and is in the early development stage of introducing an infrastructure development contribution plan.

15% of ratepayers are receiving the pensioner rebate. As pensioners are often asset rich but income poor, rate increases have a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.

*Note: Data sources:*

- *Population and industry data - Australian Bureau of Statistics (ABS), Census of Population and Housing, 2006, 2011 and 2016, compiled and presented by .id*
- *Forecast data – prepared by .id, November 2017*
- *Number of jobs - National Institute of Economic and Industry Research (NIEIR), 2018*
- *Unemployment rate – Small Area Labour Markets December 2018 quarter.*

## **Executive Budget Summary (cont.)**

### **Operations**

Each year the Minister for Local Government will set the rate cap that will specify the maximum increase in Councils' rates for the forthcoming financial year. The cap for 2019/2020 has been set at 2.50% and is consistent with the Melbourne Consumer Price Index (CPI) forecast for the 2019/2020 year (as forecast by the Victorian Treasury - Victorian State Government Budget Papers 2018/2019).

In applying the rate cap Council will raise \$102.09 million in general rates in 2019/2020 (\$1,853.67 capped average rate). Council also generates income from other sources such as grants, statutory and user fees and charges to help support the essential services provided by Council and maintain the \$1.65 billion of Council infrastructure.

Council has very sound financial management principles to ensure it can continue to generate a healthy surplus from operations. For 2019/2020 this is budgeted to be \$5.99 million. This will be used to meet the financial obligations of Council and fund asset replacement and asset acquisitions throughout the year.

Council measures its success through utilising key financial sustainable ratios. These ratios assist to monitor and highlight issues for appropriate discussion and decision making throughout the planning process.

In 2019/2020 Council will draw down on its cash reserves (generated from prior year operational surpluses and strategic property sales). Council will fund the most generous capital works budget in 2019/2020, \$64.35 million, which is the largest investment in capital works ever before seen by Banyule City Council.

Council is committed to deliver on its 2019/2020 budget and has therefore invested in skilled and dedicated resources to enable Council to deliver on its strategic objectives and key directions and the capital program as outlined in the 2019/2020 budget.

### **Capital Works & Initiatives**

Under the rate capping environment Council has continued to invest generously in its capital works and initiatives program each year with \$64.35 million and \$7.24 million allocated respectively in 2019/2020. This includes a major investment in the Ivanhoe Library and Cultural Hub of \$29.34 million. Council maintains a major focus on asset renewal, upgrade (with over 94% of capital spend allocated to these asset expenditure classes) and service delivery to meet demand.

A number of operational efficiencies across Council have helped to contribute to making the level of investment in our community possible. Specifically Council have committed to investing further in the maintenance and renewal of existing systems and new systems to aid further in the provision of continuous improvement and customer service.

Social enterprise; transport advocacy and environmental initiatives have been identified by Council as priority initiatives in 2019/2020. To continue to support sustainable development on major capital and initiative projects, Council will seek to maximise external funding opportunities, such as applying for government grants and draw on cash reserves accumulated over the years.

## **Executive Budget Summary (cont.)**

### **Cash Reserves and Cash Balance**

Council in 2019/2020 will explore investment and development opportunities to ensure the best possible return on investments for our community, matched with investment policy limits and the debt management strategic plan principles in place. Whilst domestic interest rates have remained at record low levels the main impact on our cash balance and interest income is the result of an increment in new capital works for the year (\$56.49 million of new capital works planned for 2019/2020). Planned cash from operating activities of \$30.56 million is consistent with ongoing prudent financial management of expenditure to support Councils financing obligations and capital investment.

### **Prudent Management**

Council will continue to provide levels of service in line with the Best Value principles and reasonable community service level expectations based on community consultation. A mandate has been set for continuous improvement and delivery of efficiencies from within the operational budget. These efficiencies have, for example, directly supported the increased funding in the social enterprise initiative, which will enable Council to further fund the internship program (local jobs for local people) across the Organisation and the development and implementation of a Social Enterprise Strategy.

Approaches such as efficient street lighting and solar panels installations on all suitable Council Buildings continue to be effective to reduce Council utility costs and support of our environmental sustainability objectives and climate action program. Energy, water efficiency and environmental stewardship education continue. The avoidance of waste generation and the costs associated with the disposal of waste into landfill and kerbside collection of household recyclable waste remain a challenge for Council.

The Enterprise Agreement negotiations in 2018 were effective to conclude on a fair and equitable outcome across all parties involved over the 3 years of the agreement. For 2019/2020 the quantum pay increases for staff is set at 2.10%. Human resources represent \$70.05 million (including capitalised labour cost of \$1.34 million) in the 2019/2020 budget (683.00 equivalent full time (EFT) staff numbers).

### **Debt Management**

Council debt redemption strategy outlines the intention of Council to continue to pay down debt. In the past, Banyule City Council has accessed debt funding as an effective mechanism in financing a range of major infrastructure assets, such as our aquatic centres, and of which, continue to provide significant benefits to residents of this council. The projects against which Council have borrowed have all been successfully delivered (providing both financial and non-financial return and benefits to Council and its community). For 2019/2020 Council will repay \$1.54 million of borrowings. At 30 June 2020 Councils will have an outstanding loan balance of \$32.74 million and an opportunity to repay \$9.09 million of loan balances in October 2021.

## Executive Budget Summary (cont.)

The below table provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

| Council allocation of each \$100 worth of expenditure |                 |
|---|-----------------|
| Capital Works & Initiatives                           | \$36.61         |
| Waste Collection & Recycling                          | \$9.39          |
| Corporate, Customer Service & Risk Management         | \$9.33          |
| Parks, Reserves & Street Trees                        | \$6.31          |
| Family & Children Services                            | \$5.96          |
| Health, Aged & Disability Services                    | \$5.68          |
| Recreation, Leisure & Aquatic Facilities              | \$4.93          |
| Building Control & Planning                           | \$3.06          |
| Library Services, Arts & Culture                      | \$2.84          |
| Property Management                                   | \$2.65          |
| Roads, Footpaths, Drains & Related Utilities          | \$2.65          |
| Transport & Parking                                   | \$2.45          |
| Depot, Plant & Fleet Maintenance                      | \$2.14          |
| Governance & Executive                                | \$1.78          |
| Conservation & Planning                               | \$1.74          |
| Debt Servicing  | \$1.24          |
| Local Laws & Animal Management                        | \$0.73          |
| Social Enterprise                                     | \$0.51          |
|   | <b>\$100.00</b> |

The above chart provides an indication of how Council allocates its direct expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. It does not take into account the source of funding for each area of expenditure. Expenses of a non-cash nature, such as depreciation, have been excluded from the above table.

## Budget Reports

### I. Linkage to the Council Plan

The Annual Budget is developed within Council's overall strategic planning framework. This framework guides the Council with information that aids in identifying community needs and aspirations for the long-term, in the Medium term (Council Plan) and short-term (Annual Budget).

**Strategic Resource Plan** - The Council Plan includes a Strategic Resource Plan which details the financial and non-financial resources, including human resources, required to achieve Council's strategic objectives.

**Annual Budget** – The Annual Budget represents the first year of the Strategic Resource Plan. It works to deliver the strategic directions of the Council Plan, to provide a range of high quality services, programs and initiatives that meet community needs, and to achieve Council's Vision. The Budget is developed within and forms part of Council's overall strategic planning framework. It is developed based on information gathered from an ongoing community engagement process and industry best practice accounting standards. Objectives, key directions, initiatives and activities are used to allocate resources in a considered manner.

**Service Delivery** – We use community information along with key demographic data, due reference to our legislative context, and industry benchmarks, to assess the appropriate level of service for our community. A full listing of the services resourced through the Budget 2019/2020 is contained in Section 2 of the Budget. We provide our services in line with national and international standards of quality, efficiency and effectiveness.

**Partnerships** - We also rely on a wide range of partnerships and shared resources to provide services to the community. Key partnerships with the Community, other levels of government and agencies are very important to enable Council to deliver on the key directions. We work closely with our partners to advocate for improved services, infrastructure and social outcomes. Council also seeks opportunities for equitable funding and service arrangements.

**Indicators** - A range of key performance indicators are included in the Council Plan and Budget to measure our performance against the Council Plan objectives. This is reported to our community in our statutory Annual Report (which includes Audited Financial and Performance Statements).

### Engagement and Research

Planning for the future relies on many sources of information including extensive community engagement, research, data, legislation and policy and the ongoing review and improvement of our services.

A summary of our approach to developing the Council Plan 2017-2021 is documented below. A comprehensive copy of all information sources and findings that were drawn upon to inform the Council Plan 2017-2021 can be found on Council's website, and is titled Council Plan 2017 'What you said' Report.

Much of the information utilised for the development of the Council Plan 2017-2021 remains current for the development of Year 3 of the Council Plan. Therefore, what we focused on this year, as with Year 2, was the need to provide our community with an opportunity to let us know how they think we progressed on delivering against our Year 2 commitments and what we might need to consider for the year ahead – 'what's on your wish list?'

Further to this, we provided an additional consultation opportunity regarding the development of the annual budget. This focused on our Fees and Charges Schedule and Rating Strategy, two key components of the annual budget.

Together all of this information has helped shape our Council Plan key initiatives for 2019/2020 and the Budget 2019/2020. A copy of the Council Plan 2019 'What you said' Report, containing full details of this years' consultation and engagement, is also available on Council's website.

### ***Summary of our approach***

#### *Council Plan 2017-2021*

Starting in October 2016, Councillors and Council staff worked together to understand and plan for the challenges and opportunities for Banyule over the next four years.

From November 2016 through to March 2017, we communicated with residents, businesses and community groups about what they love about Banyule and what they would like to see in the future, as well as other topics. We used a range of ways to engage people, including:

- Launching a new online engagement website "Shaping Banyule"
- Speaking with people at events and activities, meeting with community groups and services and attending schools to get the thoughts of younger people.
- Presenting an initial Draft Plan and refining ideas at four community forums held during March.

#### *Council Plan 2017-2021 (Year 3)*

The Consultation Program undertaken to inform the development of Year 3 of the Council Plan 2017-2021 occurred over a 7 week period from 14 December 2018 to 8 February 2019.

The Program consisted of place based consultations, an online survey on Shaping Banyule, intercept surveys, voting pods, 'dotmocracy' boards, wish list chat boards and idea drawings.

A total of 1,179 written ideas and views were gathered throughout the community engagement program:

- 234 people told us how Council has been doing over the past 12 months
- 242 people told us how much they love their neighbourhood
- 231 people told us if they thought Council had met the Year 2 Council priorities
- 458 written ideas and priorities for Year 3 of the Council Plan were received and
- 14 children and young people provided their feedback by drawing their ideas.

This input is in addition to and builds upon the input provided by the 1,191 individuals who participated in Year 1 consultations and the 320 individuals who participated in Year 2 consultations.

Internal consultation was also undertaken with Councillors and Council staff to inform the development of both the annual Budget and Council Plan. This included consideration of key emerging issues, priorities and resource requirements to enable continued implementation of the Council Plan.

### **Shared Priorities for Our Future**

We received some fantastic feedback about delivery of Year 2 outcomes across our five strategic objectives and how we can keep Banyule a great place to live, work and play into the future. Below are some of the priorities that continued to be mentioned across all of our engagement.

- Deliver quality and inclusive services that offer value for money and respond to community needs
- Demonstrate responsible financial management, transparency, good governance and exceptional customer service
- Plan for our growing city addressing development, transport, parking issues, open space and diversity
- Maintain our public and open spaces and preserve neighbourhood character
- Lead on environmental sustainability in partnership with the community
- Invest in infrastructure and community facilities that service our community today and for future generations
- Engage with our community to ensure they are well informed, represented and contribute to decision making
- Encourage community participation and inclusion to provide opportunities for all
- Advocate for our community to improve services, infrastructure and social outcomes.

A broad range of feedback was received during our consultation and engagement process.

In the consultation findings, the majority of participants stated that they felt Council had been doing a good job over the past 12 months.

People highlighted things they wanted to see improved which covered issues such as: continued work within the recycling and environmental sustainability space, careful management of development and its impact on the environment and liveability of the municipality, provision of initiatives that address and prevent social isolation and equality, and further enhancement of our parks and open space.

### **The Strategic Resource Plan**

The Strategic Resource Plan outlines how Council will manage our financial and non-financial resources over the next four years to achieve our strategic objectives.

The Strategic Resource Plan consists of the following:

- The 'Performance – Efficiency and good governance' objective. This includes key directions for achieving the objective, and focus areas for the next four years
- The 'Management of our Human Resources' section, which includes statements describing the human resources required for the next four years
- The Financial Resources section, which includes information on financial position, financial statements and commentary on these.

The plan also takes into account services and initiatives contained in plans adopted by Council, as well as other information prescribed by the regulations.

The Strategic Resource Plan is prepared in accordance with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*. This sits well with Banyule's objective of 'Performance – Efficiency and good governance'.

**‘Performance’** is about managing our resources wisely, providing organisational support services, strategic planning and risk management. We are charged with the stewardship of the resources of the municipality. Council is committed to managing its resources in a responsible, sustainable and accountable way in keeping with community expectations.

Our operations are based on responsible management, risk mitigation, strong customer service, and continuous improvement. We value our staff and recognise the integral role they play in the provision of Best Value services to our community.

We will effectively manage our resources in a changing environment, while continuing to deliver quality and value for money services. Banyule’s commitment to a culture and practice of continuous improvement is based on our organisational Best Value Program.

Best Value ensures that all services:

- offer the best possible quality and value for money
- are responsive to community needs
- are accessible to the people they are intended for
- show continuous improvement
- are subject to regular community consultation.

We recognise that it is critical for us to protect and develop our non-financial resources to meet the needs of our community. These non-financial resources include: human resource management and organisational development; knowledge management and information services; and asset management stewardship.

We ensure the most effective management of Council’s commercial assets, leases and major contracts, and we plan for the effective use of our finite resources.

We also undertake a number of internal planning roles to ensure we maintain the appropriate strategic direction of our services.

In addition, our ‘Performance’ objective is underpinned by an extensive policy context and strategic framework based on the following:

- The *Local Government Act 1989* - The LG Act includes requirements around the Council Plan, the Strategic Resource Plan, the Budget, statutory reporting requirements and Best Value.
- Our legal responsibilities as a business entity and employer - to adhere to all employer related legislation.
- Our Banyule Management System is in line with best practice standards in Quality, Occupational Health and Safety and Environmental Management. This ensures we continue to provide quality services in a safe manner that protects people and the environment.
- A number of key supporting plans and internal policies that provide direction in important support function areas, such as customer service, information management, communications, human resources, records management, financial management, procurement and asset management.



## **Our Rating Context**

Our commitment to managing our resources wisely will be achieved by the following key directions:

- 5.1 Provide exceptional customer service
- 5.2 Deliver best value services and facilities
- 5.3 Provide responsible financial management and business planning
- 5.4 Provide good governance and be accountable
- 5.5 Promote an engaged and productive organisation
- 5.6 Manage the systems and assets that support service delivery

Our Rating Strategy is used to ensure that the Local Government Act's rating objectives of 'equity and efficiency' are achieved. It is important that Banyule City Council has a Rating Strategy in place that is transparent to the community and reviewed annually as part of the budget process.

The rating parameters set for the strategic outlook period through to 2023 are indicated currently on the basis of a 2.50% rate increase.

The indicative rates are predicated on a rate capping environment and not indicative of maintaining all Council's services at their current level.

Banyule will continue to revisit these figures each year when further information is received from the State Government on the rate cap. This will be then matched with the community's desire to maintain current service levels and capital investment versus a reduced rate environment.

Land is a finite resource in Banyule. Our Council is committed to ensuring that the effective use of land resources benefits the whole community, as each land holding contributes to the shared infrastructure and services of Council.

As such, Council differentially rates its vacant commercial, industrial and residential land to ensure an inequity in the shared contribution to infrastructure is not created through the underdevelopment of vacant land. We also strive to encourage the best use development of land.

Banyule values appropriate commercial and industrial development. However, we also acknowledge an increased impact on our shared infrastructure by these developments. We choose to differentially rate these properties to ensure an equitable outcome to infrastructure costs across our community.

We understand the shared value to our community of cultural and recreational lands. Council supports and encourages the development of this shared benefit by rating these properties at a lower level.

We update the Strategic Resource Plan annually.

## 1.1 Planning and accountability framework

### 1.1.1 Legislative Context

Council has developed its strategic planning process to deliver service outcomes for the Community and to meet requirements of the *Local Government Act 1989* (the Act):

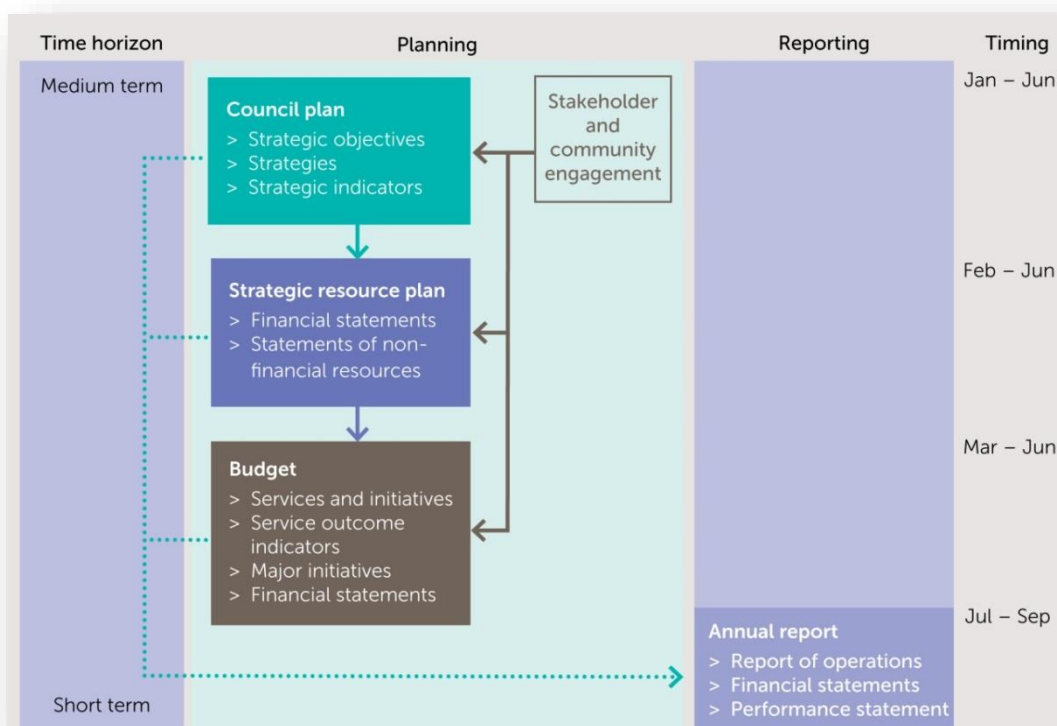
#### Statutory requirements

The Planning and Accountability Framework is found in part 6 of the Act and in the regulations. The legislation requires councils to prepare the following documents:

- a council plan within the period of six months after each general election or by 30 June, whichever is later
- a strategic resource plan for a period of at least four years and include this in the council plan
- a budget for each financial year
- an annual report for each financial year.

The following diagram shows the relationships between the key planning and reporting documents that make up the planning and accountability framework for local government. It also shows that there are opportunities for community and stakeholder input at each stage of the planning and reporting cycle.

Figure 1 – Planning and Accountability Framework



Note: The information above is sourced from the 'Local Government Better Practice Guide Planning and Reporting 2018-19, Department of Environment, Land, Water and Planning, Local Government Victoria

### **1.1.2 Key planning considerations**

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

#### **Service Planning and Review**

Service Planning includes considerations of budget, community needs and expectations, alignment with Council Plan and Key Strategies, future needs assessment etc.

Each year Council's business units undertake service planning in relation to delivery of the Council Plan (which includes community engagement input) and develop the Annual Business Plan across the Council.

A robust service development review program has been established to assess value and sustainability. This provides strategic business planning in the forward provision of service delivery across Council areas.

Ongoing strengthening of service planning is being undertaken through:

- Articulation of objectives, scope, and standards across services
- Planning processes, approaches, and support materials
- Development of longer term strategic planning, operational provision, and asset management for longer term financial planning outcomes, and seeking alignment with community needs in these priorities and directions

## 1.2 Our Purpose

### Vision (What we strive for)

**Banyule, a green, sustainable and vibrant place for a healthy, connected and inclusive community.**

### Values

The core values that help us achieve our vision are:

- Respect
- Integrity
- Responsibility
- Initiative
- Inclusion
- Leadership

## 1.3 Strategic Objectives

Council delivers its services and initiatives in line with the Best Value Principles. These contribute to the achievement of our Strategic Objectives.

The following table lists the Strategic Objectives as described in the Banyule Council Plan 2017-2021 (Year 3).

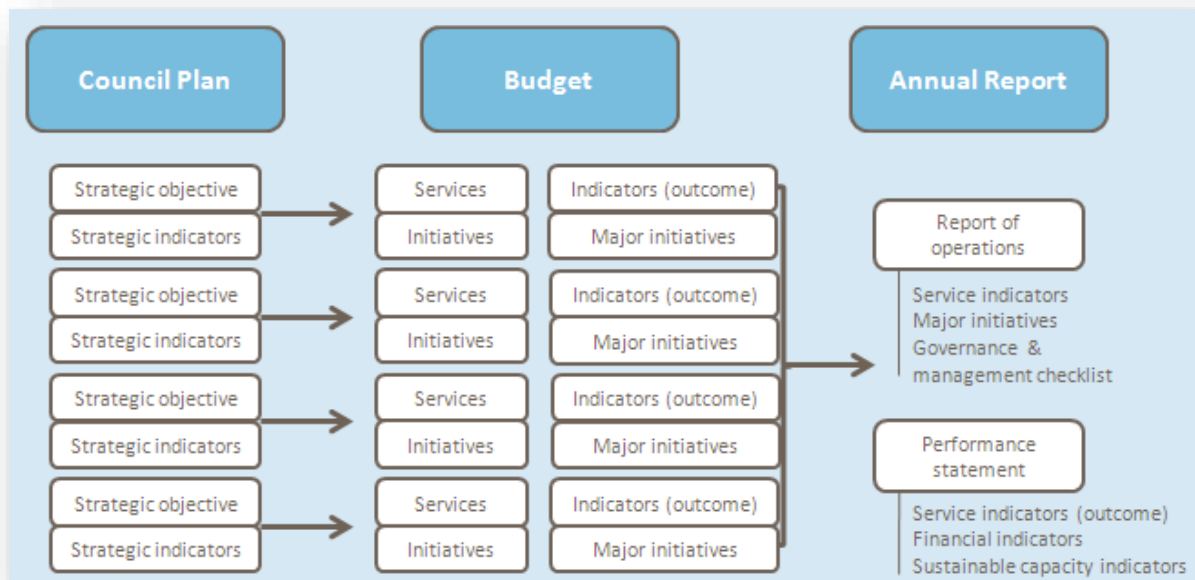
| Strategic Objective  | Description  |
|--|--|
| <b>1. People: Strong, healthy and inclusive communities</b>  | Support and strengthen the health and wellbeing of the Banyule community.  |
| <b>2. Planet: Environmental sustainability</b>   | Protect and care for the natural environment.                              |
| <b>3. Place: Great places and spaces</b>   | Maintain and enhance our public spaces, buildings and infrastructure       |
| <b>4. Participation: Engagement and advocacy</b>   | Engage meaningfully and advocate for the broader interest of the community |
| <b>5. Performance: Efficiency and good governance</b>  | Manage our resources wisely to achieve Council's strategic objectives.     |
| <b>(Note: The Strategic Resource Plan consists of the 'Performance – Efficiency and good governance' objective, the 'Management of our Human Resources' section, and the 'Financial Resources' section in the Council Plan.)</b> |  |

### Our Council Plan's Relationship with the Municipal Public Health and Wellbeing Plan

The Council Plan and the Banyule People: Health and Wellbeing Framework meet Banyule's obligation for the provision of a Municipal Public Health and Wellbeing Plan under the *Victorian Public Health and Wellbeing Act 2008*.

## 2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/2020 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of initiatives, major initiatives and service performance indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below:



Source: Department of Environment, Land, Water and Planning

The following diagram gives an overview of Council's objectives and key directions:



The framework outlined above is supported by a set of key policies, strategies, and plans. We use strategic indicators to measure our achievements.

The following section (outlining the Council Plan Objectives and Key Directions) is based on the same numbering as per the Council Plan.



## 2.1 Strategic Objective 1

### 1. **PEOPLE: STRONG, HEALTHY AND INCLUSIVE COMMUNITIES** – Support and strengthen the health and wellbeing of the Banyule community.

**‘People’** is about our desire for optimal health, better living conditions and improved quality of life. Good health is the state of complete physical, mental and social wellbeing and not merely the absence of disease. Health and wellbeing can be supported at any age through individual and public policy measures. Wellbeing is fundamental to quality of life, quality of human relationships and the capacity to participate in education, work, recreation and the community.

We are committed to improving the health of our community and identifying and minimising threats to public health. This is a shared responsibility for which we have delegated legislative responsibility, and we undertake this in conjunction with other agencies and partners, such as the Department of Health & Human Services and Banyule Community Health, with whom we work closely.

We will support and strengthen the health and wellbeing of the Banyule community through the following key directions:

- 1.1 Support and promote health and wellbeing
- 1.2 Provide a range of services for people at important life stages
- 1.3 Support a connected, inclusive and involved community
- 1.4 Develop and promote safety and resilience in our community
- 1.5 Enhance quality of life and connection through arts and culture
- 1.6 Stimulate business, employment and investment opportunities

To achieve our objective of People – Strong, Healthy and Inclusive Communities, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our People objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

## Services:

| Business area & description of services provided  | Forecast                    | Budget            |
|---|-----------------------------|-------------------|
|   | Actual<br>2018/19<br>\$'000 | 2019/20<br>\$'000 |
| <b>Business area: Health, Aged and Community Planning</b>   | 12,077                      | 11,290            |
|   | <u>(7,272)</u>              | <u>(6,494)</u>    |
| Provision of the following to support, protect and enhance the community's health and wellbeing:  | 4,805                       | 4,796             |
| <p><b>Aged and Disability Services:</b> Services for Older People and People with a Disability - service assessment, social support group, domestic assistance, delivered meals, flexible respite and carer support, personal care, home maintenance and modifications, individual social support, support for Seniors Clubs, and Age-friendly City activities and planning.</p> <p><b>Health Services:</b> Environmental Health - food safety enforcement &amp; education and immunisation. Public Health - neighbourhood complaints (nuisance), Health Protection - tobacco, infection control, heatwave planning, prescribed accommodation, domestic wastewater management and public health emergency management.</p> <p><b>Community &amp; Social Planning:</b> Supporting Council's community consultation and engagement, demographic data analysis and Council's direct service delivery areas.</p> <p>Supporting Council's commitment to:</p> <ul style="list-style-type: none"> <li>• inclusion, access and equity</li> <li>• public health &amp; wellbeing priorities</li> <li>• advocacy and</li> <li>• planning on key social issues.</li> </ul> |                             |                   |
| <b>Business area: Leisure, Recreation and Cultural Services</b>   | 16,163                      | 16,389            |
|   | <u>(8,566)</u>              | <u>(8,553)</u>    |
| Provision of the following to the municipal community/population as a whole:  | <b>7,597</b>                | <b>7,836</b>      |
| <p><b>Leisure &amp; Cultural Services:</b> Art collection management, culture and heritage development, festivals and cultural events, leisure programs for older adults, leisure programs for people with disabilities, sports pavilions and ground allocations, support for Neighbourhood Houses, community halls for hire.</p> <p><b>Facility &amp; Contract Management:</b> The Centre Ivanhoe function centre, library services, leisure facilities including: Ivanhoe Golf Course, WaterMarc, Macleod Recreation Centre and Watsonia Pool</p> <p><b>Banyule Leisure Facility Management:</b> Ivanhoe Aquatic Banyule, Olympic Leisure Banyule and Macleod Netball Stadium.</p>  |                             |                   |



## Services (cont.)

| Business area & description of services provided  | Forecast<br>Actual<br>2018/19<br>\$'000  | Budget<br>2019/20<br>\$'000              |
|---|--|--|
| <b>Business area: Youth and Family Services</b><br>Provision of the following to families, children and youth:<br><b>Youth &amp; Family Strategic Management:</b> Municipal Recovery Management, Banyule Child, Youth and Family Plan.<br><b>Early Years:</b> Child care centres, early childhood facilities management and capital works program, Early Years Networks facilitation, Kindergartens and Universal Access, Kindergarten Central Registration, and Maternal and Child Health Services.<br><b>Youth &amp; Community Partnerships:</b> Youth Services - including Jets Creative Arts Youth Facility & Banyule After Hours Youth Outreach & Program Support team; Community Safety - including Graffiti Management and preventing Violence Against Women; Community Liaison - Community Development Grants and Volunteer Recognition Awards; Shop 48, Facility management; Project 3081 community capacity building. | 11,505<br><u>(5,412)</u><br><b>6,093</b> | 11,846<br><u>(5,819)</u><br><b>6,027</b> |
| <b>Business Area: Social Enterprise &amp; Local Jobs</b><br>Provision of the following for the municipality:<br><b>Social Enterprise Development:</b> Social Enterprise Partnerships Program, Social Procurement Opportunities, Community Social Enterprise Capacity Building and Development.<br><b>Labour Market Programs:</b> Banyule Internship Program, Volunteer Program, Work Experience Program.  | 699<br><u>-</u><br><b>699</b>            | 1,007<br><u>-</u><br><b>1,007</b>        |
| <b>Business area: Operations – Emergency Management</b><br>Provision of the following for the municipality:<br><b>Emergency Management:</b> Municipal emergency risk assessment, Local community disaster resilience planning and education, Emergency services support, Community information and warnings, Vulnerable Persons Register (VPR) coordination, Business continuity planning support, Single Incident coordination, Regional collaboration, Municipal emergency relief and recovery planning and coordination, Secondary impact assessment coordination, Volunteer recruitment and training, Relief and recovery centre management and local and regional exercises.   | 294<br><u>(80)</u><br><b>214</b>         | 290<br><u>(80)</u><br><b>210</b>         |

**Initiatives:****People: Strong, Healthy and Inclusive Communities****Key Direction: 1.1 Support and promote health and wellbeing**

- Continue to work in partnership with the state government and local sporting clubs to leverage opportunities for investment and development projects which create opportunities for girls and women in Banyule, including:
  - Develop female friendly change rooms at Willinda Park, Warringal Park, De Winton Park and Glenauburn Reserve
  - Deliver additional courts at NETS stadium
- Implement the Public Open Space Plan to provide appropriate spaces for our community, including:
  - Commence construction of the path network at Kalparrin Gardens
  - Deliver improvement works to refresh our local park facilities across the municipality, including:
    - Upgrade to Macleod Village Green
    - Aminya Reserve picnic area, path and lighting upgrade
    - Malahang Reserve – improvements including sealing of the car park
    - Dog Park improvements at Malcolm Blair Reserve including solar lighting
- Continue the playground replacement program, redeveloping playgrounds to provide a variety of experiences in local parks across Banyule
- Provide affordable recreation opportunities through our libraries, community halls, parks, community hubs and leisure centres, including continuation of:
  - The Ivanhoe Library and Cultural Hub construction
  - Our investment in developing, improving and maintaining Council's Aquatic and Leisure Centres
  - Delivering Movies in the Park.
- Deliver public health services to protect the community (eg. food safety, potential nuisances, and water quality in public pools).
- Implement the Recreation Plan for 2017-2021, to achieve the following goals:
  - Facilities - Our community has equitable access to multipurpose, inclusive, accessible and sustainable facilities
  - Communication and Education - Our community knows and is aware of opportunities and feels supported in the delivery of recreation
  - Informal Opportunities - Our community can access and participate in diverse activities that enhance their wellbeing
  - Participation and Partnerships - Our community is actively involved and has a strong and connected sense of belonging.
- Continue to implement the Domestic Animal Management Plan 2017-2021, including:
  - Promote and encourage responsible pet ownership
  - Encourage registration and identification of dogs and cats
  - Reduce potential for dogs and cats to create a nuisance.

**Key Direction: 1.2 Provide a range of services for people at important life stages**

- Prepare, implement and reorientate Council's aged services in response to the National Aged Care Reforms to ensure services are sustainable and best meeting the needs of the community.
- Deliver and implement Banyule's Youth Plan 2018-2021.
- Plan and deliver sustainable aged and disability programs in line with State and Commonwealth objectives and funding, to support people to live independently at home.
- Provide evidence based and responsive maternal and child health (MCH) and early childhood services (ECS) that reflect current standards of best practice, as well as providing improved software for families to be able to register and pay online for ECS.

**Key Direction: 1.3 Support a connected, inclusive and involved community**

- Maintain active community engagement programs and review policies to encourage greater use of leisure centres by under-represented groups such as people from culturally diverse backgrounds, people with disabilities, the LGBTIQ+ (Lesbian, Gay, Bi-sexual, Transgender, Intersex and Queer+) community, and those from Aboriginal and Torres Strait Islander background.
- Support Barrbunin Beek, our local Aboriginal and Torres Strait Islander gathering space.
- Maintain Council's 'Rainbow Tick' accreditation for Banyule's Aged Services to support people who identify with the LGBTIQ+ community to feel welcome, confident and safe to access aged and disability services.
- Address community aspirations through the implementation of Council's Inclusion, Access and Equity Framework (IAEF) and associated plans for:
  - Aboriginal and Torres Strait Islander Plan
  - Disability and Inclusion Plan
  - LGBTIQ+ (Lesbian, Gay, Bi-sexual, Transgender, Intersex and Queer+) Plan
  - Multicultural Plan.

**Key Direction: 1.4 Develop and promote safety and resilience in our community**

- Implement year 3 of the Safer Banyule Plan 2017–2021.
- Enhance capability and capacity to respond to and recover from disasters by continuing to focus on the recruitment, retention, training, equipping and maintenance of personnel in all aspects of emergency management.
- Undertake the scheduled reviews of the Municipal Emergency Management Plan to ensure arrangements are current, sound, understood and well-rehearsed.
- Implement the next 4 year Banyule Gambling Policy: Gambling Reduction and Harm Minimisation, and action plan

**Key Direction: 1.5 Enhance quality of life and connection through arts and culture**

- Develop a program framework for Ivanhoe Library and Cultural Hub where arts and culture is embedded and can be celebrated, show-cased and explored in partnership with community and industry.
- Explore opportunities for program development by holding an annual networking event with the Yarra Plenty Regional Library, Shop 48, Banyule's Neighbourhood Houses and Banyule U3A.
- Implement the Arts and Culture Strategic Plan 2017-2021, evaluate cultural outcomes and develop the 2020/21 action plan.

**Key Direction: 1.6 Stimulate business, employment and investment opportunities**

- Deliver small business support, including:
  - Provide networking and training opportunities that respond to local business needs
  - Work in partnership to provide one-to-one advice and planning and mentoring sessions
  - Provide specialist small business support targeted towards particular groups, such as women in business.
- Continue to explore opportunities for augmenting Council's role in the labour market (employment).
- Maintain strong links through Council's membership with the regional economic development agency NorthLink.



## 2.2 Strategic Objective 2

### 2. PLANET: ENVIRONMENTAL SUSTAINABILITY – Protect and care for the natural environment.

**‘Planet’** is about the natural and formed environment and the ecosystems that sustain the community. Our community is an integral part of the environment and together we are the custodians of our shared home.

We will protect and care for the natural environment through the following key directions:

- 2.1 Protect and enhance our natural environment
- 2.2 Conserve water and improve stormwater management
- 2.3 Lead in planning for, and responding to, climate change
- 2.4 Avoid waste generation
- 2.5 Be environmental stewards

To achieve our objective of Planet - Environmental Sustainability, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Planet objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

#### Services:

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 |
|---|---|-----------------------------|
| Business area & description of services provided  |   |                             |
| <b>Business area: Environment &amp; Place – Environmental Sustainability</b>  | 896                                     | 903                         |
|   | <u>896</u>                              | <u>903</u>                  |
| Provision of the following to support council's direct service delivery areas, and municipal community as a whole:  |   |                             |
| <b>Environmental Planning:</b> Planet: Environmental Sustainability policy and strategy and supporting plans, energy and water efficiency, environmental stewardship education and publications, Wildlife Corridor Program, State of the Environment reporting, maintaining organisational wide environmental sustainability program, Significant Tree Register, Banyule Environment Advisory Committee (BEAC). |   |                             |

| Business area & description of services provided   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 |
|--|---|-----------------------------|
| <b>Business area: Parks and Open Space</b>   | 11,840                                  | 12,255                      |
|  | (105)                                   | (106)                       |
| The provision of the following to the municipal community as a whole:  | <b>11,735</b>                           | <b>12,149</b>               |
| <p><b>Strategic:</b> Parks and Gardens strategic management - strategy development for public open space, including preparation and delivery of the Public Open Space Plan, master planning of reserves and regional playgrounds, and planning and development of Banyule's shared trail network.</p> <p><b>Horticulture:</b> Carry out maintenance on Banyule's park assets including playgrounds, sports fields, irrigation systems, garden beds, paths, fences, park furniture and BBQ's. Implement Councils Park asset renewal programs. Provide service to repair minor damage to nature strips.</p> <p><b>Tree Care:</b> Street and park tree maintenance, pest and disease control, tree replacement and planting, tree removal, tree root control, assessment for council trees, nursery operations for plant propagation.</p> <p><b>Bushland:</b> Environmental education, environmental management, flora and fauna recording and habitat restoration, noxious weed control, development of wildlife corridors, maintenance, construction, restoration and protection of bush reserves and rivers, community planting days, Friends Group working bees.</p> <p><b>Parks Maintenance:</b> Mowing of active and passive parks and reserves, passive reserve maintenance, active reserve maintenance, half cost fence replacement, litter control in parks, maintenance of dog tidy bins, fire hazard control, maintenance and mowing of Right of Ways.</p> |   |                             |

| Business area & description of services provided   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000        |
|--|---|------------------------------------|
| <b>Business area: Operations - Environmental Services and Sustainable Infrastructure</b>   | 17,124<br>(7,008)<br><b>10,116</b>      | 17,172<br>(6,953)<br><b>10,219</b> |
| Provision of the following to the municipality:  |   |                                    |
| <b>Waste Management:</b> Strategic Waste Management, Metropolitan Waste Management Group member, Banyule-Visy Material Recovery Facility, Rethink Centre Education Programs, Outreach Education Programs, waste service support, Waste Recovery Centre (Transfer station), garbage collection, recycling collection, green waste collection, Hard rubbish collection, Bundled branch collection, Commercial waste collection, parks and reserves waste collection. |   |                                    |
| <b>Cleansing:</b> Mechanical footpath sweeping of shopping centres, Mechanical sweeping of sealed roads, Cleaning of public toilets and BBQ's, Inspection and clearance of drainage pits, Maintenance of litter trap program, Litter clearance from shopping centres, Litter collection, Removal of dumped rubbish, Removal of dead animals from roads, Syringe removal, drain cleaning.   |   |                                    |
| <b>Infrastructure Maintenance:</b> Maintenance of footpaths, kerb and channel, patching of roads, guardrails and unsealed roads, repair and replacement of signs and street furniture, drainage repair and Road Management Plan implementation.  |   |                                    |
| <b>Environmental Operations:</b> Management and delivery of Council's Water Sustainability Plan including the various elements of water sensitive urban design, water harvesting, integrated water management, stormwater quality and environmental improvements.  |   |                                    |

## Initiatives:

### **Planet: Environmental Sustainability**

#### **Key Direction: 2.1 Protect and enhance our natural environment**

- Implement the Biodiversity Plan for 2018-2021, including:
  - Conduct environmental management planning, including:
    - Continue the environmental watering of Banyule Billabong in partnership with Parks Victoria , Melbourne Water and the Victorian Environmental Water holder
    - Develop the bushland reserve site management plans for Alma Browns Reserve , Greensborough, and Dalvida Bush Reserve, Eltham North
    - Implement the Ryans Road Conservation Reserve management plan
  - Implement Biodiversity initiatives for priority bushland reserve management plans
  - Wildlife Corridor Program initiatives such as: Gardens for Wildlife, the buy one get one free plant program, school and resident education program, and planting days.

- Work with our La Trobe Employment Cluster partners and stakeholders to improve biodiversity and water outcomes along the Darebin Creek.
- Protect our important tree assets through a continued tree management and maintenance program, including:
  - Comply with Electricity Safety (Electric Line Clearance) Regulations 2015 requiring additional tree removal and pruning, and conduct routine street tree pruning on over 60,000 street trees
  - Implement the Urban Forest Strategic Plan including tree planting and the replacement of trees, in order to enhance Banyule's urban forest population on nature strips, road reserves, parks and reserves
  - Monitor the condition of significant trees on public land as listed on the Significant Tree Register.
- Plan for a resilient future for our community and collaborate with other metropolitan councils to deliver and implement the relevant aspects of the 'Resilient Melbourne' strategy as it applies to Banyule City Council.
- Continue to implement enforcement strategies for litter and illegal dumping and promote the benefits of the program, including the use of demountable cameras for surveillance at problem sites where rubbish dumping occurs.

**Key Direction: 2.2 Conserve water and improve stormwater management**

- Provide ongoing development and maintenance of warm season grassed playing surfaces and irrigation systems, including:
  - Continue the Warm Season Grass Conversion program on our sports fields
  - Upgrade irrigation controllers across the municipality.
  - Implement sports-field ground reconstruction works for the Montmorency Park North Oval surface
- Continue to operate, monitor and optimise capabilities of the existing Stormwater Harvesting sites and seek opportunities for the inclusion of Water Sensitive Urban Designs within Council's capital works program.
- Implement the stormwater harvesting community engagement program.

**Key Direction: 2.3 Lead in planning for, and responding to, climate change**

- Implement Council's Climate Action Project which includes a mix of initiatives Council has committed to pursue in an effort to combat climate change, covering:
  - Implementation of Council's Energy Plan
  - A climate change mitigation strategy that is in line with an international climate action planning framework for cities
  - Additional solar across Council buildings and facilities
  - Energy efficiency enhancements across Council owned buildings
  - Increased fleet efficiency including electric vehicles and bikes
  - The creation of a Green Collar Internship Program
  - Business cases on long-term abatement initiatives for instance a solar farm, wind farm, energy retailing and power purchase agreements (PPAs)
  - An increase to the environment grant funds allocation over the next two years.



**Key Direction: 2.4 Avoid waste generation**

- Implement the new Towards Zero Waste Management Plan with the aim of motivating the Community to achieve zero waste to landfill by 2030.
- Continue to develop business cases for:
  - The introduction of a Food Organics Green Organics service
  - The introduction of public place recycling
  - Improvements at the Waste Transfer Station to increase the recycling offer.
- Implement improvement plans for waste related services, including:
  - Introduction of technology to continue to improve service efficiency
  - Kerbside collection services
  - Waste Recovery Centre
  - Dumped Rubbish and Litter Strategic Plan.

**Key Direction: 2.5 Be environmental stewards**

- Continue stewardship programs that educate the community about environmental sustainability, including the Climate Action, Spring Outdoors, and Wildlife Corridor Programs.
- Develop and implement a Green Collar Internship Program to assist with Council's action towards Climate Change.
- Implement the Biodiversity, Water Sustainability, Energy, Waste Management and Environmental Stewardship plans.
- Maintain an organisational wide environmental sustainability program, including Council's organisational EnviroReps, communication and targeted projects.



## 2.3 Strategic Objective 3

### 3. PLACE: GREAT PLACES AND SPACES – Maintain and enhance our public spaces, buildings and infrastructure.

**‘Place’** describes the buildings, structures and spaces in which we live, work, shop and play. It is about our surroundings, how we interact with and move about within them. ‘Place’ also shapes our interactions with others and influences the quality and frequency of our social and economic activities. ‘Place’ is dynamic and influenced by many factors, most notably the aspirations of landowners and statutory approval systems that are governed through State and sometimes Federal decision making.

We will maintain and enhance our public spaces, buildings and infrastructure through the following key directions:

- 3.1 Preserve and improve Banyule as a great place to live, work and play
- 3.2 Renew and maintain Banyule’s public assets and infrastructure
- 3.3 Invest in and support activity centres and employment precincts
- 3.4 Provide great public and open spaces
- 3.5 Support sustainable transport

To achieve our objective of Place – Great Places and Spaces, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Place objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

## Services

| Business area & description of services provided  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000             |
|---|---|---|
| <b>Business area: Delivery and Assets</b><br>Provision of the following to the municipal population as a whole:<br><b>Asset Management:</b> Strategic Asset Management, programming for road and footpath (pavement) maintenance, Capital Works planning, Asset Management policy, strategy and plans for all asset classes, asset inspection and protection, pedestrian bridge inspection and maintenance.<br><b>Asset Protection:</b> Road Management Plan implementation, road and footpath infrastructure asset protection, line marking, supervision of new sub-divisions and supervision of unit developments, (MOC) Memorandum of Consents.<br><b>Capital Projects:</b> Capital Works management and reporting, project management and contract supervision for building works projects and all major/minor civil works, road resurfacing, pedestrian trail, bike/shared path construction and maintenance, roads construction and reconstruction projects.<br><b>Building Maintenance:</b> Scheduled/Unscheduled building maintenance on all Council owned buildings, air conditioning maintenance, vandalism repairs and graffiti removal from council property and infrastructure.<br><b>Developments and Drainage:</b> Legal Points of Discharge, Building Over Easement approvals, Stormwater drainage approvals for new developments, Planning referrals, investigation of flooding issues, scoping for new drainage works or upgrades and work closely with Council's Cleansing team. | 8,311<br><u>(278)</u><br><b>8,033</b>   | 8,304<br><u>(388)</u><br><b>7,916</b>   |
| <b>Business area: Planning and Building</b><br>Provision of the following to landowners, builders and developers:<br><b>Development Planning:</b> Statutory planning (land use and development including tree removal), subdivisions, planning investigations and enforcement.<br><b>Building Services (Bpi):</b> Municipal Building Surveyor, building permits and inspections, building investigations and enforcement.   | 5,555<br><u>(4,570)</u><br><b>985</b>   | 6,090<br><u>(4,858)</u><br><b>1,232</b> |

| Business area & description of services provided  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000             |
|---|---|---|
| <b>Business area: Transport</b><br>Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:<br><b>Transport Engineering:</b> Provides traffic engineering, road safety, school crossing supervision and parking management and enforcement.<br><b>Transport Planning &amp; Advocacy:</b> Undertakes planning and advocacy for integrated transport solutions, improved public transport operation and infrastructure that will benefit the Banyule community.  | 5,384<br><u>(5,414)</u><br><b>(30)</b>  | 4,865<br><u>(5,772)</u><br><b>(907)</b> |
| <b>Business area: Environment &amp; Place - Economic Development, Municipal Laws and City Futures</b><br>Provision of the following to businesses and industry:<br><b>Economic Development:</b> Business attraction and retention, investment facilitation, special rate and charge scheme facilitation, labour market development, business support services, activity centre streetscape master planning and business planning, economic development policy and strategy.<br>Provision of the following to road users, pet owners, parents and municipal community as a whole:<br><b>Municipal Laws:</b> Animal management, fire prevention, Local Laws compliance and enforcement, building sites compliance and enforcement, footpath trading.<br>Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:<br><b>City Futures (Strategic Planning):</b> Creating and reviewing place-based policies, strategies and plans. This includes structure plans for activity centres and design frameworks for renewal areas; facilitating Council's role as the Planning Authority for planning scheme amendments; participating in Government strategic planning projects associated with the Victorian Planning Provisions, and periodically reviewing and updating the Banyule Planning Scheme. | 4,049<br><u>(1,560)</u><br><b>2,489</b> | 4,011<br><u>(1,731)</u><br><b>2,280</b> |

| Business area & description of services provided   | Forecast                    | Budget            |
|--|-----------------------------|-------------------|
|  | Actual<br>2018/19<br>\$'000 | 2019/20<br>\$'000 |
| <b>Business Area: Strategic Property</b>   | 1,690                       | 1,441             |
| Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:  | (2,389)                     | (1,666)           |
|  | <b>(699)</b>                | <b>(225)</b>      |
| <p><b>Property Services:</b> Property portfolio management including the management of commercial and residential leases, discontinuances and associated sale of land, provision of Council related valuation services.</p> <p><b>Property Developments:</b> Strategic property developments, acquisitions and disposals involving Council land.</p> <p><b>Spatial &amp; Property Systems:</b> Land Information Systems co-ordination and maintenance and Council property information management.</p> |                             |                   |

**Initiatives:****Place: Great Places and Spaces****Key Direction: 3.1 Preserve and improve Banyule as a great place to live, work and play**

- Uphold the principles as set out in Banyule's Neighbourhood Character Strategy and work with and advise new applicants on the best way in which to sensitively develop property in Banyule, including:
  - Improve communication to residents and developers in relation to neighbourhood character outcomes.
- Continue to apply Council's Liveable Housing Guidelines to improve the accessibility of new housing.
- Continue planning with the Victorian State Government for the La Trobe National Employment and Innovation Cluster for:
  - Land use and transport planning framework for the Cluster
  - Economic development for the Heidelberg West Business Park
  - Housing renewal and diversity for Heidelberg West, including co-housing
  - Reimagined Heidelberg Railway Station Precinct and a reviewed Heidelberg Structure Plan.

**Key Direction: 3.2 Renew and maintain Banyule's public assets and infrastructure**

- Deliver a program of facility improvements, including:
  - Loyola Reserve
  - Glenauburn Reserve
  - Banyule Flats Reserve
  - Montmorency Park North Oval
  - Sports field lighting at Seddon Reserve, Elder Street Reserve, Heidelberg Park and Bundoora Bowling Club.
- Develop and deliver Infrastructure Assets Renewal Programs and reduce our renewal gap.
- Continue to implement the Public Toilet Plan, including designs for future years and refurbishing toilets at Were Street Shopping Centre, Montmorency.
- Progress designs and implementation for the Macleod Health and Fitness Centre Master Plan.
- Refurbish Council buildings and facilities, including:
  - Renewal and refurbishment at Bundoora Community Hall and Annexe
  - Infrastructure improvements at Shop 48, The Harmony Centre

**Key Direction: 3.3    *Invest in and support activity centres and employment precincts***

- Work with the State Government and other key partners to maximise the outcomes and opportunities associated with the emerging La Trobe National Employment Cluster.
- Implement actions of the Banyule Economic Development Plan.
- Continue shopping centre maintenance and beautification, including:
  - Commence Rosanna Village streetscape improvements
  - Progress designs for the beautification of Montmorency Village
  - Carry out minor improvements in Main Shopping Centres.
  - Shopping Centre and Toilet Cleaning.

**Key Direction: 3.4    *Provide great public and open spaces***

- Manage Council's open spaces, including:
  - Maintain parklands, sporting ovals, and fire breaks
  - Implement the Pedestrian Bridge Replacement program.
- Maintain and improve equipment for sporting facilities, including:
  - Deliver the all seasons cricket pitch replacement program (synthetic sports pitches)
  - Deliver a 5-a-side soccer pitch at Malahang Reserve
  - Install disc golf infrastructure at Warringal Parklands
  - Improve the tennis facilities at Bundoora, St Mary's, Rosanna and Chelsworth Park Tennis Clubs
- Deliver Stage I of the Olympic Park Masterplan.

**Key Direction: 3.5    *Support sustainable transport***

- Implement the appropriate actions identified in the Banyule Integrated Transport Plan which:
  - Identifies key actions and projects that other key stakeholders, particularly the State Government, will need to progress to help deliver this vision, including:
    - Improving the level of service and access to public transport for all users
    - Addressing safety and amenity on Rosanna Road
    - Duplication of the Hurstbridge railway line to improve service frequency and reliability
    - Providing input to the Victorian Planning Authority's work on transport planning for the La Trobe National Employment Cluster
    - Pursue the best local transport outcomes from the North East Link Project.
  - Considers access to transport, informed by principles according to the World Health Organisation (WHO) Age Friendly Guidelines, and taking into account the needs of people of all abilities

- Advocate for increased investment in sustainable transport and for improvements to public transport operation and infrastructure that will benefit local residents.
- Continue the off-road path renewal and development of the Banyule Shared Trail Network (for walking and cycling) through the implementation of the Northern Regional Trails Strategy (NRTS) and the shared trail asset management plan, including:
  - Implement an advocacy plan for the priority projects in the NRTS in conjunction with regional partner councils
  - Continue upgrade of the Darebin Creek Trail from Banksia Street to Dougharty Road.
  - Complete the installation of wayfinding signage along the Darebin Creek Trail
  - Develop detailed designs for future shared trail projects
  - Renew shared trail feeder paths
- Implement the actions of the Banyule Walking Strategy
- Implement travel behaviour change programs to improve walking, cycling and public transport use in priority areas, including:
  - Continue to implement the Green Travel Plan for Council's operations
  - Co-ordinate promotional events about Sustainable Transport to raise awareness and increase uptake, including Ride to Work, Ride to School, Walk to School
  - Identify suitable locations for bicycle parking facilities to promote and improve bicycle travel opportunities
  - Develop and implement a strategy for seats and shelters at bus stops.
- Implement recommendations from key activity area parking plans.





## **2.4 Strategic Objective 4**

### **4. PARTICIPATION: ENGAGEMENT AND ADVOCACY – Engage meaningfully and advocate for the broader interest of the community.**

**‘Participation’** is about how people get involved in the community and community activities, how they have a say on issues important to them, and how Council listens to and involves people in decision making and planning. Participation also involves Council advocating with and on behalf of the community on issues out of Council’s direct control. Supporting ‘Participation’ is central to good governance.

We will engage meaningfully and advocate for the broader interest of the community through the following key directions:

- 4.1 Engage meaningfully with our community and encourage participation
- 4.2 Advocate for our community
- 4.3 Communicate effectively with our community

To achieve our objective of Participation – Engagement and Advocacy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Participation objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

## Services

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 |
|--|---|-----------------------------|
| <b>Business area &amp; description of services provided</b>  |   |                             |
| <b>Business area: Governance and Communication</b>   | 4,480                                   | 5,071                       |
|  | (1)                                     | (1)                         |
| Provision of the following to support Council's direct service delivery areas:   | <b>4,479</b>                            | <b>5,070</b>                |
| <p><b>Governance:</b> Corporate Governance and compliance including Council Meetings, CEO &amp; Councillor administration, Freedom of Information and Protected Disclosure, Council Elections, Councillors support and training, Cemetery management for Warringal &amp; Greensborough Cemeteries.</p> <p><b>Customer Service:</b> The team provides an interface between the Community and the Council through the telephone contact centre, front counter (Customer Service Centres) and providing receipting operations. The team resolves customer queries at the first point of contact, and where this is not possible, queries are redirected to the correct department. The team supports the organisation in a consistent approach to delivering and ensuring excellent service delivery.</p> <p><b>Communications:</b> The team manages all aspects of Council's communications with the community including the Council website and social media accounts. The team is responsible for producing material that informs the community of the services and activities provided by the Council and other issues affecting people that live, work or play in Banyule.</p> |   |                             |
| <b>Business area: Executive</b>  | 2,036                                   | 1,981                       |
|  | (8)                                     | =                           |
| Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:  | <b>2,028</b>                            | <b>1,981</b>                |
| <p>The Executive comprises the CEO and 4 Directors and their support staff. They are responsible for:</p> <ul style="list-style-type: none"> <li>• Implementation of policies</li> <li>• Day-to-day management of operations</li> <li>• Management of the organisational structure</li> <li>• Developing and implementing a Code of Conduct for Council employees</li> <li>• Providing strategic advice to Council</li> </ul>  |   |                             |

*Note: These services relate to both the Participation and Performance objectives. Based on the contribution to outcomes associated with the Participation objective they have been attributed accordingly.*

**Initiatives:****Participation: Engagement and Advocacy****Key Direction: 4.1 Engage meaningfully with our community and encourage participation**

- Co-ordinate and deliver Council's Community Grants Program and administer the local RSL grants partnership.
- Lead, support and improve Council's community engagement and consultation processes to ensure that the views and needs of the community are reflected in Council's prioritisation and service delivery (including technology opportunities).
- Support Council's Advisory Committees to enable broader participation in Council's planning processes.

**Key Direction: 4.2 Advocate for our community**

- Actively participate in the review of the *Local Government Act 1989*.
- Engage with the community to identify and progress key advocacy priorities that represent community needs, including:
  - North East Link – securing best design outcomes and complementary projects
  - Olympic Park Master Plan – further funding to deliver improvements at Olympic Park
  - Northern Regional Trails Strategy – Partnership approach with 5 other councils seeking funding for trail improvements.
  - Recycling – seeking increased state and federal government investment and regulation to support recycling
  - MacLeod Recreation and Fitness Centre – seeking funding to improve and refurbish the centre.
- Advocate and negotiate for the best outcomes for our community in response to the State Government's proposed North-East Link project, including:
  - Address the project's potential impacts on Banyule, how the route best fulfils its function as a ring road and implications on local traffic
  - Resolve the traffic problems on Rosanna Road
  - Pursue required complementary infrastructure projects such as:
    - Local and arterial road improvements
    - Cycling corridors and increased shared trail opportunities
    - Improved bus services and pedestrian access to public transport.
    - Place making initiatives and public art opportunities.

**Key Direction: 4.3 Communicate effectively with our community**

- Implement year 1 actions from the Communications Strategy, including:
  - Changes to team operations to focus more on audience centric channel and message choices
  - Development of a road map for website and social media improvement (across organisation)
  - Development and delivery of specific and united communications campaigns that enhance the reputation of Banyule City Council.
- Continue development of Council's website and digital communications, including:
  - Launch the new corporate website
  - Increase Council's social media presence through strategic use of Facebook, increased use of Twitter and launch of Banyule City Council's Instagram
  - Continue to provide opportunities for digital community engagement through community engagement website 'Shaping Banyule'
  - Expand our digital communications offering including exploring online versions of the Banner and a review of our electronic newsletters.
- Continue to explore and utilise existing and emerging technologies to maximise the reach, impact and responsiveness of our communications.



## 2.5 Strategic Resource Plan:

### Strategic Objective 5

#### **5. PERFORMANCE: EFFICIENCY AND GOOD GOVERNANCE –Manage our resources wisely to achieve Council’s strategic objectives.**

The framework and context for the Strategic Resource Plan and Performance Objective are described in detail in Section 1 of this budget document.

We update the Strategic Resource Plan annually.

We will manage our resources wisely to achieve Council’s strategic objectives through the following key directions:

- 5.1 Provide exceptional customer service
- 5.2 Deliver best value services and facilities
- 5.3 Provide responsible financial management and business planning
- 5.4 Provide good governance and be accountable
- 5.5 Promote an engaged and productive organisation
- 5.6 Manage the systems and assets that support service delivery

To achieve our Strategic Resource Plan and Council Plan objective of Performance – Efficiency and Good Governance, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Performance objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

### Services

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 |
|---|---|-----------------------------|
| Business area & description of services provided  |   |                             |
| <b>Business area: Operations – Plant &amp; Fleet Management</b>   | 3,927                                   | 3,963                       |
|   | (315)                                   | (402)                       |
| Provision of the following to support council’s direct service delivery areas:  | <b>3,612</b>                            | <b>3,561</b>                |
| <b>Plant and Fleet Management:</b> Council’s Workshop conducts repairs and servicing of all fleet vehicles, provides welding and fabrication services, coordination of accident repairs, administration of contracts and specification/ purchasing of new and replacement vehicles, trucks and heavy mobile plant, and sale of retired fleet. |   |                             |

| Business area & description of services provided  | Forecast                    | Budget            |
|---|-----------------------------|-------------------|
|   | Actual<br>2018/19<br>\$'000 | 2019/20<br>\$'000 |
| <b>Business area: Human Resources</b>   | 3,471                       | 3,720             |
| Provision of the following to support Council's direct service delivery areas:  | <u>3,471</u>                | <u>3,720</u>      |
| Recruitment and selection, induction, industrial relations, employee relations, human resources information system (HRIS), occupational health & safety, Work Cover and return to work, health & wellbeing, learning & development, corporate training programs, leadership development, organisational cultural improvement initiatives, risk management, claims processing/management, insurances and broker relations, business continuity plan. |                             |                   |
| <b>Business area: Finance &amp; Procurement</b>   | 3,755                       | 3,947             |
|   | <u>(385)</u>                | <u>(261)</u>      |
| Provision of the following to support council's direct service delivery areas:  | <b>3,370</b>                | <b>3,686</b>      |
| The team maintains the integrity of the financial system and partners with the organisation to ensure it always provides relevant financial and strategic procurement support to all business units.  |                             |                   |
| The team is accountable for the efficient and compliant strategic procuring of goods and services, collection of monies, timely payment to suppliers and staff. It ensures that investments are appropriately managed and administered and that future and current financial sustainability, performance and position is appropriately monitored and reported.  |                             |                   |

| Business area & description of services provided  | Forecast                    | Budget            |
|---|-----------------------------|-------------------|
|   | Actual<br>2018/19<br>\$'000 | 2019/20<br>\$'000 |
| <b>Business area: Organisational Systems</b>  | 7,419                       | 7,334             |
| Provision of the following to support Council's direct service delivery areas:  |                             |                   |
| <b>Information Technology:</b>  |                             |                   |
| <b>IT Digital Services:</b> Providing an important role for the organisation in the management of applications and systems to ensure secure, reliable and innovative application services. We manage applications throughout their lifecycle, supporting and offering leading edge business solutions and database management. We assist in the design, configuration & deployment of applications, providing application improvements through innovative technologies. |                             |                   |
| <b>IT Infrastructure and Operations:</b> Stable and innovative infrastructure, Efficient life cycle management of data, hardware and voice, Web solutions, Accessibility and mobility infrastructure solutions. Customer request management, maintenance of voice and data network, Availability of systems and applications.   |                             |                   |
| <b>Records and Information Management:</b> Management of incoming and outgoing correspondence, capture and distribution of incoming records into Council's EDRMS, delivery of the archiving and disposal program for hard copy and electronic records, mail and courier deliveries across sites, Information Management advice and EDRMS staff training program, privacy advice and investigations.   |                             |                   |
| <b>Business Services:</b> Organisational business planning, reporting and improvement services including, Council Plan development, Best Value implementation, Corporate policy development and management, Business plan development, Corporate planning and reporting support, continuous improvement, service quality management and support.  |                             |                   |
|   | <b>7,419</b>                | <b>7,334</b>      |

**Initiatives:**  
**Strategic Resource Plan**

**Performance – Efficiency and Good Governance**

**Key Direction: 5.1 Provide exceptional customer service**

- Implement key initiatives identified in the organisation's Customer Focus Strategy 2017-2021, including:
  - Develop an updated and responsive service model including clearly defined service levels and timeframes
  - Review organisational customer service performance measures to assist in continuous improvement of Council service
  - Develop and resource a framework to ensure increased frequency of customer service refresher training for all staff
  - Continue reviewing customer contact points and processes to ensure an efficient, responsible and timely service.
- Continue implementation of the Banyule Service Promise developed in consultation with our community
- Implement the Banyule Complaints Handling Policy.

**Key Direction: 5.2 Deliver best value services and facilities**

- Progress a Development Contribution Plan (DCP) planning scheme amendment for Council's long-term plans for capital works, and secure resources and start operating the DCP after it has been approved by the Government.
- Continue Council's Service Development Review Program, a targeted review program to strengthen and assess service sustainability, including:
  - Review of service provision, key needs and objectives, and delivery inputs such as consultation, benchmarking, and financial analysis and forward strategic business planning
  - Assess and report on longer term Service Planning and linked Asset Management to inform long term financial planning and service provision
- Co-ordinate data sources and performance reporting measures, to ensure evidence based decision making, including:
  - Review and develop key organisation performance measures
  - Report on the State Government's Local Government Performance Reporting Framework (LGPRF)
  - Produce, co-ordinate and promote use of, and access to, meaningful data to inform and enhance Council's planning and service delivery e.g. Resident profile and performance assessment, community surveys, organisational benchmarking



**Key Direction: 5.3      *Provide responsible financial management and business planning***

- Review and update Council's capital works infrastructure plan to ensure the ongoing strategic and sustainable management of Council's assets.
- Establish and implement a Sustainable Procurement model to capture the core Social, Economic and Environmental principles, including:
  - Update Procurement Guidelines, Templates and Contracts to factor sustainable policy requirements
  - Educate, monitor and report against best practice
- Manage the service delivery contracts for Council's Major outsourced Leisure and Functions facilities, including: WaterMarc Banyule, The Centre Ivanhoe, Ivanhoe Golf Course, Chelsworth Park, Community Halls, and Macleod Recreation and Fitness Centre.

**Key Direction: 5.4      *Provide good governance and be accountable***

- Effectively manage Council's reputation within the media with clear, consistent and open communication.
- Implement legislative requirements from the new Local Government Act in 2019/20.
- Develop an Integrity Framework document, including:
  - Clear roles and responsibilities for reporting to key integrity agencies
  - Procedures for mandatory reporting of suspected corruption
  - Education sessions across the organisation

**Key Direction: 5.5      *Promote an engaged and productive organisation***

- Build on the implementation of the Working Together Working Better Values by promoting positive behaviours through appropriate feedback, reward and recognition and development opportunities.
- Prepare for negotiations for Enterprise Agreement No.8, with a focus on achieving a fair outcome that supports a sustainable organisation so that employment is sustainable, including terms and conditions that are contemporary and relevant to a modern workforce.
- Review Banyule's Child Safe Policy and continue to ensure the Child Safe Standards are embedded in our conduct, operations and culture.

**Key Direction: 5.6 Manage the systems and assets that support service delivery**

- Deliver our Digital Transformation Strategy to enable Council to continue to respond in a rapidly changing ICT (information and communications technology) environment, including:
  - Target improvement of organisational systems as prioritised by the organisation's ICT Steering Committee
  - Develop innovative technologies to improve the customer experience when interacting with Council
  - Embrace a 'cloud first' approach to improve efficiency and effectiveness of resource allocation with a focus on continuous improvement
  - Maintain and provide a reliable and stable ICT environment to the organisation (eg. network access, and system and information security)
  - Continue to provide reliable and dependable ICT support to enable the organisation to deliver services to the community
- Maintain and enhance Council's Project Management Framework to improve consistency in project delivery across the organisation.
- Ensure Business Continuity Plan documents are reviewed, revised and kept current.
- Review and communicate mechanisms and processes to apply clear and sound risk management practices that meet local government and industry standards.

## 2.6 Performance Statement

The LGPRF service performance outcome indicators detailed at section 2.8 will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the Annual Report 2018/2019. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 6) and sustainable capacity.

The full set of prescribed performance indicators contained in the Performance Statement is audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

## 2.7 Reconciliation with Budgeted Operating Result

|   | Net Cost<br>\$'000 | Expenditure<br>\$'000 | Revenue<br>\$'000 |
|---|--------------------|-----------------------|-------------------|
| 1. People:<br>Strong, healthy and inclusive communities | 19,876             | 40,822                | 20,946            |
| 2. Planet:<br>Environmental sustainability              | 23,271             | 30,330                | 7,059             |
| 3. Place:<br>Great places and spaces                    | 10,296             | 24,711                | 14,415            |
| 4. Participation:<br>Engagement and advocacy            | 7,051              | 7,052                 | 1                 |
| 5. Performance:<br>Efficiency and good governance       | 18,301             | 18,964                | 663               |
| <b>Total services</b>                                   | <b>78,795</b>      | <b>121,879</b>        | <b>43,084</b>     |
| Depreciation  | 21,539             |                       |                   |
| Finance cost  | 2,457              |                       |                   |
| Initiatives cost  | 7,241              |                       |                   |
| Deficit before funding sources                          | 110,032            |                       |                   |
| <b>Funding sources added in</b>                         |                    |                       |                   |
| Rates revenue   | 103,268            |                       |                   |
| Capital grant   | 3,297              |                       |                   |
| Capital contribution                                    | 4,907              |                       |                   |
| Interest income   | 2,498              |                       |                   |
| Others  | 2,050              |                       |                   |
| <b>Operating surplus for the year</b>                   | <b>5,988</b>       |                       |                   |

## 2.8 Indicators – Measuring Our Performance

Annually in our Budget we will measure our performance against the Council Plan objectives. This is shown in the following table which complements Banyule's Strategic Indicators Framework. This is reported to our community in our Annual Report.

*Note: Council Plan objectives:*



People



Planet







Place









Participation



Performance

| Service            | Indicator       | Performance Measure  | 2017/18 Actual | 2018/19 Target (Forecast)                                 | 2019/20 Target (Budget)                                   | Council Plan/ Budget  |
|--------------------|-----------------|--|----------------|---|---|---|
| Governance         | Satisfaction    | Satisfaction with Council decisions<br>(Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community) | 56             | Equal to or greater than the Metro Council Group average  | Equal to or greater than the Metro Council Group average  |    |
| Statutory planning | Decision making | Council planning decisions upheld at VCAT<br>(Percentage of planning application decisions subject to review by VCAT and that were not set aside)                      | 50.00%         | 60%   | 55%   |  |
| Roads              | Satisfaction    | Satisfaction with sealed local roads<br>(Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)               | 64             | Equal to or greater than the Metro Council Group average. | Equal to or greater than the Metro Council Group average. |  |
| Libraries          | Participation   | Active library members<br>(Percentage of the municipal population that are active library members)   | 15.73%         | 15%   | 15%   |  |

| Service                   | Indicator         | Performance Measure   | 2017/18 Actual | 2018/19 Target (Forecast) | 2019/20 Target (Budget) | Council Plan/ Budget  |
|---------------------------|-------------------|---|----------------|---------------------------|-------------------------|---|
| Waste collection          | Waste diversion   | Kerbside collection waste diverted from landfill<br>(Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill) | 50.76%         | 50%                       | 49%                     |    |
| Aquatic Facilities        | Utilisation       | Utilisation of aquatic facilities<br>(Number of visits to aquatic facilities per head of municipal population)  | 9.79           | 8                         | 8                       |    |
| Animal Management         | Health and safety | Animal management prosecutions<br>(Number of successful animal management prosecutions)   | 3              | 2                         | 2                       |   |
| Food safety               | Health and safety | Critical and major non-compliance outcome notifications<br>(Percentage of critical and major non-compliance notifications that are followed up by Council)              | 100%           | 100%                      | 100%                    |    |
| Maternal and Child Health | Participation     | Participation in the MCH service<br>(Percentage of children enrolled who participate in the MCH service)  | 79.95%         | 80%                       | 80%                     |    |
|                           |                   | Participation in MCH service by Aboriginal children<br>(Percentage of Aboriginal children enrolled who participate in the MCH service)                                  | 81.18%         | 80%                       | 80%                     |   |

## **General Notes and Glossary of Terms for the Indicators**

1. *Metro Council Group: - Melbourne Metropolitan Group of councils.*
2. *CSI – Community satisfaction index scores measured by Victorian Local Government Community Satisfaction Survey (CSS), co-ordinated by the Department of Environment, Land, Water and Planning (DELWP). Banyule's CSI indicators and targets are based on 'performance' measures. Community Satisfaction Index (CSI) scores are commonly used in the market research industry to represent the extent of customer satisfaction. Banyule's survey results are available on Council's website.*
3. *The Local Government (Planning and Reporting) Regulations 2014 support the operation of the planning and reporting framework for Councils. This includes the requirement for Councils to report against the Local Government Performance Reporting Framework (LGPRF).*
4. *Banyule follows the Local Government Better Practice Guide - Performance Reporting Framework Indicator Workbook 2018-19, Department of Environment, Land, Water and Planning, Local Government Victoria (LGV Guide - LGPRF Indicator Workbook) in the implementation of the LGPRF indicators process.*
5. *The results for the list of indicators included in the State Government's LGPRF and in Council's Budget document are reported in the BCC Annual Report, in line with the legislative requirements. Council will continue to review these and adjust targets and indicators as appropriate on an annual basis.*
6. *Council will continue to work with the State Government and Local Government industry sector in the further development and implementation of the LGPRF.*
7. *The indicators are reviewed on an ongoing basis to ensure continued alignment with Council's objectives and priorities, and are subject to change.*
8. *The waste diversion target has been revised due to fluctuations that occur from year to year primarily due to changes in green waste quantities which are subject to annual weather patterns.*
9. *The Statutory planning (decision making) target has been revised on the basis that there has been a notable increase in the number of applications which have been refused and a notable decrease in the number of decisions upheld by VCAT in the 2018/2019 financial year to date.*

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/2020 has been supplemented with projections to 2022/2023 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

#### Pending Accounting Standards

The 2019/2020 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/2020 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/2020 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

## Comprehensive Income Statement

For the four years ending 30 June 2023

|   |          | Forecast | Budget  | Strategic Resource Plan |         |         |
|---|----------|----------|---------|-------------------------|---------|---------|
|   |          | Actual   | 2019/20 | Projections             |         |         |
|   |          | 2018/19  | 2019/20 | 2020/21                 | 2021/22 | 2022/23 |
| Notes   |          | \$'000   | \$'000  | \$'000                  | \$'000  | \$'000  |
| Income  |          |          |         |                         |         |         |
| Rates and charges   | 4.1.1(a) | 100,401  | 103,268 | 106,117                 | 109,236 | 112,436 |
| Grants - Operating  | 4.1.2    | 10,774   | 10,806  | 12,192                  | 12,257  | 12,381  |
| Grants - Capital  | 4.1.3    | 5,723    | 3,297   | 1,495                   | 1,520   | 1,895   |
| Statutory fees and fines  | 4.1.4    | 10,301   | 10,506  | 10,728                  | 11,175  | 11,319  |
| User fees and charges   | 4.1.5    | 19,738   | 19,656  | 20,047                  | 20,564  | 21,099  |
| Contributions income  | 4.1.6    | 5,577    | 5,242   | 4,701                   | 4,756   | 4,762   |
| Interest income   | 4.1.7    | 3,057    | 2,498   | 2,402                   | 2,577   | 3,013   |
| Rental income   | 4.1.8    | 2,329    | 2,531   | 2,536                   | 2,617   | 2,700   |
| Net gain on disposal of<br>property, infrastructure,<br>plant and equipment | 4.1.9    | 355      | 165     | 162                     | 229     | 153     |
| Other income  | 4.1.10   | 1,522    | 662     | 592                     | 606     | 612     |
| Total income  |          | 159,777  | 158,631 | 160,972                 | 165,537 | 170,370 |
| Expenses  |          |          |         |                         |         |         |
| Employee costs  | 4.1.11   | 67,290   | 68,713  | 70,520                  | 72,808  | 74,607  |
| Materials and services  | 4.1.12   | 43,242   | 43,914  | 44,342                  | 43,757  | 43,791  |
| Utility charges   | 4.1.13   | 4,503    | 4,568   | 4,821                   | 4,966   | 5,115   |
| Depreciation and<br>amortisation  | 4.1.14   | 20,459   | 21,539  | 22,794                  | 23,812  | 24,986  |
| Borrowing costs   | 4.1.15   | 2,546    | 2,457   | 2,339                   | 1,905   | 1,666   |
| Donations expenditure   | 4.1.16   | 603      | 623     | 609                     | 612     | 618     |
| Contribution expense  | 4.1.17   | 8,440    | 9,015   | 6,545                   | 6,678   | 6,815   |
| Other expenses  | 4.1.18   | 1,878    | 1,814   | 1,897                   | 1,931   | 1,966   |
| Total expenses  |          | 148,961  | 152,643 | 153,867                 | 156,469 | 159,564 |
| Surplus for the year  |          | 10,816   | 5,988   | 7,105                   | 9,068   | 10,806  |
| Total comprehensive<br>result   |          | 10,816   | 5,988   | 7,105                   | 9,068   | 10,806  |



## Balance Sheet

For the four years ending 30 June 2023

|   |       | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Strategic Resource Plan<br>Projections |                   |                   |
|---|-------|---|-----------------------------|--|-------------------|-------------------|
|   | Notes |   |                             | 2020/21<br>\$'000                      | 2021/22<br>\$'000 | 2022/23<br>\$'000 |
| <b>Assets</b>   |       |   |                             |  |                   |                   |
| <b>Current assets</b>   |       |   |                             |  |                   |                   |
| Cash and cash equivalents   |       | 21,401                                  | 14,808                      | 14,576                                 | 13,936            | 19,948            |
| Trade and other receivables   |       | 10,286                                  | 10,346                      | 10,500                                 | 10,753            | 10,977            |
| Other financial assets  |       | 85,605                                  | 59,235                      | 58,301                                 | 55,731            | 79,778            |
| Inventories   |       | 51                                      | 51                          | 51                                     | 51                | 51                |
| Other assets  |       | 1,373                                   | 1,373                       | 1,373                                  | 1,373             | 1,373             |
| <b>Total current assets</b>   | 4.2.1 | <b>118,716</b>                          | <b>85,813</b>               | <b>84,801</b>                          | <b>81,844</b>     | <b>112,127</b>    |
| <b>Non-current assets</b>   |       |   |                             |  |                   |                   |
| Trade and other receivables   |       | 270                                     | 270                         | 270                                    | 270               | 270               |
| Investments in associates,<br>joint arrangement and<br>subsidiaries |       | 3,473                                   | 3,473                       | 3,473                                  | 3,473             | 3,473             |
| Property, infrastructure,<br>plant & equipment                      |       | 1,613,776                               | 1,650,732                   | 1,657,615                              | 1,660,057         | 1,640,816         |
| Investment property   |       | 12,115                                  | 12,115                      | 12,115                                 | 12,115            | 12,115            |
| Intangible assets   |       | 2,550                                   | 3,738                       | 4,071                                  | 4,148             | 3,700             |
| <b>Total non-current assets</b>                                     | 4.2.2 | <b>1,632,184</b>                        | <b>1,670,328</b>            | <b>1,677,544</b>                       | <b>1,680,063</b>  | <b>1,660,374</b>  |
| <b>Total assets</b>   |       | <b>1,750,900</b>                        | <b>1,756,141</b>            | <b>1,762,345</b>                       | <b>1,761,907</b>  | <b>1,772,501</b>  |
| <b>Liabilities</b>  |       |   |                             |  |                   |                   |
| <b>Current liabilities</b>  |       |   |                             |  |                   |                   |
| Trade and other payables  |       | 13,965                                  | 14,288                      | 14,572                                 | 14,823            | 15,043            |
| Trust funds and deposits  |       | 2,180                                   | 2,180                       | 2,180                                  | 2,180             | 2,180             |
| Provisions  |       | 14,989                                  | 15,463                      | 15,950                                 | 16,450            | 16,957            |
| Interest-bearing liabilities  | 4.2.5 | 1,544                                   | 1,672                       | 10,257                                 | 939               | 1,014             |
| <b>Total current liabilities</b>                                    | 4.2.3 | <b>32,678</b>                           | <b>33,603</b>               | <b>42,959</b>                          | <b>34,392</b>     | <b>35,194</b>     |
| <b>Non-current liabilities</b>                                      |       |   |                             |  |                   |                   |
| Provisions  |       | 1,198                                   | 1,198                       | 1,198                                  | 1,198             | 1,198             |
| Trust funds and deposits  |       | 817                                     | 817                         | 817                                    | 817               | 817               |
| Interest-bearing liabilities  | 4.2.5 | 32,739                                  | 31,067                      | 20,810                                 | 19,871            | 18,857            |
| <b>Total non-current liabilities</b>                                | 4.2.4 | <b>34,754</b>                           | <b>33,082</b>               | <b>22,825</b>                          | <b>21,886</b>     | <b>20,872</b>     |
| <b>Total liabilities</b>  |       | <b>67,432</b>                           | <b>66,685</b>               | <b>65,784</b>                          | <b>56,278</b>     | <b>56,066</b>     |
| <b>Net assets</b>   |       | <b>1,683,468</b>                        | <b>1,689,456</b>            | <b>1,696,561</b>                       | <b>1,705,629</b>  | <b>1,716,435</b>  |
| <b>Equity</b>   |       |   |                             |  |                   |                   |
| Accumulated surplus   |       | 487,065                                 | 516,606                     | 525,387                                | 538,311           | 519,628           |
| Reserves  |       | 1,196,403                               | 1,172,850                   | 1,171,174                              | 1,167,318         | 1,196,807         |
| <b>Total equity</b>   |       | <b>1,683,468</b>                        | <b>1,689,456</b>            | <b>1,696,561</b>                       | <b>1,705,629</b>  | <b>1,716,435</b>  |

**Statement of Changes in Equity**  
For the four years ending 30 June 2023

|   | Notes | Total<br>\$'000  | Accumulated<br>Surplus<br>\$'000 | Revaluation<br>Reserve<br>\$'000 | Other<br>Reserves<br>\$'000 |
|---|-------|------------------|----------------------------------|----------------------------------|-----------------------------|
| <b>2018/19 Forecast Actual</b>              |       |                  |                                  |                                  |                             |
| Balance at beginning of the financial year  |       | 1,672,652        | 454,692                          | 1,149,096                        | 68,864                      |
| Surplus for the year                        |       | 10,816           | 10,816                           | -                                | -                           |
| Transfers to other reserves                 |       | -                | (15,163)                         | -                                | 15,163                      |
| Transfers from other reserves               |       | -                | 36,720                           | -                                | (36,720)                    |
| <b>Balance at end of the financial year</b> |       | <b>1,683,468</b> | <b>487,065</b>                   | <b>1,149,096</b>                 | <b>47,307</b>               |
| <b>2019/20 Budget</b>                       |       |                  |                                  |                                  |                             |
| Balance at beginning of the financial year  |       | 1,683,468        | 487,065                          | 1,149,096                        | 47,307                      |
| Surplus for the year                        |       | 5,988            | 5,988                            | -                                | -                           |
| Transfers to other reserves                 | 4.3.1 | -                | (18,640)                         | -                                | 18,640                      |
| Transfers from other reserves               | 4.3.1 | -                | 42,193                           | -                                | (42,193)                    |
| <b>Balance at end of the financial year</b> | 4.3.2 | <b>1,689,456</b> | <b>516,606</b>                   | <b>1,149,096</b>                 | <b>23,754</b>               |
| <b>2020/21</b>                              |       |                  |                                  |                                  |                             |
| Balance at beginning of the financial year  |       | 1,689,456        | 516,606                          | 1,149,096                        | 23,754                      |
| Surplus for the year                        |       | 7,105            | 7,105                            | -                                | -                           |
| Transfers to other reserves                 |       | -                | (25,714)                         | -                                | 25,714                      |
| Transfers from other reserves               |       | -                | 27,390                           | -                                | (27,390)                    |
| <b>Balance at end of the financial year</b> |       | <b>1,696,561</b> | <b>525,387</b>                   | <b>1,149,096</b>                 | <b>22,078</b>               |
| <b>2021/22</b>                              |       |                  |                                  |                                  |                             |
| Balance at beginning of the financial year  |       | 1,696,561        | 525,387                          | 1,149,096                        | 22,078                      |
| Surplus for the year                        |       | 9,068            | 9,068                            | -                                | -                           |
| Transfers to other reserves                 |       | -                | (37,728)                         | -                                | 37,728                      |
| Transfers from other reserves               |       | -                | 41,584                           | -                                | (41,584)                    |
| <b>Balance at end of the financial year</b> |       | <b>1,705,629</b> | <b>538,311</b>                   | <b>1,149,096</b>                 | <b>18,222</b>               |
| <b>2022/23</b>                              |       |                  |                                  |                                  |                             |
| Balance at beginning of the financial year  |       | 1,705,629        | 538,311                          | 1,149,096                        | 18,222                      |
| Surplus for the year                        |       | 10,806           | 10,806                           | -                                | -                           |
| Transfers to other reserves                 |       | -                | (39,621)                         | -                                | 39,621                      |
| Transfers from other reserves               |       | -                | 10,132                           | -                                | (10,132)                    |
| <b>Balance at end of the financial year</b> |       | <b>1,716,435</b> | <b>519,628</b>                   | <b>1,149,096</b>                 | <b>47,711</b>               |

## Statement of Cash Flows

For the four years ending 30 June 2023

| Notes   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Strategic Resource Plan<br>Projections |                   |                   |
|---|---|-----------------------------|--|-------------------|-------------------|
|   | Inflows<br>(Outflows)                   | Inflows<br>(Outflows)       | 2020/21<br>\$'000                      | 2021/22<br>\$'000 | 2022/23<br>\$'000 |
| <b>Cash flows from operating activities</b>                         |   |                             |  |                   |                   |
| <b>Receipts:</b>  |   |                             |  |                   |                   |
| Rates and charges   | 101,628                                 | 103,181                     | 106,032                                | 109,142           | 112,340           |
| Grants - operating  | 11,423                                  | 10,806                      | 12,192                                 | 12,257            | 12,381            |
| Grants - capital  | 5,723                                   | 3,297                       | 1,495                                  | 1,520             | 1,895             |
| Statutory fees and fines  | 10,030                                  | 10,461                      | 10,679                                 | 11,077            | 11,287            |
| User fees and charges   | 20,629                                  | 19,663                      | 20,016                                 | 20,523            | 21,056            |
| Contributions - monetary  | 5,580                                   | 5,242                       | 4,701                                  | 4,757             | 4,762             |
| Interest received   | 3,997                                   | 2,565                       | 2,413                                  | 2,555             | 2,961             |
| Rental income   | 2,315                                   | 2,529                       | 2,536                                  | 2,617             | 2,699             |
| Other receipts  | 1,522                                   | 662                         | 592                                    | 606               | 612               |
| <b>Payments:</b>  |   |                             |  |                   |                   |
| Employee costs  | (67,409)                                | (68,056)                    | (69,839)                               | (71,934)          | (73,887)          |
| Materials and services  | (42,140)                                | (43,774)                    | (44,252)                               | (43,879)          | (43,784)          |
| Other payments  | (15,424)                                | (16,020)                    | (13,872)                               | (14,187)          | (14,514)          |
| <b>Net cash provided by operating activities</b> 4.4.1              | <b>37,874</b>                           | <b>30,556</b>               | <b>32,693</b>                          | <b>35,054</b>     | <b>37,808</b>     |
| <b>Cash flows from investing activities</b>                         |   |                             |  |                   |                   |
| Payments for property, infrastructure, plant and equipment          | (51,092)                                | (62,845)                    | (39,857)                               | (47,430)          | (26,410)          |
| Payments for leasehold improvements and intangible assets           | (656)                                   | (1,500)                     | (1,500)                                | (720)             | (500)             |
| Proceeds from sale of property, infrastructure, plant and equipment | 1,421                                   | 4,827                       | 11,509                                 | 22,048            | 21,765            |
| Net (purchases)/redemption of financial assets                      | 34,445                                  | 26,370                      | 934                                    | 2,570             | (24,047)          |
| <b>Net cash used in investing activities</b> 4.4.2                  | <b>(15,882)</b>                         | <b>(33,148)</b>             | <b>(28,914)</b>                        | <b>(23,532)</b>   | <b>(29,192)</b>   |
| <b>Cash flows from financing activities</b>                         |   |                             |  |                   |                   |
| Borrowing costs - interest  | (2,557)                                 | (2,457)                     | (2,339)                                | (1,905)           | (1,665)           |
| Repayment of borrowings   | (1,460)                                 | (1,544)                     | (1,672)                                | (10,257)          | (939)             |
| <b>Net cash used in financing activities</b> 4.4.3                  | <b>(4,017)</b>                          | <b>(4,001)</b>              | <b>(4,011)</b>                         | <b>(12,162)</b>   | <b>(2,604)</b>    |
| <b>Net increase/(decrease) in cash &amp; cash equivalents</b>       | <b>17,975</b>                           | <b>(6,593)</b>              | <b>(232)</b>                           | <b>(640)</b>      | <b>6,012</b>      |
| Cash and cash equivalents at the beginning of the financial year    | 3,426                                   | 21,401                      | 14,808                                 | 14,576            | 13,936            |
| <b>Cash and cash equivalents at the end of the financial year</b>   | <b>21,401</b>                           | <b>14,808</b>               | <b>14,576</b>                          | <b>13,936</b>     | <b>19,948</b>     |

## Statement of Capital Works

For the four years ending 30 June 2023

|  | Notes | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Strategic Resource Plan<br>Projections |                   |                   |
|--|-------|---|-----------------------------|--|-------------------|-------------------|
|  |       |   |                             | 2020/21<br>\$'000                      | 2021/22<br>\$'000 | 2022/23<br>\$'000 |
| <b>Infrastructure</b>                  |       |   |                             |  |                   |                   |
| Roads, street and bridges              |       | 7,977                                   | 9,368                       | 7,073                                  | 7,606             | 8,198             |
| Drainage                               |       | 697                                     | 2,100                       | 1,950                                  | 2,010             | 1,940             |
| Parks and gardens                      |       | 7,424                                   | 11,205                      | 5,621                                  | 4,034             | 3,981             |
| Playground                             |       | 680                                     | 755                         | 630                                    | 630               | 630               |
| <b>Total infrastructure</b>            |       | <b>16,778</b>                           | <b>23,428</b>               | <b>15,274</b>                          | <b>14,280</b>     | <b>14,749</b>     |
| <b>Property</b>                        |       |   |                             |  |                   |                   |
| Freehold land                          |       | 4,369                                   | 1,000                       | -                                      | -                 | -                 |
| Freehold buildings                     |       | 20,151                                  | 31,826                      | 20,317                                 | 26,284            | 6,341             |
| <b>Total property</b>                  |       | <b>24,520</b>                           | <b>32,826</b>               | <b>20,317</b>                          | <b>26,284</b>     | <b>6,341</b>      |
| <b>Plant and equipment</b>             |       |   |                             |  |                   |                   |
| Motor vehicles                         |       | 7,240                                   | 5,406                       | 2,856                                  | 5,196             | 3,525             |
| Plant and equipment                    |       | 2,134                                   | 785                         | 1,060                                  | 1,400             | 1,445             |
| Furniture and fittings                 |       | 256                                     | 385                         | 235                                    | 235               | 235               |
| <b>Total plant and equipment</b>       |       | <b>9,630</b>                            | <b>6,576</b>                | <b>4,151</b>                           | <b>6,831</b>      | <b>5,205</b>      |
| <b>Other assets</b>                    |       |   |                             |  |                   |                   |
| Art collection                         |       | 164                                     | 15                          | 115                                    | 35                | 115               |
| <b>Total other assets</b>              |       | <b>164</b>                              | <b>15</b>                   | <b>115</b>                             | <b>35</b>         | <b>115</b>        |
| <b>Intangible assets</b>               |       |   |                             |  |                   |                   |
| Software                               |       | 656                                     | 1,500                       | 1,500                                  | 720               | 500               |
| <b>Total intangible assets</b>         |       | <b>656</b>                              | <b>1,500</b>                | <b>1,500</b>                           | <b>720</b>        | <b>500</b>        |
| <b>Total capital works expenditure</b> | 5.2   | <b>51,748</b>                           | <b>64,345</b>               | <b>41,357</b>                          | <b>48,150</b>     | <b>26,910</b>     |
| <b>Represented by:</b>                 |       |   |                             |  |                   |                   |
| Asset renewal expenditure              |       | 31,390                                  | 33,396                      | 22,684                                 | 23,990            | 19,073            |
| Asset upgrade expenditure              |       | 12,324                                  | 26,900                      | 8,327                                  | 10,315            | 5,417             |
| Asset expansion expenditure            |       | 2,179                                   | 1,710                       | 573                                    | 2,570             | 485               |
| Asset new expenditure                  |       | 5,855                                   | 2,339                       | 9,773                                  | 11,275            | 1,935             |
| <b>Total capital works expenditure</b> | 5.2   | <b>51,748</b>                           | <b>64,345</b>               | <b>41,357</b>                          | <b>48,150</b>     | <b>26,910</b>     |
| <b>Funding sources represented by:</b> |       |   |                             |  |                   |                   |
| Government grant                       |       | 2,895                                   | 4,924                       | 494                                    | 494               | 844               |
| Contribution                           |       | 6,480                                   | 8,420                       | 5,593                                  | 3,720             | 3,920             |
| Council cash                           |       | 42,373                                  | 51,001                      | 35,270                                 | 43,936            | 22,146            |
| <b>Total capital works expenditure</b> | 5.2   | <b>51,748</b>                           | <b>64,345</b>               | <b>41,357</b>                          | <b>48,150</b>     | <b>26,910</b>     |

## Statement of Human Resources

For the four years ending 30 June 2023

|                                     | Forecast<br>Actual (*)<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Strategic Resource Plan |                   |                   |
|-------------------------------------|---|-----------------------------|-------------------------|-------------------|-------------------|
|                                     |   |                             | Projections             |                   |                   |
|                                     |   |                             | 2020/21<br>\$'000       | 2021/22<br>\$'000 | 2022/23<br>\$'000 |
| <b>Staff expenditure</b>            |   |                             |                         |                   |                   |
| Employee costs - operating          | 67,290                                      | 68,713                      | 70,520                  | 72,808            | 74,607            |
| Employee costs - capital            | 875   | 1,336                       | 1,281                   | 1,306             | 1,020             |
| <b>Total staff expenditure</b>      | <b>68,165</b>                               | <b>70,049</b>               | <b>71,801</b>           | <b>74,114</b>     | <b>75,627</b>     |
|                                     | EFT   | EFT                         | EFT                     | EFT               | EFT               |
| <b>Staff numbers</b>                |   |                             |                         |                   |                   |
| Employees - expensed                | 653.09                                      | 672.00                      | 669.02                  | 668.02            | 660.42            |
| Employees – capitalised (estimated) | 7.00  | 11.00                       | 11.00                   | 11.00             | 9.00              |
| <b>Total staff numbers</b>          | <b>660.09</b>                               | <b>683.00</b>               | <b>680.02</b>           | <b>679.02</b>     | <b>669.42</b>     |

(\*) Forecast Actual 2018/2019 equivalent full time (EFT) reflects filled position and forecast to be filled.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Department                           | Budget<br>2019/20<br>\$'000 | Comprises<br>Permanent |               |              |
|--------------------------------------|-----------------------------|------------------------|---------------|--------------|
|                                      |                             | Full Time              | Part Time     | Casual       |
|                                      |                             | \$'000                 | \$'000        | \$'000       |
| Assets & City Services               | 19,906                      | 19,407                 | 490           | 9            |
| City Development                     | 11,502                      | 9,039                  | 2,309         | 154          |
| Community Programs                   | 25,841                      | 10,352                 | 13,010        | 2,479        |
| Core Corporate                       | 1,641                       | 1,459                  | 182           | -            |
| Corporate Services                   | 11,159                      | 8,442                  | 2,544         | 173          |
| <b>Total staff expenditure</b>       | <b>70,049</b>               | <b>48,699</b>          | <b>18,535</b> | <b>2,815</b> |
| Capitalised labour costs             | (1,336)                     |                        |               |              |
| <b>Total expenditure - operating</b> | <b>68,713</b>               |                        |               |              |

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

| Department             | Budget<br>2019/20 | Comprises<br>Permanent |               |              |
|------------------------|-------------------|------------------------|---------------|--------------|
|                        |                   | Full Time              | Part Time     | Casual       |
|                        |                   |                        |               |              |
| Assets & City Services | 206.59            | 202.00                 | 4.51          | 0.08         |
| City Development       | 110.20            | 79.00                  | 29.69         | 1.51         |
| Community Programs     | 263.50            | 103.00                 | 140.01        | 20.49        |
| Core Corporate         | 6.63              | 5.00                   | 1.63          | -            |
| Corporate Services     | 96.08             | 73.00                  | 21.56         | 1.52         |
| <b>Total staff</b>     | <b>683.00</b>     | <b>462.00</b>          | <b>197.40</b> | <b>23.60</b> |
| Capitalised labour     | 11.00             |                        |               |              |

## 4. Notes to the Financial Statements Comparison

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement Comparison

#### 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For budget 2019/2020 the FGRS cap has been set at 2.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges. Banyule City Council does not levy municipal charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.50% in line with the rate cap.

This will raise total rates and charges for budget 2019/2020 to \$103.27 million

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|--|---|-----------------------------|------------------|--------------|
| General rates*                                     | 98,530                                  | 102,090                     | 3,560            | 3.61%        |
| Special rates and charges                          | 639                                     | 651                         | 12               | 1.88%        |
| Supplementary rates and rate adjustments           | 986                                     | 300                         | (686)            | (69.57)%     |
| Interest on rates and charges                      | 225                                     | 197                         | (28)             | (12.44)%     |
| Revenue in lieu of rates (Cultural & Recreational) | 21                                      | 30                          | 9                | 42.86%       |
| <b>Total rates and charges</b>                     | <b>100,401</b>                          | <b>103,268</b>              | <b>2,867</b>     | <b>2.86%</b> |

\* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

| Type or class of land                                   | Budget<br>2018/19<br>cents/\$CIV | Budget<br>2019/20<br>cents/\$CIV | Change |
|---|----------------------------------|----------------------------------|--------|
| General rate for rateable residential properties        | 0.00195636                       | 0.00211213                       | 7.96%  |
| General rate for rateable residential vacant properties | 0.00293454                       | 0.00316820                       | 7.96%  |
| General rate for rateable commercial properties         | 0.00244545                       | 0.00264017                       | 7.96%  |
| General rate for rateable commercial vacant properties  | 0.00391272                       | 0.00422427                       | 7.96%  |
| General rate for rateable industrial properties         | 0.00244545                       | 0.00264017                       | 7.96%  |
| General rate for rateable industrial vacant properties  | 0.00391272                       | 0.00422427                       | 7.96%  |

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

| Type or class of land            | Budget<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|----------------------------------|-----------------------------|-----------------------------|------------------|--------------|
| Residential Improved             | 88,782                      | 91,495                      | 2,713            | 3.06%        |
| Residential Vacant               | 1,412                       | 1,411                       | (1)              | (0.07)%      |
| Commercial Improved              | 5,913                       | 6,608                       | 695              | 11.75%       |
| Commercial Vacant                | 188                         | 235                         | 47               | 25.00%       |
| Industrial Improved              | 2,163                       | 2,300                       | 137              | 6.33%        |
| Industrial Vacant                | 72                          | 41                          | (31)             | (43.06)%     |
| <b>Total general rate income</b> | <b>98,530</b>               | <b>102,090</b>              | <b>3,560</b>     | <b>3.61%</b> |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

| Type or class of land              | Budget<br>2018/19<br>Number | Budget<br>2019/20<br>Number | Change<br>Number | %            |
|------------------------------------|-----------------------------|-----------------------------|------------------|--------------|
| Residential Improved               | 50,813                      | 51,579                      | 766              | 1.51%        |
| Residential Vacant                 | 459                         | 450                         | (9)              | (1.96)%      |
| Commercial Improved                | 2,060                       | 2,053                       | (7)              | (0.34)%      |
| Commercial Vacant                  | 17                          | 23                          | 6                | 35.29%       |
| Industrial Improved                | 964                         | 963                         | (1)              | (0.10)%      |
| Industrial Vacant                  | 14                          | 12                          | (2)              | (14.29)%     |
| <b>Total number of assessments</b> | <b>54,327</b>               | <b>55,080</b>               | <b>753</b>       | <b>1.39%</b> |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

| Type or class of land      | Budget<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000   | %              |
|----------------------------|-----------------------------|-----------------------------|--------------------|----------------|
| Residential Improved       | 45,381,405                  | 43,318,771                  | (2,062,634)        | (4.55)%        |
| Residential Vacant         | 481,140                     | 445,358                     | (35,782)           | (7.44)%        |
| Commercial Improved        | 2,417,866                   | 2,502,916                   | 85,050             | 3.52%          |
| Commercial Vacant          | 47,935                      | 55,546                      | 7,611              | 15.88%         |
| Industrial Improved        | 884,332                     | 871,178                     | (13,154)           | (1.49)%        |
| Industrial Vacant          | 18,510                      | 9,795                       | (8,715)            | (47.08)%       |
| <b>Total value of land</b> | <b>49,231,188</b>           | <b>47,203,564</b>           | <b>(2,027,624)</b> | <b>(4.12)%</b> |

4.1.1(g) The municipal charge under Section 159 of the Act is \$Nil per rateable property (2019/20: \$Nil).

4.1.1(h) The estimated total amount to be raised by municipal charges is \$Nil (2018/19: \$Nil).

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act is \$Nil per rateable property (2018/19: \$Nil).

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge is \$Nil (2018/19: \$Nil).

4.1.1(k) The estimated total amount to be raised by all rates and charges is \$103.27 million and was (2018/19: \$100.40 million). This includes Special Rates and Charges income as well as penalty interest on rates.

4.1.1(l) Fair Go Rates System Compliance

Banyule City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

|  | Budget<br>2018/19<br>\$ | Budget<br>2019/20<br>\$ |
|--|-------------------------|-------------------------|
| Total Rates  | 96,361,985              | 99,609,932              |
| Number of rateable properties                        | 54,327                  | 55,080                  |
| Base Average Rate                                    | 1773.74                 | 1808.46                 |
| Maximum Rate Increase (set by the State Gov't)       | 2.25%                   | 2.50%                   |
| Capped Average Rate                                  | 1,813.65                | 1,853.67                |
| Maximum General Rates and Municipal Charges Revenue  | 98,530,130              | 102,100,180             |
| Budgeted General Rates and Municipal Charges Revenue | 98,529,631              | 102,090,060             |
| Budgeted Supplementary Rates                         | 800,000                 | 300,000                 |
| Budgeted Total Rates and Municipal Charges Revenue   | 99,329,631              | 102,390,060             |

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

The timing around compulsory acquisitions of rateable land in relation to the construction of North-East Link is uncertain within the Municipality. Rateable lands that are acquired by the state



government as a result of the North-East Link initiative are likely to become non-rateable. When this occurs this will directly impact on Council's actual rate revenue raised. It is not known at this stage if these compulsory acquisitions will have a significant impact on the estimated amounts to be raised by rates and charges.

In addition the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/2020: estimated \$0.30 million and forecast 2018/2019: \$0.97 million)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

#### 4.1.1(n) Differential rates

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions.

The following differential rates are levied:

- Residential Improved
- Commercial / Industrial Improved (set at 1.25 times the residential improved rate)
- Residential Vacant Land (set at 1.5 times the residential improved rate)
- Commercial / Industrial Vacant Land (set at 2 times the residential improved rate)

#### **Residential/Commercial/Industrial Vacant Land**

##### **Objective:**

To encourage the development of land and to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

##### **Types and Classes**

Any rateable land on which no dwelling is erected.

##### **Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

##### **Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the Banyule Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Banyule Planning Scheme.

**Commercial/Industrial Improved Land****Objective:**

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

**Types and Classes:**

Any rateable land which is used, or designed or adapted to be used, primarily for commercial or industrial purposes.

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the Banyule Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

**Types of Buildings:**

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

**Residential Improved Land****Objective:**

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the carrying out of such functions.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

**Types and Classes:**

Any rateable land which is not Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land.

**Use and Level of Differential Rate:**

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

**Geographic Location:**

Wherever located within the municipal district.

**Use of Land:**

Any use permitted under the Banyule Planning Scheme.

**Planning Scheme Zoning:**

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

**Types of Buildings:**

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

**Cultural and Recreational Lands****Objective:**

To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development.

Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

**Types and Classes:**

Under the provisions of the Cultural and Recreational Land Act 1963, the Council levies an amount in lieu of rates payable in respect of recreational lands that have the following characteristics:

Any land which is not Residential Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land, which is specifically set aside for the use of cultural and recreational pursuits whereby the members do not derive a financial benefit or profit from the activities.

The Act effectively provides for properties used for outdoor activities to be differentially rated unless it involves land that is being leased from a private landowner. The discretion of whether to provide a cultural and recreational lands rate rests with Council

The amount in lieu of rates payable in respect of each rateable land to which the Cultural and Recreations Land rate applies is determined by the following methodology:

$$\text{In Use Value} \times (\text{Residential Improved rate} \times \text{Questionnaire Weighting}) \times 65\% \text{ (Council Services available to the entity).}$$

In Use Value has been determined as being 70% of the Capital Improved Value.

The Questionnaire weighting determines the level of benefit these lands provide to the community.

Currently Council has five properties that are currently defined as Cultural and Recreational properties in accordance with the Cultural and Recreational Lands Act. They are listed below:

- 1 Vasey Street Ivanhoe
- 54 Cleveland Avenue Lower Plenty
- 8 Main Road Lower Plenty
- 540 The Boulevard Ivanhoe East
- 4 Stradbroke Avenue Heidelberg

#### 4.1.2 Grants operating

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %               |
|--|---|-----------------------------|------------------|-----------------|
| <b>Grants were received in respect of the following:</b> |   |                             |                  |                 |
| <b>Summary of grants</b>                                 |   |                             |                  |                 |
| Commonwealth funded grants                               | 8,091                                   | 7,920                       | (171)            | (2.11)%         |
| State funded grants                                      | 8,406                                   | 6,183                       | (2,223)          | (26.45)%        |
| <b>Total grants received</b>                             | <b>16,497</b>                           | <b>14,103</b>               | <b>(2,394)</b>   | <b>(14.51)%</b> |
| <b>(a) Operating Grants</b>                              |   |                             |                  |                 |
| <b>Recurrent - Commonwealth Government</b>               |   |                             |                  |                 |
| General home care  | 3,901                                   | 3,527                       | (374)            | (9.59)%         |
| Child care centres                                       | 1,742                                   | 1,913                       | 171              | 9.82%           |
| Victoria Grants Commission – general purpose             | 1,228                                   | 1,385                       | 157              | 12.77%          |
| Immunisation   | 29                                      | 28                          | (1)              | (3.45)%         |
| <b>Recurrent - State Government</b>                      |   |                             |                  |                 |
| Home & Community care                                    | 1,079                                   | 996                         | (83)             | (7.69)%         |
| Youth & Community services                               | 174                                     | 174                         | -                | -               |
| Child care centres & Pre-school                          | 587                                     | 792                         | 205              | 34.92%          |
| Maternal & Child health                                  | 1,165                                   | 1,191                       | 26               | 2.23%           |
| Immunisation   | 92                                      | 96                          | 4                | 4.35%           |
| School crossing supervisors                              | 362                                     | 444                         | 82               | 22.65%          |
| Others   | 247                                     | 117                         | (130)            | (52.63)%        |
| <b>Total recurrent operating grants</b>                  | <b>10,606</b>                           | <b>10,663</b>               | <b>57</b>        | <b>0.54%</b>    |
| <b>Non-recurrent - Commonwealth Government</b>           |   |                             |                  |                 |
| Community care programs                                  | 86                                      | 85                          | (1)              | (1.16)%         |
| Early childhood services                                 | 20                                      | -                           | (20)             | (100.00)%       |
| Others   | 22                                      | -                           | (22)             | (100.00)%       |
| <b>Non-recurrent - State Government</b>                  |   |                             |                  |                 |
| Community care programs                                  | 30                                      | 48                          | 18               | (60.00)%        |
| Transport Planning                                       | 10                                      | 10                          | -                | 0.00%           |
| <b>Total non-recurrent operating grants</b>              | <b>168</b>                              | <b>143</b>                  | <b>(25)</b>      | <b>(14.88)%</b> |
| <b>Total operating grants</b>                            | <b>10,774</b>                           | <b>10,806</b>               | <b>32</b>        | <b>0.30%</b>    |

Operating grants are projected to increase by \$0.32 million or 0.30% from forecast 2018/2019 to Budget 2019/2020 due to the following factors:

- Home care grants funded from the Commonwealth Home Support Programme (CHSP) are expected to reduce, this is due to current funding agreements expiring in 2018/2019 which included additional operational funding for an increase in anticipated services. In 2019/2020 a

new agreement with Council will be in place, but it is unknown if the additional funding component will be continued.

- Child care centre enrolments are budgeted to achieve a higher utilisation of services resulting in a \$0.17 million increase. Income is funded by a combination of fees paid from parents and the Child Care Subsidy System (CCSS). The increase in CCSS for 2019/2020 is expected to increase at a greater rate than parent fees, however the actual split will be determined by individual enrolments.

#### 4.1.3 Grants capital

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %               |
|--|---|-----------------------------|------------------|-----------------|
| <b>(b) Capital Grants</b>                      |   |                             |                  |                 |
| <b>Recurrent - Commonwealth Government</b>     |   |                             |                  |                 |
| Roads to recovery                              | 447                                     | 494                         | 47               | 10.51%          |
| Victoria Grants Commission – local roads       | 466                                     | 488                         | 22               | 4.60%           |
| <b>Total recurrent capital grants</b>          | <b>913</b>                              | <b>982</b>                  | <b>69</b>        | <b>7.56%</b>    |
| <b>Non-recurrent - Commonwealth Government</b> |   |                             |                  |                 |
| Sports field lighting                          | 100                                     | -                           | (100)            | (100.00)%       |
| Buildings                                      | 50                                      | -                           | (50)             | (100.00)%       |
| <b>Non-recurrent - State Government</b>        |   |                             |                  |                 |
| Buildings                                      | 2,540                                   | -                           | (2,540)          | (100.00)%       |
| Engineering                                    | 75                                      | -                           | (75)             | (100.00)%       |
| Others   | 2,045                                   | 2,315                       | 370              | 18.09%          |
| <b>Total non-recurrent capital grants</b>      | <b>4,810</b>                            | <b>2,315</b>                | <b>(2,495)</b>   | <b>(51.87)%</b> |
| <b>Total capital grants</b>                    | <b>5,723</b>                            | <b>3,297</b>                | <b>(2,426)</b>   | <b>(42.39)%</b> |
| <b>Total Grants</b>                            | <b>16,497</b>                           | <b>14,103</b>               | <b>(2,394)</b>   | <b>(14.51)%</b> |

Capital grants are projected to decrease by \$2.426 million or 42.39% from forecast 2018/2019 to budget 2019/2020. Capital Grants are often ad-hoc in nature and fluctuate from year to year depending on capital projects being undertaken during the year. Some of the significant movements are:

- Council forecast to receive a total of \$2.00 million of capital grants in 2018/2019 to improve preschools' assets within the municipality including \$1.60 million allocated to Greensborough preschool. No similar grants are budgeted for 2019/2020.
- 2019/2020 capital works projects funded by capital grants are dependent on receiving the funding. This includes NETS stadium redevelopment \$1.50 million and De Winton Park Pavilion \$0.40 million. Refer to Capital projects area section 5.1.2.

#### 4.1.4 Statutory fees and fines

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change     |              |
|---|---|-----------------------------|------------|--------------|
|   |   |                             | \$'000     | %            |
| Building and Planning permits and fines | 4,413                                   | 4,709                       | 296        | 6.71%        |
| Food Act and Health registrations       | 552                                     | 589                         | 37         | 6.70%        |
| Local laws infringements and fines      | 4,484                                   | 4,865                       | 381        | 8.50%        |
| Property valuations                     | 416                                     | -                           | (416)      | (100.00)%    |
| Road and footpath reinstatements        | 185                                     | 100                         | (85)       | (45.95)%     |
| Other fees and fines                    | 251                                     | 243                         | (8)        | (3.19)%      |
| <b>Total statutory fees and fines</b>   | <b>10,301</b>                           | <b>10,506</b>               | <b>205</b> | <b>1.99%</b> |

Increases in statutory fee prices are made in accordance with legislative requirements.

Statutory fees are forecast to increase by \$0.21 million or 1.99% from forecast 2018/2019 to budget 2019/2020.

- Building permits and fines are predicted to increase by \$0.33 million in line with the Banyule BPI growth strategy and legislated fee increases.
- Parking fines are predicted to increase by \$0.38 million due to increased enforcement of parking matters.
- From 2018/2019 council revaluations will be completed by the Valuer-General of Victoria on an annual basis, this service was previously provided by Council staff with some reimbursement provided by the State.

#### 4.1.5 User fees and Charges

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change      |                |
|---|---|-----------------------------|-------------|----------------|
|   |   |                             | \$'000      | %              |
| Aquatic and Leisure Centre fees and charges | 7,632                                   | 7,621                       | (11)        | (0.14)%        |
| Building and Planning permits and fees      | 152                                     | 149                         | (3)         | (1.97)%        |
| Child Day Care charges                      | 1,234                                   | 1,314                       | 80          | 6.48%          |
| Community halls and events                  | 305                                     | 297                         | (8)         | (2.62)%        |
| Delivered meals charges                     | 438                                     | 356                         | (82)        | (18.72)%       |
| Engineering services' fees                  | 137                                     | 201                         | 64          | 46.72%         |
| Functions Centre charges                    | 129                                     | 114                         | (15)        | (11.63)%       |
| Home care charges                           | 443                                     | 357                         | (86)        | (19.41)%       |
| Immunisation fees                           | 254                                     | 254                         | -           | 0.00%          |
| Local laws fees                             | 1,983                                   | 2,145                       | 162         | 8.17%          |
| Planned Activity Group fees and charges     | 100                                     | 91                          | (9)         | (9.00)%        |
| Sports ground rentals income                | 225                                     | 199                         | (26)        | (11.56)%       |
| Transfer station tipping fees               | 6,029                                   | 6,066                       | 37          | 0.61%          |
| Other fees and charges                      | 677                                     | 492                         | (185)       | (27.33)%       |
| <b>Total user fees and Charges</b>          | <b>19,738</b>                           | <b>19,656</b>               | <b>(82)</b> | <b>(0.42)%</b> |

User fees are forecast to decrease by \$0.08 million or 0.42% from forecast 2018/2019 to budget 2019/2020. Council aim to keep the price for services accessible by all and remain affordable by not increasing the unit price of 24% of Councils individual fees and charges from prior year.

- Children's services centres are funded by a combination of fees paid from parents and the Child Care Subsidy System (CCSS). The increase reflects the higher utilisation in this however the actual split will be determined by individual enrolments.
- Delivered meals fees are expected to reduce due the increasing availability of other meal options for clients.
- Home care fees are reducing for Commonwealth Home Support Package (CHSP) clients due to a reduction in funding that allows Council to deliver subsidised services to clients.
- Council also aim to ensure that local laws are enforced and Local law occupation permits at construction sites are expected to increase by \$0.05 million due to greater enforcement and compliance, and parking meter fees by \$0.07 million due to the installation of new meters across the municipality.
- Function Centre income will be impacted by the development of the Ivanhoe library and cultural hub.



#### 4.1.6 Contributions income

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 % |                |
|--|---|-----------------------------|--------------------|----------------|
| Public Open Space – contributions        | 4,800                                   | 4,500                       | (300)              | (6.25)%        |
| Contributions for capital works projects | 465                                     | 367                         | (98)               | (20.18)%       |
| Contributions for initiative projects    | -                                       | 40                          | 40                 | 100%           |
| Other contributions                      | 312                                     | 335                         | 23                 | 7.37%          |
| <b>Total contributions income</b>        | <b>5,577</b>                            | <b>5,242</b>                | <b>(335)</b>       | <b>(6.01)%</b> |

Contributions relate to monies paid by property developers towards public open space, monies paid by local sporting clubs/organisations to contribute towards capital works projects and contributions to other operational programs.

Contributions are projected to decrease by \$0.34 million or 6.01% compared to 2018/2019 which is primarily due to a budgeted \$0.30 million reduction in public open space contributions. A number of major property developments occurred within the municipality over the last two financial years. These developments are now heading towards completion and fewer major property developments are expected in 2019/2020.

Contributions for capital works projects (sporting clubs, etc.) is likely to decrease in 2019/2020 to \$0.37 million compared to \$0.47 million in the forecast. The contributions projected for 2019/2020 relate to the Eaglemont Tennis club Accessibility works, Montmorency Park North Oval surface - full renovation & nets, All Seasons Cricket Pitch, and Malahang Reserve Soccer Pitch upgrades.

#### 4.1.7 Interest income

|                              | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 % |                 |
|------------------------------|---|-----------------------------|--------------------|-----------------|
| Interest from sporting clubs | 7                                       | 4                           | (3)                | (42.86)%        |
| Interest on investments      | 3,050                                   | 2,494                       | (556)              | (18.23)%        |
| <b>Total interest income</b> | <b>3,057</b>                            | <b>2,498</b>                | <b>(559)</b>       | <b>(18.29)%</b> |

Interest income is predominantly made up of the interest received on Council's cash holdings in bank accounts and term deposits. Interest income is projected to decrease by \$0.56 million as Council spends a significant portion of its cash reserves on Capital Works.

#### 4.1.8 Rental income

|                               | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 % |              |
|-------------------------------|---|-----------------------------|--------------------|--------------|
| Recycling centre rental       | 726                                     | 748                         | 22                 | 3.03%        |
| Residential/commercial rental | 1,603                                   | 1,783                       | 180                | 11.23%       |
| <b>Total rental income</b>    | <b>2,329</b>                            | <b>2,531</b>                | <b>202</b>         | <b>8.67%</b> |

Property rental is increasing in part due to new residential land holdings becoming available for rent, and existing rental properties are expected to have CPI increases applied upon annual reviews.

#### 4.1.9 Net gain on disposal of property, infrastructure, plant and equipment

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 % |                 |
|--|---|-----------------------------|--------------------|-----------------|
| <b>Property, infrastructure, plant and equipment</b>                               |   |                             |                    |                 |
| Proceeds from sale of assets   | 1,421                                   | 4,827                       | 3,406              | 239.69%         |
| Less: Written down value of assets disposed  | (1,066)                                 | (4,662)                     | (3,596)            | (337.34)%       |
| <b>Total net gain on disposal of property, infrastructure, plant and equipment</b> | <b>355</b>                              | <b>165</b>                  | <b>(190)</b>       | <b>(53.52)%</b> |

Proceeds from the sale of Council's assets (individual property sales) is often ad-hoc in nature and will fluctuate from year to year. In 2019/2020 Council has budgeted \$4.83 million to reflect the proceeds expected from strategic land sales in the city. It also includes proceeds from the planned cyclical replacement of heavy plant & vehicle fleet. The written down value of assets sold is estimated to be \$4.66 million, which relates to both land and heavy plant & vehicle fleet.

#### 4.1.10 Other income

|                                 | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 % |                 |
|---------------------------------|---|-----------------------------|--------------------|-----------------|
| Sale of right-of-ways           | 146                                     | 100                         | (46)               | (31.51)%        |
| Sale of surplus parcels of land | 131                                     | 20                          | (111)              | (84.73)%        |
| Sponsorship                     | 65                                      | 26                          | (39)               | (60.00)%        |
| Vehicle contributions           | 315                                     | 393                         | 78                 | 24.76%          |
| Workcover reimbursements        | 88                                      | 28                          | (60)               | (68.18)%        |
| Other revenue                   | 777                                     | 95                          | (682)              | (87.77)%        |
| <b>Total other income</b>       | <b>1,522</b>                            | <b>662</b>                  | <b>(860)</b>       | <b>(56.50)%</b> |

Small surplus parcels of land (includes drainage reserves and council reserves) are sold as opportunities present with adjoining owners, and this will vary from year to year.

Other revenues have been derived in 2018/2019 that are one-off in nature:

- Transition support of \$0.36 million for moving to Centralised Annual Valuations.
- Cost recovery of \$0.17 million for work on North East Link transport advocacy.
- Relief funding of \$0.11 million for increasing recycling disposal costs from the Department of Environment, Land, Water and Planning.

#### 4.1.1.1 Employee costs

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|--|---|-----------------------------|------------------|--------------|
| Wages and salaries                           | 53,927                                  | 55,294                      | 1,367            | 2.53%        |
| Annual leave and loading                     | 4,769                                   | 4,993                       | 224              | 4.70%        |
| Long service leave                           | 1,816                                   | 1,898                       | 82               | 4.52%        |
| Superannuation                               | 5,261                                   | 5,463                       | 202              | 3.84%        |
| WorkCover                                    | 1,696                                   | 1,765                       | 69               | 4.07%        |
| Other on costs                               | 696                                     | 636                         | (60)             | (8.62)%      |
| Less: Capitalised labour (on costs included) | (875)                                   | (1,336)                     | (461)            | (52.69)%     |
| <b>Total employee costs</b>                  | <b>67,290</b>                           | <b>68,713</b>               | <b>1,423</b>     | <b>2.11%</b> |

Employee costs include all labour related expenditure such as wages, salaries, and on-cost (allowances, leave entitlements, employer superannuation, etc.). Employee costs are forecast to increase by 2.11% or \$1.42 million compared to forecast 2018/2019. This increase relates to the following key factors:

- The continuation of Council's Enterprise Agreement and the associated pay increases (2.10% for budget 2019/20);
- The equivalent full time (EFT) increment of 22.91 EFT to reflect the growing demand for Council services and the increased staffing requirement to manage the significant capital works program of \$64.35 million. Partially offset by a higher rate of capitalised labour.

| Services & Initiatives  | EFT<br>Growth | Budget<br>Impact<br>\$'000 |
|---|---------------|----------------------------|
| <b>Capital works</b> – assist delivering Capital Works Program (budget 2019/2020 \$64.35 million)   | 4.79          | 227                        |
| <b>Climate action program</b> – allocate resources to continue reduce organisational carbon emissions including green collar internship (2 EFTs).                                   | 4.60          | 436                        |
| <b>Transport initiative</b> – Council's ongoing transport initiatives, including advocacy as a result of the North East Link construction   | 3.00          | 339                        |
| <b>Social enterprise</b> – pursue opportunities for our most vulnerable people facing barriers to employment  | 4.00          | -                          |
| <b>Digital transformation</b> – implement Customer Services and Digital Communication strategies to effectively address customer queries and ensure our community is well informed. | 4.42          | 476                        |
| Business operational requirements   | 2.10          | -                          |
| <b>Total EFT Growth</b>   | <b>22.91</b>  | <b>1,478</b>               |

#### 4.1.12 Materials and services

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|---|---|-----------------------------|------------------|--------------|
| Advertising                                       | 280                                     | 253                         | (27)             | (9.64)%      |
| Auditing Services                                 | 178                                     | 167                         | (11)             | (6.18)%      |
| Building and Planning charges and government fees | 286                                     | 376                         | 90               | 31.47%       |
| Child care expenses                               | 108                                     | 98                          | (10)             | (9.26)%      |
| Contractor costs                                  | 20,900                                  | 21,172                      | 272              | 1.30%        |
| General materials and supplies                    | 4,491                                   | 4,398                       | (93)             | (2.07)%      |
| Insurances  | 931                                     | 1,064                       | 133              | 14.29%       |
| Plant and motor vehicle operating                 | 2,599                                   | 2,648                       | 49               | 1.89%        |
| Printing, stationary and external communications  | 926                                     | 882                         | (44)             | (4.75)%      |
| Program costs                                     | 1,784                                   | 1,450                       | (334)            | (18.72)%     |
| Staff training and equipment                      | 1,196                                   | 1,286                       | 90               | 7.53%        |
| Sundry expenses                                   | 346                                     | 336                         | (10)             | (2.89)%      |
| Waste disposal general                            | 7,463                                   | 7,816                       | 353              | 4.73%        |
| Other   | 1,754                                   | 1,968                       | 214              | 12.20%       |
| <b>Total materials and services</b>               | <b>43,242</b>                           | <b>43,914</b>               | <b>672</b>       | <b>1.55%</b> |

Materials and services are projected to increase by \$0.67 million or 1.55% from forecast 2018/2019 to budget 2019/2020.

- Contractor costs
  - Agency labour hire is expected to decrease by \$0.24 million as we expect more positions to be filled by Council staff (this is an offset by employee costs in 4.1.11).
  - In 2019/2020 Council will be embarking on a full upgrade of its enterprise resource planning system which will result in an additional \$0.39 million contractor costs in the transitional period. The project will be running over a few years and operating costs for two systems will be incurred.
  - The 2019/2020 Initiatives program will result in a \$0.26 million increase on contractor spend.
- Insurances are expected to increase by \$0.13 million due to premium increase for public liability and building insurance.
- Program costs
  - Home and community care program costs are decreasing \$0.16 million due to a reduction in Commonwealth Home Support Package (CHSP) funding, this includes funding for Vulnerable Persons (\$0.07 million), Volunteer Co-ordination (\$0.02 million), Minor Capital (\$0.05 million) and Quality Improvement (\$0.01 million). This is offset by a reduction in Grants income and user's fees and charges.
  - The Banyule Service Promise will result in increased expenditure of \$0.12 million as customer focus improvements are implemented and measurement and reporting processes are put in place.
  - A general decrease of \$0.14 million is expected for program costs as savings have been found in service delivery costs.

- Waste disposal is increasing due to the introduction of e-waste regulations in 2019/2020 and also general price increases.
- Other expenses
  - Ivanhoe Aquatic is investing in new gym equipment resulting in additional \$0.11 million of lease payments to commence in 2019/2020.
  - Court enquiry costs are expected to increase by \$0.11 million for collection of outstanding infringements.

#### 4.1.13 Utility charges

|                              | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|------------------------------|---|-----------------------------|------------------|--------------|
| Gas and electricity          | 2,545                                   | 2,572                       | 27               | 1.06%        |
| Public street lighting       | 521                                     | 538                         | 17               | 3.26%        |
| Telecommunications           | 316                                     | 335                         | 19               | 6.01%        |
| Water                        | 1,121                                   | 1,123                       | 2                | 0.18%        |
| <b>Total utility charges</b> | <b>4,503</b>                            | <b>4,568</b>                | <b>65</b>        | <b>1.44%</b> |

Gas and electricity charges are subject to contracted rates, a new contract was signed in early 2018/2019 which will see marginal increases for 2019/2020 and a reduction in electricity and gas rates for the following years.

Telecommunication charges are increasing due to the need for increased connectivity to provide better customer service.

#### 4.1.14 Depreciation and amortisation

|  | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %             |
|--|---|-----------------------------|------------------|---------------|
| <b>Depreciation</b>                        |   |                             |                  |               |
| Infrastructure                             | 11,709                                  | 12,254                      | 545              | 4.65%         |
| Property                                   | 3,227                                   | 3,551                       | 324              | 10.04%        |
| Plant & equipment                          | 5,232                                   | 5,368                       | 136              | 2.60%         |
| <b>Total depreciation</b>                  | <b>20,168</b>                           | <b>21,173</b>               | <b>1,005</b>     | <b>4.98%</b>  |
| <b>Amortisation</b>                        |   |                             |                  |               |
| Leasehold improvements                     | 54                                      | 54                          | -                | -             |
| Software                                   | 237                                     | 312                         | 75               | 31.65%        |
| <b>Total amortisation</b>                  | <b>291</b>                              | <b>366</b>                  | <b>75</b>        | <b>25.77%</b> |
| <b>Total depreciation and amortisation</b> | <b>20,459</b>                           | <b>21,539</b>               | <b>1,080</b>     | <b>5.28%</b>  |

Depreciation and amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life. This includes Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.08 million for the budget 2019/2020 financial year is due mainly to the completion of the budget 2019/2020 capital works program and the full year effect of depreciation on the 2018/2019 capital works programs.

#### 4.1.15 Borrowing costs

|                              | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %              |
|------------------------------|---|-----------------------------|------------------|----------------|
| Interest on borrowings       | 2,546                                   | 2,457                       | (89)             | (3.50)%        |
| <b>Total borrowing costs</b> | <b>2,546</b>                            | <b>2,457</b>                | <b>(89)</b>      | <b>(3.50)%</b> |

Borrowing costs relate to interest charged by financial institutions on borrowed funds. The planned reduction in borrowing costs relates to the repayment of principal balance on our existing loans.

#### 4.1.16 Donation expenditure

|                                      | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|--------------------------------------|---|-----------------------------|------------------|--------------|
| Community Information Diamond Valley | 53                                      | 89                          | 36               | 67.92%       |
| Community Services grants            | 218                                     | 210                         | (8)              | (3.67)%      |
| Other donations                      | 332                                     | 324                         | (8)              | (2.41)%      |
| <b>Total donation expenditure</b>    | <b>603</b>                              | <b>623</b>                  | <b>20</b>        | <b>3.32%</b> |

Donation expenditure is often ad-hoc in nature and fluctuates from year to year depending on the number of donations required during the year.

#### 4.1.17 Contribution expense

|                                   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %            |
|-----------------------------------|---|-----------------------------|------------------|--------------|
| Shopping Centres                  | 1,167                                   | 1,167                       | -                | -            |
| YMCA                              | 100                                     | 100                         | -                | -            |
| Yarra Plenty Regional Library     | 4,617                                   | 4,729                       | 112              | 2.43%        |
| Other                             | 2,556                                   | 3,019                       | 463              | 18.11%       |
| <b>Total contribution expense</b> | <b>8,440</b>                            | <b>9,015</b>                | <b>575</b>       | <b>6.81%</b> |

Contribution expense is projected to increase by \$0.58 million compared to forecast 2018/2019. This is mainly due to the final instalment to the construction of the Sport Precinct at La Trobe University.

#### 4.1.18 Other expenses

|   | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %              |
|---|---|-----------------------------|------------------|----------------|
| Bad and doubtful debts                            | 151                                     | 162                         | 11               | 7.28%          |
| Councillor allowances                             | 330                                     | 327                         | (3)              | (0.91)%        |
| Fire Services Property Levy on Council properties | 150                                     | 175                         | 25               | 16.67%         |
| Lease costs                                       | 63                                      | 69                          | 6                | 9.52%          |
| Operating lease rental                            | 449                                     | 475                         | 26               | 5.79%          |
| Other   | 735                                     | 606                         | (129)            | (17.55)%       |
| <b>Total other expenses</b>                       | <b>1,878</b>                            | <b>1,814</b>                | <b>(64)</b>      | <b>(3.41)%</b> |

Reduction in multiple small areas:

- Doctors' fees for WorkCover is projected to be less due to WorkCover claims made (\$0.02 million)
- Photocopying and printing costs reducing due to stronger electronic processes resulting in changes to paper usage (\$0.02 million)

## 4.2 Balance Sheet comparison

For the two years ending 30 June 2020

|   | Notes | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %               |
|---|-------|---|-----------------------------|------------------|-----------------|
| <b>Assets</b>                               |       |   |                             |                  |                 |
| <b>Current assets</b>                       |       |   |                             |                  |                 |
| Cash and cash equivalents                   |       | 21,401                                  | 14,808                      | (6,593)          | (30.81)%        |
| Trade and other receivables                 |       | 10,286                                  | 10,346                      | 60               | 0.58%           |
| Other financial assets                      |       | 85,605                                  | 59,235                      | (26,370)         | (30.80)%        |
| Inventories                                 |       | 51                                      | 51                          | -                | -               |
| Other assets                                |       | 1,373                                   | 1,373                       | -                | -               |
| <b>Total current assets</b>                 | 4.2.1 | <b>118,716</b>                          | <b>85,813</b>               | <b>(32,903)</b>  | <b>(27.72)%</b> |
| <b>Non-current assets</b>                   |       |   |                             |                  |                 |
| Trade and other receivables                 |       | 270                                     | 270                         | -                | -               |
| Investments                                 |       | 3,473                                   | 3,473                       | -                | -               |
| Property, infrastructure, plant & equipment |       | 1,613,776                               | 1,650,732                   | 36,956           | 2.29%           |
| Investment property                         |       | 12,115                                  | 12,115                      | -                | -               |
| Intangible assets                           |       | 2,550                                   | 3,738                       | 1,188            | 46.59%          |
| <b>Total non-current assets</b>             | 4.2.2 | <b>1,632,184</b>                        | <b>1,670,328</b>            | <b>38,144</b>    | <b>2.34%</b>    |
| <b>Total assets</b>                         |       | <b>1,750,900</b>                        | <b>1,756,141</b>            | <b>5,241</b>     | <b>0.30%</b>    |
| <b>Liabilities</b>                          |       |   |                             |                  |                 |
| <b>Current liabilities</b>                  |       |   |                             |                  |                 |
| Trade and other payables                    |       | 13,965                                  | 14,288                      | 323              | 2.31%           |
| Trust funds and deposits                    |       | 2,180                                   | 2,180                       | -                | -               |
| Provisions                                  |       | 14,989                                  | 15,463                      | 474              | 3.16%           |
| Interest bearing loans and borrowings       | 4.2.5 | 1,544                                   | 1,672                       | 128              | 8.29%           |
| <b>Total current liabilities</b>            | 4.2.3 | <b>32,678</b>                           | <b>33,603</b>               | <b>925</b>       | <b>2.83%</b>    |
| <b>Non-current liabilities</b>              |       |   |                             |                  |                 |
| Provisions                                  |       | 1,198                                   | 1,198                       | -                | -               |
| Trust funds and deposits                    |       | 817                                     | 817                         | -                | -               |
| Interest bearing loans and borrowings       | 4.2.5 | 32,739                                  | 31,067                      | (1,672)          | (5.11)%         |
| <b>Total non-current liabilities</b>        | 4.2.4 | <b>34,754</b>                           | <b>33,082</b>               | <b>(1,672)</b>   | <b>(4.81)%</b>  |
| <b>Total liabilities</b>                    |       | <b>67,432</b>                           | <b>66,685</b>               | <b>(747)</b>     | <b>(1.11)%</b>  |
| <b>Net assets</b>                           |       | <b>1,683,468</b>                        | <b>1,689,456</b>            | <b>5,988</b>     | <b>0.36%</b>    |
| <b>Equity</b>                               |       |   |                             |                  |                 |
| Accumulated surplus                         |       | 487,065                                 | 516,606                     | 29,541           | 6.07%           |
| Reserves                                    | 4.3.1 | 1,196,403                               | 1,172,850                   | (23,553)         | (1.97)%         |
| <b>Total equity</b>                         | 4.3.2 | <b>1,683,468</b>                        | <b>1,689,456</b>            | <b>5,988</b>     | <b>0.36%</b>    |



#### 4.2.1 Total current assets

Current assets includes all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, and other assets. Total cash and other financial assets (investments longer than three months) is forecast to decrease by \$32.96 million to \$74.04 million as a result of funding a large portion of the capital works program from cash reserves. Council plans to invest \$64.35 million in capital works projects representing an increment of 24.34% from 2018/2019 forecast. The significant project being funded is the major facility development of Ivanhoe Library and Cultural Hub.

#### 4.2.2 Total non-current assets

Non-current assets include trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. The \$38.14 million increase in this balance is mainly attribute to the net result of the capital works programs (\$64.35 million of total capital works less the depreciation of assets \$21.54 million and \$4.66 million of the written down value of motor vehicles and properties sold that were held as a non-current asset).

#### 4.2.3 Total current liabilities

Trade and other payable are those to whom Council owes money as at 30 June. The amounts owing are expected to increase by \$0.33 million or 2.31% consistent with CPI increases and Council budgeting to minimise the expenditure of materials and services in budget 2019/2020.

Provisions include accrued long service leave, annual leave and annual leave loading owed to employees. These employee entitlements are expected to increase by \$0.47 million due to a combination of increasing pay rates in line with the enterprise agreement (2.1% increase for budget 2019/2020 which commences on 1 July 2019) and an expected increase in leave entitlements that staff have not yet taken.

#### 4.2.4 Total non-current liabilities

Non-current provisions and trust funds and deposits are not expected to vary during the year.

Repayments of interest bearing loans and borrowings are expected to be paid in line with repayment schedules.

#### 4.2.5 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

|   | Forecast<br>Actual<br>2018/19<br>\$ | Budget<br>2019/20<br>\$ |
|---|-------------------------------------|-------------------------|
| Amount borrowed as at 30 June of the prior year | 35,743,774                          | 34,283,381              |
| Amount proposed to be borrowed                  | -                                   | -                       |
| Amount projected to be redeemed                 | (1,460,393)                         | (1,544,411)             |
| Amount of borrowings as at 30 June              | 34,283,381                          | 32,738,970              |

Council has not budgeted any new borrowings during the next four years. It is projected that \$1.54 million will be redeemed during 2019/2020 as per repayment schedules.

## **4.3 Statement of changes in Equity**

### **4.3.1 Reserves**

Council maintains reserves of separately identified funds to meet specific purposes in the future and for which there is no existing liability. These amounts are transferred to and from the accumulated surplus. Two of these reserves are statutory reserves, meaning that the funds must remain available for a specific purpose (Public Open Space and Off-Street Car Parking). The remaining reserves are discretionary and while not restricted, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes

During 2019/2020 \$18.64 million is budgeted to be transferred to reserve for future purposes including expenditure on plant and equipment, public open space and asset renewal reserves.

It is also anticipated to transfer \$42.19 million from the reserves to fund parts of the capital works program and financing activities.

### **4.3.2 Equity**

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.
- Asset revaluation reserves which represents the difference between the previously recorded value of the assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future. These reserves are transferred to/from the accumulated surplus.

Total equity is projected to increase by \$5.99 million as a result of Council's net profit.

#### 4.4 Statement of Cash Flows comparison

For the two years ending 30 June 2020

|   | Notes | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %                |
|---|-------|---|-----------------------------|------------------|------------------|
|   |       | Inflows<br>(Outflows)                   | Inflows<br>(Outflows)       |                  |                  |
| <b>Cash flows from operating activities</b>                         |       |   |                             |                  |                  |
| <b>Receipts:</b>  |       |   |                             |                  |                  |
| Rates and charges   |       | 101,628                                 | 103,181                     | 1,553            | 1.53%            |
| Grants - operating  |       | 11,423                                  | 10,806                      | (617)            | (5.40)%          |
| Grants - capital  |       | 5,723                                   | 3,297                       | (2,426)          | (42.39)%         |
| Statutory fees and fines  |       | 10,030                                  | 10,461                      | 431              | 4.30%            |
| User fees and charges   |       | 20,629                                  | 19,663                      | (966)            | (4.68)%          |
| Contributions - monetary  |       | 5,580                                   | 5,242                       | (338)            | (6.06)%          |
| Interest received   |       | 3,997                                   | 2,565                       | (1,432)          | (35.83)%         |
| Rental income   |       | 2,315                                   | 2,529                       | 214              | 9.24%            |
| Other receipts  |       | 1,522                                   | 662                         | (860)            | (56.50)%         |
| <b>Payments:</b>  |       |   |                             |                  |                  |
| Employee costs  |       | (67,409)                                | (68,056)                    | (647)            | (0.96)%          |
| Materials and services  |       | (42,140)                                | (43,774)                    | (1,634)          | (3.88)%          |
| Other payments  |       | (15,424)                                | (16,020)                    | (596)            | (3.86)%          |
| <b>Net cash provided by operating activities</b>                    | 4.4.1 | <b>37,874</b>                           | <b>30,556</b>               | <b>(7,318)</b>   | <b>(19.32)%</b>  |
| <b>Cash flows from investing activities</b>                         |       |   |                             |                  |                  |
| Payments for property, infrastructure, plant and equipment          |       | (51,092)                                | (62,845)                    | (11,753)         | (23.00)%         |
| Payments for intangible assets                                      |       | (656)                                   | (1,500)                     | (844)            | (128.66)%        |
| Proceeds from sale of property, infrastructure, plant and equipment |       | 1,421                                   | 4,827                       | 3,406            | 239.69%          |
| Net redemption of financial assets                                  |       | 34,445                                  | 26,370                      | (8,075)          | (23.44)%         |
| <b>Net cash (used in) investing activities</b>                      | 4.4.2 | <b>(15,882)</b>                         | <b>(33,148)</b>             | <b>(17,266)</b>  | <b>108.71%</b>   |
| <b>Cash flows from financing activities</b>                         |       |   |                             |                  |                  |
| Borrowing costs - interest  |       | (2,557)                                 | (2,457)                     | 100              | 3.91%            |
| Repayment of borrowings   |       | (1,460)                                 | (1,544)                     | (84)             | (5.75)%          |
| <b>Net cash (used in) financing activities</b>                      | 4.4.3 | <b>(4,017)</b>                          | <b>(4,001)</b>              | <b>16</b>        | <b>0.40%</b>     |
| <b>Net increase/(decrease) in cash &amp; cash equivalents</b>       |       | <b>17,975</b>                           | <b>(6,593)</b>              | <b>(24,568)</b>  | <b>(136.68)%</b> |
| Cash and cash equivalents at the beginning of the financial year    |       | 3,426                                   | 21,401                      | 17,975           | 524.66%          |
| <b>Cash and cash equivalents at the end of the financial year</b>   |       | <b>21,401</b>                           | <b>14,808</b>               | <b>(6,593)</b>   | <b>(30.81)%</b>  |

## **4. Notes to the financial statements**

### **4.4.1 Net cash flows provided by operating activities**

The net cash flow from operating activities has decreased by \$7.32 million when compared to 2018/2019 forecast. The budgeted total revenue to be generated from operational activities has reduced in areas such as grants, interest on investments and contributions.

Employee costs (attributed to salary increases) and materials and services (contracts with suppliers and increases in initiatives) will increase on forecast in both the cash payments expected and the overall expenditure incurred, with some variances noted due to accruals recorded at year end. These decreases in cash provided by operating activities are partially offset by an increase in the cash expected to be generated from Rates and Charges.

Also refer to section 4.1 Comprehensive Income Statement Comparison.

### **4.4.2 Net cash flows used in investing activities**

The net cash flow decrease from investing activities of \$17.27 million is the result of an increase in capital works expenditure (refer to section 5.1), expected proceeds from asset sales, and a reduction in term deposit investments to maintain a stable cash and cash equivalent balance.

### **4.4.3 Net cash flows used in financing activities**

According with Council's Debt Management Strategic Plan, Council continue to review opportunities for debt redemption whilst retaining liquidity goals. For budget 2019/2020 the total principal repayment is \$1.54 million and borrowing costs (interest) is \$2.46 million.

## 5. Capital works program and initiatives program

### 5.1 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the budget 2019/2020 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

#### 5.1.1 Capital works program comparison

|                     | Forecast<br>Actual<br>2018/19<br>\$'000 | Budget<br>2019/20<br>\$'000 | Change<br>\$'000 | %             |
|---------------------|---|-----------------------------|------------------|---------------|
| Infrastructure      | 16,778                                  | 23,428                      | 6,650            | 39.64%        |
| Property            | 24,520                                  | 32,826                      | 8,306            | 33.87%        |
| Plant and equipment | 9,630                                   | 6,576                       | (3,054)          | (31.71)%      |
| Other assets        | 164                                     | 15                          | (149)            | (90.85)%      |
| Intangible assets   | 656                                     | 1,500                       | 844              | 128.66%       |
| <b>Total</b>        | <b>51,748</b>                           | <b>64,345</b>               | <b>12,597</b>    | <b>24.34%</b> |

In the 2019/2020 financial year, Council plans to invest \$64.35 million to capital works projects which include \$56.49 million of new capital projects and \$7.86 million of projects carried forward from the forecast 2018/2019 financial year. The funding is increased by 24.34% from the 2018/2019's forecast to deliver an array of capital projects that will take shape across the City.

#### Infrastructure assets (\$23.43 million)

Infrastructure includes road, bridges, footpaths, kerb and channel, drainage, parks and gardens, open space and streetscapes, off street car parks and other structures. Council will manage \$20.84 million to renew and upgrade the infrastructure assets across the City, and \$2.59 million on new and expansion infrastructure projects.

For the 2019/2020 year, \$9.37 million will be expended on road projects. The more significant projects include footpath reactive program \$1.72 million, roads rehabilitation works \$2.11 million, Streetscape renewal projects \$2.03 million including Rosanna Village precinct streetscape renewal stage 2, \$1.84 million (including \$0.24 million carried forward from 2018/2019), and \$0.26 million will be expended on car parks. \$2.10 million will be expended on drainage projects.

\$11.21 million will be expended on parks and gardens. \$1.80 million is planned to be invested on park pathways and pedestrian bridges including \$1.23 million to renew and upgrade Darebin creek trail (including \$0.23 million carried forward from 2018/2019), \$1.21 million on park lighting including \$0.81 million to improve sporting field lighting in Seddon reserve, Simms Road lighting, Elder Street Soccer pitch and Yulong Reserve- Bundoora bowling club (approx. \$0.20 million each). Council planned to invest \$1.77 million on irrigation system in parks, and the significant project is Montmorency Parks north oval surface renovation, \$1.43 million, \$0.65 million on practice nets / cages and synthetic sports pitches including \$0.18 million to add new courts at St Mary's Tennis Club. \$2.00 million from the State Government, and \$0.30 million from Council as carry forward will be invested in Olympic Park Program of Projects. In addition, Council will also spend \$0.76 million on replacing and upgrade of eight playgrounds.

**Property (\$32.83 million)**

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions. In the 2019/2020 year, Council will expend \$31.83 million on building and building improvement projects, and \$1.00 million on land improvement.

The more significant projects include major facility development such as \$18.40 million investment (including \$3.40 million carry forwards from 2018/2019) to Ivanhoe Library and Cultural Hub, the redevelopment of Nets stadium including additional courts \$2.36 million. Council's major pavilion redevelopment includes Banyule flat reserve \$1.90 million (including \$0.80 carried forward from 2018/2019), De Winton Park Pavilion - female friendly change rooms and pavilion \$0.75 million, Willinda Park - female friendly change rooms \$0.50 million, and Glenauburn Reserve - female friendly change rooms & social room expansion \$1.01 million. Solar panels investment is \$0.79 million in 2019/2020. The associated in-house labour cost on property section is estimated to be \$1.11 million.

**Plant and equipment (\$6.58 million)**

Plant and equipment includes plant, machinery and equipment, motor vehicles, computers and telecommunications. The \$5.41 million funding is allocated to purchasing motor vehicles and heavy plant to reflect the ongoing cyclical replacement of light and heavy vehicle fleet. The renewal and upgrade Council's plant & equipment and furniture & fitting are \$0.79 million and \$0.38 million respectively.

**Intangible assets (\$1.50 million)**

In 2019/2020, Council will continuously roll out the digital transformation project, and invest \$1.50 million in IT improvements.

### 5.1.2 Summary of capital works program

|                     | Budget<br>2019/20<br>\$'000 | Asset expenditure types |                   |                     |               | Summary of Funding Sources |                               |                        |
|---------------------|-----------------------------|-------------------------|-------------------|---------------------|---------------|----------------------------|-------------------------------|------------------------|
|                     |                             | Renewal<br>\$'000       | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>cash<br>\$'000  | Government<br>grant<br>\$'000 | Contribution<br>\$'000 |
| Infrastructure      | 23,428                      | 13,945                  | 6,894             | 1,695               | 894           | 12,378                     | 2,824                         | 7,266                  |
| Property            | 32,826                      | 12,436                  | 19,145            | -                   | 1,245         | 30,532                     | 2,100                         | 194                    |
| Plant and equipment | 6,576                       | 5,665                   | 711               | -                   | 200           | 6,576                      | -                             | -                      |
| Other assets        | 15                          | -                       | -                 | 15                  | -             | 15                         | -                             | -                      |
| Intangible assets   | 1,500                       | 1,350                   | 150               | -                   | -             | 1,500                      | -                             | -                      |
| <b>Total</b>        | <b>64,345</b>               | <b>33,396</b>           | <b>26,900</b>     | <b>1,710</b>        | <b>2,339</b>  | <b>51,001</b>              | <b>4,924</b>                  | <b>8,420</b>           |

#### Asset renewal (\$33.40 million), upgrade (\$26.90 million), expansion (\$1.71 million), and new assets (\$2.34 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

#### Council cash (\$51.00 million)

Council cash includes the funds generated from its operating activities (revenue), proceeds from sale of assets, and cash reserves, which is used as the major funding source for the capital works program. (\$51.00 million in 2019/2020) The significant projects funded by Council cash including

- Ivanhoe Library and Cultural Hub \$18.40 million (including \$3.40 million carried forward from 2018/2019)
- Most roads projects including Local Roads Resurfacing, Footpath replacement and streetscape renewal projects. a total of \$8.39 million
- Drainage improvement projects \$2.02 million
- Council fleet replacement program \$5.41 million; and
- Digital transformation \$1.50 million

**Government Grants - Capital (\$4.92 million)**

Capital grants include all monies received from State and Commonwealth sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for Roads to Recovery projects (\$0.49 million), \$1.50 million to assist Council to redevelop the Nets Stadium, and a total of \$0.60 million to support Council's pavilion upgrades. Delivery of Olympic Park Program of projects (\$2.00 million) is funded from the State Government.

The government grant includes \$2.11 million of funding paid in advance in 2018/2019, and \$ 2.81million in 2019/2020.

**Contribution (\$8.42 million)**

The contributions from community is expected to be \$0.37 million in the 2019/2020 financial year. Council has cash set aside from prior years' capital contribution for the purpose of improving Public Open Space. In 2019/2020, \$8.05 million will be invested in Council's parks and gardens, playground, and building projects. The significant projects are Montmorency Parks North Oval surface renovation \$1.36 million, and \$1.23 million to renew and upgrade Darebin Creek Trail.



### 5.1.3 Capital works program Budget 2019/2020 detail categories with funding source

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P           |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------------|
| <b>ARTS COLLECTION</b>   |                             |                   |                   |                     |               |                           |                               |                        |             |
| Arts Collection  | 15                          | -                 | -                 | 15                  | -             | 15                        | -                             | -                      | People      |
| <b>TOTAL ARTS COLLECTION</b>   | <b>15</b>                   | <b>-</b>          | <b>-</b>          | <b>15</b>           | <b>-</b>      | <b>15</b>                 | <b>-</b>                      | <b>-</b>               |             |
| <b>PLANT AND EQUIPMENT</b>   |                             |                   |                   |                     |               |                           |                               |                        |             |
| Ivanhoe Aquatic Pool Plant Replacement Program                           | 75                          | 75                | -                 | -                   | -             | 75                        | -                             | -                      | Place       |
| Olympic Leisure Centre Pool Plant Replacement Program                    | 40                          | 40                | -                 | -                   | -             | 40                        | -                             | -                      | Place       |
| WaterMarc Pool Plant Replacement Program                                 | 65                          | 65                | -                 | -                   | -             | 65                        | -                             | -                      | Place       |
| Replacement of Mechanical Plant and Equipment of Buildings               | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place       |
| Replacement of Mechanical Plant and Equipment, WaterMarc                 | 200                         | 140               | 60                | -                   | -             | 200                       | -                             | -                      | Place       |
| Mobile Remote Control 6 Column Hoist                                     | 75                          | 75                | -                 | -                   | -             | 75                        | -                             | -                      | Performance |
| Information Technology and AV Equipment Purchase                         | 280                         | -                 | 280               | -                   | -             | 280                       | -                             | -                      | Performance |
| <b>TOTAL PLANT AND EQUIPMENT</b>   | <b>785</b>                  | <b>445</b>        | <b>340</b>        | <b>-</b>            | <b>-</b>      | <b>785</b>                | <b>-</b>                      | <b>-</b>               |             |
| <b>FREEHOLD BUILDING<br/>Air Conditioner</b>                             |                             |                   |                   |                     |               |                           |                               |                        |             |
| 460 Lower Heidelberg Rd replace air conditioning throughout the building | 150                         | 150               | -                 | -                   | -             | 150                       | -                             | -                      | Place       |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Air Con Replacement - Tenancy 4 226 Upper Heidelberg Road, Ivanhoe     | 40                          | 40                | -                 | -                   | -             | 40                        | -                             | -                      | Place  |
| Air Con Replacement - Tenancy 1,2,3 226 Upper Heidelberg Road, Ivanhoe | 62                          | 62                | -                 | -                   | -             | 62                        | -                             | -                      | Place  |
| Air Conditioner Program  | 150                         | 150               | -                 | -                   | -             | 150                       | -                             | -                      | Place  |
| <b>Total Building Air Conditioner</b>                                  | <b>402</b>                  | <b>402</b>        | -                 | -                   | -             | <b>402</b>                | -                             | -                      |        |
| <b>Aquatic and Leisure Centres</b>                                     |                             |                   |                   |                     |               |                           |                               |                        |        |
| WaterMarc Slide Paint External   | 100                         | 100               | -                 | -                   | -             | 100                       | -                             | -                      | Place  |
| <b>Total Building Aquatic and Leisure Centres</b>                      | <b>100</b>                  | <b>100</b>        | -                 | -                   | -             | <b>100</b>                | -                             | -                      |        |
| <b>Pavilions</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Olympic Park Pavilion - design - Olympic Park Program of Projects      | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place  |
| Greensborough War Memorial Park Pavilion Change Rooms - Design         | 25                          | 13                | 13                | -                   | -             | 25                        | -                             | -                      | Place  |
| Yulong Reserve West Change Rooms - Design                              | 25                          | 13                | 13                | -                   | -             | 25                        | -                             | -                      | Place  |
| Banyule Flats Reserve - pavilion construction                          | 1,100                       | 600               | 500               | -                   | -             | 1,100                     | -                             | -                      | Place  |
| Eaglemont Tennis Club Pavilion Accessibility Works - Stage 1 & 2       | 238                         | 119               | 119               | -                   | -             | 128                       | -                             | 110                    | People |
| Binnak Park Pavilion Upgrade - Design                                  | 100                         | 50                | 50                | -                   | -             | 100                       | -                             | -                      | Place  |
| Warringal Park Pavilion - female friendly change rooms                 | 170                         | 85                | 85                | -                   | -             | 170                       | -                             | -                      | People |

| <b>Project Description</b>   | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Renewal<br/>\$'000</b> | <b>Upgrade<br/>\$'000</b> | <b>Expansion<br/>\$'000</b> | <b>New<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Government<br/>Grant<br/>\$'000</b> | <b>Contribution<br/>\$'000</b> | <b>P</b> |
|--|--------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|------------------------------------|--|--------------------------------|----------|
| De Winton Park Pavilion - female friendly change rooms and pavilion upgrade                            | 750                                  | 375                       | 375                       | -                           | -                     | 350                                | 400                                    | -                              | People   |
| Willinda Park - female friendly change rooms construction - SRV  | 500                                  | 250                       | 250                       | -                           | -                     | 400                                | 100                                    | -                              | People   |
| Glenauburn Reserve - female friendly change rooms & social room expansion - SRV                        | 1,010                                | 505                       | 505                       | -                           | -                     | 910                                | 100                                    | -                              | People   |
| <b>Total Pavilions</b>   | <b>3,968</b>                         | <b>2,059</b>              | <b>1,909</b>              | <b>-</b>                    | <b>-</b>              | <b>3,258</b>                       | <b>600</b>                             | <b>110</b>                     |          |
| <b>Flooring</b>  |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Flooring Program   | 88                                   | 88                        | -                         | -                           | -                     | 88                                 | -                                      | -                              | Place    |
| The great hall floor replacement - replace the parquetry floor in the great hall at the Centre Ivanhoe | 160                                  | 160                       | -                         | -                           | -                     | 160                                | -                                      | -                              | Place    |
| <b>Total Flooring</b>  | <b>248</b>                           | <b>248</b>                | <b>-</b>                  | <b>-</b>                    | <b>-</b>              | <b>248</b>                         | <b>-</b>                               | <b>-</b>                       |          |
| <b>Solar Panels</b>  |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Solar Program for Community Buildings  | 600                                  | -                         | -                         | -                           | 600                   | 600                                | -                                      | -                              | Planet   |
| Climate Action Program - Solar Panels over exiting Car Parks   | 100                                  | -                         | -                         | -                           | 100                   | 100                                | -                                      | -                              | Planet   |
| Climate Action Program - Solar Batteries   | 90                                   | -                         | -                         | -                           | 90                    | 90                                 | -                                      | -                              | Planet   |
| <b>Total Solar Panels</b>  | <b>790</b>                           | <b>-</b>                  | <b>-</b>                  | <b>-</b>                    | <b>790</b>            | <b>790</b>                         | <b>-</b>                               | <b>-</b>                       |          |
| <b>Energy Plan</b>   |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Council Buildings energy efficiency (internal)   | 225                                  | 113                       | 113                       | -                           | -                     | 225                                | -                                      | -                              | Planet   |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Climate Action Program - Energy Efficiency enhancements across Council buildings  | 85                          | 43                | 43                | -                   | -             | 85                        | -                             | -                      | Planet |
| Council Building Environmentally Sustainable Design (ESD) Improvement Program- ESD initial survey and improvements of buildings | 40                          | -                 | 40                | -                   | -             | 40                        | -                             | -                      | Planet |
| <b>Total Energy Plan</b>  | <b>350</b>                  | <b>155</b>        | <b>195</b>        | <b>-</b>            | <b>-</b>      | <b>350</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Roof</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| The Centre Ivanhoe  | 350                         | 350               | -                 | -                   | -             | 350                       | -                             | -                      | Place  |
| Simms Road Pavilion Verandah over West Decking  | 92                          | 92                | -                 | -                   | -             | 45                        | -                             | 47                     | Place  |
| Ivanhoe Municipal Offices roof replacement  | 350                         | 350               | -                 | -                   | -             | 350                       | -                             | -                      | Place  |
| <b>Total Roof</b>   | <b>792</b>                  | <b>792</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>745</b>                | <b>-</b>                      | <b>47</b>              |        |
| <b>Electrical Works</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Electrical Works Program  | 150                         | 150               | -                 | -                   | -             | 150                       | -                             | -                      | Place  |
| <b>Total Electrical Works</b>   | <b>150</b>                  | <b>150</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>150</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Fit Out and Refurbishments</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Warrawee Park Preschool Upgrade   | 50                          | 25                | 25                | -                   | -             | 50                        | -                             | -                      | Place  |
| Watsonia Preschool Upgrade  | 20                          | 10                | 10                | -                   | -             | 20                        | -                             | -                      | Place  |
| Joyce Avenue Babies Yard Upgrade  | 30                          | 30                | -                 | -                   | -             | 30                        | -                             | -                      | Place  |
| Fit Out and Refurbishment Program   | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place  |
| Bundoora Community Hall and Annexe - Renewal and refurbishment  | 230                         | 115               | 115               | -                   | -             | 230                       | -                             | -                      | Place  |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Construction of a time keepers box at War Memorial Park                                | 30                          | -                 | -                 | -                   | 30            | 30                        | -                             | -                      | Place  |
| Replacement of existing coachers box at War Memorial Park - Material Cost Contribution | 10                          | 10                | -                 | -                   | -             | 10                        | -                             | -                      | Place  |
| Watsonia Neighbourhood House - Upgrade of toilet to meet disability access standards   | 60                          | 30                | 30                | -                   | -             | 60                        | -                             | -                      | Place  |
| Shop 48 The Harmony Centre – Infrastructure Improvements                               | 55                          | 28                | 28                | -                   | -             | 55                        | -                             | -                      | Place  |
| Rethink Centre Building Compliance with Building Code of Australia                     | 65                          | 33                | 33                | -                   | -             | 65                        | -                             | -                      | Place  |
| Waste Recovery Centre Deck Repairs and Suspended Slab Preventative Maintenance         | 70                          | 70                | -                 | -                   | -             | 70                        | -                             | -                      | Place  |
| Repair works to rectify ceiling failure within the Material Recycling Centre           | 150                         | 150               | -                 | -                   | -             | 150                       | -                             | -                      | Place  |
| Greensborough Historical Society Refurbishment - Planning/Design                       | 20                          | 20                | -                 | -                   | -             | 20                        | -                             | -                      | Place  |
| Refurbish Ivanhoe Office stair case toilets  | 100                         | 100               | -                 | -                   | -             | 100                       | -                             | -                      | Place  |
| Operational Depot admin and staff facility improvements                                | 60                          | 30                | 30                | -                   | -             | 60                        | -                             | -                      | Place  |
| <b>Total Fit Out and Refurbishments</b>  | <b>1,000</b>                | <b>690</b>        | <b>280</b>        | <b>-</b>            | <b>30</b>     | <b>1,000</b>              | <b>-</b>                      | <b>-</b>               |        |
| <b>Access</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Community Facilities Accessibility Improvements  | 120                         | 80                | 40                | -                   | -             | 120                       | -                             | -                      | People |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P     |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------|
| <b>Total Access</b>   | <b>120</b>                  | <b>80</b>         | <b>40</b>         | -                   | -             | <b>120</b>                | -                             | -                      |       |
| <b>Painting</b>   |                             |                   |                   |                     |               |                           |                               |                        |       |
| Painting Program  | 29                          | 29                | -                 | -                   | -             | 29                        | -                             | -                      | Place |
| 92 Albion Crescent, Greensborough                           | 22                          | 22                | -                 | -                   | -             | 22                        | -                             | -                      | Place |
| <b>Total Painting</b>                                       | <b>51</b>                   | <b>51</b>         | -                 | -                   | -             | <b>51</b>                 | -                             | -                      |       |
| <b>Public Toilet</b>  |                             |                   |                   |                     |               |                           |                               |                        |       |
| Design for future years                                     | 50                          | 25                | 25                | -                   | -             | 50                        | -                             | -                      | Place |
| Montmorency Shopping Centre                                 | 200                         | 100               | 100               | -                   | -             | 200                       | -                             | -                      | Place |
| <b>Total Public Toilet</b>                                  | <b>250</b>                  | <b>125</b>        | <b>125</b>        | -                   | -             | <b>250</b>                | -                             | -                      |       |
| <b>Major Facilities</b>                                     |                             |                   |                   |                     |               |                           |                               |                        |       |
| Community Learning Hub, Ivanhoe Library                     | 15,000                      | 5,250             | 9,750             | -                   | -             | 15,000                    | -                             | -                      | Place |
| NETS stadium redevelopment/additional courts - Construction | 2,360                       | 708               | 1,652             | -                   | -             | 860                       | 1,500                         | -                      | Place |
| Rosanna Library Upgrade - Design                            | 200                         | 60                | 140               | -                   | -             | 200                       | -                             | -                      | Place |
| <b>Total Major Facilities</b>                               | <b>17,560</b>               | <b>6,018</b>      | <b>11,542</b>     | -                   | -             | <b>16,060</b>             | <b>1,500</b>                  | -                      |       |
| <b>Plumbing</b>   |                             |                   |                   |                     |               |                           |                               |                        |       |
| Plumbing Program  | 80                          | 80                | -                 | -                   | -             | 80                        | -                             | -                      | Place |
| <b>Total Plumbing</b>                                       | <b>80</b>                   | <b>80</b>         | -                 | -                   | -             | <b>80</b>                 | -                             | -                      |       |
| <b>Property</b>   |                             |                   |                   |                     |               |                           |                               |                        |       |
| Strategic Property  | 150                         | -                 | -                 | -                   | 150           | 150                       | -                             | -                      | Place |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| <b>Total Property</b>   | <b>150</b>                  | -                 | -                 | -                   | <b>150</b>    | <b>150</b>                | -                             | -                      |        |
| <b>Labour Capitalisation</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Labour cost associated to building capital works projects                           | 315                         | 315               | -                 | -                   | -             | 315                       | -                             | -                      | -      |
| Labour Capitalisation - Construction Management of capital works                    | 687                         | 687               | -                 | -                   | -             | 687                       | -                             | -                      | -      |
| Labour Capitalisation - Additional resourcing to deliver the Climate Action Program | 106                         | 106               | -                 | -                   | -             | 106                       | -                             | -                      | -      |
| <b>Total Building Labour Capitalisation</b>   | <b>1,108</b>                | <b>1,108</b>      | -                 | -                   | -             | <b>1,108</b>              | -                             | -                      |        |
| <b>TOTAL FREEHOLD BUILDING</b>  | <b>27,118</b>               | <b>12,058</b>     | <b>14,090</b>     | <b>0</b>            | <b>970</b>    | <b>24,861</b>             | <b>2,100</b>                  | <b>157</b>             |        |
| <b>FURNITURE AND FITTINGS</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Leisure Centres Equipment, Fixtures and fittings renewal                            | 205                         | 205               | -                 | -                   | -             | 205                       | -                             | -                      | Place  |
| Council Chamber's Furniture   | 150                         | 100               | 50                | -                   | -             | 150                       | -                             | -                      | Place  |
| Community Halls - Replacement of Furniture  | 30                          | 30                | -                 | -                   | -             | 30                        | -                             | -                      | People |
| <b>TOTAL FURNITURE AND FITTINGS</b>   | <b>385</b>                  | <b>335</b>        | <b>50</b>         | <b>-</b>            | <b>-</b>      | <b>385</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>DRAINAGE Improvement Design and Construction</b>                                 |                             |                   |                   |                     |               |                           |                               |                        |        |
| Drainage Acceleration Program   | 160                         | 48                | 112               | -                   | -             | 160                       | -                             | -                      | Planet |
| Kenilworth Pde ROW drainage improvements  | 260                         | 78                | 182               | -                   | -             | 260                       | -                             | -                      | Planet |
| Flood mitigation works at 7 Flintoff Street Greensborough Multi Deck Car Park       | 80                          | 40                | 40                | -                   | -             | 80                        | -                             | -                      | Planet |

| <b>Project Description</b>  | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Renewal<br/>\$'000</b> | <b>Upgrade<br/>\$'000</b> | <b>Expansion<br/>\$'000</b> | <b>New<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Government<br/>Grant<br/>\$'000</b> | <b>Contribution<br/>\$'000</b> | <b>P</b> |
|---|--------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|------------------------------------|--|--------------------------------|----------|
| Lower Plenty drain catchment - Main Road Construction Stage 2   | 400                                  | 200                       | 200                       | -                           | -                     | 400                                | -                                      | -                              | Planet   |
| Installation of new GPT - Arthur Streeton reserve - Design  | 20                                   | 5                         | 15                        | -                           | -                     | 20                                 | -                                      | -                              | Planet   |
| Gresswell Nature Conservation (NCR) reserve GPT/WSUD - Construct  | 260                                  | -                         | 65                        | -                           | 195                   | 180                                | 80                                     | -                              | Planet   |
| St Helena Catchment - Hydraulic Analysis  | 40                                   | 10                        | 30                        | -                           | -                     | 40                                 | -                                      | -                              | Planet   |
| <b>Total Drainage Improvement Design and Construction</b>   | <b>1,220</b>                         | <b>381</b>                | <b>644</b>                | <b>-</b>                    | <b>195</b>            | <b>1,140</b>                       | <b>80</b>                              | <b>-</b>                       |          |
| <b>Minor Works and Hot Spots</b>  |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Minor Drainage Works. Minor pipe augmentations and associated pit improvements to address localised drainage issues | 100                                  | 50                        | 25                        | 25                          | -                     | 100                                | -                                      | -                              | Planet   |
| Drainage Hot Spots. Pit replacements and modifications to improve stormwater capture.                               | 50                                   | 30                        | 20                        | -                           | -                     | 50                                 | -                                      | -                              | Planet   |
| Drainage Rehabilitation Design  | 50                                   | 50                        | -                         | -                           | -                     | 50                                 | -                                      | -                              | Planet   |
| Drainage Rehabilitation Construction  | 150                                  | 150                       | -                         | -                           | -                     | 150                                | -                                      | -                              | Planet   |
| <b>Total Drainage Minor Works and Hot Spots</b>   | <b>350</b>                           | <b>280</b>                | <b>45</b>                 | <b>25</b>                   | <b>-</b>              | <b>350</b>                         | <b>-</b>                               | <b>-</b>                       |          |
| <b>TOTAL DRAINAGE</b>   | <b>1,570</b>                         | <b>661</b>                | <b>689</b>                | <b>25</b>                   | <b>195</b>            | <b>1,490</b>                       | <b>80</b>                              | <b>-</b>                       |          |
| <b>PARKS AND GARDENS Bridge</b>   |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Board walk replacement, Irvine Road, Chelsworth park  | 150                                  | 150                       | -                         | -                           | -                     | 145                                | -                                      | 5                              | Place    |
| George Court Bridge Design  | 50                                   | 50                        | -                         | -                           | -                     | 50                                 | -                                      | 0                              | Place    |
| Willowbank Grove bridge (half cost)   | 90                                   | 90                        | -                         | -                           | -                     | 0                                  | -                                      | 90                             | Place    |



| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Wilson Reserve Bridge - Replacement of Deck                                  | 55                          | 55                | -                 | -                   | -             | 0                         | -                             | 55                     | Place  |
| <b>Total Parks Bridge</b>  | <b>345</b>                  | <b>345</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>195</b>                | <b>-</b>                      | <b>150</b>             |        |
| <b>Irrigation and Drainage</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Technology Renewals - Controller Upgrades                                    | 28                          | 5                 | 23                | -                   | -             | -                         | -                             | 28                     | Planet |
| Irrigation renewal Program   | 90                          | 90                | -                 | -                   | -             | -                         | -                             | 90                     | Planet |
| Water Conservation - Banyule Billabong                                       | 30                          | 15                | 15                | -                   | -             | 30                        | -                             | -                      | Planet |
| Montmorency Park North Oval Surface - Full Renovation & Nets                 | 1,430                       | 358               | 1,072             | -                   | -             | -                         | -                             | 1,430                  | Planet |
| Redmond Court Wetland - Upgrade and Boardwalk Design                         | 35                          | 18                | 18                | -                   | -             | 35                        | -                             | -                      | Planet |
| Repairs to Dam at Dalvida Bushland Reserve                                   | 28                          | 14                | 14                | -                   | -             | -                         | -                             | 28                     | Planet |
| Construction of spoon drains around War Memorial Park                        | 80                          | 10                | 70                | -                   | -             | -                         | -                             | 80                     | Planet |
| Ivanhoe town Hall Irrigation System - Design and Construction                | 50                          | 10                | 40                | -                   | -             | 50                        | -                             | -                      | Planet |
| <b>Total Irrigation and Drainage</b>   | <b>1,771</b>                | <b>519</b>        | <b>1,252</b>      | <b>-</b>            | <b>-</b>      | <b>115</b>                | <b>-</b>                      | <b>1,656</b>           |        |
| <b>Synthetic Sports Pitches</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| All Seasons Cricket Pitch Replacement - 50% matching contribution from Clubs | 100                         | 100               | -                 | -                   | -             | -                         | -                             | 100                    | Place  |
| 5 a Side Soccer Pitch - Malahang Reserve                                     | 170                         | -                 | -                 | -                   | 170           | -                         | 50                            | 120                    | Place  |
| Disc Golf - Warringal Parklands  | 30                          | -                 | -                 | -                   | 30            | -                         | -                             | 30                     | Place  |
| Greensborough Bowling Club - Replace Canopy on Court 2                       | 48                          | 48                | -                 | -                   | -             | 28                        | -                             | 20                     | Place  |
| Rosanna Tennis Club Upgrade - Design   | 20                          | 10                | 10                | -                   | -             | 20                        | -                             | -                      | Place  |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Bundoora Tennis Club  | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place  |
| St Mary's Tennis Club - additional courts<br>- Construction             | 180                         | -                 | -                 | 180                 | -             | 180                       | -                             | -                      | Place  |
| Banyule Tennis Strategy Implementation -<br>Chelsworth Park             | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place  |
| <b>Total Synthetic Sports Pitches</b>                                   | <b>648</b>                  | <b>258</b>        | <b>10</b>         | <b>180</b>          | <b>200</b>    | <b>328</b>                | <b>50</b>                     | <b>270</b>             |        |
| <b>Practice Nets/Cage</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Loyola Reserve Multi Purpose Nets - SRV                                 | 400                         | 400               | -                 | -                   | -             |                           | 100                           | 300                    | Place  |
| <b>Total Practice Nets/Cage</b>   | <b>400</b>                  | <b>400</b>        | -                 | -                   | -             | -                         | <b>100</b>                    | <b>300</b>             |        |
| <b>Park Furniture</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Parks furniture replacement   | 30                          | 30                | -                 | -                   | -             | -                         | -                             | 30                     | Place  |
| Barbeque Replacement Program  | 25                          | 25                | -                 | -                   | -             | -                         | -                             | 25                     | Planet |
| Drinking fountains  | 40                          | 10                | 30                | -                   | -             | -                         | -                             | 40                     | Planet |
| Active Recreation Facilities in Open<br>Space                           | 30                          | -                 | -                 | -                   | 30            | -                         | -                             | 30                     | People |
| Corporate signage for parks   | 30                          | 10                | 20                | -                   | -             | -                         | -                             | 30                     | Place  |
| <b>Total Park Furniture</b>   | <b>155</b>                  | <b>75</b>         | <b>50</b>         | -                   | <b>30</b>     | -                         | -                             | <b>155</b>             |        |
| <b>Park Fencing</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Park Fencing Replacement Program  | 70                          | 70                | -                 | -                   | -             | -                         | -                             | 70                     | People |
| Replace fencing in front of Bundoora<br>Scout Hall                      | 30                          | 30                | -                 | -                   | -             | -                         | -                             | 30                     | People |
| Viewbank Tennis Club - Fence Renewal                                    | 47                          | 47                | -                 | -                   | -             | 27                        | -                             | 20                     | People |
| Fence along Beverley road at Warringal<br>parkland (marching girl area) | 15                          | -                 | -                 | -                   | 15            | -                         | -                             | 15                     | People |
| <b>Total Park Fencing</b>   | <b>162</b>                  | <b>147</b>        | -                 | -                   | <b>15</b>     | <b>27</b>                 | -                             | <b>135</b>             |        |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| <b>Retaining Wall</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Renewal of Retaining Walls - Open Space  | 50                          | 50                | -                 | -                   | -             | -                         | -                             | 50                     | People |
| <b>Total Park Retaining Wall</b>   | <b>50</b>                   | <b>50</b>         | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>-</b>                  | <b>-</b>                      | <b>50</b>              |        |
| <b>Park Pathways</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Reserves and Bushland - Renewal of Trails and Pathways   | 50                          | 50                | -                 | -                   | -             | -                         | -                             | 50                     | Planet |
| Yandel Reserve Entrance Pathway Construction and Lighting Upgrade  | 20                          | 10                | 10                | -                   | -             | -                         | -                             | 20                     | Place  |
| Renewal of Feeder Paths  | 50                          | 50                | -                 | -                   | -             | -                         | -                             | 50                     | Place  |
| Plenty River Shared Trail feeder path Design/CHMP  | 50                          | 10                | 40                | -                   | -             | -                         | -                             | 50                     | Place  |
| Plenty River Feeder Trail From Allima Avenue, Yallambie - Design/CHMP  | 90                          | -                 | -                 | 90                  | -             | -                         | -                             | 90                     | Place  |
| Shared Trail (Bicycle) - Off Road Development- Creation of new and improved shared trail "feeder" paths. Connecting Main Yarra Trail from Banyule Rd | 50                          | -                 | -                 | 50                  | -             | -                         | -                             | 50                     | Place  |
| New Reserve Path program in order to complete missing links  | 50                          | -                 | -                 | 50                  | -             | -                         | -                             | 50                     | Place  |
| Montmorency Path - Between Napier Crescent and Kirwana Grove - Feasibility Study   | 30                          | -                 | 15                | 15                  | -             | -                         | -                             | 30                     | Place  |
| Shared Path Program - Darebin Creek Trail  | 1,000                       | 500               | 500               | -                   | -             | -                         | -                             | 1,000                  | Place  |
| <b>Total Park Pathways</b>   | <b>1,390</b>                | <b>620</b>        | <b>565</b>        | <b>205</b>          | <b>-</b>      | <b>-</b>                  | <b>-</b>                      | <b>1,390</b>           |        |
| <b>Park Lighting</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P           |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------------|
| Seddon Reserve Sports Field Lighting -<br>West Ivanhoe Sporting Club<br>Construction   | 200                         | 100               | 100               | -                   | -             | -                         | -                             | 200                    | Performance |
| Elder Street Soccer Pitch Lighting<br>Construct  | 200                         | 100               | 100               | -                   | -             | -                         | -                             | 200                    | Performance |
| Heidelberg Park Lighting Construction -<br>SRV   | 200                         | 100               | 100               | -                   | -             | -                         | 100                           | 100                    | Performance |
| Yulong reserve - Bundoora bowling club<br>lights   | 160                         | -                 | 160               | -                   | -             | -                         | -                             | 160                    | Performance |
| Aminya Reserve - Lighting Upgrade at<br>Car Park Construction  | 15                          | 8                 | 8                 | -                   | -             | -                         | -                             | 15                     | Performance |
| Simms Road Lighting Construction   | 210                         | 105               | 105               | -                   | -             | -                         | -                             | 210                    | Performance |
| Partingtons Flat Lighting - Design   | 50                          | 25                | 25                | -                   | -             | -                         | -                             | 50                     | Performance |
| Ford Park South Oval Lighting - Design   | 50                          | 50                | -                 | -                   | -             | -                         | -                             | 50                     | Performance |
| Public lighting pole replacement and<br>change to new technology and/or solar<br>powered lighting in council sports fields<br>identified by condition reports. | 50                          | 25                | 25                | -                   | -             | -                         | -                             | 50                     | Planet      |
| Castlereagh Place Feeder Path Lighting<br>Project  | 20                          | 10                | 10                | -                   | -             | -                         | -                             | 20                     | Performance |
| Solar lighting in fenced off lead dog<br>exercise areas - Malcolm Blair Reserve  | 50                          | -                 | -                 | -                   | 50            | -                         | -                             | 50                     | Performance |
| <b>Total Park Lighting</b>   | <b>1,205</b>                | <b>523</b>        | <b>633</b>        | <b>-</b>            | <b>50</b>     | <b>-</b>                  | <b>100</b>                    | <b>1,105</b>           |             |
| <b>Parks Other</b>   |                             |                   |                   |                     |               |                           |                               |                        |             |
| Kalparrin Gardens Park Master Plan<br>Implementation - Completion of Pathway<br>Construction   | 500                         | 300               | 100               | 100                 | -             | -                         | -                             | 500                    | People      |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Aminya Reserve Picnic Area & Path and Lighting Upgrade  | 186                         | 93                | 93                | -                   | -             | -                         | -                             | 186                    | People |
| Delta Reserve Bike Education Track  | 100                         | -                 | -                 | 100                 | -             | -                         | -                             | 100                    | Place  |
| Malahang reserve Improvement Plan - Water Sensitive Urban Design Car Park (WSUD) - Construction | 250                         | 250               | -                 | -                   | -             | -                         | -                             | 250                    | Place  |
| De Winton Reserve - Cricket Nets Renewal - Construction   | 250                         | 125               | 125               | -                   | -             | -                         | -                             | 250                    | Place  |
| Dog Park Improvements - Malcolm Blair Reserve   | 25                          | 10                | 15                | -                   | -             | -                         | -                             | 25                     | Place  |
| Olympic Park Program of Projects  | 2,000                       | 1,000             | 1,000             | -                   | -             | -                         | 2,000                         | -                      | Place  |
| Watsonia RSL - Commemorative Project  | 8                           | 4                 | 4                 | -                   | -             | -                         | -                             | 8                      | Place  |
| Park Refresh project 10 sites   | 200                         | 200               | -                 | -                   | -             | -                         | -                             | 200                    | Place  |
| <b>Total Parks Other</b>  | <b>3,519</b>                | <b>1,982</b>      | <b>1,337</b>      | <b>200</b>          | <b>-</b>      | <b>-</b>                  | <b>2,000</b>                  | <b>1,519</b>           |        |
| <b>Labour Capitalisation</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Labour cost associated to parks capital works projects  | 135                         | 135               | -                 | -                   | -             | 135                       | -                             | -                      | -      |
| Labour Capitalisation - Construction Management of capital works                                | 294                         | 294               | -                 | -                   | -             | 294                       | -                             | -                      | -      |
| <b>Total Parks Labour Capitalisation</b>  | <b>429</b>                  | <b>429</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>429</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>TOTAL PARKS AND GARDENS</b>  | <b>10,074</b>               | <b>5,348</b>      | <b>3,846</b>      | <b>585</b>          | <b>295</b>    | <b>1,095</b>              | <b>2,250</b>                  | <b>6,730</b>           |        |
| <b>PLAYGROUNDS</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Ivanhoe Park  | 150                         | 150               | -                 | -                   | -             | -                         | -                             | 150                    | People |
| Fotini Gardens  | 60                          | 60                | -                 | -                   | -             | -                         | -                             | 60                     | People |
| Stanton crescent reserve  | 45                          | 45                | -                 | -                   | -             | -                         | -                             | 45                     | People |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Fell Reserve  | 120                         | 120               | -                 | -                   | -             | -                         | -                             | 120                    | People |
| Milford Reserve   | 75                          | 75                | -                 | -                   | -             | -                         | -                             | 75                     | People |
| Gilmour Rise Reserve (Banfield Terrace Reserve)   | 90                          | 90                | -                 | -                   | -             | -                         | -                             | 90                     | People |
| Kalista Park  | 90                          | 90                | -                 | -                   | -             | -                         | -                             | 90                     | People |
| Macleod Village Green Upgrade   | 125                         | 63                | 63                | -                   | -             | -                         | -                             | 125                    | People |
| <b>TOTAL PLAYGROUNDS</b>  | <b>755</b>                  | <b>693</b>        | <b>63</b>         | <b>-</b>            | <b>-</b>      | <b>-</b>                  | <b>-</b>                      | <b>755</b>             |        |
| <b>ROADS, STREETS, BRIDGES<br/>Bicycle</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Ivanhoe Activity Centre - Bicycle facilities<br>- Construction  | 20                          | -                 | 20                | -                   | -             | 20                        | -                             | -                      | Place  |
| <b>Total Roads Bicycle</b>  | <b>20</b>                   | <b>-</b>          | <b>20</b>         | <b>-</b>            | <b>-</b>      | <b>20</b>                 | <b>-</b>                      | <b>-</b>               |        |
| <b>Footpath</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Footpath Reactive Program   | 1,720                       | 1,720             | -                 | -                   | -             | 1,720                     | -                             | -                      | People |
| New Footpath Program - Design   | 10                          | -                 | -                 | 10                  | -             | 10                        | -                             | -                      | People |
| New Footpath Program - Connecting<br>Townsend Street and Lower Heidelberg<br>Road (through non-trafficable road<br>reserve) | 40                          | -                 | -                 | 40                  | -             | 40                        | -                             | -                      | People |
| New Footpath Program - Connecting<br>existing path at Watsonia North<br>Preschool to Elwers Street                          | 10                          | -                 | -                 | 10                  | -             | 10                        | -                             | -                      | People |
| New Footpath Program - Bonds Road<br>between Rosehill Road and Old Eltham<br>Road   | 130                         | -                 | -                 | 130                 | -             | 130                       | -                             | -                      | People |
| Footpath Along Lower Plenty Road at<br>Arthur Streeton Reserve - Construction   | 145                         | -                 | -                 | 145                 | -             | 145                       | -                             | -                      | People |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| <b>Total Footpath</b>  | <b>2,055</b>                | <b>1,720</b>      | -                 | <b>335</b>          | -             | <b>2,055</b>              | -                             | -                      |        |
| <b>Infrastructure for Pedestrians</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Yarra St, Heidelberg - Children's crossing<br>- Construct  | 45                          | 10                | 35                | -                   | -             | 45                        | -                             | -                      | People |
| Pacific Dr, Heidelberg Heights -<br>Reconstruction of intersection at Ramu<br>Pde - Design and construction                                | 25                          | 5                 | 20                | -                   | -             | 25                        | -                             | -                      | People |
| Prospect Rd, Rosanna - Reconstruction<br>of intersection at Beetham Pde - Design<br>and construction                                       | 25                          | 5                 | 20                | -                   | -             | 25                        | -                             | -                      | People |
| Construction of new crossing at<br>Chapman Street  | 60                          | -                 | -                 | 60                  | -             | 60                        | -                             | -                      | People |
| The construction of two new school<br>crossings in The Ridgeway, Ivanhoe and<br>May Street, Macleod  | 55                          | -                 | -                 | 55                  | -             | 55                        | -                             | -                      | People |
| Waterdale Road, Ivanhoe - Installation of<br>raised pavement at the pedestrian<br>operated signal and installation of four<br>speed signs. | 65                          | -                 | -                 | 65                  | -             | 65                        | -                             | -                      | People |
| <b>Total Infrastructure for Pedestrians</b>  | <b>275</b>                  | <b>20</b>         | <b>75</b>         | <b>180</b>          | -             | <b>275</b>                | -                             | -                      |        |
| <b>Localised Traffic Infrastructure</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Ailsa Gr, Ivanhoe - Improve vehicular<br>turns at Tate St - Construct  | 50                          | 15                | 35                | -                   | -             | 50                        | -                             | -                      | People |
| Mount St, Eaglemont - Traffic speed<br>reduction measure at The Eyrie - Design<br>and construct  | 25                          | 5                 | 20                | -                   | -             | 25                        | -                             | -                      | People |
| Installation of speed cushions at Brown St<br>and Hodgson St   | 30                          | -                 | -                 | 30                  | -             | 30                        | -                             | -                      | People |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Sharpes Road, Watsonia - speed reduction measures   | 60                          | -                 | -                 | -                   | 60            | 60                        | -                             | -                      | People |
| Road Reserve Safety Fence Renewal   | 60                          | 60                | -                 | -                   | -             | 60                        | -                             | -                      | People |
| <b>Total Localised Traffic Infrastructure</b>   | <b>225</b>                  | <b>80</b>         | <b>55</b>         | <b>30</b>           | <b>60</b>     | <b>225</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Area Wide Treatments</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Calendonias Dr, Eltham North - Traffic speed and volume control measures - Design and construction        | 40                          | 10                | 30                | -                   | -             | 40                        | -                             | -                      | People |
| Kenmare St, Watsonia - Traffic speed and volume control measures - construction stage 2b                  | 40                          | 10                | 30                | -                   | -             | 40                        | -                             | -                      | People |
| Montmorency south primary school Parking and Traffic Management improvements Stage 2 & 3 - Design         | 40                          | 4                 | 20                | 16                  | -             | 40                        | -                             | -                      | People |
| Montmorency south primary school Parking and Traffic Management improvements Stage 1a & 1b - Construction | 160                         | 16                | 80                | 64                  | -             | 160                       | -                             | -                      | People |
| Bonds Road, Lower Plenty - Installation of Seven Sets of Road Cushions                                    | 100                         | -                 | -                 | 100                 | -             | 100                       | -                             | -                      | People |
| Weidlich Road – Traffic concerns around the Holy Trinity Catholic Primary School                          | 15                          | -                 | -                 | 15                  | -             | 15                        | -                             | -                      | People |
| Contract Design for speed reduction measures  | 50                          | -                 | -                 | 50                  | -             | 50                        | -                             | -                      | People |
| Maltravers Road, Ivanhoe East - Installation of Speed Reduction Measures - Design & Construct Stage I     | 240                         | -                 | -                 | 50                  | 190           | 240                       | -                             | -                      | People |
| Accessibility Improvements  | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | People |



| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| <b>Total Area Wide Treatments</b>   | <b>735</b>                  | <b>90</b>         | <b>160</b>        | <b>295</b>          | <b>190</b>    | <b>735</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Parking Demand Management</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Parking Management Program  | 185                         | 185               | -                 | -                   | -             | 185                       | -                             | -                      | Place  |
| <b>Total Parking Demand Management</b>  | <b>185</b>                  | <b>185</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>185</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Roads to Recovery</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Roads to Recovery Funding   | 494                         | 494               | -                 | -                   | -             | -                         | 494                           | -                      | Place  |
| <b>Total Roads to Recovery</b>  | <b>494</b>                  | <b>494</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>-</b>                  | <b>494</b>                    | <b>-</b>               |        |
| <b>Retaining Wall</b>   |                             |                   |                   |                     |               |                           |                               |                        |        |
| Renewal of Retaining Walls - Road Reserve   | 70                          | 70                | -                 | -                   | -             | 70                        | -                             | -                      | People |
| <b>Total Roads Retaining Wall</b>   | <b>70</b>                   | <b>70</b>         | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>70</b>                 | <b>-</b>                      | <b>-</b>               |        |
| <b>Sustainable Transport</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Lower Heidelberg Rd, Ivanhoe - Bus shelter west of Marshall St - Installation                                   | 20                          | 7                 | 13                | -                   | -             | 20                        | -                             | -                      | Place  |
| Watsonia Neighbourhood Centre - Audits for access for mobility scooters, cyclists and pedestrians - Scope works | 8                           | 1                 | 7                 | -                   | -             | 8                         | -                             | -                      | Place  |
| Lower Plenty shops - Audits for access for mobility scooters, cyclists and pedestrians - Scope works            | 8                           | 1                 | 7                 | -                   | -             | 8                         | -                             | -                      | Place  |
| Montmorency - Audits for access for mobility scooters, cyclists and pedestrians - Scope works                   | 15                          | 3                 | 12                | -                   | -             | 15                        | -                             | -                      | Place  |
| Bell Street Mall - Audits for access for mobility scooters, cyclists and pedestrians - Scope works              | 15                          | 3                 | 12                | -                   | -             | 15                        | -                             | -                      | Place  |

| Project Description  | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P     |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------|
| Development and implementation of a strategy for seats and shelters at bus stops.                            | 200                         | -                 | 50                | 150                 | -             | 200                       | -                             | -                      | Place |
| <b>Total Sustainable Transport</b>   | <b>265</b>                  | <b>15</b>         | <b>100</b>        | <b>150</b>          | <b>-</b>      | <b>265</b>                | <b>-</b>                      | <b>-</b>               |       |
| <b>Rehabilitation Works</b>  |                             |                   |                   |                     |               |                           |                               |                        |       |
| Anderson St Roundabouts  | 100                         | 100               | -                 | -                   | -             | 100                       | -                             | -                      | Place |
| Infrastructure Maintenance Works - Major Patching across the network   | 201                         | 201               | -                 | -                   | -             | 201                       | -                             | -                      | Place |
| Infrastructure maintenance works - kerb and channel replacement  | 118                         | 118               | -                 | -                   | -             | 118                       | -                             | -                      | Place |
| ROW287 - Para Rd to #67 Main Rd, Lower Plenty (Montmorency Main Road Shopping Centre) - Geotechnical Testing | 10                          | 5                 | 5                 | -                   | -             | 10                        | -                             | -                      | Place |
| Geoffrey Court Upgrade - Council Contribution to Special Charge Scheme                                       | 60                          | 10                | 20                | 20                  | 10            | 60                        | -                             | -                      | Place |
| Pedestrian Only Laneway/ROW Upgrade Program  | 40                          | 40                | -                 | -                   | -             | 40                        | -                             | -                      | Place |
| Laneway Rehabilitation Program   | 25                          | 25                | -                 | -                   | -             | 25                        | -                             | -                      | Place |
| Waterdale Rd - Jellicoe St to Banksia St, Ivanhoe  | 73                          | 73                | -                 | -                   | -             | 73                        | -                             | -                      | Place |
| Progress Rd - Ryans Road to Weidlich Rd, Eltham North  | 100                         | 100               | -                 | -                   | -             | 100                       | -                             | -                      | Place |
| Kallay Ct - Kambea Cr to Cul-De-Sac (N), Viewbank  | 23                          | 23                | -                 | -                   | -             | 23                        | -                             | -                      | Place |
| Brundage Ct - Southern Rd to Dead End (S), Heidelberg West   | 12                          | 12                | -                 | -                   | -             | 12                        | -                             | -                      | Place |
| Banksia St - Waterdale Rd to Osney Av (LC)&(RC), Heidelberg  | 77                          | 77                | -                 | -                   | -             | 77                        | -                             | -                      | Place |

| <b>Project Description</b>                                       | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Renewal<br/>\$'000</b> | <b>Upgrade<br/>\$'000</b> | <b>Expansion<br/>\$'000</b> | <b>New<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Government<br/>Grant<br/>\$'000</b> | <b>Contribution<br/>\$'000</b> | <b>P</b> |
|--|--------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|------------------------------------|--|--------------------------------|----------|
| Banksia St RC and LC - Osney Avenue to Oriel Rd, Heidelberg      | 152                                  | 152                       | -                         | -                           | -                     | 152                                | -                                      | -                              | Place    |
| Graham Rd - Warren Rd to Willa Av, Viewbank                      | 59                                   | 59                        | -                         | -                           | -                     | 59                                 | -                                      | -                              | Place    |
| Sylvan Ct - Clark Rd to Cul-De-Sac (S), Ivanhoe                  | 15                                   | 15                        | -                         | -                           | -                     | 15                                 | -                                      | -                              | Place    |
| Valentine St - Oriel Rd to Athelstane Gv, Ivanhoe                | 56                                   | 56                        | -                         | -                           | -                     | 56                                 | -                                      | -                              | Place    |
| Cremean Av - Bond St to Hawker St, Ivanhoe                       | 39                                   | 39                        | -                         | -                           | -                     | 39                                 | -                                      | -                              | Place    |
| Kurrajong Cr - Sellars St to Hakea St, Watsonia North            | 72                                   | 72                        | -                         | -                           | -                     | 72                                 | -                                      | -                              | Place    |
| Carolyn Cr - Gordon St to Cameroon Pde, Bundoora                 | 38                                   | 38                        | -                         | -                           | -                     | 38                                 | -                                      | -                              | Place    |
| Cole Crt - Carolyn Cr to Cul-De-Sac (N), Bundoora                | 12                                   | 12                        | -                         | -                           | -                     | 12                                 | -                                      | -                              | Place    |
| Lwr Plenty Rd - Lwr Plenty Rd to Kardinia Dr, Yallambie          | 37                                   | 37                        | -                         | -                           | -                     | 37                                 | -                                      | -                              | Place    |
| Kardinia Dr - Lwr Plenty Rd Service Rd to Binowee Ave, Yallambie | 49                                   | 49                        | -                         | -                           | -                     | 49                                 | -                                      | -                              | Place    |
| Graeme Av - Sherbourne Rd to Baldwin Av, Montmorency             | 48                                   | 48                        | -                         | -                           | -                     | 48                                 | -                                      | -                              | Place    |
| Plenty River Dr - Diamond Ck Rd to Avandina Cr, Greensborough    | 47                                   | 47                        | -                         | -                           | -                     | 47                                 | -                                      | -                              | Place    |
| Sherwood Rd - Marshall St to Studley Rd, Eaglemont               | 135                                  | 135                       | -                         | -                           | -                     | 135                                | -                                      | -                              | Place    |
| Victoria Av - Grandview Gr to Yarraview Pde, Rosanna             | 32                                   | 32                        | -                         | -                           | -                     | 32                                 | -                                      | -                              | Place    |
| Heriot Cl - Melissa Ct to Cul-De-Sac (N), Viewbank               | 14                                   | 14                        | -                         | -                           | -                     | 14                                 | -                                      | -                              | Place    |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P     |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------|
| Jacaranda Pl - Ironbark St to Cul-De-Sac (W), Viewbank      | 14                          | 14                | -                 | -                   | -             | 14                        | -                             | -                      | Place |
| Koora Ct - Tarcoola Dr to Cul-De-Sac (W), Yallambie         | 14                          | 14                | -                 | -                   | -             | 14                        | -                             | -                      | Place |
| Corvette St - Morobe St to Pacific Dr, Heidelberg West      | 29                          | 29                | -                 | -                   | -             | 29                        | -                             | -                      | Place |
| Dawn Ct - Rosemar Circuit to Cul-De-Sac (E), Viewbank       | 17                          | 17                | -                 | -                   | -             | 17                        | -                             | -                      | Place |
| Layton Ave - Sunderland Rise to Dead End (E), Greensborough | 10                          | 10                | -                 | -                   | -             | 10                        | -                             | -                      | Place |
| Kenna St - Waiora Rd to Grieve St, Macleod                  | 20                          | 20                | -                 | -                   | -             | 20                        | -                             | -                      | Place |
| Mundy St - Kenmare St to Ladd St, Watsonia                  | 25                          | 25                | -                 | -                   | -             | 25                        | -                             | -                      | Place |
| Morotai Pde - Altona St to Wewak Pde, Heidelberg West       | 29                          | 29                | -                 | -                   | -             | 29                        | -                             | -                      | Place |
| Kiers Ct - Graham Rd to Cul-De-Sac (S), Viewbank            | 22                          | 22                | -                 | -                   | -             | 22                        | -                             | -                      | Place |
| Derna St - Oriel Rd to Mulberry Pde, Heidelberg West        | 33                          | 33                | -                 | -                   | -             | 33                        | -                             | -                      | Place |
| Lodge St - Plenty Lane to Nepean St, Greensborough          | 24                          | 24                | -                 | -                   | -             | 24                        | -                             | -                      | Place |
| Paragrene Ct - Para Rd to Cul-De-Sac (W), Montmorency       | 14                          | 14                | -                 | -                   | -             | 14                        | -                             | -                      | Place |
| Oriel Rd - Bell St to Tobruk Ave, Heidelberg West           | 88                          | 88                | -                 | -                   | -             | 88                        | -                             | -                      | Place |
| Ratray Rd - Access to Sherbourne Rd, Montmorency            | 14                          | 14                | -                 | -                   | -             | 14                        | -                             | -                      | Place |
| St James Rd - Hawdon St to Dead End (E), Heidelberg         | 13                          | 13                | -                 | -                   | -             | 13                        | -                             | -                      | Place |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Philip St - #42 Philip St to Panorama Ave, Lower Plenty                 | 24                          | 24                | -                 | -                   | -             | 24                        | -                             | -                      | Place  |
| Clara St - Yallambie Rd to Harborne St, Macleod                         | 30                          | 30                | -                 | -                   | -             | 30                        | -                             | -                      | Place  |
| Tallaroan Ct - Perrumba St to Dead End (S), Greensborough               | 20                          | 20                | -                 | -                   | -             | 20                        | -                             | -                      | Place  |
| Narvik Cres - Derna St to Derna St, Heidelberg West                     | 30                          | 30                | -                 | -                   | -             | 30                        | -                             | -                      | Place  |
| <b>Total Rehabilitation Works</b>                                       | <b>2,111</b>                | <b>2,056</b>      | <b>25</b>         | <b>20</b>           | <b>10</b>     | <b>2,111</b>              | <b>-</b>                      | <b>-</b>               |        |
| <b>Streetscape</b>  |                             |                   |                   |                     |               |                           |                               |                        |        |
| Main Street - Diamond Creek Road - City Entrance                        | 25                          | 25                | -                 | -                   | -             | 25                        | -                             | -                      | Place  |
| Main Shopping Centre Minor Improvements - outcomes of audit process     | 50                          | 50                | -                 | -                   | -             | 50                        | -                             | -                      | Place  |
| Community Gateway Renewals - Beautification                             | 50                          | 10                | 40                | -                   | -             | 50                        | -                             | -                      | Planet |
| Burke Road North - City Entrance centre Island Beautification treatment | 35                          | 15                | 20                | -                   | -             | 35                        | -                             | -                      | Place  |
| Street Lighting Improvement Program                                     | 10                          | 10                | -                 | -                   | -             | 10                        | -                             | -                      | Place  |
| History signage of streets in Macleod                                   | 10                          | 6                 | 4                 | -                   | -             | 10                        | -                             | -                      | Place  |
| Activate Oxford Arcade at Bell Street Mall                              | 100                         | 50                | 50                | -                   | -             | 100                       | -                             | -                      | Place  |
| Eaglemont Shopping Strip - Regeneration                                 | 60                          | 30                | 30                | -                   | -             | 60                        | -                             | -                      | Place  |
| Greenhill Road Shopping Precinct - Mural and Landscaping                | 20                          | 6                 | 6                 | -                   | 8             | 20                        | -                             | -                      | Place  |
| Signage to Recognise 2020 Olympics                                      | 5                           | 3                 | 2                 | -                   | -             | 5                         | -                             | -                      | Place  |

| <b>Project Description</b>                                       | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Renewal<br/>\$'000</b> | <b>Upgrade<br/>\$'000</b> | <b>Expansion<br/>\$'000</b> | <b>New<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Government<br/>Grant<br/>\$'000</b> | <b>Contribution<br/>\$'000</b> | <b>P</b> |
|--|--------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|------------------------------------|--|--------------------------------|----------|
| Streetscape concept designs for major shopping centres           | 60                                   | 60                        | -                         | -                           | -                     | 60                                 | -                                      | -                              | Place    |
| Rosanna Village precinct streetscape renewal – stage 2           | 1,600                                | 960                       | 640                       | -                           | -                     | 1,600                              | -                                      | -                              | Place    |
| <b>Total Streetscape</b>   | <b>2,025</b>                         | <b>1,225</b>              | <b>792</b>                | <b>-</b>                    | <b>8</b>              | <b>2,025</b>                       | <b>-</b>                               | <b>-</b>                       |          |
| <b>Car Park</b>  |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Petrie Park Montmorency Car Park Access Road - Resurfacing       | 30                                   | 30                        | -                         | -                           | -                     | 30                                 | -                                      | -                              | Place    |
| Warrawee Park - Resurfacing                                      | 45                                   | 45                        | -                         | -                           | -                     | 45                                 | -                                      | -                              | Place    |
| Gresswell Park - unsealed car park - Design & Construct          | 130                                  | 65                        | 65                        | -                           | -                     | 130                                | -                                      | -                              | Place    |
| Cyril Cummins Reserve, Bellfield - Resurfacing                   | 45                                   | 45                        | -                         | -                           | -                     | 45                                 | -                                      | -                              | Place    |
| Ivanhoe Golf Course – Unsealed Car park - Design                 | 5                                    | 3                         | 3                         | -                           | -                     | 5                                  | -                                      | -                              | Place    |
| Westley Avenue and Ivanhoe Parade, Ivanhoe - Lighting Upgrade    | 5                                    | -                         | 2                         | -                           | 3                     | 5                                  | -                                      | -                              | Place    |
| <b>Total Car Park</b>  | <b>260</b>                           | <b>188</b>                | <b>70</b>                 | <b>-</b>                    | <b>3</b>              | <b>260</b>                         | <b>-</b>                               | <b>-</b>                       |          |
| <b>Labour Capitalisation</b>                                     |                                      |                           |                           |                             |                       |                                    |  |                                |          |
| Labour cost associated to road capital works projects            | 50                                   | 50                        | -                         | -                           | -                     | 50                                 | -                                      | -                              | -        |
| Labour Capitalisation - Construction Management of capital works | 109                                  | 109                       | -                         | -                           | -                     | 109                                | -                                      | -                              | -        |
| <b>Total Roads Labour Capitalisation</b>                         | <b>159</b>                           | <b>159</b>                | <b>-</b>                  | <b>-</b>                    | <b>-</b>              | <b>159</b>                         | <b>-</b>                               | <b>-</b>                       |          |
| <b>TOTAL ROADS, STREETS, BRIDGES</b>                             | <b>8,879</b>                         | <b>6,302</b>              | <b>1,297</b>              | <b>1,010</b>                | <b>270</b>            | <b>8,385</b>                       | <b>494</b>                             | <b>-</b>                       |          |
| <b>MOTOR VEHICLES</b>  |                                      |                           |                           |                             |                       |                                    |  |                                |          |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P           |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|-------------|
| Operations Plant- Vehicles (Cars) and Trucks and Plant Purchases      | 5,206                       | 4,685             | 521               | -                   | -             | 5,206                     | -                             | -                      | Performance |
| Climate Action Program - Fleet Efficiency including electric vehicles | 200                         | -                 | -                 | -                   | 200           | 200                       | -                             | -                      | Performance |
| <b>TOTAL MOTOR VEHICLES</b>   | <b>5,406</b>                | <b>4,685</b>      | <b>521</b>        | <b>-</b>            | <b>200</b>    | <b>5,406</b>              | <b>-</b>                      | <b>-</b>               |             |
| <b>INTANGIBLE ASSETS</b>  |                             |                   |                   |                     |               |                           |                               |                        |             |
| Information Technology Core System Replacements                       | 1,200                       | 1,200             | -                 | -                   | -             | 1,200                     | -                             | -                      | Performance |
| Information Technology Systems Upgrade                                | 300                         | 150               | 150               | -                   | -             | 300                       | -                             | -                      | Performance |
| <b>TOTAL INTANGIBLE ASSETS</b>  | <b>1,500</b>                | <b>1,350</b>      | <b>150</b>        | <b>-</b>            | <b>-</b>      | <b>1,500</b>              | <b>-</b>                      | <b>-</b>               |             |
| <b>TOTAL CAPITAL WORKS</b>  | <b>56,486</b>               | <b>32,076</b>     | <b>20,845</b>     | <b>1,635</b>        | <b>1,930</b>  | <b>43,921</b>             | <b>4,924</b>                  | <b>7,642</b>           |             |
|   |                             |                   |                   |                     |               |                           |                               |                        |             |
| <b>CARRIED FORWARD PROJECTS</b>                                       |                             |                   |                   |                     |               |                           |                               |                        |             |
| <b>Freehold Building Pavilions</b>                                    |                             |                   |                   |                     |               |                           |                               |                        |             |
| Banyule Flats Pavilion Design   | 803                         | 303               | 500               | -                   | -             | 803                       | -                             | -                      | Place       |
| <b>Total Pavilions</b>  | <b>803</b>                  | <b>303</b>        | <b>500</b>        | <b>-</b>            | <b>-</b>      | <b>803</b>                | <b>-</b>                      | <b>-</b>               |             |
| <b>Freehold Building Roof</b>   |                             |                   |                   |                     |               |                           |                               |                        |             |
| Roofing Replacement Program   | 75                          | 75                | -                 | -                   | -             | 75                        | -                             | -                      | Place       |
| <b>Total Roof</b>   | <b>75</b>                   | <b>75</b>         | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>75</b>                 | <b>-</b>                      | <b>-</b>               |             |
| <b>Freehold Building Fit Out and Refurbishments</b>                   |                             |                   |                   |                     |               |                           |                               |                        |             |
| Kalparrin Rotary Addition Facility Early Yrs Ctre                     | 275                         | -                 | -                 | -                   | 275           | 275                       | -                             | -                      | People      |
| Montmorency Bowling Club Feasibility                                  | 159                         | -                 | 159               | -                   | -             | 122                       | -                             | 37                     | People      |

| Project Description   | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| <b>Total Fit Out and Refurbishments</b>                     | <b>434</b>                  | <b>-</b>          | <b>159</b>        | <b>-</b>            | <b>275</b>    | <b>397</b>                | <b>-</b>                      | <b>37</b>              |        |
| <b>Freehold Building<br/>Major Facilities</b>               |                             |                   |                   |                     |               |                           |                               |                        |        |
| Ivanhoe Library & Cultural Hub                              | 3,396                       | -                 | 3,396             | -                   | -             | 3,396                     | -                             | -                      | People |
| <b>Total Major Facilities</b>                               | <b>3,396</b>                | <b>-</b>          | <b>3,396</b>      | <b>-</b>            | <b>-</b>      | <b>3,396</b>              | <b>-</b>                      | <b>-</b>               |        |
| <b>TOTAL FREEHOLD BUILDING</b>                              | <b>4,708</b>                | <b>378</b>        | <b>4,055</b>      | <b>-</b>            | <b>275</b>    | <b>4,671</b>              | <b>-</b>                      | <b>37</b>              |        |
| <b>Drainage<br/>Improvement Design and<br/>Construction</b> |                             |                   |                   |                     |               |                           |                               |                        |        |
| Drainage Acceleration Program -<br>Feasibility/Design       | 300                         | 90                | 210               | -                   | -             | 300                       | -                             | -                      | Planet |
| Lower Plenty Drain Catchment - Main<br>Road Const.          | 230                         | 90                | 140               | -                   | -             | 230                       | -                             | -                      | Planet |
| <b>Total Improvement Design and<br/>Construction</b>        | <b>530</b>                  | <b>180</b>        | <b>350</b>        | <b>-</b>            | <b>-</b>      | <b>530</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>TOTAL DRAINAGE</b>                                       | <b>530</b>                  | <b>180</b>        | <b>350</b>        | <b>-</b>            | <b>-</b>      | <b>530</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Parks and Gardens<br/>Irrigation and Drainage</b>        |                             |                   |                   |                     |               |                           |                               |                        |        |
| De Winton Park - Irrigation & Drainage                      | 300                         | 300               | -                 | -                   | -             | 280                       | -                             | 20                     | Planet |
| <b>Total Irrigation and Drainage</b>                        | <b>300</b>                  | <b>300</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>280</b>                | <b>-</b>                      | <b>20</b>              |        |
| <b>Parks and Gardens<br/>Synthetic Sports Pitches</b>       |                             |                   |                   |                     |               |                           |                               |                        |        |
| Five A Side Pop Up Pilot/Trial Facility                     | 70                          | 20                | 50                | -                   | -             | 70                        | -                             | -                      | Place  |
| <b>Total Synthetic Sports Pitches</b>                       | <b>70</b>                   | <b>20</b>         | <b>50</b>         | <b>-</b>            | <b>-</b>      | <b>70</b>                 | <b>-</b>                      | <b>-</b>               |        |
| <b>Parks and Gardens<br/>Park Pathways</b>                  |                             |                   |                   |                     |               |                           |                               |                        |        |



| Project Description                                     | Budget<br>2019/20<br>\$'000 | Renewal<br>\$'000 | Upgrade<br>\$'000 | Expansion<br>\$'000 | New<br>\$'000 | Council<br>Cash<br>\$'000 | Government<br>Grant<br>\$'000 | Contribution<br>\$'000 | P      |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|--------|
| Power Easement Shared Path Link Planning                | 208                         | -                 | -                 | 75                  | 133           | -                         | -                             | 208                    | Planet |
| Darebin Creek Trail Renewal                             | 233                         | 133               | 100               | -                   | -             | -                         | -                             | 233                    | Planet |
| <b>Total Practice Nets/Cage</b>                         | <b>441</b>                  | <b>133</b>        | <b>100</b>        | <b>75</b>           | <b>133</b>    | <b>-</b>                  | <b>-</b>                      | <b>441</b>             |        |
| <b>Parks and Gardens<br/>Other</b>                      |                             |                   |                   |                     |               |                           |                               |                        |        |
| Olympic Park Program - Projects                         | 300                         | 50                | 250               | -                   | -             | 300                       | -                             | -                      | Place  |
| Various parks projects                                  | 20                          | 20                | -                 | -                   | -             | 20                        | -                             | -                      | Place  |
| <b>Total Parks Other</b>                                | <b>320</b>                  | <b>70</b>         | <b>250</b>        | <b>-</b>            | <b>-</b>      | <b>320</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>TOTAL PARKS AND GARDENS</b>                          | <b>1,131</b>                | <b>523</b>        | <b>400</b>        | <b>75</b>           | <b>133</b>    | <b>670</b>                | <b>-</b>                      | <b>461</b>             |        |
| <b>Roads, Streets, Bridges<br/>Bicycle</b>              |                             |                   |                   |                     |               |                           |                               |                        |        |
| High St, Watsonia - Remove Roundabout - Design          | 20                          | -                 | 20                | -                   | -             | 20                        | -                             | -                      | People |
| Bicycle Facilities Program - Design                     | 80                          | -                 | 80                | -                   | -             | 80                        | -                             | -                      | People |
| <b>Total Roads Bicycle</b>                              | <b>100</b>                  | <b>-</b>          | <b>100</b>        | <b>-</b>            | <b>-</b>      | <b>100</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Roads, Streets, Bridges<br/>Area Wide Treatments</b> |                             |                   |                   |                     |               |                           |                               |                        |        |
| Haig Street Development Traffic Management Plan         | 150                         | -                 | 150               | -                   | -             | 150                       | -                             | -                      | People |
| <b>Total Area Wide Treatments</b>                       | <b>150</b>                  | <b>-</b>          | <b>150</b>        | <b>-</b>            | <b>-</b>      | <b>150</b>                | <b>-</b>                      | <b>-</b>               |        |
| <b>Roads, Streets, Bridges<br/>Streetscapes</b>         |                             |                   |                   |                     |               |                           |                               |                        |        |
| Renewal Streetscape Rosanna Village Precinct            | 239                         | 239               | -                 | -                   | -             | 239                       | -                             | -                      | Place  |
| <b>Total Streetscapes</b>                               | <b>239</b>                  | <b>239</b>        | <b>-</b>          | <b>-</b>            | <b>-</b>      | <b>239</b>                | <b>-</b>                      | <b>-</b>               |        |

| <b>Project Description</b>                        | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Renewal<br/>\$'000</b> | <b>Upgrade<br/>\$'000</b> | <b>Expansion<br/>\$'000</b> | <b>New<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Government<br/>Grant<br/>\$'000</b> | <b>Contribution<br/>\$'000</b> | <b>P</b>    |
|---|--------------------------------------|---------------------------|---------------------------|-----------------------------|-----------------------|------------------------------------|--|--------------------------------|-------------|
| <b>TOTAL ROAD, STREETS,<br/>BRIDGES</b>           | <b>489</b>                           | <b>239</b>                | <b>250</b>                | <b>-</b>                    | <b>-</b>              | <b>489</b>                         | <b>-</b>                               | <b>-</b>                       |             |
| <b>Land</b>                                       |                                      |                           |                           |                             |                       |                                    |  |                                |             |
| 232 Banksia St Bellfield Master Plan              | 1,000                                | -                         | 1,000                     | -                           | -                     | 1,000                              | -                                      | -                              | Performance |
| <b>TOTAL LAND</b>                                 | <b>1,000</b>                         | <b>-</b>                  | <b>1,000</b>              | <b>-</b>                    | <b>-</b>              | <b>1,000</b>                       | <b>-</b>                               | <b>-</b>                       |             |
| <b>TOTAL CAPITAL WORKS CARRY<br/>FORWARDS</b>     | <b>7,858</b>                         | <b>1,320</b>              | <b>6,055</b>              | <b>75</b>                   | <b>408</b>            | <b>7,080</b>                       | <b>-</b>                               | <b>498</b>                     |             |
| <b>TOTAL CAPITAL WORKS AND<br/>CARRY FORWARDS</b> | <b>64,345</b>                        | <b>33,396</b>             | <b>26,900</b>             | <b>1,710</b>                | <b>2,339</b>          | <b>51,001</b>                      | <b>4,924</b>                           | <b>8,420</b>                   |             |

## 5.2 Initiatives program

This section presents a listing of the initiative projects that will be undertaken for the 2019/2020 year, classified by expenditure type and funding source. Works are also disclosed as budget 2019/2020 or carried forward from prior year 2018/2019.

### 5.2.1 Initiatives Summary

|                          | Budget<br>2019/20<br>\$'000 | Council cash<br>\$'000 | Contribution<br>\$000 |
|--------------------------|-----------------------------|------------------------|-----------------------|
| Initiatives              | 7,241                       | 7,171                  | 70                    |
| <b>Total initiatives</b> | <b>7,241</b>                | <b>7,171</b>           | <b>70</b>             |

### 5.2.2 Initiatives program budget 2019/2020 detail categories with funding source

| Project Description   | Budget<br>2019/20<br>\$'000 | Council<br>Cash<br>\$'000 | Contribution<br>\$000 | P             |
|---|-----------------------------|---------------------------|-----------------------|---------------|
| <b>INITIATIVES<br/>Community</b>  |                             |                           |                       |               |
| Merri Outreach Support Services (MOSS)  | 105                         | 105                       | -                     | People        |
| Stepping Stones - CALD women into business project  | 25                          | 25                        | -                     | People        |
| Youth Foundation Victoria 3081  | 10                          | 10                        | -                     | People        |
| Initiatives to recognise our aboriginal heritage, veterans, Olympic history multicultural and LGBTI communities | 40                          | 40                        | -                     | People        |
| Seniors festival  | 9                           | 9                         | -                     | People        |
| Qwere Street MidSumma Event   | 40                          | 40                        | -                     | People        |
| Watsonia Pop Up Park  | 40                          | 40                        | -                     | Participation |
| Aboriginal Plan implementation & Aboriginal community development role  | 163                         | 163                       | -                     | People        |
| Community Pitch Night/Event - partner with Heidelberg and East Ivanhoe Bendigo Bank                             | 2                           | 2                         | -                     | People        |
| Social Enterprise at The Mall, Heidelberg West  | 50                          | 50                        | -                     | People        |
| Watsonia Shopping Centre - Support for North East Link & Special Rates Levy                                     | 40                          | -                         | 40                    | People        |
| Donation to Diamond Valley Relay for life   | 18                          | 18                        | -                     | Participation |
| Banyule Flats Cycling Track Feasibility Study   | 30                          | 30                        | -                     | Participation |
| Community Farm at Bellfield   | 100                         | 100                       | -                     | Participation |
| Consultant to organise market stalls - feasibility  | 30                          | 30                        | -                     | Participation |
| Aboriginal and Torres Strait Islanders Spiritual Walk - Feasibility/Scope                                       | 50                          | 50                        | -                     | People        |

| <b>Project Description</b>                                  | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Contribution<br/>\$000</b> | <b>P</b>      |
|---|--------------------------------------|------------------------------------|-------------------------------|---------------|
| Nature Day/Play Events for Each Ward                        | 18                                   | 18                                 | -                             | Participation |
| <b>Total Initiatives Community</b>                          | <b>770</b>                           | <b>730</b>                         | <b>40</b>                     |               |
| <b>Environment - Energy Plan</b>                            |                                      |                                    |                               |               |
| Carbon offsets  | 11                                   | 11                                 | -                             | Planet        |
| Climate Action Program (Program Below)                      | -                                    | -                                  | -                             | Planet        |
| Business Case for onsite renewable energy generation        | 200                                  | 200                                | -                             | Planet        |
| Green Collar Internship Program                             | 200                                  | 200                                | -                             | Planet        |
| Increased Environmental Grants                              | 50                                   | 50                                 | -                             | Planet        |
| Climate Change Mitigation Strategy                          | 75                                   | 75                                 | -                             | Planet        |
| <b>Total Initiatives Environment - Energy Plan</b>          | <b>536</b>                           | <b>536</b>                         | <b>-</b>                      |               |
| <b>Management</b>   |                                      |                                    |                               |               |
| Construction Management of capital works projects           | 395                                  | 395                                | -                             | Performance   |
| Additional resourcing to deliver the Climate Action Program | 277                                  | 277                                | -                             | Planet        |
| Advanced Capital Works Programming                          | 200                                  | 200                                | -                             | Performance   |
| Landscape Plan for Greensborough Activity Centre            | 15                                   | 15                                 | -                             | Planet        |
| Support of the Heidelberg West Business Park Association    | 65                                   | 65                                 | -                             | Participation |
| Victorian Local Governance Association (VLGA) Membership    | 32                                   | 32                                 | -                             | Performance   |
| Strategic Property  | 100                                  | 100                                | -                             | Performance   |

| <b>Project Description</b>   | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Contribution<br/>\$000</b> | <b>P</b>    |
|--|--------------------------------------|------------------------------------|-------------------------------|-------------|
| Regional Sports-field feasibility study                                | 30                                   | 30                                 | -                             | Performance |
| Heidelberg Park Masterplan Development                                 | 75                                   | 75                                 | -                             | Performance |
| James Reserve minor park refresh and development plan                  | 25                                   | 25                                 | -                             | Performance |
| Implementation of Surveillance Policy                                  | 20                                   | 20                                 | -                             | Performance |
| Condition Audit Surveys  | 100                                  | 100                                | -                             | Performance |
| Waste Recovery Centre Redevelopment - Business Case                    | 120                                  | 120                                | -                             | Performance |
| Waste Education Centre Program Expansion                               | 100                                  | 100                                | -                             | Performance |
| Graffiti Management Program  | 72                                   | 72                                 | -                             | Performance |
| Graffiti Mural Program   | 30                                   | 30                                 | -                             | Performance |
| Develop a public open space plan for the Greensborough activity centre | 40                                   | 40                                 | -                             | Performance |
| <b>Total Initiatives Management</b>                                    | <b>1,696</b>                         | <b>1,696</b>                       | <b>-</b>                      |             |
| <b>Maintenance</b>   |                                      |                                    |                               |             |
| Dumped Rubbish and Litter  | 76                                   | 76                                 | -                             | Planet      |
| Garden Beds Renewal  | 20                                   | 20                                 | -                             | Planet      |
| Skate Park and BMX jumps maintenance                                   | 30                                   | 30                                 | -                             | Place       |
| <b>Total Initiatives Maintenance</b>                                   | <b>126</b>                           | <b>126</b>                         | <b>-</b>                      |             |
| <b>Transport</b>   |                                      |                                    |                               |             |
| Rights of way Policy Actions   | 10                                   | 10                                 | -                             | People      |

| <b>Project Description</b>                               | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Contribution<br/>\$000</b> | <b>P</b>    |
|--|--------------------------------------|------------------------------------|-------------------------------|-------------|
| Crossing at Station Rd/Cape St (grove rd.) - Feasibility | 20                                   | 20                                 | -                             | People      |
| Transport Policy - Prepare and review                    | 50                                   | 50                                 | -                             | People      |
| Transport Advocacy                                       | 300                                  | 300                                | -                             | People      |
| Destination Freight Strategy                             | 25                                   | 25                                 | -                             | People      |
| Pedestrian Wayfinding Strategy                           | 25                                   | 25                                 | -                             | People      |
| <b>Total Initiatives Transport</b>                       | <b>430</b>                           | <b>430</b>                         | <b>-</b>                      |             |
| <b>Strategic Land Use Planning</b>                       |                                      |                                    |                               |             |
| La Trobe Cluster & Other Authorities Strategies          | 70                                   | 70                                 | -                             | Planet      |
| DCP Implementation and Operating                         | 100                                  | 100                                | -                             | People      |
| Planning Scheme Review & PSA                             | 20                                   | 20                                 | -                             | Performance |
| Heidelberg Structure Plan Review & PSA                   | 50                                   | 50                                 | -                             | Performance |
| Neighbourhood Residential Zone Review & PSA              | 20                                   | 20                                 | -                             | People      |
| Greensborough Parking Overlay PSA                        | 20                                   | 20                                 | -                             | People      |
| Heritage Precinct Review & PSA                           | 20                                   | 20                                 | -                             | People      |
| <b>Total Initiatives Strategic Land Use Planning</b>     | <b>300</b>                           | <b>300</b>                         | <b>-</b>                      |             |
| <b>TOTAL INITIATIVES</b>                                 | <b>3,858</b>                         | <b>3,818</b>                       | <b>40</b>                     |             |
|  |                                      |                                    |                               |             |
| <b>CARRIED FORWARD INITIATIVE PROJECTS<br/>Community</b> |                                      |                                    |                               |             |

| <b>Project Description</b>                            | <b>Budget<br/>2019/20<br/>\$'000</b> | <b>Council<br/>Cash<br/>\$'000</b> | <b>Contribution<br/>\$000</b> | <b>P</b>    |
|---|--------------------------------------|------------------------------------|-------------------------------|-------------|
| Contribution To LTU Sport Precinct (Highball Stadium) | 2,500                                | 2,500                              | -                             | People      |
| <b>Total Initiatives Community</b>                    | <b>2,500</b>                         | <b>2,500</b>                       | <b>-</b>                      |             |
| <b>Management</b>                                     |                                      |                                    |                               |             |
| North Eastern Region Trails Strategy                  | 28                                   | 28                                 | -                             | Performance |
| Investigate The Sale Of Council Properties            | 250                                  | 250                                | -                             | Performance |
| Darebin Parklands Masterplan - Half Cost              | 25                                   | 25                                 | -                             | Performance |
| Ivanhoe Sports Precinct Plan                          | 30                                   | -                                  | 30                            | Performance |
| <b>Total Initiatives Management</b>                   | <b>333</b>                           | <b>303</b>                         | <b>30</b>                     |             |
| <b>Transport</b>                                      |                                      |                                    |                               |             |
| Transport Advocacy - NEL (previously Manager)         | 500                                  | 500                                | -                             | Performance |
| <b>Total Initiatives Transport</b>                    | <b>500</b>                           | <b>500</b>                         | <b>-</b>                      |             |
| <b>Strategic Land Use Planning</b>                    |                                      |                                    |                               |             |
| DCP Implementation & Operation                        | 50                                   | 50                                 | -                             | People      |
| <b>Total Initiatives Strategic Land Use Planning</b>  | <b>50</b>                            | <b>50</b>                          | <b>-</b>                      |             |
| <b>Total Carried Forward Initiative Projects</b>      | <b>3,383</b>                         | <b>3,353</b>                       | <b>30</b>                     |             |
| <b>TOTAL INITIATIVES AND CARRY FORWARD</b>            | <b>7,241</b>                         | <b>7,171</b>                       | <b>70</b>                     |             |



## 6. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

|                            |   | Notes | Strategic Resource Plan |                     |                   |             |         |         |       |
|----------------------------|---|-------|-------------------------|---------------------|-------------------|-------------|---------|---------|-------|
| Indicator                  | Measure   |       | Actual<br>2017/18       | Forecast<br>2018/19 | Budget<br>2019/20 | Projections |         |         | Trend |
|                            |   |       |                         |                     |                   | 2020/21     | 2021/22 | 2022/23 | +/-   |
| <b>Operating position</b>  |   |       |                         |                     |                   |             |         |         |       |
| Adjusted underlying result | Adjusted underlying surplus / Adjusted underlying revenue                                 | 1     | 8.62%                   | 0.49%               | -0.82%            | 1.70%       | 2.84%   | 3.60%   | -     |
| <b>Liquidity</b>           |   |       |                         |                     |                   |             |         |         |       |
| Working Capital            | Current assets / current liabilities  | 2     | 438.42%                 | 363.29%             | 255.37%           | 197.40%     | 237.97% | 318.60% | -     |
| Unrestricted cash          | Unrestricted cash / current liabilities   | 3     | 380.99%                 | 318.28%             | 211.43%           | 162.67%     | 193.85% | 274.85% | -     |
| <b>Obligations</b>         |   |       |                         |                     |                   |             |         |         |       |
| Loans and borrowings       | Interest bearing loans and borrowings / rate revenue                                      | 4     | 36.98%                  | 34.37%              | 31.91%            | 29.46%      | 19.17%  | 17.78%  | +     |
| Loans and borrowings       | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | 4     | 20.54%                  | 4.03%               | 3.90%             | 3.80%       | 11.20%  | 2.33%   | +     |
| Indebtedness               | Non-current liabilities / own source revenue  | 5     | 24.23%                  | 23.22%              | 21.85%            | 14.58%      | 13.59%  | 12.61%  | +     |
| Asset renewal              | Asset renewal expenses / Asset depreciation   | 6     | 63.78%                  | 155.64%             | 157.73%           | 101.48%     | 102.81% | 77.90%  | +     |
| <b>Stability</b>           |   |       |                         |                     |                   |             |         |         |       |
| Rates concentration        | Rate revenue / adjusted underlying revenue  | 7     | 64.94%                  | 67.07%              | 68.20%            | 67.79%      | 67.83%  | 67.92%  | -     |
| Rates effort               | Rate revenue / CIV of rateable properties in the municipality                             | 8     | 0.25%                   | 0.20%               | 0.22%             | 0.22%       | 0.23%   | 0.24%   | -     |
| <b>Efficiency</b>          |   |       |                         |                     |                   |             |         |         |       |
| Expenditure level          | Total expenses/ no. of property assessments   | 9     | \$2,558                 | \$2,742             | \$2,771           | \$2,755     | \$2,763 | \$2,779 | -     |
| Revenue level              | Residential rate revenue / no. of residential property assessments                        | 10    | \$1,753                 | \$1,782             | \$1,806           | \$1,829     | \$1,856 | \$1,884 | +     |
| Workforce turnover         | No. of full-time equivalent staff resignations & terminations / average no. of full-time  | 11    | 9.64%                   | 7.56%               | 7.31%             | 7.34%       | 7.35%   | 7.45%   | +     |

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

### Notes to indicators

#### 1. Adjusted underlying result

This is an indicator of the sustainable operating result that is required for Council to continue to provide its core services and meet its objectives. The \$4.50 million contribution over 2018/2019 and 2019/2020 to construct the La Trobe Highball Stadium has reduced the underlying result in these years.

#### 2. Working Capital

Working Capital is an indicator of how easily Council can cover its liabilities that are to fall due over the next 12 months. Council is expected to remain in a strong working capital position over the next 4 years.

There is a reduction in current assets (i.e. cash) budgeted in 2019/2020 due to the large capital works program. Results in following years, which include significant value of property sales expected in 2022/2023 will return current assets and working capital to previous levels.

**3. Unrestricted Cash**

This is an indicator of the broad objective that sufficient cash is free of restrictions and available to pay bills as and when they fall due. Council's liquidity position will continue at a high level, reflecting our continued sustainable financial operations.

**4. Loans and borrowings**

The trend of this indicator reflects Council's reducing reliance on debt. Over the next four years Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap. Council has a plan to payout an existing loan in October 2021 when it becomes due for review.

**5. Indebtedness**

This is an indicator of the broad objective that the level of long term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long term liabilities suggest an improvement in the capacity to meet long term obligations.

**6. Asset renewal**

This indicator shows the extent of Council's asset renewal expenditure against its depreciation charge. A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates that assets are deteriorating faster than they are being renewed. Council's average asset renewal over the four years of the budget is greater than 100%.

**7. Rates concentration**

This indicates the extent of reliance on rate revenue to fund all of Council's ongoing services. This trend indicates Council's reliance on rates is being maintained at a consistent level over the next four years.

**8. Rates effort**

This is an indicator of the broad objective that the rating level should be based on the community's capacity to pay. Low or decreasing level of rates suggest an improvement in the rating burden for ratepayers.

*Note: Council policy is not to estimate future movements in property values, and assume that they will hold steady from next year's CIV figures.*

**9. Expenditure Level**

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency

**10. Revenue level**

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency.

**11. Workforce Turnover**

Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of workforce turnover suggests an improvement in organisational efficiency.

## 7. Fees and charges schedule (Income)

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to goods and services provided during the 2019/2020 year.

*Note: Statutory fees are set under the relevant legislation and regulations. Statutory fees will be indexed and/or increased in accordance with applicable legislation and regulations.*

| Fees and Charges                        | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| <b>Assets &amp; City Services</b>       |            |                                       |                     |                               |                               |
| <b>Operations</b>                       |            |                                       |                     |                               |                               |
| <b>Weighbridge (public)</b>             |            |                                       |                     |                               |                               |
| Up to 5 tonne                           | Taxable    | C                                     | tonne               | 17.00                         | 18.00                         |
| 5 tonne - 10 tonne                      | Taxable    | C                                     | tonne               | 18.00                         | 19.00                         |
| 10 tonne - 20 tonne                     | Taxable    | C                                     | tonne               | 30.00                         | 31.00                         |
| Over 20 tonne                           | Taxable    | C                                     | tonne               | 40.00                         | 41.00                         |
| <b>Recycling/Waste Station</b>          |            |                                       |                     |                               |                               |
| Account customers (industrial)          | Taxable    | C                                     | per tonne           | 186.15                        | 191.75                        |
| Rubble                                  | Taxable    | C                                     | per tonne           | 190.00                        | 195.00                        |
| Green cone                              | Taxable    | C                                     | each                | 213.00                        | 192.00                        |
| Graffiti cleaning                       | Taxable    | C                                     | each                | Quote                         | Quote                         |
| Drainage cleaning systems               | Taxable    | C                                     | each                | Quote                         | Quote                         |
| Mattresses                              | Taxable    | C                                     | each                | 0.00                          | 25.00                         |
| Gas Cylinders up to 9kg                 | Taxable    | C                                     | each                | 0.00                          | 10.00                         |
| Gas Cylinders over 9kg                  | Taxable    | C                                     | each                | 0.00                          | 15.00                         |
| Fire Extinguishers                      | Taxable    | C                                     | each                | 0.00                          | 15.00                         |
| Banyule residents (general waste)       | Taxable    | C                                     | per m3              | 90.00                         | 95.00                         |
| Other residents (general waste)         | Taxable    | C                                     | per m3              | 96.00                         | 100.00                        |
| Banyule residents (green waste)         | Taxable    | C                                     | per m3              | 74.00                         | 75.00                         |
| Other residents (green waste)           | Taxable    | C                                     | per m3              | 80.00                         | 80.00                         |
| Account customers (municipal)           | Taxable    | C                                     | per tonne           | 186.15                        | 191.75                        |
| <b>Kerbside Waste Services</b>          |            |                                       |                     |                               |                               |
| Commercial waste service                | Taxable    | C                                     | 240 litre           | 473.00                        | 484.83                        |
| Commercial waste service with residence | Taxable    | C                                     | 80 litre            | 226.00                        | 231.65                        |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| Commercial waste service with residence  | Taxable           | C  | 120 litre                  | 338.00                                   | <b>346.45</b>                            |
| Charge for larger residential bin  | Exempt            | C  | 120 litre                  | 100.00                                   | <b>102.50</b>                            |
| Charge for larger residential bin  | Exempt            | C  | 240 litre                  | 450.00                                   | <b>461.25</b>                            |
| Charge for larger green waste bin  | Exempt            | C  | 240 litre                  | 88.45                                    | <b>90.66</b>                             |
| Non rateable charge for residential bin  | Exempt            | C  | 80 litre                   | 183.10                                   | <b>197.75</b>                            |
| Non rateable charge for residential bin  | Exempt            | C  | 120 litre                  | 312.15                                   | <b>319.95</b>                            |
| Non rateable charge for residential bin  | Exempt            | C  | 240 litre                  | 650.25                                   | <b>666.50</b>                            |
| Non rateable charge for larger green waste bin   | Exempt            | C  | 240 litre                  | 88.50                                    | <b>90.70</b>                             |
| Non rateable waste only bin  | Exempt            | C  | 240 litre                  | 374.55                                   | <b>383.90</b>                            |
| <b>Kerbside Waste Services (with special consideration)</b>  |                   |  |                            |  |  |
| Commercial green waste service   | Taxable           | C  | 240 litre                  | 198.00                                   | <b>202.95</b>                            |
| Commercial recycle service   | Taxable           | C  | 240 litre                  | 187.30                                   | <b>192.00</b>                            |
| Additional service for residential bin   | Exempt            | C  | 80 litre                   | 229.00                                   | <b>234.75</b>                            |
| Additional service for residential bin   | Exempt            | C  | 120 litre                  | 322.55                                   | <b>330.60</b>                            |
| Additional service for residential bin   | Exempt            | C  | 240 litre                  | 639.90                                   | <b>655.90</b>                            |
| Additional service for green waste bin   | Exempt            | C  | 240 litre                  | 176.90                                   | <b>181.30</b>                            |
| Additional service for recycle bin   | Exempt            | C  | 240 litre                  | 187.30                                   | <b>192.00</b>                            |
| Non rateable additional service for green waste bin  | Exempt            | C  | 240 litre                  | 176.90                                   | <b>181.30</b>                            |
| Non rateable charge for additional recycle bin   | Exempt            | C  | 240 litre                  | 187.30                                   | <b>192.00</b>                            |
| <b>Parks &amp; Gardens</b>   |                   |  |                            |  |  |
| <b>Fencing</b>   |                   |  |                            |  |  |
| Half cost fencing  | Taxable           | C  | each                       | Quote                                    | <b>Quote</b>                             |
| <b>Assets &amp; Infrastructure (construction)</b>  |                   |  |                            |  |  |
| <b>Reinstatement</b>   |                   |  |                            |  |  |
| Asphalt reinstatement - local roads  | Exempt            | C  | per m2                     | 206.00                                   | <b>255.00</b>                            |
| Asphalt reinstatement - main roads   | Exempt            | C  | per m2                     | 350.00                                   | <b>450.00</b>                            |
| NOTE: The above fees are Inclusive of 3 inspections. A \$120 fee will be charged per extra inspection. |                   |  |                            |  |  |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Footpath reinstatement  | Exempt     | C                                     | per m2              | 196.00                        | 240.00                        |
| Crossing reinstatement - Private  | Exempt     | C                                     | per m2              | 233.00                        | 305.00                        |
| Crossing reinstatement - Commercial   | Exempt     | C                                     | per m2              | 288.00                        | 350.00                        |
| Kerb & channel reinstatement - concrete   | Exempt     | C                                     | per lin/mtre        | 206.00                        | 235.00                        |
| Kerb & channel reinstatement - dressed bluestone new materials  | Exempt     | C                                     | per lin/mtre        | 463.00                        | 505.00                        |
| Kerb & channel reinstatement - dressed bluestone reuse materials  | Exempt     | C                                     | per lin/mtre        | 257.00                        | 380.00                        |
| Spoon drain - concrete  | Exempt     | C                                     | per lin/mtre        | 206.00                        | 250.00                        |
| Spoon drain - bluestone   | Exempt     | C                                     | per lin/mtre        | 257.00                        | 380.00                        |
| Nature strip reinstatement  | Exempt     | C                                     | per m2              | 206.00                        | 305.00                        |
| NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection.                              |            |                                       |                     |                               |                               |
| <b>Permits</b>  |            |                                       |                     |                               |                               |
| Application Fee (For all Permits)   | Exempt     | C                                     | each                | 85.00                         | 108.00                        |
| NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection. Weekend Inspection \$400.00. |            |                                       |                     |                               |                               |
| NOTE: The value of a fee unit as issued by Vic Roads for 2019/2020 is \$14.81   |            |                                       |                     |                               |                               |
| <b>Works other than minor works (more than 8 sqm)</b>   |            |                                       |                     |                               |                               |
| <b>Works NOT conducted on, or on any part of, the roadway, shoulder or pathway</b>  |            |                                       |                     |                               |                               |
| Arterial road   | Exempt     | S                                     | each                | 436.40                        | 447.25                        |
| Municipal road on which speed limit is 50km or more   | Exempt     | S                                     | each                | 436.40                        | 348.05FT                      |
| Municipal road on which speed limit is less than 50km   | Exempt     | S                                     | each                | 86.70                         | 88.90                         |
| <b>Works conducted on, or on any part of, the roadway, shoulder or pathway</b>  |            |                                       |                     |                               |                               |
| Arterial road   | Exempt     | S                                     | each                | 624.25                        | 639.80                        |
| Municipal road on which speed limit is 50km or more   | Exempt     | S                                     | each                | 624.25                        | 638.30                        |
| Municipal road on which speed limit is less than 50km   | Exempt     | S                                     | each                | 339.60                        | 348.05                        |
| <b>Minor works (less than 8 sqm)</b>  |            |                                       |                     |                               |                               |
| <b>Works conducted on, or on any part of, the roadway, shoulder or pathway</b>  |            |                                       |                     |                               |                               |
| Arterial road   | Exempt     | S                                     | each                | 231.20                        | 236.95                        |
| Municipal road on which speed limit is 50km or more   | Exempt     | S                                     | each                | 231.20                        | 236.95                        |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| Municipal road on which speed limit is less than 50km   | Exempt            | S  | each                       | 231.20                                   | <b>236.95</b>                            |
| <b>Works NOT conducted on, or on any part of, the roadway, shoulder or pathway</b>                    |                   |  |                            |  |  |
| Arterial road   | Exempt            | S  | each                       | 134.40                                   | <b>140.70</b>                            |
| Municipal road on which speed limit is 50km or more   | Exempt            | S  | each                       | 86.70                                    | <b>88.90</b>                             |
| Municipal road on which speed limit is less than 50km   | Exempt            | S  | each                       | 86.70                                    | <b>88.90</b>                             |
| Asset Inspection - Inclusive of 2 inspections + \$120 per extra inspection                            | Exempt            | C  | each                       | 278.00                                   | <b>305.00</b>                            |
| Drainage tapping pipe/pit inspection (each) - Inclusive of 3 inspections + \$120 per extra inspection | Exempt            | C  | each                       | 278.00                                   | <b>305.00</b>                            |
| <b>Community Programs</b>   |                   |  |                            |  |  |
| <b>Leisure, Recreation &amp; Culture Services</b>   |                   |  |                            |  |  |
| <b>Ivanhoe Golf Course</b>  |                   |  |                            |  |  |
| <b>Concession Fee</b>   |                   |  |                            |  |  |
| Junior 9 holes  | Taxable           | C  | 9 holes                    | 13.00                                    | <b>13.50</b>                             |
| Junior 18 holes   | Taxable           | C  | 18 holes                   | 15.50                                    | <b>16.00</b>                             |
| Pensioners 9 holes  | Taxable           | C  | 9 holes                    | 20.00                                    | <b>20.50</b>                             |
| Pensioner 18 holes  | Taxable           | C  | 18 holes                   | 21.50                                    | <b>24.50</b>                             |
| 12 month pensioner 5 day membership   | Taxable           | C  |                            | 0.00                                     | <b>649.00</b>                            |
| Senior 9 holes  | Taxable           | C  | 9 holes                    | 21.50                                    | <b>22.00</b>                             |
| Senior 18 holes   | Taxable           | C  | 18 holes                   | 0.00                                     | <b>22.00</b>                             |
| 12 month senior 5 day membership  | Taxable           | C  |                            | 720.00                                   | <b>742.00</b>                            |
| Students (under 21) weekdays  | Taxable           | C  | 18 holes                   | 25.00                                    | <b>26.00</b>                             |
| 12 month afternoon off peak 5 day membership  | Taxable           | C  |                            | 0.00                                     | <b>514.00</b>                            |
| Twilight 4 month membership (available between Oct-Feb)   | Taxable           | C  |                            | 0.00                                     | <b>410.00</b>                            |
| <b>Full Fee</b>   |                   |  |                            |  |  |
| Adult 9 holes   | Taxable           | C  | 9 holes                    | 25.00                                    | <b>26.00</b>                             |
| Adult 9 holes weekends  | Taxable           | C  | 9 holes                    | 26.00                                    | <b>27.00</b>                             |
| Adult 18 holes  | Taxable           | C  | 18 holes                   | 32.00                                    | <b>33.00</b>                             |
| Adult 18 holes weekends   | Taxable           | C  | 18 holes                   | 33.00                                    | <b>34.00</b>                             |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| 12 month 7 day membership   | Taxable           | C  |                            | 1,285.00                                 | <b>1,320.00</b>                          |
| 12 month 5 day membership   | Taxable           | C  |                            | 935.00                                   | <b>963.00</b>                            |
| 12 month 7 day membership - Direct debit (per week)                                 | Taxable           | C  |                            | 27.50                                    | <b>28.35</b>                             |
| <b>Seasonal Sporting Clubs Usage</b>  |                   |  |                            |  |  |
| <b>Ground Hire Charges</b>  |                   |  |                            |  |  |
| A Grade Summer (per team)   | Taxable           | C  | per term                   | 600.00                                   | <b>618.00</b>                            |
| A Grade Winter (per team)   | Taxable           | C  | per term                   | 1,180.00                                 | <b>1,215.00</b>                          |
| B Grade Summer (per team)   | Taxable           | C  | per term                   | 503.00                                   | <b>518.00</b>                            |
| B Grade Winter (per team)   | Taxable           | C  | per term                   | 1,066.00                                 | <b>1,095.00</b>                          |
| C Grade Summer (per team)   | Taxable           | C  | per term                   | 412.00                                   | <b>425.00</b>                            |
| C Grade Winter (per team)   | Taxable           | C  | per term                   | 990.00                                   | <b>1020.00</b>                           |
| D Grade Summer (per team)   | Taxable           | C  | per term                   | 323.00                                   | <b>335.00</b>                            |
| D Grade Winter (per team)   | Taxable           | C  | per term                   | 899.00                                   | <b>925.00</b>                            |
| A Grade Summer (per team) - Women and Veteran<br>A Grade Summer (per team) - Junior | Taxable           | C  | per term                   | 0.00                                     | <b>309.00</b>                            |
| A Grade Winter (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>607.50</b>                            |
| B Grade Summer (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>259.00</b>                            |
| B Grade Winter (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>547.50</b>                            |
| C Grade Summer (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>212.50</b>                            |
| C Grade Winter (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>510.00</b>                            |
| D Grade Summer (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>167.50</b>                            |
| D Grade Winter (per team) - Women and veteran                                       | Taxable           | C  | per term                   | 0.00                                     | <b>462.50</b>                            |
| A Grade Summer (per team) - Junior  | Taxable           | C  | per term                   | 0.00                                     | <b>61.80</b>                             |
| A Grade Winter (per team) - Junior  | Taxable           | C  | per term                   | 0.00                                     | <b>121.50</b>                            |
| B Grade Summer (per team) - Junior  | Taxable           | C  | per term                   | 0.00                                     | <b>51.80</b>                             |
| B Grade Winter (per team) - Junior  | Taxable           | C  | per term                   | 0.00                                     | <b>109.50</b>                            |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| C Grade Summer (per team) - Junior   | Taxable    | C                                     | per term            | 0.00                          | 42.50                         |
| C Grade Winter (per team) - Junior   | Taxable    | C                                     | per term            | 0.00                          | 102.00                        |
| D Grade Summer (per team) - Junior   | Taxable    | C                                     | per term            | 0.00                          | 33.50                         |
| D Grade Winter (per team) - Junior   | Taxable    | C                                     | per term            | 0.00                          | 92.50                         |
| Note: The above charges have been reduced by 50% for women and veteran teams and 90% for junior teams. |            |                                       |                     |                               |                               |
| <b>Pavilion Hire Charges</b>   |            |                                       |                     |                               |                               |
| A Grade Winter Full Use  | Taxable    | C                                     | per pavilion        | 1,272.00                      | 1,310.16                      |
| B Grade Winter Full Use  | Taxable    | C                                     | per pavilion        | 984.00                        | 1,015.00                      |
| C Grade Winter Full Use  | Taxable    | C                                     | per pavilion        | 708.00                        | 730.00                        |
| D Grade Winter Full Use  | Taxable    | C                                     | per pavilion        | 454.00                        | 467.00                        |
| A Grade Summer Full Use  | Taxable    | C                                     | per pavilion        | 1,272.00                      | 1,310.00                      |
| B Grade Summer Full Use  | Taxable    | C                                     | per pavilion        | 984.00                        | 1,015.00                      |
| C Grade Summer Full Use  | Taxable    | C                                     | per pavilion        | 708.00                        | 730.00                        |
| D Grade Summer Full Use  | Taxable    | C                                     | per pavilion        | 454.00                        | 465.00                        |
| A Grade Winter Shared Use  | Taxable    | C                                     | per pavilion        | 638.00                        | 658.00                        |
| B Grade Winter Shared Use  | Taxable    | C                                     | per pavilion        | 493.00                        | 507.00                        |
| C Grade Winter Shared Use  | Taxable    | C                                     | per pavilion        | 357.00                        | 367.00                        |
| D Grade Winter Shared Use  | Taxable    | C                                     | per pavilion        | 230.00                        | 237.00                        |
| A Grade Summer Shared Use  | Taxable    | C                                     | per pavilion        | 638.00                        | 657.00                        |
| B Grade Summer Shared Use  | Taxable    | C                                     | per pavilion        | 493.00                        | 507.00                        |
| C Grade Summer Shared Use  | Taxable    | C                                     | per pavilion        | 357.00                        | 368.00                        |
| D Grade Summer Shared Use  | Taxable    | C                                     | per pavilion        | 230.00                        | 237.00                        |
| <b>Other</b>   |            |                                       |                     |                               |                               |
| Turf wicket  | Taxable    | C                                     | per ground          | 3,246.00                      | 3,345.00                      |
| Commercial - 12 Month Fee  | Taxable    | C                                     | per ground          | 3,923.00                      | 4,040.00                      |
| Casual hire charges – ovals  | Taxable    | C                                     | per booking         | 238.00                        | 245.00                        |
| <b>Ivanhoe Aquatic Banyule</b>   |            |                                       |                     |                               |                               |
| <b>Administration</b>  |            |                                       |                     |                               |                               |
| Joining fee  | Taxable    | C                                     | one off             | 79.00                         | 79.00                         |
| Suspension time  | Taxable    | C                                     | per week            | 5.00                          | 5.00                          |



| Fees and Charges                                       | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| <b>Aquatic Package</b>                                 |            |                                       |                     |                               |                               |
| 12 months membership                                   | Taxable    | C                                     | per annum           | 627.60                        | <b>646.50</b>                 |
| 12 months membership - concession                      | Taxable    | C                                     | per annum           | 439.30                        | <b>452.50</b>                 |
| Fortnightly direct debit membership                    | Taxable    | C                                     | per fortnight       | 24.20                         | <b>24.95</b>                  |
| Fortnightly direct debit membership - concession       | Taxable    | C                                     | per fortnight       | 16.90                         | <b>17.45</b>                  |
| <b>Casual</b>  |            |                                       |                     |                               |                               |
| Aquatic pass - family                                  | Taxable    | C                                     | per visit           | 17.20                         | <b>17.70</b>                  |
| Aquatic pass   | Taxable    | C                                     | per visit           | 6.70                          | <b>6.90</b>                   |
| Aquatic pass - concession                              | Taxable    | C                                     | per visit           | 4.75                          | <b>4.90</b>                   |
| Aquatic pass - child swim <5yr old                     | Taxable    | C                                     | per visit           | 4.00                          | <b>4.10</b>                   |
| Group fitness/Gym pass - Boomers                       | Taxable    | C                                     | per visit           | 7.10                          | <b>7.30</b>                   |
| Group fitness/Gym pass                                 | Taxable    | C                                     | per visit           | 17.50                         | <b>18.00</b>                  |
| Group fitness/Gym pass - concession                    | Taxable    | C                                     | per visit           | 12.35                         | <b>12.70</b>                  |
| <b>Personal Training</b>                               |            |                                       |                     |                               |                               |
| Introduction - 3 pack                                  | Taxable    | C                                     | per 3 visits        | 99.00                         | <b>99.00</b>                  |
| Casual 1:1 30 minutes                                  | Taxable    | C                                     | per session         | 49.45                         | <b>50.95</b>                  |
| Casual 1:1 60 minutes                                  | Taxable    | C                                     | per session         | 79.10                         | <b>81.50</b>                  |
| Results pack 1:1 30 minutes (10 sessions)              | Taxable    | C                                     | per multi pass      | 444.95                        | <b>458.30</b>                 |
| Results pack 1:1 30 minutes (10 sessions) - non member | Taxable    | C                                     | per multi pass      | 494.40                        | <b>509.25</b>                 |
| Results pack 1:1 60 minutes (10 sessions)              | Taxable    | C                                     | per multi pass      | 711.95                        | <b>733.30</b>                 |
| Results pack 1:1 60 minutes (10 sessions) - non member | Taxable    | C                                     | per multi pass      | 791.05                        | <b>814.80</b>                 |
| Casual 2:1 30 minutes                                  | Taxable    | C                                     | per person          | 37.10                         | <b>38.20</b>                  |
| Casual 2:1 60 minutes                                  | Taxable    | C                                     | per person          | 59.30                         | <b>61.10</b>                  |
| <b>Complete Package</b>                                |            |                                       |                     |                               |                               |
| 7 day membership                                       | Taxable    | C                                     | per week            | 28.20                         | <b>29.10</b>                  |
| 12 months membership                                   | Taxable    | C                                     | per annum           | 1,139.20                      | <b>1,173.40</b>               |
| 12 months membership - concession                      | Taxable    | C                                     | per annum           | 797.45                        | <b>821.40</b>                 |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| 1 month membership - PHIT/Boomers  | Taxable           | C  | 1 month                    | 66.00                                    | <b>68.00</b>                             |
| 3 months membership - PHIT/Boomers   | Taxable           | C  | 3 months                   | 188.40                                   | <b>194.00</b>                            |
| 6 months membership - PHIT/Boomers   | Taxable           | C  | 6 months                   | 358.85                                   | <b>369.60</b>                            |
| 12 months membership - PHIT/Boomers  | Taxable           | C  | per annum                  | 683.50                                   | <b>704.00</b>                            |
| Fortnightly direct debit membership  | Taxable           | C  | per fortnight              | 43.80                                    | <b>45.10</b>                             |
| Fortnightly direct debit membership - concession                                   | Taxable           | C  | per fortnight              | 30.70                                    | <b>31.60</b>                             |
| Fortnightly direct debit membership - PHIT/Boomers                                 | Taxable           | C  | per fortnight              | 26.30                                    | <b>27.10</b>                             |
| 3 months membership - off peak   | Taxable           | C  | 3 months                   | 153.90                                   | <b>158.60</b>                            |
| 6 months membership - off peak   | Taxable           | C  | 6 months                   | 293.05                                   | <b>301.90</b>                            |
| 12 months membership - off peak  | Taxable           | C  | per annum                  | 558.15                                   | <b>574.90</b>                            |
| Fortnightly direct debit membership - off peak                                     | Taxable           | C  | per fortnight              | 21.90                                    | <b>22.55</b>                             |
| Banyule City Council membership  | Taxable           | C  | per year                   | 569.60                                   | <b>586.70</b>                            |
| Banyule City Council membership - payroll  | Taxable           | C  | per fortnight              | 21.90                                    | <b>22.60</b>                             |
| Complete package + 30 minute PT  | Taxable           | C  | per week                   | 61.00                                    | <b>62.85</b>                             |
| Complete package + 60 minute PT  | Taxable           | C  | per week                   | 87.55                                    | <b>90.20</b>                             |
| <b>Programs</b>  |                   |  |                            |  |  |
| School groups instructor (45 mins session)   | GST free          | C  | per lesson                 | 39.75                                    | <b>41.00</b>                             |
| Learn to swim 30-60 minutes - fortnightly direct debit                             | GST free          | C  | per fortnight              | 26.80                                    | <b>29.70</b>                             |
| Learn to swim 30-60 minutes - fortnightly direct debit - concession                | GST free          | C  | per fortnight              | 24.10                                    | <b>26.75</b>                             |
| Learn to swim child pre-school (non parent involvement) - fortnightly direct debit | GST free          | C  | per fortnight              | 33.40                                    | <b>36.90</b>                             |
| Learn to swim 30 minutes   | GST free          | C  | per lesson                 | 16.10                                    | <b>17.10</b>                             |
| Learn to swim 30 minutes - concession  | GST free          | C  | per lesson                 | 14.50                                    | <b>15.40</b>                             |
| Learn to swim child pre-school (non parent involvement)                            | GST free          | C  | per lesson                 | 20.00                                    | <b>21.20</b>                             |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Learn to swim child pre-school (non parent involvement) - concession | GST free   | C                                     | per lesson          | 18.00                         | 19.10                         |
| Learn to swim adult - casual   | GST free   | C                                     | per lesson          | 23.60                         | 25.00                         |
| Learn to swim adult - casual - concession                            | GST free   | C                                     | per lesson          | 21.20                         | 22.50                         |
| Water Babies (pay as you go)   | GST free   | C                                     | per lesson          | 16.10                         | 17.10                         |
| Learn to swim 60 minutes   | GST free   | C                                     | per lesson          | 16.10                         | 17.10                         |
| Learn to swim 60 minutes - concession                                | GST free   | C                                     | per lesson          | 14.50                         | 15.40                         |
| Squad 2nd/3rd/4th session  | Taxable    | C                                     | per lesson          | 8.05                          | 8.55                          |
| Squad 2nd/3rd/4th session - concession                               | Taxable    | C                                     | per lesson          | 7.30                          | 7.75                          |
| Specialised swimming   | GST free   | C                                     | per lesson          | 20.80                         | 22.10                         |
| Private swim lessons (1-4 people)                                    | GST free   | C                                     | per lesson          | 87.35                         | 45.85                         |
| Bronze medallion   | GST free   | C                                     | per lesson          | 16.10                         | 17.10                         |
| Stroke correction - member   | GST free   | C                                     | per lesson          | 9.45                          | 10.00                         |
| Stroke correction - non member                                       | GST free   | C                                     | per lesson          | 16.10                         | 17.10                         |
| Swim carnival entry  | GST free   | C                                     | per visit           | 12.30                         | 13.00                         |
| Swim carnival - extra event  | GST free   | C                                     | per visit           | 3.10                          | 3.30                          |
| Holiday program (Activity)   | Taxable    | C                                     | per person          | 18.50                         | 19.60                         |
| Programs (fitness related)   | Taxable    | C                                     | various             | Various                       | Various                       |
| <b>Multi Pass</b>  |            |                                       |                     |                               |                               |
| Aquatic 20 pass  | Taxable    | C                                     | per multi pass      | 120.50                        | 124.20                        |
| Aquatic concession 20 pass   | Taxable    | C                                     | per multi pass      | 85.30                         | 88.20                         |
| Aquatic 10 pass - child  | Taxable    | C                                     | per multi pass      | 36.15                         | 36.90                         |
| Complete package 20 pass   | Taxable    | C                                     | per multi pass      | 315.20                        | 324.00                        |
| Complete package 20 pass - concession                                | Taxable    | C                                     | per multi pass      | 222.50                        | 228.60                        |
| <b>Child Minding</b>   |            |                                       |                     |                               |                               |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| Crèche casual 1 child - 90 min  | Taxable           | C  | per session                | 10.30                                    | <b>10.60</b>                             |
| Crèche 10 pass 1 child  | Taxable           | C  | per multi pass             | 92.70                                    | <b>95.50</b>                             |
| Crèche 20 pass 1 child  | Taxable           | C  | per multi pass             | 185.40                                   | <b>190.95</b>                            |
| Occasional care casual 1 child  | Taxable           | C  | per session                | 21.95                                    | <b>22.60</b>                             |
| Occasional care casual 2 children   | Taxable           | C  | per session                | 27.50                                    | <b>28.30</b>                             |
| Occasional care 10 pass 1 child   | Taxable           | C  | per multi pass             | 197.45                                   | <b>203.40</b>                            |
| Occasional care 20 pass 1 child   | Taxable           | C  | per multi pass             | 394.90                                   | <b>406.75</b>                            |
| <b>Other</b>  |                   |  |                            |  |  |
| Kiosk sales   | Taxable           | C  | various                    | Various                                  | <b>Various</b>                           |
| Merchandise sales   | Taxable           | C  | various                    | Various                                  | <b>Various</b>                           |
| Room hire   | Taxable           | C  | various                    | Quote                                    | <b>Quote</b>                             |
| Birthday parties (1-19 children)  | Taxable           | C  | per person                 | 16.00                                    | <b>16.50</b>                             |
| Birthday parties (20+ children)   | Taxable           | C  | per person                 | 12.90                                    | <b>13.30</b>                             |
| Inflatable  | Taxable           | C  | per booking                | 135.00                                   | <b>139.00</b>                            |
| Lane hire regular fee   | Taxable           | C  | per hour                   | 29.15                                    | <b>30.00</b>                             |
| Lane hire casual fee  | Taxable           | C  | per hour                   | 39.45                                    | <b>40.65</b>                             |
| <b>Halls for Hire – Private/Community</b>   |                   |  |                            |  |  |
| <b>Grace Park, Greensborough Senior Citizens, Ivanhoe Senior Citizens, Macleod Community Hall, Warringal Senior Citizens, Watsonia Community Hall, Briar Hill Community Hall &amp; Old Shire Offices.</b> |                   |  |                            |  |  |
| Bond on all above   | GST N/A           | C  | per booking                | 300.00                                   | <b>300.00</b>                            |
| Private Groups - regular  | Taxable           | C  | per hour                   | 34.00                                    | <b>34.00</b>                             |
| Private Groups - casual   | Taxable           | C  | per hour                   | 42.50                                    | <b>42.50</b>                             |
| Senior citizens utilities charge  | Taxable           | C  | per hour                   | 4.00                                     | <b>4.50</b>                              |
| Community Groups - regular  | Taxable           | C  | per hour                   | 27.00                                    | <b>27.00</b>                             |
| Community Groups - casual   | Taxable           | C  | per hour                   | 34.50                                    | <b>34.50</b>                             |
| <b>Bundoora &amp; Petrie Park Community Hall</b>  |                   |  |                            |  |  |
| Bond on all above   | GST N/A           | C  | per booking                | 300.00                                   | <b>300.00</b>                            |
| Private Groups - regular  | Taxable           | C  | per hour                   | 41.90                                    | <b>41.90</b>                             |
| Private Groups - casual   | Taxable           | C  | per hour                   | 49.00                                    | <b>49.00</b>                             |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Senior citizens utilities charge  | Taxable    | C                                     | per hour            | 4.00                          | 4.50                          |
| Community Groups - regular  | Taxable    | C                                     | per hour            | 32.00                         | 32.00                         |
| Community Groups - casual   | Taxable    | C                                     | per hour            | 41.90                         | 41.90                         |
| <b>Hawdon Street – Meeting Room &amp; Macorna Street Community Centre</b>   |            |                                       |                     |                               |                               |
| Bond on all above   | GST N/A    | C                                     | per booking         | 0.00                          | 300.00                        |
| Private Groups - regular  | Taxable    | C                                     | per hour            | 0.00                          | 18.00                         |
| Private Groups - casual   | Taxable    | C                                     | per hour            | 0.00                          | 21.00                         |
| Community Groups - regular  | Taxable    | C                                     | per hour            | 0.00                          | 15.00                         |
| Community Groups - casual   | Taxable    | C                                     | per hour            | 0.00                          | 18.00                         |
| <b>Halls for Hire - Functions</b>   |            |                                       |                     |                               |                               |
| <b>Macleod Community Hall, Lower Plenty &amp; Warringal Senior Citizens</b> |            |                                       |                     |                               |                               |
| Functions – bond on all above   | GST N/A    | C                                     | per booking         | 300.00                        | 500.00                        |
| Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am) | Taxable    | C                                     | per booking         | 495.00                        | 495.00                        |
| Friday, Saturday & Sunday - private functions (4 hrs)                       | Taxable    | C                                     | per booking         | 309.00                        | 309.00                        |
| Set up fee  | Taxable    | C                                     | per hour            | 60.00                         | 60.00                         |
| <b>Old Shire Office</b>   |            |                                       |                     |                               |                               |
| Functions – bond on all above   | GST N/A    | C                                     | per booking         | 300.00                        | 500.00                        |
| Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am) | Taxable    | C                                     | per booking         | 540.00                        | 540.00                        |
| Friday, Saturday & Sunday - private functions (4 hrs)                       | Taxable    | C                                     | per booking         | 319.00                        | 319.00                        |
| Set up fee  | Taxable    | C                                     | per hour            | 60.00                         | 60.00                         |
| <b>Bundoora &amp; Petrie Park Community Hall</b>                            |            |                                       |                     |                               |                               |
| Functions – bond on all above   | GST N/A    | C                                     | per booking         | 300.00                        | 500.00                        |
| Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am) | Taxable    | C                                     | per booking         | 720.00                        | 720.00                        |
| Friday, Saturday & Sunday - private functions (4 hrs)                       | Taxable    | C                                     | per booking         | 420.00                        | 420.00                        |
| Set up fee  | Taxable    | C                                     | per hour            | 60.00                         | 60.00                         |
| <b>Olympic Leisure Centre</b>   |            |                                       |                     |                               |                               |

| Fees and Charges                                   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| <b>Administration</b>                              |            |                                       |                     |                               |                               |
| Joining fee  | Taxable    | C                                     | one off             | 49.00                         | <b>49.00</b>                  |
| Suspension time                                    | Taxable    | C                                     | per week            | 5.00                          | <b>5.00</b>                   |
| <b>Complete Package</b>                            |            |                                       |                     |                               |                               |
| Banyule City Council membership                    | Taxable    | C                                     | per year            | 403.85                        | <b>416.00</b>                 |
| Banyule City Council membership                    | Taxable    | C                                     | per fortnight       | 15.55                         | <b>16.00</b>                  |
| 3 months membership                                | Taxable    | C                                     | 3 months            | 229.30                        | <b>236.20</b>                 |
| 6 months membership                                | Taxable    | C                                     | 6 months            | 436.70                        | <b>449.80</b>                 |
| 12 months memberships                              | Taxable    | C                                     | per annum           | 831.95                        | <b>856.90</b>                 |
| 3 months membership - concession                   | Taxable    | C                                     | 3 months            | 152.95                        | <b>157.55</b>                 |
| 6 months membership - concession                   | Taxable    | C                                     | 6 months            | 305.80                        | <b>315.00</b>                 |
| 12 months memberships - concession                 | Taxable    | C                                     | per annum           | 582.35                        | <b>599.80</b>                 |
| 1 month membership - Boomer/PHIT                   | Taxable    | C                                     | 1 month             | 44.20                         | <b>45.50</b>                  |
| 3 months membership - Boomer/PHIT                  | Taxable    | C                                     | 3 months            | 126.20                        | <b>130.00</b>                 |
| 6 months membership - Boomer/PHIT                  | Taxable    | C                                     | 6 months            | 240.20                        | <b>247.40</b>                 |
| 12 months membership - Boomer/PHIT                 | Taxable    | C                                     | per annum           | 457.55                        | <b>471.30</b>                 |
| Fortnightly direct debit membership                | Taxable    | C                                     | per fortnight       | 32.05                         | <b>33.00</b>                  |
| Fortnightly direct debit membership - concession   | Taxable    | C                                     | per fortnight       | 22.45                         | <b>23.10</b>                  |
| Fortnightly direct debit membership - Boomers/PHIT | Taxable    | C                                     | per fortnight       | 17.70                         | <b>18.25</b>                  |
| <b>Casual</b>                                      |            |                                       |                     |                               |                               |
| Aquatic pass                                       | Taxable    | C                                     | per visit           | 4.85                          | <b>4.85</b>                   |
| Aquatic pass - concession                          | Taxable    | C                                     | per visit           | 3.40                          | <b>3.40</b>                   |
| Aquatic pass - family                              | Taxable    | C                                     | per visit           | 12.55                         | <b>12.55</b>                  |
| Aquatic pass - child swim <5yr old                 | Taxable    | C                                     | per visit           | 2.90                          | <b>2.90</b>                   |
| Group fitness pass                                 | Taxable    | C                                     | per visit           | 10.90                         | <b>10.90</b>                  |
| Group fitness pass - concession                    | Taxable    | C                                     | per visit           | 7.65                          | <b>7.65</b>                   |
| Gym pass   | Taxable    | C                                     | per visit           | 15.40                         | <b>15.40</b>                  |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| Gym pass - concession  | Taxable           | C  | per visit                  | 10.80                                    | <b>10.80</b>                             |
| Group fitness pass - Boomers   | Taxable           | C  | per visit                  | 6.80                                     | <b>6.80</b>                              |
| <b>Personal Training</b>   |                   |  |                            |  |  |
| Introduction - 3 pack  | Taxable           | C  | per multi pass             | 99.00                                    | <b>99.00</b>                             |
| Results pack 1:1 30 minutes (10 sessions)                            | Taxable           | C  | per multi pass             | 444.95                                   | <b>458.30</b>                            |
| Results pack 1:1 30 minutes (10 sessions) - non member               | Taxable           | C  | per multi pass             | 494.40                                   | <b>509.25</b>                            |
| Results pack 1:1 60 minutes (10 sessions)                            | Taxable           | C  | per multi pass             | 711.94                                   | <b>733.30</b>                            |
| Results pack 1:1 60 minutes (10 sessions) - non member               | Taxable           | C  | per multi pass             | 791.05                                   | <b>814.80</b>                            |
| 1:1 30 minutes - direct debit  | Taxable           | C  | per session                | 59.20                                    | <b>62.85</b>                             |
| 1:1 60 minutes - direct debit  | Taxable           | C  | per session                | 85.00                                    | <b>90.20</b>                             |
| <b>Programs</b>  |                   |  |                            |  |  |
| Lane hire regular fee  | Taxable           | C  | per hour                   | 17.80                                    | <b>18.35</b>                             |
| Lane hire casual fee   | Taxable           | C  | per hour                   | 23.80                                    | <b>24.50</b>                             |
| Learn to swim 30 minutes - fortnightly direct debit                  | GST free          | C  | per fortnight              | 19.30                                    | <b>21.30</b>                             |
| Child pre-school (non parent involvement) - fortnightly direct debit | GST free          | C  | per fortnight              | 24.05                                    | <b>26.55</b>                             |
| Learn to swim 30-60 minutes  | GST free          | C  | per lesson                 | 11.55                                    | <b>12.25</b>                             |
| Learn to swim 30-60 minutes - concession                             | GST free          | C  | per lesson                 | 10.35                                    | <b>11.00</b>                             |
| Learn to swim preschool (non parent involvement)                     | GST free          | C  | per lesson                 | 14.40                                    | <b>15.25</b>                             |
| Learn to swim preschool (non parent involvement) - concession        | GST free          | C  | per lesson                 | 10.80                                    | <b>11.45</b>                             |
| Water Babies (pay as you go)   | GST free          | C  | per lesson                 | 9.75                                     | <b>10.35</b>                             |
| Learn to swim adult - casual   | GST free          | C  | per lesson                 | 10.80                                    | <b>11.45</b>                             |
| Learn to swim adult - casual - concession                            | GST free          | C  | per lesson                 | 16.75                                    | <b>17.75</b>                             |
| Squad  | Taxable           | C  | per lesson                 | 9.75                                     | <b>10.35</b>                             |
| Squad - concession   | Taxable           | C  | per lesson                 | 8.80                                     | <b>9.35</b>                              |
| Specialised swimming   | GST free          | C  | per lesson                 | 20.80                                    | <b>22.05</b>                             |

| Fees and Charges                              | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Private swim lessons (1-4 people)             | GST free   | C                                     | per lesson          | 87.35                         | 44.50                         |
| School groups instructor (45 mins session)    | GST free   | C                                     | per lesson          | 39.75                         | 41.00                         |
| <b>Multi Pass</b>                             |            |                                       |                     |                               |                               |
| Badminton 10 pass                             | Taxable    | C                                     | per multi pass      | 61.20                         | 63.00                         |
| Complete package 20 pass                      | Taxable    | C                                     | per multi pass      | 285.50                        | 270.00                        |
| Complete package 20 pass - concession         | Taxable    | C                                     | per multi pass      | 200.25                        | 142.20                        |
| Boomers group fitness 10 pass                 | Taxable    | C                                     | per multi pass      | 61.20                         | 63.00                         |
| Aquatic 20 pass                               | Taxable    | C                                     | per multi pass      | 87.15                         | 90.00                         |
| Aquatic 20 pass - concession                  | Taxable    | C                                     | per multi pass      | 61.20                         | 63.00                         |
| <b>Facility Hire</b>                          |            |                                       |                     |                               |                               |
| Full centre                                   | Taxable    | C                                     | per 3 hours         | 630.25                        | 649.15                        |
| Single court - indoor peak                    | Taxable    | C                                     | per hour            | 43.90                         | 45.20                         |
| Single court - indoor off peak                | Taxable    | C                                     | per hour            | 32.90                         | 33.90                         |
| Badminton court                               | Taxable    | C                                     | per hour            | 20.60                         | 21.20                         |
| Room hire                                     | Taxable    | C                                     | various             | Quote                         | Quote                         |
| <b>Other</b>                                  |            |                                       |                     |                               |                               |
| Badminton                                     | Taxable    | C                                     | per person          | 6.80                          | 7.00                          |
| Indoor bowls                                  | Taxable    | C                                     | per person          | 3.50                          | 3.60                          |
| Programs (fitness related)                    | Taxable    | C                                     | various             | Various                       | Various                       |
| Merchandise sales                             | Taxable    | C                                     | various             | Various                       | Various                       |
| Kiosk sales                                   | Taxable    | C                                     | various             | Various                       | Various                       |
| <b>Banyule Netball Stadium</b>                |            |                                       |                     |                               |                               |
| <b>Facility Hire</b>                          |            |                                       |                     |                               |                               |
| Upper room hire - community group/s - regular | Taxable    | C                                     | per hour            | 38.40                         | 39.55                         |
| Upper room hire - community group/s - casual  | Taxable    | C                                     | per hour            | 43.05                         | 44.35                         |
| Upper room hire - private - regular           | Taxable    | C                                     | per hour            | 43.05                         | 44.35                         |
| Upper room hire - private - casual            | Taxable    | C                                     | per hour            | 46.85                         | 48.25                         |



| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Lower room hire - community group/s - regular             | Taxable    | C                                     | per hour            | 27.00                         | 27.80                         |
| Lower room hire - community group/s - casual              | Taxable    | C                                     | per hour            | 33.00                         | 34.00                         |
| Lower room hire - private - regular                       | Taxable    | C                                     | per hour            | 33.00                         | 34.00                         |
| Lower room hire - private - casual                        | Taxable    | C                                     | per hour            | 38.65                         | 39.80                         |
| Mezzanine room hire - community group/s - regular         | Taxable    | C                                     | per hour            | 31.95                         | 32.90                         |
| Mezzanine room hire - community group/s - casual          | Taxable    | C                                     | per hour            | 37.40                         | 38.50                         |
| Mezzanine room hire - private - regular                   | Taxable    | C                                     | per hour            | 38.65                         | 39.80                         |
| Mezzanine room hire - private - casual                    | Taxable    | C                                     | per hour            | 43.50                         | 44.80                         |
| Single indoor court - casual user                         | Taxable    | C                                     | per hour            | 58.50                         | 60.25                         |
| Single indoor court - off peak (10am-3pm Monday-Friday)   | Taxable    | C                                     | per hour            | 41.00                         | 42.25                         |
| Single indoor court - regular user                        | Taxable    | C                                     | per hour            | 49.75                         | 51.25                         |
| Single outdoor court - casual user                        | Taxable    | C                                     | per hour            | 24.80                         | 25.55                         |
| Single outdoor court - regular user                       | Taxable    | C                                     | per hour            | 29.25                         | 30.10                         |
| Single indoor court - Boomers                             | Taxable    | C                                     | per hour            | 11.10                         | 11.40                         |
| <b>Other</b>  |            |                                       |                     |                               |                               |
| Programs  | Taxable    | C                                     | various             | Various                       | Various                       |
| <b>WaterMarc</b>  |            |                                       |                     |                               |                               |
| <b>Administration</b>                                     |            |                                       |                     |                               |                               |
| Joining fee   | Taxable    | C                                     | once                | 199.00                        | 199.00                        |
| <b>Full Access</b>  |            |                                       |                     |                               |                               |
| 12 month membership paid in full                          | Taxable    | C                                     | per annum           | 1,310.00                      | 1,350.00                      |
| 12 month membership paid in full - concession             | Taxable    | C                                     | per annum           | 1,025.00                      | 1,055.00                      |
| 12 month membership (weekly direct debit)                 | Taxable    | C                                     | per week            | 27.30                         | 28.10                         |
| 12 month 'no commitment' membership (weekly direct debit) | Taxable    | C                                     | per week            | 30.40                         | 31.30                         |
| 12 month membership (weekly direct debit) - concession    | Taxable    | C                                     | per week            | 21.70                         | 22.40                         |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| 12 month 'no commitment' membership (weekly direct debit) - concession                         | Taxable    | C                                     | per week            | 24.50                         | <b>25.20</b>                  |
| Senior - 12 month membership (weekly direct debit)   | Taxable    | C                                     | per week            | 13.95                         | <b>14.40</b>                  |
| Senior - 12 month 'no commitment' membership (weekly direct debit)                             | Taxable    | C                                     | per week            | 15.50                         | <b>15.95</b>                  |
| Senior - 12 month membership paid in full  | Taxable    | C                                     | per annum           | 737.00                        | <b>759.00</b>                 |
| Teen - 12 month membership (weekly direct debit)   | Taxable    | C                                     | per week            | 13.95                         | <b>14.40</b>                  |
| Teen - 12 month 'no commitment' membership (weekly direct debit)                               | Taxable    | C                                     | per week            | 15.00                         | <b>15.50</b>                  |
| Teen - 12 month membership paid in full  | Taxable    | C                                     | per annum           | 737.00                        | <b>759.00</b>                 |
| Partner Health (minimum 10 people) - 12 month membership (weekly direct debit)                 | Taxable    | C                                     | per week            | 22.50                         | <b>23.20</b>                  |
| Partner Health (minimum 10 people) - 12 month 'no commitment' membership (weekly direct debit) | Taxable    | C                                     | per week            | 25.60                         | <b>26.40</b>                  |
| Partner Health (minimum 50 people) - 12 month membership (weekly direct debit)                 | Taxable    | C                                     | per week            | 19.00                         | <b>19.60</b>                  |
| Partner Health (minimum 50 people) - 12 month 'no commitment' membership (weekly direct debit) | Taxable    | C                                     | per week            | 22.00                         | <b>22.70</b>                  |
| Family (minimum 2 people) - 12 month membership (weekly direct debit)                          | Taxable    | C                                     | per person          | 24.30                         | <b>25.00</b>                  |
| Family (minimum 2 people) - 12 month 'no commitment' membership (weekly direct debit)          | Taxable    | C                                     | per person          | 27.30                         | <b>28.10</b>                  |
| <b>Aquatic Access</b>  |            |                                       |                     |                               |                               |
| 12 month membership paid in full   | Taxable    | C                                     | per annum           | 716.00                        | <b>737.50</b>                 |
| 12 month membership paid in full - concession  | Taxable    | C                                     | per annum           | 573.00                        | <b>590.20</b>                 |
| 12 month membership (weekly direct debit)  | Taxable    | C                                     | per week            | 14.50                         | <b>14.90</b>                  |
| 12 month 'no commitment' membership (weekly direct debit)                                      | Taxable    | C                                     | per week            | 16.00                         | <b>16.50</b>                  |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| 12 month membership (weekly direct debit) - concession                 | Taxable           | C  | per week                   | 11.60                                    | <b>11.95</b>                             |
| 12 month 'no commitment' membership (weekly direct debit) - concession | Taxable           | C  | per week                   | 12.80                                    | <b>13.20</b>                             |
| <b>Casual Aquatic</b>  |                   |  |                            |  |  |
| Pool - adult   | Taxable           | C  | per visit                  | 7.80                                     | <b>8.00</b>                              |
| Pool - concession  | Taxable           | C  | per visit                  | 6.15                                     | <b>6.30</b>                              |
| Pool - child   | Taxable           | C  | per visit                  | 5.90                                     | <b>6.10</b>                              |
| Pool - family  | Taxable           | C  | per visit                  | 24.00                                    | <b>24.70</b>                             |
| Pool 20 pass - adult   | Taxable           | C  | per multi pass             | 140.00                                   | <b>144.20</b>                            |
| Pool 20 pass - concession  | Taxable           | C  | per multi pass             | 112.50                                   | <b>115.90</b>                            |
| Pool 20 pass - child   | Taxable           | C  | per multi pass             | 107.40                                   | <b>110.60</b>                            |
| Pool - supervising adult   | Taxable           | C  | per visit                  | 3.00                                     | <b>3.00</b>                              |
| Pool & waterslide - adult  | Taxable           | C  | per visit                  | 17.90                                    | <b>18.40</b>                             |
| Pool & waterslide - concession   | Taxable           | C  | per visit                  | 14.30                                    | <b>14.70</b>                             |
| Pool & waterslide - child  | Taxable           | C  | per visit                  | 13.30                                    | <b>13.70</b>                             |
| Pool & waterslide - family   | Taxable           | C  | per visit                  | 53.20                                    | <b>54.80</b>                             |
| Upgrade to waterslide - adult  | Taxable           | C  | per visit                  | 10.20                                    | <b>10.50</b>                             |
| Upgrade to waterslide - concession                                     | Taxable           | C  | per visit                  | 8.30                                     | <b>8.50</b>                              |
| Upgrade to waterslide - child  | Taxable           | C  | per visit                  | 7.50                                     | <b>7.70</b>                              |
| Single waterslide  | Taxable           | C  | per visit                  | 5.00                                     | <b>5.20</b>                              |
| Spa/sauna/steam - adult  | Taxable           | C  | per visit                  | 13.40                                    | <b>13.80</b>                             |
| Spa/sauna/steam - concession   | Taxable           | C  | per visit                  | 10.80                                    | <b>11.10</b>                             |
| Spa/sauna/steam 20 pass - adult  | Taxable           | C  | per multi pass             | 242.00                                   | <b>249.30</b>                            |
| Spa/sauna/steam 20 pass - concession                                   | Taxable           | C  | per multi pass             | 194.00                                   | <b>199.80</b>                            |
| <b>Casual Health &amp; Fitness</b>                                     |                   |  |                            |  |  |
| Group fitness class  | Taxable           | C  | per session                | 17.50                                    | <b>18.00</b>                             |
| Group fitness class - concession                                       | Taxable           | C  | per session                | 14.00                                    | <b>14.40</b>                             |
| Gym visit  | Taxable           | C  | per visit                  | 26.00                                    | <b>26.80</b>                             |
| Gym visit - concession   | Taxable           | C  | per visit                  | 21.00                                    | <b>21.60</b>                             |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq  | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|----------------------|-------------------------------|-------------------------------|
| Group fitness 20 pass                                   | Taxable    | C                                     | per multi pass       | 320.00                        | <b>329.60</b>                 |
| Group fitness 20 pass - concession                      | Taxable    | C                                     | per multi pass       | 259.00                        | <b>266.80</b>                 |
| <b>Personal Training</b>                                |            |                                       |                      |                               |                               |
| 1:1 30 minutes - weekly direct debit                    | Taxable    | C                                     | per session          | 57.00                         | <b>58.70</b>                  |
| 1:1 60 minutes - weekly direct debit                    | Taxable    | C                                     | per session          | 68.00                         | <b>70.00</b>                  |
| 2:1 30 minutes - weekly direct debit                    | Taxable    | C                                     | per session          | 73.00                         | <b>75.20</b>                  |
| 2:1 60 minutes - weekly direct debit                    | Taxable    | C                                     | per session          | 98.00                         | <b>100.90</b>                 |
| <b>Programs</b>   |            |                                       |                      |                               |                               |
| Learn to swim child                                     | Taxable    | C                                     | per lesson           | 17.90                         | <b>18.40</b>                  |
| Learn to swim preschool (non parent involvement)        | Taxable    | C                                     | per lesson           | 17.90                         | <b>18.40</b>                  |
| Learn to swim adult                                     | Taxable    | C                                     | per lesson           | 19.95                         | <b>20.50</b>                  |
| Learn to swim preschool - 3rd child                     | Taxable    | C                                     | per lesson           | 16.10                         | <b>16.60</b>                  |
| School learn to swim - 1:6 ratio                        | Taxable    | C                                     | per child per lesson | 11.55                         | <b>11.90</b>                  |
| School learn to swim - 1:8 ratio                        | Taxable    | C                                     | per child per lesson | 9.40                          | <b>9.70</b>                   |
| School learn to swim - 1:10 ratio                       | Taxable    | C                                     | per child per lesson | 8.30                          | <b>8.50</b>                   |
| School learn to swim - 1:12 ratio                       | Taxable    | C                                     | per child per lesson | 7.60                          | <b>7.80</b>                   |
| <b>Child Minding</b>                                    |            |                                       |                      |                               |                               |
| Childcare casual 1 child - 90 min                       | Taxable    | C                                     | per session          | 9.50                          | <b>9.80</b>                   |
| Childcare casual 2 children - 90 min                    | Taxable    | C                                     | per session          | 11.85                         | <b>12.20</b>                  |
| Occasional care casual 1 child - 90 min                 | Taxable    | C                                     | per session          | 21.60                         | <b>22.20</b>                  |
| Occasional care casual 2 children - 90 min              | Taxable    | C                                     | per session          | 27.30                         | <b>28.10</b>                  |
| Childcare casual 1 child - per additional 30 mins       | Taxable    | C                                     | per session          | 3.20                          | <b>3.30</b>                   |
| Childcare casual 2 children - per additional 30 mins    | Taxable    | C                                     | per session          | 3.95                          | <b>4.10</b>                   |
| Occasional care casual 1 child - per additional 30 mins | Taxable    | C                                     | per session          | 7.20                          | <b>7.40</b>                   |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| Occasional care casual 2 children - per additional 30 mins      | Taxable           | C  | per session                | 9.10                                     | <b>9.40</b>                              |
| Childcare credit pass 1 child - 90 min                          | Taxable           | C  | per session                | 8.55                                     | <b>8.80</b>                              |
| Childcare credit pass 2 children - 90 min                       | Taxable           | C  | per session                | 10.65                                    | <b>11.00</b>                             |
| Occasional care credit pass 1 child - 90 min                    | Taxable           | C  | per session                | 19.40                                    | <b>20.00</b>                             |
| Occasional care credit pass 2 children - 90 min                 | Taxable           | C  | per session                | 24.10                                    | <b>24.80</b>                             |
| Childcare credit pass 1 child - per additional 30 mins          | Taxable           | C  | per session                | 2.90                                     | <b>3.00</b>                              |
| Childcare credit pass 2 children - per additional 30 mins       | Taxable           | C  | per session                | 3.55                                     | <b>3.65</b>                              |
| Occasional care credit pass 1 child - per additional 30 mins    | Taxable           | C  | per session                | 6.50                                     | <b>6.70</b>                              |
| Occasional care credit pass 2 children - per additional 30 mins | Taxable           | C  | per session                | 8.05                                     | <b>8.30</b>                              |
| <b>Facility Hire</b>  |                   |  |                            |  |  |
| 50m lane hire - casual  | Taxable           | C  | per hour                   | 112.00                                   | <b>115.40</b>                            |
| 25m lane hire - casual  | Taxable           | C  | per hour                   | 80.50                                    | <b>82.90</b>                             |
| 1/3 warm water program pool hire - commercial                   | Taxable           | C  | per hour                   | 74.20                                    | <b>76.40</b>                             |
| 1/3 warm water program pool hire - community group/s            | Taxable           | C  | per hour                   | 38.00                                    | <b>39.10</b>                             |
| Full pool hire - 50m - community/schools                        | Taxable           | C  | per hour                   | 375.00                                   | <b>386.25</b>                            |
| Swim club - 50m - peak - all inclusive                          | Taxable           | C  | per hour                   | 56.90                                    | <b>56.90</b>                             |
| Swim club - 25m - peak - all inclusive                          | Taxable           | C  | per hour                   | 49.20                                    | <b>49.20</b>                             |
| Swim club - 50m - off peak - all inclusive                      | Taxable           | C  | per hour                   | 53.80                                    | <b>53.80</b>                             |
| Swim club - 25m - off peak - all inclusive                      | Taxable           | C  | per hour                   | 47.30                                    | <b>47.30</b>                             |
| Occasional care room  | Taxable           | C  | per hire                   | 83.00                                    | <b>85.50</b>                             |
| Wellbeing Studio  | Taxable           | C  | per hire                   | 107.00                                   | <b>110.20</b>                            |
| Party room  | Taxable           | C  | per hire                   | 56.00                                    | <b>57.70</b>                             |
| Group Fitness Studio  | Taxable           | C  | per hire                   | 127.00                                   | <b>130.80</b>                            |
| <b>Other</b>  |                   |  |                            |  |  |
| Locker hire   | Taxable           | C  | per hire                   | 4.00                                     | <b>4.00</b>                              |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Birthday parties - min 12 children  | Taxable    | C                                     | per child           | 29.50                         | 30.40                         |
| <b>One Flintoff Room Hire</b>   |            |                                       |                     |                               |                               |
| <b>All Rooms- Ibbott, Hawdon, Olympia, Bakewell, Beale, Griffin, Grimshaw</b> |            |                                       |                     |                               |                               |
| Internal user – room set  | Taxable    | C                                     | per room            | 50.00                         | 50.00                         |
| Community Group user - Bond   | GST N/A    | C                                     | per hire            | 0.00                          | 300.00                        |
| Community Group user - room hire 1  | Taxable    | C                                     | per hour            | 25.00                         | 26.00                         |
| Community Group user - room hire 2 rooms                                      | Taxable    | C                                     | per hour            | 45.00                         | 46.00                         |
| Community Group user - room hire 3 rooms                                      | Taxable    | C                                     | per hour            | 65.00                         | 67.00                         |
| Community Group user – room set   | Taxable    | C                                     | per hire            | 50.00                         | 50.00                         |
| Community Group user - administration fee/Cancellation                        | Taxable    | C                                     | per hire            | 50.00                         | 50.00                         |
| Commercial user - Bond  | GST N/A    | C                                     | per hire            | 0.00                          | 300.00                        |
| Commercial user - room hire   | Taxable    | C                                     | per hour            | 42.00                         | 43.00                         |
| Commercial user - room hire 2 rooms   | Taxable    | C                                     | per hour            | 75.00                         | 77.00                         |
| Commercial user - room hire 3 rooms   | Taxable    | C                                     | per hour            | 110.00                        | 113.00                        |
| Commercial user – room set  | Taxable    | C                                     | per hire            | 50.00                         | 50.00                         |
| Commercial user - administration fee  | Taxable    | C                                     | per hire            | 50.00                         | 50.00                         |
| <b>Other Leisure Programs</b>   |            |                                       |                     |                               |                               |
| <b>Hot Air Ballooning</b>   |            |                                       |                     |                               |                               |
| Annual landing fee  | Taxable    | C                                     | per year            | 607.00                        | 625.00                        |
| <b>Outdoor Trainers</b>   |            |                                       |                     |                               |                               |
| Seasonal fee - 6 months   | Taxable    | C                                     | 6 months            | 550.00                        | 570.00                        |
| Monthly fee   | Taxable    | C                                     | per month           | 121.50                        | 125.00                        |
| Weekly fee  | Taxable    | C                                     | per week            | 42.50                         | 44.00                         |
| <b>Recreation Program for Older Adults</b>                                    |            |                                       |                     |                               |                               |
| Movies per month  | Taxable    | C                                     | per month           | 5.00                          | 24.00                         |
| Outings - vary between \$10 and \$25.00 (depending on activity)               | Taxable    | C                                     | per activity        | Various                       | Various                       |
| <b>Rotunda Hire</b>   |            |                                       |                     |                               |                               |

| <b>Fees and Charges</b>                                      | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| Heidelberg Park or Greensborough War Memorial - 3 hours      | Taxable           | C  | per booking                | 189.00                                   | <b>195.00</b>                            |
| <b>Willinda Park Athletics Track</b>                         |                   |  |                            |  |  |
| Banyule schools  | Taxable           | C  | per booking                | 156.50                                   | <b>162.00</b>                            |
| Non Banyule schools  | Taxable           | C  | per booking                | 302.50                                   | <b>312.00</b>                            |
| Combined primary school sports                               | Taxable           | C  | per booking                | 302.50                                   | <b>312.00</b>                            |
| Combined secondary school sports                             | Taxable           | C  | per booking                | 618.00                                   | <b>638.00</b>                            |
| Training sessions  | Taxable           | C  | per hour                   | 81.50                                    | <b>84.00</b>                             |
| Bond - equivalent to hire fee                                | GST N/A           | C  | per booking                | equivalent to the highest charge         | <b>equivalent to the highest charge</b>  |
| <b>Festivals</b>   |                   |  |                            |  |  |
| <b>Twilight Sounds</b>                                       |                   |  |                            |  |  |
| Commercial food stall  | Taxable           | C  | per stall                  | 185.50                                   | <b>191.06</b>                            |
| Commercial coffee vendor                                     | Taxable           | C  | per stall                  | 145.00                                   | <b>149.35</b>                            |
| Community food stall   | Taxable           | C  | per stall                  | 83.00                                    | <b>85.49</b>                             |
| Community coffee vendor                                      | Taxable           | C  | per stall                  | 83.00                                    | <b>85.49</b>                             |
| Community market stall                                       | Taxable           | C  | per stall                  | 59.50                                    | <b>61.28</b>                             |
| Power fee for stall holders to be included in permit above   | Taxable           | C  | per stall                  | 90.00                                    | <b>92.00</b>                             |
| Power fee including overnight to be included in permit above | Taxable           | C  | per stall                  | 153.00                                   | <b>158.00</b>                            |
| <b>Kids ArtyFarty Festival</b>                               |                   |  |                            |  |  |
| Commercial food stall  | Taxable           | C  | per stall                  | 327.50                                   | <b>335.00</b>                            |
| Commercial coffee vendor                                     | Taxable           | C  | per stall                  | 243.00                                   | <b>250.00</b>                            |
| Community food stall   | Taxable           | C  | per stall                  | 108.00                                   | <b>110.00</b>                            |
| Community coffee vendor                                      | Taxable           | C  | per stall                  | 83.00                                    | <b>85.00</b>                             |
| Community market stall                                       | Taxable           | C  | per stall                  | 64.00                                    | <b>65.00</b>                             |
| Power fee for stall holders to be included in permit above   | Taxable           | C  | per stall                  | 89.50                                    | <b>92.00</b>                             |
| <b>Carols by Candlelight</b>                                 |                   |  |                            |  |  |
| Commercial food vendor                                       | Taxable           | C  | per stall                  | 153.00                                   | <b>157.00</b>                            |
| Commercial coffee vendor                                     | Taxable           | C  | per stall                  | 102.50                                   | <b>110.00</b>                            |

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|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Community food vendor  | Taxable    | C                                     | per stall           | 58.00                         | 60.00                         |
| Community coffee vendor  | Taxable    | C                                     | per stall           | 83.00                         | 85.00                         |
| Community market stall   | Taxable    | C                                     | per stall           | 44.00                         | 46.00                         |
| Power fee for stall holders to be included in permit above   | Taxable    | C                                     | per stall           | 89.50                         | 92.00                         |
| <b>Malahang Festival</b>   |            |                                       |                     |                               |                               |
| Community food vendor  | Taxable    | C                                     | per stall           | 26.00                         | 28.00                         |
| Community coffee vendor  | Taxable    | C                                     | per stall           | 26.00                         | 28.00                         |
| Community market stall   | Taxable    | C                                     | per stall           | 26.00                         | 28.00                         |
| Commercial food vendor   | Taxable    | C                                     | per stall           | 164.00                        | 170.00                        |
| Commercial coffee vendor   | Taxable    | C                                     | per stall           | 120.00                        | 125.00                        |
| Commercial market stall  | Taxable    | C                                     | per stall           | 79.50                         | 82.00                         |
| Power fee for stall holders to be included in permit above   | Taxable    | C                                     | per stall           | 90.00                         | 92.00                         |
| <b>Events</b>  |            |                                       |                     |                               |                               |
| <b>Exhibitions</b>   |            |                                       |                     |                               |                               |
| Entry fee  | Taxable    | C                                     | per entry           | 30.00                         | 35.00                         |
| <b>The Centre Ivanhoe - Great Hall Charges</b>   |            |                                       |                     |                               |                               |
| <b>Monday - Thursday only. Friday, Saturday &amp; Sunday price on application on 03 9490 4300</b>  |            |                                       |                     |                               |                               |
| School and Community Groups - Up to 8hr hire - theatre style seating   | Taxable    | C                                     | per day             | 2,710.00                      | 2,770.00                      |
| Corporate - Exhibition - Room Hire only (up to 8 hours hire)   | Taxable    | C                                     | per day             | 3,390.00                      | 3,490.00                      |
| Corporate - Up to 8hr hire - theatre style seating   | Taxable    | C                                     | per day             | 3,390.00                      | 3,490.00                      |
| Note: Hourly fee will be applied per hour after 8 hours for school, community and corporate hire – fee varies, confirm with The Centre Ivanhoe prior to booking venue. |            |                                       |                     |                               |                               |
| <b>Other Rooms</b>   |            |                                       |                     |                               |                               |
| Streeton Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm   | Taxable    | C                                     | per day             | 1,640.00                      | 1,680.00                      |
| McCubbin Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm   | Taxable    | C                                     | per day             | 1,060.00                      | 1,085.00                      |
| Conder Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm   | Taxable    | C                                     | per day             | 840.00                        | 860.00                        |



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|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Withers Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm | Taxable    | C                                     | per day             | 790.00                        | 810.00                        |
| <b>Health &amp; Aged Services</b>                           |            |                                       |                     |                               |                               |
| <b>Aged and Disability Services</b>                         |            |                                       |                     |                               |                               |
| <b>Subsidised CHSP Services</b>                             |            |                                       |                     |                               |                               |
| Property Maintenance/Home Maintenance - low fee range       | GST Free   | C                                     | per hour            | 0.00                          | 17.50                         |
| Property Maintenance/Home Maintenance - medium fee range    | GST Free   | C                                     | per hour            | 0.00                          | 26.25                         |
| Property Maintenance/Home Maintenance - high fee range      | GST Free   | C                                     | per hour            | 0.00                          | 70.00                         |
| Home Care/Domestic Assistance - low fee range               | GST Free   | C                                     | per hour            | 0.00                          | 8.75                          |
| Home Care/Domestic Assistance - medium fee range            | GST Free   | C                                     | per hour            | 0.00                          | 17.50                         |
| Home Care/Domestic Assistance - high fee range              | GST Free   | C                                     | per hour            | 0.00                          | 52.50                         |
| Social Support - low fee range                              | GST Free   | C                                     | per session         | 0.00                          | 19.55                         |
| Social Support - medium fee range                           | GST Free   | C                                     | per session         | 0.00                          | 26.25                         |
| Social Support - high fee range                             | GST Free   | C                                     | per session         | 0.00                          | 69.50                         |
| Personal Care - low fee range                               | GST Free   | C                                     | per hour            | 0.00                          | 6.15                          |
| Personal Care - medium fee range                            | GST Free   | C                                     | per hour            | 0.00                          | 17.50                         |
| Personal Care - high fee range                              | GST Free   | C                                     | per hour            | 0.00                          | 52.50                         |
| Delivered Meals - low fee range                             | GST Free   | C                                     | per meal            | 0.00                          | 8.75                          |
| Delivered Meals - medium fee range                          | GST Free   | C                                     | per meal            | 0.00                          | 17.50                         |
| Delivered Meals - high fee range                            | GST Free   | C                                     | per meal            | 0.00                          | 35.00                         |
| Respite Care/Flexible Respite - low fee range               | GST Free   | C                                     | per hour            | 0.00                          | 8.75                          |
| Respite Care/Flexible Respite - medium fee range            | GST Free   | C                                     | per hour            | 0.00                          | 17.50                         |
| Respite Care/Flexible Respite - high fee range              | GST Free   | C                                     | per hour            | 0.00                          | 52.50                         |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Home Care/Domestic Assistance - linkages                 | GST Free   | C                                     | per hour            | 0.00                          | 19.25                         |
| <b>Full Cost Recovery</b>                                |            |                                       |                     |                               |                               |
| Personal Care  | Taxable    | C                                     | per hour            | 74.00                         | 76.20                         |
| Respite Care/Flexible Respite                            | Taxable    | C                                     | per hour            | 74.00                         | 76.20                         |
| Home Care/Domestic Assistance                            | Taxable    | C                                     | per hour            | 74.00                         | 76.20                         |
| Property Maintenance/Home Maintenance                    | Taxable    | C                                     | per hour            | 122.50                        | 126.15                        |
| Property maintenance - materials charge                  | Taxable    | C                                     | per quote           | Quote                         | Quote                         |
| Property maintenance - tip fee charge                    | Taxable    | C                                     | per quote           | Quote                         | Quote                         |
| Delivered Meals  | Taxable    | C                                     | per meal            | 32.80                         | 33.75                         |
| Social Support (Planned Activity Group)                  | Taxable    | C                                     | per session         | 102.00                        | 105.00                        |
| Social Support plus transport                            | Taxable    | C                                     | per session         | 128.00                        | 131.80                        |
| Respite Care/Flexible Respite                            | C          | Taxable                               | per hour            | 72.00                         | 74.00                         |
| <b>Subsidised HACC PYP Services</b>                      |            |                                       |                     |                               |                               |
| Property Maintenance/Home Maintenance - low fee range    | GST free   | C                                     | per hour            | 17.00                         | 17.50                         |
| Property Maintenance/Home Maintenance - medium fee range | GST free   | C                                     | per hour            | 25.50                         | 26.25                         |
| Property Maintenance/Home Maintenance - high fee range   | GST free   | C                                     | per hour            | 68.00                         | 70.00                         |
| Home Care/Domestic Assistance - low fee range            | GST free   | C                                     | per hour            | 8.50                          | 8.75                          |
| Home Care/Domestic Assistance - medium fee range         | GST free   | C                                     | per hour            | 17.00                         | 17.50                         |
| Home Care/Domestic Assistance - high fee range           | GST free   | C                                     | per hour            | 51.00                         | 52.50                         |
| Social Support - low fee range                           | GST free   | C                                     | per session         | 19.00                         | 19.55                         |
| Social Support - medium fee range                        | GST free   | C                                     | per session         | 25.50                         | 26.25                         |
| Social Support - high fee range                          | GST free   | C                                     | per session         | 67.50                         | 69.50                         |
| Personal Care - low fee range                            | GST free   | C                                     | per hour            | 6.00                          | 6.15                          |
| Personal Care - medium fee range                         | GST free   | C                                     | per hour            | 17.00                         | 17.50                         |
| Personal Care - high fee range                           | GST free   | C                                     | per hour            | 51.00                         | 52.50                         |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b>   | <b>Budget 2019/20 Fees &amp; Charges</b>  |
|---|-------------------|--|----------------------------|--|---|
| Delivered Meals - low fee range   | GST free          | C  | per meal                   | 8.50   | <b>8.75</b>   |
| Delivered Meals - medium fee range  | GST free          | C  | per meal                   | 17.00  | <b>17.50</b>  |
| Delivered Meals - high fee range  | GST free          | C  | per meal                   | 34.00  | <b>35.00</b>  |
| Respite Care/Flexible Respite - low fee range   | GST free          | C  | per hour                   | 8.50   | <b>8.75</b>   |
| Respite Care/Flexible Respite - medium fee range  | GST free          | C  | per hour                   | 17.00  | <b>17.50</b>  |
| Respite Care/Flexible Respite - high fee range  | GST free          | C  | per hour                   | 51.00  | <b>52.50</b>  |
| <b>*Special consideration fees may apply with individual assessment</b>   |                   |  |                            |  |   |
| <b>Environmental Health</b>   |                   |  |                            |  |   |
| <b>Domestic Water Management</b>  |                   |  |                            |  |   |
| Permit to install a septic tank system  | Exempt            | C  | when requested             | 378.00   | <b>390.00</b>   |
| Permit to alter an existing septic tank system  | Exempt            | C  | when requested             | 324.00   | <b>333.00</b>   |
| <b>Food Act Registration</b>  |                   |  |                            |  |   |
| <b>Other</b>  |                   |  |                            |  |   |
| Transfer of food act registration (includes transfer inspection)  | Exempt            | C  | when transferred           | 50% of that premises' annual registration fee (not applied during renewal periods) | <b>50% of that premises' annual registration fee (not applied during renewal periods)</b> |
| Plans submission for food act assessment & preregistration inspection   | Exempt            | C  | when requested             | 230.00   | <b>237.00</b>   |
| Additional assessment fee (follow up of non-compliances)  | Exempt            | C  | when required              | 164.00   | <b>169.00</b>   |
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days | Taxable           | C  | when requested             | 274.00   | <b>282.00</b>   |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges        |
|--|------------|---------------------------------------|---------------------|-------------------------------|--------------------------------------|
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days | Taxable    | C                                     | when requested      | 180.00                        | <b>185.00</b>                        |
| Request/requirement for non-statutory inspection & report (unregistered premises)  | Taxable    | C                                     | when requested      | 200.00                        | <b>207.00</b>                        |
| <b>Food Act Registration - Food Premises (Part 6 Division 3)</b>   |            |                                       |                     |                               |                                      |
| <b>Commercial Operator</b>   |            |                                       |                     |                               |                                      |
| Class 1 premises - 3rd party audited   | Exempt     | C                                     | per year            | 545.00                        | <b>560.00</b>                        |
| Class 2 premises - 3rd party audited   | Exempt     | C                                     | per year            | 545.00                        | <b>560.00</b>                        |
| Class 2 premises - template fop  | Exempt     | C                                     | per year            | 770.00                        | <b>790.00</b>                        |
| Class 3 premises - limited processes.  | Exempt     | C                                     | per year            | 516.00                        | <b>531.00</b>                        |
| Class 4 premises - notification only   | Exempt     | C                                     | per year            | N/A                           | <b>N/A</b>                           |
| Where more than 5 persons employed for each person each person in excess of 5  | Exempt     | C                                     | per year            | 10% of the base (\$545) fee   | <b>10% of the base (\$545) fee</b>   |
| <b>Community Group Operator</b>  |            |                                       |                     |                               |                                      |
| Class 1 premises - 3rd party audited   | Exempt     | C                                     | per year            | 160.00                        | <b>165.00</b>                        |
| Class 2 premises - 3rd party audited   | Exempt     | C                                     | per year            | 160.00                        | <b>165.00</b>                        |
| Class 2 premises - template fop  | Exempt     | C                                     | per year            | 236.00                        | <b>243.00</b>                        |
| Class 3 premises - limited processes.  | Exempt     | C                                     | per year            | 205.00                        | <b>211.00</b>                        |
| Class 4 premises - notification only   | Exempt     | C                                     | per year            | N/A                           | <b>N/A</b>                           |
| Where the community group operated premises only operates for 6 calendar months of the year e.g. cricket/football clubs            | Exempt     | C                                     | per year            | 50% of the classification fee | <b>50% of the classification fee</b> |
| <b>Additional Fees</b>   |            |                                       |                     |                               |                                      |
| Where a proprietor holds more than 1 registration at the same premises   | Exempt     | C                                     | per year            | 50% of 2nd total fee          | <b>50% of 2nd total fee</b>          |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b>     |
|---|-------------------|--|----------------------------|--|--|
| Where a proprietor holds a fixed premises registration and operates a portable food premises 50% fee of the risk classification applies to the consecutive registrations                          | Exempt            | C  | per year                   | 50% of the classification fee            | <b>50% of the classification fee</b>         |
| Where a proprietor holds a fixed premises notification and operates a portable food premises the full portable fee for that risk classification applies.  | Exempt            | C  | per year                   | 100% of classification fee (portable)    | <b>100% of classification fee (portable)</b> |
| Where a non-statutory inspection and report has been conducted (on an unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee. | Exempt            | C  | when required              | N/A                                      | <b>N/A</b>                                   |
| <b>Food Act Registration - Portable Food Premises (Part 6 Division 4)</b>   |                   |  |                            |  |  |
| <b>Mobile Food Premises - Commercial Operator</b>   |                   |  |                            |  |  |
| Class 1 premises - 3rd party audited  | Exempt            | C  | per year                   | 545.00                                   | <b>560.00</b>                                |
| Class 2 premises - 3rd party audited  | Exempt            | C  | per year                   | 545.00                                   | <b>560.00</b>                                |
| Class 2 premises - template fsp   | Exempt            | C  | per year                   | 770.00                                   | <b>790.00</b>                                |
| Class 3 premises - limited processes.   | Exempt            | C  | per year                   | 516.00                                   | <b>531.00</b>                                |
| Class 4 premises - notification only  | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                   |
| <b>Mobile Food Premises - Community Group Operator</b>  |                   |  |                            |  |  |
| Class 1 premises - 3rd party audited  | Exempt            | C  | per year                   | 160.00                                   | <b>165.00</b>                                |
| Class 2 premises - 3rd party audited  | Exempt            | C  | per year                   | 160.00                                   | <b>165.00</b>                                |
| Class 2 premises - template fsp   | Exempt            | C  | per year                   | 235.00                                   | <b>243.00</b>                                |
| Class 3 premises - limited processes.   | Exempt            | C  | per year                   | 205.00                                   | <b>211.00</b>                                |
| Class 4 premises - notification only  | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                   |
| <b>Temporary Food Premises - Commercial Operator</b>  |                   |  |                            |  |  |
| Class 1 premises  | Exempt            | C  | per year                   | 276.00                                   | <b>282.00</b>                                |
| Class 2 premises  | Exempt            | C  | per year                   | 400.00                                   | <b>408.00</b>                                |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b>        |
|--|-------------------|--|----------------------------|--|---|
| Class 3 premises   | Exempt            | C  | per year                   | 276.00                                   | <b>282.00</b>                                   |
| Class 4 premises - notification only   | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                      |
| Where the commercial/community group operator requests the registration for a period of less than 1 year to operate on a short-term basis (e.g. only operates for 1 event like a community festival) | Exempt            | C  | per year                   | 25% of the classification fee (portable) | <b>25% of the classification fee (portable)</b> |
| <b>Temporary Food Premises - Community Group Operator</b>  |                   |  |                            |  |   |
| Class 1 premises   | Exempt            | C  | per year                   | 86.00                                    | <b>88.00</b>                                    |
| Class 2 premises   | Exempt            | C  | per year                   | 121.00                                   | <b>125.00</b>                                   |
| Class 3 premises   | Exempt            | C  | per year                   | 80.00                                    | <b>82.00</b>                                    |
| Class 4 premises - notification only   | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                      |
| <b>Vending Machines - Commercial Operator</b>  |                   |  |                            |  |   |
| Class 2 premises   | Exempt            | C  | per year                   | 112.00                                   | <b>115.00</b>                                   |
| Class 3 premises   | Exempt            | C  | per year                   | 92.00                                    | <b>95.00</b>                                    |
| Class 4 premises - notification only   | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                      |
| <b>Vending Machines - Community Group Operator</b>   |                   |  |                            |  |   |
| Class 2 premises   | Exempt            | C  | per year                   | 46.00                                    | <b>47.00</b>                                    |
| Class 3 premises   | Exempt            | C  | per year                   | 35.00                                    | <b>36.00</b>                                    |
| Class 4 premises - notification only   | Exempt            | C  | per year                   | N/A                                      | <b>N/A</b>                                      |
| Where a proprietor has a number of components (e.g. more than one food vending machine) for each additional component  | Exempt            | C  | per year                   | 50% of classification fee                | <b>50% of classification fee</b>                |
| <b>Health Services</b>   |                   |  |                            |  |   |
| <b>Administration</b>  |                   |  |                            |  |   |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b>   | <b>Budget 2019/20 Fees &amp; Charges</b>  |
|--|-------------------|--|----------------------------|--|---|
| Record recovery/refund process and associated administrative tasks                           | Exempt            | C  | when required              | 32.00  | <b>33.00</b>  |
| <b>Immunisation Service</b>  |                   |  |                            |  |   |
| <b>Sale of Vaccines</b>  |                   |  |                            |  |   |
| Sale of vaccines - public  | Taxable           | C  | per vaccine                | Purch Price + \$20.00 oncost (rounded)   | <b>Purch Price + \$21.00 oncost (rounded)</b>   |
| Sale of vaccines - commercial  | Taxable           | C  | per vaccine                | Purch Price + \$20.00 oncost (rounded)   | <b>Purch Price + \$21.00 oncost (rounded)</b>   |
| <b>Site Fees</b>   |                   |  |                            |  |   |
| Onsite visit for commercial vaccinations surcharge (where applicable)                        | Taxable           | C  | per visit                  | A surcharge of \$29 per person less than 20 clients total (cost of vaccine plus oncost | <b>A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost</b> |
| <b>Public Health and Wellbeing Act Premises</b>  |                   |  |                            |  |   |
| <b>Other Fees and Additional Services</b>  |                   |  |                            |  |   |
| Transfer of public health and wellbeing act registration                                     | Exempt            | C  | when transferred           | 50% of that premises' annual registration fee (not applied during renewal periods)     | <b>50% of that premises' annual registration fee (not applied during renewal periods)</b>     |
| Plans submission for public health and wellbeing assessment and pre-registration inspections | Exempt            | C  | when requested             | 184.00   | <b>189.00</b>   |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| (beauty and other treatment premises)  |                   |  |                            |  |  |
| Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (prescribed accommodation)    | Exempt            | C  | when required              | 320.00                                   | <b>330.00</b>                            |
| Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (rooming houses only)         | Exempt            | C  | when required              | 394.00                                   | <b>405.00</b>                            |
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days  | Taxable           | C  | when requested             | 248.00                                   | <b>255.00</b>                            |
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days | Taxable           | C  | when requested             | 162.00                                   | <b>167.00</b>                            |
| Request/requirement for non-statutory inspection & report (unregistered premises)  | Taxable           | C  | when requested             | 164.00                                   | <b>170.00</b>                            |
| <b>Registration</b>  |                   |  |                            |  |  |
| Hairdressing premises (New premises only)  | Exempt            | C  | per year                   | 210.00                                   | <b>216.00</b>                            |
| Ear piercing premises  | Exempt            | C  | per year                   | 208.00                                   | <b>214.00</b>                            |
| Beauty premises  | Exempt            | C  | per year                   | 208.00                                   | <b>214.00</b>                            |
| Skin penetration (incl Tattooing, Body Piercing, Electrolysis etc (excludes ear piercing))   | Exempt            | C  | per year                   | 300.00                                   | <b>309.00</b>                            |
| Colonic irrigation premises  | Exempt            | C  | per year                   | 300.00                                   | <b>309.00</b>                            |
| Prescribed accommodation premises (up to 20 beds) (excluding rooming houses)   | Exempt            | C  | per year                   | 300.00                                   | <b>309.00</b>                            |
| Every additional bed thereafter  | Exempt            | C  | per year                   | 4.00                                     | <b>4.00</b>                              |
| Prescribed accommodation premises (rooming house)  | Exempt            | C  | per year                   | 348.00                                   | <b>360.00</b>                            |



| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|---|------------|---------------------------------------|---------------------|--|---|
| Where a proprietor conducts more than one activity at the same premises   | Exempt     | C                                     | per year            | The highest risk classification as base fee plus 50% for each consecutive activity | <b>The highest risk classification as base fee plus 50% for each consecutive activity</b> |
| Where a public health and wellbeing act registered premises holds a Food Act registration   | Exempt     | C                                     | per year            | Full Food Act Registration fee will apply  | <b>Full Food Act Registration fee will apply</b>  |
| Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee. | Exempt     | C                                     | when required       | N/A  | <b>N/A</b>  |
| <b>Youth &amp; Family Services</b>  |            |                                       |                     |  |   |
| <b>Child Care Centres</b>   |            |                                       |                     |  |   |
| <b>Joyce Avenue &amp; St Hellier Street</b>   |            |                                       |                     |  |   |
| Full time care  | GST free   | C                                     | per week            | 502.00   | <b>517.00</b>   |
| Daily care  | GST free   | C                                     | per day             | 115.50   | <b>119.00</b>   |
| <b>Morobe Street</b>  |            |                                       |                     |  |   |
| Full time care  | GST free   | C                                     | per week            | 445.50   | <b>459.00</b>   |
| Daily care  | GST free   | C                                     | per day             | 100.50   | <b>103.50</b>   |
| <b>Children Services Community Centres</b>  |            |                                       |                     |  |   |
| <b>Montmorency Children's Centre</b>  |            |                                       |                     |  |   |
| Montmorency children's centre - Weekday AM  | Taxable    | C                                     | per session         | 45.00  | <b>45.00</b>  |
| Montmorency children's centre – Weekday PM  | Taxable    | C                                     | per session         | 40.00  | <b>40.00</b>  |
| Montmorency children's centre – Weekday evenings  | Taxable    | C                                     | per hour            | 15.00  | <b>15.00</b>  |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| Montmorency children's centre - Saturday   | Taxable           | C  | per hour                   | 18.00                                    | <b>18.00</b>                             |
| <b>Jets Studios</b>  |                   |  |                            |  |  |
| <b>Equipment Hire</b>  |                   |  |                            |  |  |
| PA hire small (1 staff + trainee) - community  | Taxable           | C  | per hour                   | 55.00                                    | <b>55.00</b>                             |
| PA hire large (2 staff + trainee) - community  | Taxable           | C  | per hour                   | 110.00                                   | <b>110.00</b>                            |
| <b>Facility Hire</b>   |                   |  |                            |  |  |
| Studio Room Hire-Basic (PA system & 2 mics)  | Taxable           | C  | 4 hours                    | 25.00                                    | <b>25.00</b>                             |
| Studio Room Hire-with backline (Basic + amps, keyboard, CD.DJ)   | Taxable           | C  | 4 hours                    | 40.00                                    | <b>40.00</b>                             |
| Recording studio (per hour) - min 4hrs session   | Taxable           | C  | per hour                   | 55.00                                    | <b>55.00</b>                             |
| Room Hire Facilitated - any room/gear + Jets staff member. Includes: rehearsal room with your choice of gear, computer lab, recording studio, or PD training ~ min 3.5hr session | Taxable           | C  | per hour                   | 55.00                                    | <b>55.00</b>                             |
| <b>Preschools</b>  |                   |  |                            |  |  |
| <b>Administration</b>  |                   |  |                            |  |  |
| Enrolment fee  | GST free          | C  | Yearly                     | 34.00                                    | <b>35.00</b>                             |
| <b>Audrey Brooks</b>   |                   |  |                            |  |  |
| 4 year old kindergarten  | GST free          | C  | per term                   | 480.50                                   | <b>495.00</b>                            |
| 3 year old kindergarten  | GST free          | C  | per term                   | 359.00                                   | <b>370.00</b>                            |
| <b>Olympic Village</b>   |                   |  |                            |  |  |
| 4 year old kindergarten  | GST free          | C  | per term                   | 480.50                                   | <b>495.00</b>                            |
| <b>Volunteers Awards</b>   |                   |  |                            |  |  |
| <b>Tickets</b>   |                   |  |                            |  |  |
| Ticket to function – subsidised  | Taxable           | C  | per ticket                 | 15.00                                    | <b>15.00</b>                             |
| <b>Shop 48</b>   |                   |  |                            |  |  |
| <b>Tenancy Fees</b>  |                   |  |                            |  |  |
| Per desk - Tier I  | Taxable           | C  | per annum                  | 0.00                                     | <b>3,900.00</b>                          |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b>                   |
|--|-------------------|--|----------------------------|--|--|
| Per desk - Tier 2  | Taxable           | C  | per annum                  | 0.00                                     | <b>4,700.00</b>  |
| Per desk - Tier 3  | Taxable           | C  | per annum                  | 0.00                                     | <b>5,500.00</b>  |
| Training room  | Taxable           | C  | per annum                  | 0.00                                     | <b>20,000.00</b>   |
| Training room - Overhead costs   | Taxable           | C  | per annum                  | 0.00                                     | <b>5,000.00</b>  |
| <b>Room Hire</b>   |                   |  |                            |  |  |
| One off use  | GST Free          | C  | per hour                   | 0.00                                     | <b>17.50</b>   |
| Ongoing  | GST Free          | C  | per hour                   | 0.00                                     | <b>12.50</b>   |
| <b>City Development</b>  |                   |  |                            |  |  |
| <b>Property Services</b>   |                   |  |                            |  |  |
| <b>General Fees</b>  |                   |  |                            |  |  |
| Making title available at land registry  | Taxable           | C  | per title                  | 131.00                                   | <b>135.00</b>  |
| Discontinued road or reserves annual occupancy fees  | Taxable           | C  | per address                | Refer Notes *                            | <b>\$110 or 10% of market value, whichever is greater.</b> |
| Right of way (road) discontinuance application fee   | Taxable           | C  | per application            | 127.00                                   | <b>130.50</b>  |
| Rent/Licence fee - Category two^   | Taxable           | C  | per property               | 310.00                                   | <b>320.00</b>  |
| <b>Notes: *minimum fees \$110 or 10 % of market value whichever is the greater<br/>^discounts may apply based on tier levels (tier 1: 60%, tier 2: 30% and tier 3: 0%)</b>   |                   |  |                            |  |  |
| <b>Planning &amp; Building</b>   |                   |  |                            |  |  |
| <b>Development Planning</b>  |                   |  |                            |  |  |
| <b>Planning Permit Application - Planning and Environment Act 1987 Regulation 9 Section 47</b>   |                   |  |                            |  |  |
| (Class 1) Use only   | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>  |
| (Class 2) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less | Exempt            | S  | per application            | 195.08                                   | <b>199.9</b>   |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) – Relating to Class 3-6   |            |                                       |                     |                               |                               |
| (Class 3) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000    | Exempt     | S                                     | per application     | 614.13                        | <b>629.40</b>                 |
| (Class 4) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000   | Exempt     | S                                     | per application     | 1257.15                       | <b>1,288.50</b>               |
| (Class 5) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000 | Exempt     | S                                     | per application     | 1,358.30                      | <b>1,392.10</b>               |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| (Class 6) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000 | Exempt     | S                                     | per application     | 1,459.45                      | <b>1,495.80</b>               |
| (Class 7) VicSmart application if the estimated cost of development is \$10,000 or less   | Exempt     | S                                     | per application     | 195.08                        | <b>199.90</b>                 |
| (Class 8) VicSmart application if the estimated cost of development is more than \$10,000   | Exempt     | S                                     | per application     | 419.05                        | <b>429.50</b>                 |
| (Class 9) VicSmart application to subdivide or consolidate land   | Exempt     | S                                     | per application     | 195.08                        | <b>199.90</b>                 |
| (Class 10) To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000   | Exempt     | S                                     | per application     | 1,119.88                      | <b>1,147.80</b>               |
| (Class 11) To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000   | Exempt     | S                                     | per application     | 1,510.03                      | <b>1,547.60</b>               |
| (Class 12) To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000   | Exempt     | S                                     | per application     | 3,330.73                      | <b>3,413.70</b>               |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| (Class 13) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000   | Exempt            | S  | per application            | 8,489.38                                 | <b>8,700.90</b>                          |
| (Class 14) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000  | Exempt            | S  | per application            | 25,034.63                                | <b>25,658.30</b>                         |
| (Class 15) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 (For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50% of the fee set out in regulations). | Exempt            | S  | per application            | 56,268.30                                | <b>57,670.10</b>                         |
| (Class 16) To subdivide an existing building (other than a class 9 permit)  | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 17) To subdivide land into 2 lots (other than a class 9 or class 16 permit)  | Exempt            | S  | per application            | 1,286.05                                 | <b>1318.10</b>                           |
| (Class 18) To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)  | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 19) Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)   | Exempt            | S  | per 100 lots created       | 1,286.05                                 | <b>1,318.10</b>                          |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq                 | Budget 2018/19 Fees & Charges          | Budget 2019/20 Fees & Charges                 |
|---|------------|---------------------------------------|-------------------------------------|--|---|
| (Class 20) To:<br>a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or<br>b) create or remove a right of way; or<br>c) create, vary or remove an easement other than a right of way; or<br>d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | Exempt     | S                                     | per application                     | 1,286.05                               | <b>1,318.10</b>                               |
| (Class 21) A permit not otherwise provided for in the regulation  | Exempt     | S                                     | per application                     | 1,286.05                               | <b>1,318.10</b>                               |
| <b>Planning Permit Application Advertising</b>  |            |                                       |                                     |  |   |
| Fixed rate for installation of up to two signs on site and notices to up to 12 adjoining properties   | Exempt     | C                                     | per application                     | 440.00                                 | <b>455.00</b>                                 |
| Per owner or occupier   | Exempt     | C                                     | per property notified               | 15.50                                  | <b>16.00</b>                                  |
| Notification signage  | Exempt     | C                                     | per first sign<br>per application   | 185.00                                 | <b>190.00</b>                                 |
| Per additional notification sign  | Exempt     | C                                     | per additional sign per application | 23.50                                  | <b>24.20</b>                                  |
| Notice in local paper   | Exempt     | C                                     | per application                     | Cost recovery + 10% administration fee | <b>Cost recovery + 10% administration fee</b> |
| <b>Prescribed Fees - Planning and Environment (Fees) Regulations 2016</b>   |            |                                       |                                     |  |   |
| (Regulation 7) For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.   | Exempt     | S                                     | per application                     | 3,901.50                               | <b>3,998.70</b>                               |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|---|------------|---------------------------------------|---------------------|--|---|
| (Regulation 8) For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act. | Exempt     | S                                     | per application     | 939.25   | <b>962.70</b>   |
| (Regulation 10) For combined permit applications  | Exempt     | S                                     | per application     | Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | <b>Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made</b> |



| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|---|------------|---------------------------------------|---------------------|--|---|
| (Regulation 12) Amend an application for a permit or an application to amend a permit | Exempt     | S                                     | per application     | a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a | <b>a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that</b> |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|------------------|------------|---------------------------------------|---------------------|--|---|
|                  |            |                                       |                     | new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit | <b>permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit</b> |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|--|------------|---------------------------------------|---------------------|--|---|
| (Regulation 13) For a combined application to amend permit | Exempt     | S                                     | per application     | The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | <b>The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made</b> |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges  | Budget 2019/20 Fees & Charges   |
|--|------------|---------------------------------------|---------------------|--|---|
| (Regulation 14) For a combined permit and planning scheme amendment  | Exempt     | S                                     | per application     | Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | <b>Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made</b> |
| (Regulation 15) For a certificate of compliance  | Exempt     | S                                     | per application     | 317.90   | <b>325.80</b>   |
| (Regulation 16) For an agreement to a proposal to amend or end an agreement under section 173 of the Act   | Exempt     | S                                     | per application     | 643.03   | <b>659.00</b>   |
| (Regulation 17) For a planning certificate for an application not made electronically  | Exempt     | S                                     | per application     | 21.68  | <b>22.20</b>  |
| (Regulation 17) For a planning certificate for an application made electronically  | Exempt     | S                                     | per application     | 7.00   | <b>7.10</b>   |
| (Regulation 18) Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council | Exempt     | S                                     | per application     | 317.90   | <b>325.80</b>   |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| <b>Procedural Applications</b>  |            |                                       |                     |                               |                               |
| Single Dwelling – application to amend endorsed plans for building and works to a single dwelling which has their own title                             | Exempt     | C                                     | per application     | 0.00                          | <b>200.00</b>                 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,000 or less        | Exempt     | C                                     | per application     | 0.00                          | <b>300.00</b>                 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,001 - \$100,000    | Exempt     | C                                     | per application     | 0.00                          | <b>620.00</b>                 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$100,001 - \$1,000,000 | Exempt     | C                                     | per application     | 0.00                          | <b>980.00</b>                 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$1,000,000 or more     | Exempt     | C                                     | per application     | 0.00                          | <b>1,500.00</b>               |
| Requests for extension of time on planning permits (first request)  | Exempt     | C                                     | per application     | 360.00                        | <b>370.00</b>                 |
| Requests for extension of time on planning permits (second and subsequent requests)   | Exempt     | C                                     | per application     | 440.00                        | <b>455.00</b>                 |
| Request for consent under Section 173 Agreement   | Exempt     | C                                     | per application     | 440.00                        | <b>455.00</b>                 |
| <b>Subdivision Fees - Subdivision (Fees) Regulations 2016</b>   |            |                                       |                     |                               |                               |
| (Regulation 6) For certification of a plan of subdivision   | Exempt     | S                                     | per application     | 170.51                        | <b>174.80</b>                 |
| (Regulation 7) Alteration of plan under section 10(2) of the Act  | Exempt     | S                                     | per application     | 108.38                        | <b>111.10</b>                 |
| (Regulation 8) Amendment of certified plan under section 11(1) of the Act   | Exempt     | S                                     | per application     | 137.28                        | <b>140.70</b>                 |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges   | Budget 2019/20 Fees & Charges  |
|--|------------|---------------------------------------|---------------------|---|--|
| (Regulation 9) Checking of engineering plans                 | Exempt     | S                                     | per application     | 0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee) | <b>0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)</b> |
| (Regulation 10) Engineering plans prepared by Council        | Exempt     | S                                     | per application     | 3.5% of the cost of works proposed in the engineering plan (maximum fee)                                | <b>3.5% of the cost of works proposed in the engineering plan (maximum fee)</b>                                |
| (Regulation 11) Supervision of works                         | Exempt     | S                                     | per application     | 2.5% of the estimated cost of construction of the works (maximum fee)                                   | <b>2.5% of the estimated cost of construction of the works (maximum fee)</b>                                   |
| <b>Administration</b>  |            |                                       |                     |   |  |
| Copies of planning permits                                   | Exempt     | C                                     | per application     | 125.00  | <b>130.00</b>  |
| Retrieval of file(s) from offsite storage (2015 and earlier) | Exempt     | C                                     | per application     | 60.00   | <b>65.00</b>   |
| Inspection fees (second and subsequent)                      | Exempt     | C                                     | per application     | 160.00  | <b>165.00</b>  |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b>   |
|--|-------------------|--|----------------------------|--|--|
| Condition plan approval fee (second and subsequent)  | Taxable           | C  | per application            | 125.00                                   | <b>130.00</b>  |
| Plan folding fee (A3 and per 10 sheets)  | Taxable           | C  | per A1 plan                | 4.00                                     | <b>4.00</b>  |
| Plan folding fee (per sheet and including anything other than A3 and A4)   | Taxable           | C  | every 10 pages of A3 plans | 4.00                                     | <b>4.00</b>  |
| Digitisation fee (A3 and A4 only)  | Taxable           | C  | per submission             | 50.00                                    | <b>55.00</b>   |
| Digitisation fee (including anything other than A3 and A4)   | Taxable           | C  | per submission             | 100.00                                   | <b>110.00</b>  |
| Bond or guarantee administration fee   | GST N/A           | C  | per application            | 520.00                                   | <b>540.00</b>  |
| Preparation of a Section 173 Agreement   | Taxable           | C  | per request                | 900.00                                   | <b>1,000.00</b>  |
| Peer review of Section 173 Agreements not prepared by Council – Administration fee (in addition to fees charged by Council's solicitor)  | Taxable           | C  | per request                | 0.00                                     | <b>220.00<br/>Outsource to Council solicitor – charge costs as per invoice plus administration fee</b> |
| <b>Other</b>   |                   |  |                            |  |  |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the removal of vegetation                                       | Exempt            | S  | per application            | 191.97                                   | <b>198.00</b>  |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the pruning of vegetation                                       | Exempt            | S  | per application            | 95.98                                    | <b>99.00</b>   |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to sponsorship signage on Council land proposed by community clubs | Exempt            | S  | per application            | 191.97                                   | <b>198.00</b>  |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| <b>Planning Advice</b>   |            |                                       |                     |                               |                               |
| Property Information Request   | Exempt     | C                                     | per application     | 130.00                        | <b>135.00</b>                 |
| Pre-application advice for minor applications (by written correspondence)  | Taxable    | C                                     | per application     | 130.00                        | <b>135.00</b>                 |
| Pre-application advice for major applications (by written correspondence)  | Taxable    | C                                     | per application     | 260.00                        | <b>270.00</b>                 |
| (Optional) Pre-application meeting (in conjunction with written advice)  | Taxable    | C                                     | per application     | 130.00                        | <b>135.00</b>                 |
| (Optional) Subsequent pre-application advice (by written correspondence)   | Taxable    | C                                     | per application     | 125.00                        | <b>135.00</b>                 |
| <b>Planning Permit Amendment - Planning and Environment Act 1987 Regulation 11 Section 72</b>  |            |                                       |                     |                               |                               |
| (Class 1) Amendment to a permit to change the use of land allowed by the permit or allow a new use of land   | Exempt     | S                                     | per application     | 1,286.05                      | <b>1,318.10</b>               |
| (Class 2) Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit. | Exempt     | S                                     | per application     | 1,286.05                      | <b>1,318.10</b>               |
| (Class 3) Amendment to a class 2 permit  | Exempt     | S                                     | per application     | 195.08                        | <b>199.90</b>                 |
| (Class 4) Amendment to a class 3 permit  | Exempt     | S                                     | per application     | 614.13                        | <b>629.40</b>                 |
| (Class 5) Amendment to a class 4 permit  | Exempt     | S                                     | per application     | 1,257.15                      | <b>1,288.50</b>               |
| (Class 6) Amendment to a class 5 or class 6 permit   | Exempt     | S                                     | per application     | 1,358.30                      | <b>1,392.10</b>               |
| (Class 7) Amendment to a class 7 permit  | Exempt     | S                                     | per application     | 195.08                        | <b>199.90</b>                 |



| <b>Fees and Charges</b>                                 | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| (Class 8) Amendment to a class 8 permit                 | Exempt            | S  | per application            | 419.05                                   | <b>429.50</b>                            |
| (Class 9) Amendment to a class 9 permit                 | Exempt            | S  | per application            | 195.08                                   | <b>199.90</b>                            |
| (Class 10) Amendment to a class 10 permit               | Exempt            | S  | per application            | 1,119.88                                 | <b>1,147.80</b>                          |
| (Class 11) Amendment to a class 11 permit               | Exempt            | S  | per application            | 1,510.03                                 | <b>1,547.60</b>                          |
| (Class 12) Amendment to a class 12, 13, 14 or 15 permit | Exempt            | S  | per application            | 3,330.73                                 | <b>3,413.70</b>                          |
| (Class 13) Amendment to a class 16 permit               | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 14) Amendment to a class 17 permit               | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 15) Amendment to a class 18 permit               | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 16) Amendment to a class 19 permit               | Exempt            | S  | per 100 lots created       | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 17) Amendment to a class 20 permit               | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| (Class 18) Amendment to a class 21 permit               | Exempt            | S  | per application            | 1,286.05                                 | <b>1,318.10</b>                          |
| <b>Building Services (BPi)</b>                          |                   |  |                            |  |  |
| <b>Administration</b>                                   |                   |  |                            |  |  |
| Copy of plans/documentation (residential)               | Taxable           | C  | per property               | 110.00                                   | <b>113.00</b>                            |
| Copy of plans/documents (commercial)                    | Exempt            | C  | per property               | 225.00                                   | <b>232.00</b>                            |
| Amendment fee   | Taxable           | C  | per permit                 | 230.00                                   | <b>330.00</b>                            |
| Dispensation advertising fee                            | Taxable           | C  | per property               | 110.00                                   | <b>110.00</b>                            |
| <b>Building Authority Fees</b>                          |                   |  |                            |  |  |
| Building enquiry/information fees                       | Exempt            | S  | per property               | 46.10                                    | <b>47.20</b>                             |
| Report & consent  | Exempt            | S  | per consent                | 283.36                                   | <b>290.50</b>                            |
| Consent & report section 29a                            | Exempt            | S  | per property               | 83.09                                    | <b>85.20</b>                             |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|
| Dispensation of Building Interim Regulations 2017 for siting or miscellaneous buildings e.g.. Veranda fence at intersections masts etc. | Exempt     | S                                     | per property        | 283.36                        | 290.50                        |
| Lodgement fees  | Exempt     | S                                     | per permit          | 118.92                        | 121.90                        |
| Property enquiries form 10  | Exempt     | S                                     | per property        | 46.10                         | 47.20                         |
| Property enquiries - with building inspection dates   | Exempt     | S                                     | per property        | 46.10                         | 47.20                         |
| <b>Domestic Minor Building Works (Up to \$ 10,000 value of work and within Metro area)</b>  |            |                                       |                     |                               |                               |
| Demolitions (maximum 1 inspection)  | Taxable    | C                                     | per permit          | 575.00                        | 575.00                        |
| Sheds, verandas, pergolas, carports, timber decks, (maximum 2 inspections)  | Taxable    | C                                     | per permit          | 550.00                        | 550.00                        |
| <b>Dwelling - Additions / Alterations</b>   |            |                                       |                     |                               |                               |
| Up to 19,999 owner builder  | Taxable    | C                                     | per permit          | 780.00                        | 800.00                        |
| 20,000 to 99,999 owner builder  | Taxable    | C                                     | per permit          | 1,150.00                      | 1,180.00                      |
| 100,000 to 159,000 owner builder  | Taxable    | C                                     | per permit          | 1,590.00                      | 1,630.00                      |
| 160,000 to 199,999 owner builder  | Taxable    | C                                     | per permit          | 2,150.00                      | 2,210.00                      |
| 200,000 to 299,999 owner builder  | Taxable    | C                                     | per permit          | 2,480.00                      | 2,550.00                      |
| 300,000 to 399,999 owner builder  | Taxable    | C                                     | per permit          | 2,800.00                      | 2,880.00                      |
| 400,000 to 499,999 owner builder  | Taxable    | C                                     | per permit          | 3,220.00                      | 3,220.00                      |
| 500,000 to 599,999 owner builder  | Taxable    | C                                     | per permit          | 3,710.00                      | 3,820.00                      |
| Up to 19,999 builder  | Taxable    | C                                     | per permit          | 650.00                        | 670.00                        |
| 20,000 to 99,999 builder  | Taxable    | C                                     | per permit          | 960.00                        | 990.00                        |
| 100,000 to 159,000 builder  | Taxable    | C                                     | per permit          | 1,330.00                      | 1,370.00                      |
| 160,000 to 199,999 builder  | Taxable    | C                                     | per permit          | 1,790.00                      | 1,840.00                      |
| 200,000 to 299,999 builder  | Taxable    | C                                     | per permit          | 2,060.00                      | 2,120.00                      |
| 300,000 to 399,999 builder  | Taxable    | C                                     | per permit          | 2,330.00                      | 2,400.00                      |
| 400,000 to 499,999 builder  | Taxable    | C                                     | per permit          | 2,690.00                      | 2,770.00                      |
| 500,000 to 599,999 builder  | Taxable    | C                                     | per permit          | 3,090.00                      | 3,180.00                      |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges     |
|---|------------|---------------------------------------|---------------------|-------------------------------|-----------------------------------|
| <b>Dwelling - New</b>   |            |                                       |                     |                               |                                   |
| Up to 199,999 builder   | Taxable    | C                                     | per permit          | 1,560.00                      | <b>1,600.00</b>                   |
| Up to 299,999 builder   | Taxable    | C                                     | per permit          | 1,680.00                      | <b>1,730.00</b>                   |
| Up to 399,999 builder   | Taxable    | C                                     | per permit          | 1,990.00                      | <b>2,050.00</b>                   |
| Up to 499,999 builder   | Taxable    | C                                     | per permit          | 2,180.00                      | <b>2,245.00</b>                   |
| Up to 599,999 builder   | Taxable    | C                                     | per permit          | 2,360.00                      | <b>2,430.00</b>                   |
| Up to 699,999 builder   | Taxable    | C                                     | per permit          | 2,750.00                      | <b>2,750.00</b>                   |
| Up to 799,999 builder   | Taxable    | C                                     | per permit          | 3,220.00                      | <b>3,310.00</b>                   |
| Up to 899,999 builder   | Taxable    | C                                     | per permit          | 3,830.00                      | <b>3,940.00</b>                   |
| Up to 999,999 builder   | Taxable    | C                                     | per permit          | 4,380.00                      | <b>4,500.00</b>                   |
| Up to 199,999 owner builder   | Taxable    | C                                     | per permit          | 1,860.00                      | <b>1,910.00</b>                   |
| Up to 299,999 owner builder   | Taxable    | C                                     | per permit          | 2,020.00                      | <b>2,080.00</b>                   |
| Up to 399,999 owner builder   | Taxable    | C                                     | per permit          | 2,390.00                      | <b>2,460.00</b>                   |
| Up to 499,999 owner builder   | Taxable    | C                                     | per permit          | 2,610.00                      | <b>2,680.00</b>                   |
| Up to 599,999 owner builder   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Up to 699,999 owner builder   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Up to 799,999 owner builder   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Up to 899,999 owner builder   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Up to 999,999 owner builder   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Permit/Inspection fees do not include the Government levy charged at 0.00160 X calculated cost on the value of building works over 10,000. Domestic works only.   |            |                                       |                     |                               |                                   |
| Permit/Inspection fees do not include the Government levy charged at 0.00160 X calculated cost on the value of building works over 10,000. Commercial works only. |            |                                       |                     |                               |                                   |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges | Budget 2019/20 Fees & Charges     |
|--|------------|---------------------------------------|---------------------|-------------------------------|-----------------------------------|
| <b>Other</b>   |            |                                       |                     |                               |                                   |
| Swimming pools   | Taxable    | C                                     | per permit          | 1,050.00                      | <b>1,050.00</b>                   |
| Swimming pool fencing advice (to be paid prior to booking inspection.)   | Taxable    | C                                     | per permit          | 220.00                        | <b>220.00</b>                     |
| Bushfire assessment (to be paid prior to booking inspection.)  | Taxable    | C                                     | per permit          | 330.00                        | <b>330.00</b>                     |
| Works greater than \$100,000 value   | Taxable    | C                                     | per permit          | 0.00                          | <b>550.00</b>                     |
| Building permit time extension   | Taxable    | C                                     | per permit          | 330.00                        | <b>350.00</b>                     |
| A letter must be supplied detailing the amount of works completed and the amount of time required to complete the remaining works. |            |                                       |                     |                               |                                   |
| Applicant must be aware that no further extensions will be possible.   |            |                                       |                     |                               |                                   |
| **** Please refer clients to the building department for a quote on a building permit fee.   |            |                                       |                     |                               |                                   |
| <b>Other Constructions</b>   |            |                                       |                     |                               |                                   |
| Unit development   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| Commercial buildings   | Taxable    | C                                     | per permit          | Quote by building surveyor    | <b>Quote by building surveyor</b> |
| <b>Assets &amp; City Services</b>  |            |                                       |                     |                               |                                   |
| <b>Developments &amp; Drainage</b>   |            |                                       |                     |                               |                                   |
| <b>Applications and Assessments</b>  |            |                                       |                     |                               |                                   |
| Stormwater Legal point of discharge applications   | Exempt     | S                                     | per application     | 141.17                        | <b>144.70</b>                     |
| Application to construct over a drainage and sewerage easement   | Exempt     | S                                     | per application     | 270.00                        | <b>270.00</b>                     |
| Determination of applicable flood level  | Exempt     | S                                     | per application     | 287.85                        | <b>290.50</b>                     |
| Assessment of Engineering Plans as part of Planning Permits - Up to 2 units  | Taxable    | C                                     | per application     | 180.00                        | <b>185.00</b>                     |
| Assessment of Engineering Plans as part of Planning Permits - 3 to 5 units   | Taxable    | C                                     | per application     | 475.00                        | <b>489.25</b>                     |
| Assessment of Engineering Plans as part of Planning Permits - 6 to 10 units  | Taxable    | C                                     | per application     | 660.00                        | <b>680.00</b>                     |

| Fees and Charges   | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges            | Budget 2019/20 Fees & Charges                              |
|--|------------|---------------------------------------|---------------------|--|--|
| Assessment of Engineering Plans as part of Planning Permits - 11 to 20 units                                       | Taxable    | C                                     | per application     | 845.00                                   | 875.00   |
| Assessment of Engineering Plans as part of Planning Permits - Over 20 units  | Taxable    | C                                     | per application     | 1,030.00                                 | 1,065.00   |
| Assessment of Engineering Plans as part of Planning Permits - All Industrial / Mixed Use & Commercial Developments | Taxable    | C                                     | per application     | 660.00                                   | 680.00   |
| Assessment of Engineering Plans as part of Planning Permits - Subdivisions   | Exempt     | C                                     | per application     | 0.75% of works                           | 0.75% of works   |
| Plan check (engineering component of planning application)   | Exempt     | C                                     | per application     | Quote                                    | Quote  |
| Asset Plan Search  | Exempt     | C                                     | per request         | 102.00                                   | 105.00   |
| <b>* If a land survey is required the above charge will be higher, based on the hourly rate for survey.</b>        |            |                                       |                     |  |  |
| <b>Works Zone</b>  |            |                                       |                     |  |  |
| Name blade directional signage request   | Exempt     | C                                     | per sign            | 127.00                                   | 130.00   |
| Works zone sign  | Taxable    | C                                     | per sign            | 132.00                                   | 136.00   |
| Works zone request - outside business or within mixed use zone - per space per day                                 | Taxable    | C                                     | per space per day   | 12.00                                    | 12.50  |
| Works zone request - within a residential zone - per space per day   | Taxable    | C                                     | per space per day   | 7.00                                     | 7.25   |
| Works zone request - on paid parking areas   | Taxable    | C                                     | per space per day   | (Hours of restriction) *<br>(Hourly fee) | (Hours of restriction) *<br>(Hourly fee)<br>By negotiation |
| Assessment and approval of Traffic Management Plans  | Taxable    | C                                     | per application     | 40.00                                    | 42.00  |
| <b>Environment &amp; Place</b>   |            |                                       |                     |  |  |
| <b>Environment</b>   |            |                                       |                     |  |  |
| <b>Publications</b>  |            |                                       |                     |  |  |
| Significant tree study   | Taxable    | C                                     | per item            | 46.00                                    | 46.00  |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b>        | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|-----------------------------------|--|--|
| <b>City Futures</b>   |                   |  |                                   |  |  |
| <b>Planning Scheme Amendment Fees</b>   |                   |  |                                   |  |  |
| Regulation 6(1) to consider a request   | Exempt            | S  | per request                       | 2,871.60                                 | <b>2,871.60</b>                          |
| Regulation 6(2)(i) to consider up to and including 10 submissions                                       | Exempt            | S  | per defined number of submissions | 14,232.70                                | <b>14,232.70</b>                         |
| Regulation 6(2)(ii) to consider 11 to (and including) 20 submissions                                    | Exempt            | S  | per defined number of submissions | 28,437.60                                | <b>28,437.60</b>                         |
| Regulation 6(2)(iii) to consider submissions that exceed 20   | Exempt            | S  | per defined number of submissions | 38,014.40                                | <b>38,014.40</b>                         |
| Regulation 6(3) to adopt  | Exempt            | S  | per request                       | 453.10                                   | <b>453.10</b>                            |
| Regulation 6(4) to request approval   | Exempt            | S  | per request                       | 453.10                                   | <b>453.10</b>                            |
| Regulation 9 for a combined permit application and planning scheme amendment                            | Exempt            | S  | per application/request           | Variable                                 | <b>Variable</b>                          |
| <b>Publications</b>   |                   |  |                                   |  |  |
| Local Area Traffic Management Strategy  | Exempt            | C  | per item                          | 31.00                                    | <b>31.00</b>                             |
| Neighbourhood character strategy (full set of brochures).   | Exempt            | C  | per item                          | 31.00                                    | <b>31.00</b>                             |
| <b>Municipal Laws</b>   |                   |  |                                   |  |  |
| <b>Animal Management - Local Law and Domestic Animals Act 1994</b>                                      |                   |  |                                   |  |  |
| Animal business registration application  | Exempt            | C  | per premises                      | 200.00                                   | <b>205.00</b>                            |
| Registration full fee dogs + state levy below   | Exempt            | C  | per year                          | 114.00                                   | <b>117.00</b>                            |
| Registration reduced fee category dogs + state levy below   | Exempt            | C  | per year                          | 38.00                                    | <b>39.00</b>                             |
| Registration fee puppy under 6 months microchipped + state levy below                                   | Exempt            | C  | per year                          | 38.00                                    | <b>39.00</b>                             |
| Registration fee for dogs registered prior to 11 April 2013, microchipped or desexed + state levy below | Exempt            | C  | per year                          | 38.00                                    | <b>39.00</b>                             |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|--|-------------------|--|----------------------------|--|--|
| Registration fee restricted, declared dangerous or menacing dogs + state levy below  | Exempt            | C  | per year                   | 114.00                                   | <b>120.00</b>                            |
| State government levy dogs   | Exempt            | S  | per year                   | 3.50                                     | <b>4.00</b>                              |
| Replacement registration tag   | Exempt            | C  | as required                | 6.00                                     | <b>6.00</b>                              |
| Transfer of registration from another Municipality   | Exempt            | C  | as required                | 6.00                                     | <b>6.00</b>                              |
| Registration full fee cats + state levy below  | Exempt            | C  | per year                   | 95.00                                    | <b>99.00</b>                             |
| Registration reduced fee category cats + state levy below  | Exempt            | C  | per year                   | 32.00                                    | <b>33.00</b>                             |
| Registration fee kitten under 6 months microchipped + state levy below   | Exempt            | C  | per year                   | 32.00                                    | <b>33.00</b>                             |
| Registration fee for cats registered prior to 11 April 2013, microchipped or desexed + state levy below  | Exempt            | C  | per year                   | 32.00                                    | <b>33.00</b>                             |
| State Government levy cats   | Exempt            | S  | per year                   | 2.00                                     | <b>4.00</b>                              |
| Inspection of animal record  | Exempt            | C  | per record                 | 27.00                                    | <b>30.00</b>                             |
| Keeping of animals (more than prescribed number)   | Exempt            | C  | per year                   | 50.00                                    | <b>50.00</b>                             |
| Voluntary foster care registration permit  | Exempt            | C  | per year                   | 0.00                                     | <b>10.00</b>                             |
| Pet registration for a foster animal - Dog   | Exempt            | C&S  | per year                   | 0.00                                     | <b>5.00</b>                              |
| Pet registration for a foster animal   | Exempt            | C&S  | per year                   | 0.00                                     | <b>3.00</b>                              |
| State Government Levy Domestic Animal Businesses   | Exempt            | S  | per year                   | 0.00                                     | <b>20.00</b>                             |
| Pro-rata registration fees apply from 1 October based on whether animal is newly acquired, not applicable where registration should have been renewed. Pro-rata fee reduction does not apply to restricted, declared dangerous or menacing dogs. |                   |  |                            |  |  |
| Eligible pensioners are charged 50% of the fee except for restricted, menacing or dangerous dogs.  |                   |  |                            |  |  |
| **Note: The State Government Levy may increase as of 1 July 2019, this increase will be reflected in the State Levy charged for the 2019/2020 registration period.   |                   |  |                            |  |  |
| **Note: Refunds are only applicable for annual fees and shall be calculated on a quarterly basis of unused portion, less an administrative charge of \$5. No refund less than \$10 shall be given.   |                   |  |                            |  |  |
| <b>Filming Fees</b>  |                   |  |                            |  |  |
| Filming application fee  | Exempt            | C  | per request                | 160.00                                   | <b>160.00</b>                            |
| Filming/Commercial Photography - full day (first day)  | Exempt            | C  | per day                    | 750.00                                   | <b>750.00</b>                            |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| Filming/Commercial Photography - full day (subsequent days)                     | Exempt            | C  | per day                    | 375.00                                   | <b>375.00</b>                            |
| Filming/Commercial Photography - half day (first day)                           | Exempt            | C  | per half day               | 375.00                                   | <b>375.00</b>                            |
| Filming/Commercial Photography - half day (subsequent days)                     | Exempt            | C  | per half day               | 187.50                                   | <b>187.50</b>                            |
| Students film   | Exempt            | C  | per day                    | 0.00                                     | <b>0.00</b>                              |
| Essential Vehicles and Crew Parking Permits - first day (Cost per 8 days)       | Exempt            | C  | per day per 8 days         | 150.00                                   | <b>150.00</b>                            |
| Essential Vehicles and Crew Parking Permits - subsequent days (Cost per 8 days) | Exempt            | C  | per day per 8 days         | 80.00                                    | <b>80.00</b>                             |
| Filming inspection (Monday - Friday)  | Exempt            | C  | per inspection             | 130.00                                   | <b>140.00</b>                            |
| Filming inspection (Weekend)  | Exempt            | C  | per inspection             | 350.00                                   | <b>370.00</b>                            |
| Unit Base Fee - per day (if applicable)   | Exempt            | C  | per day                    | 500.00                                   | <b>500.00</b>                            |
| <b>Local Law Permits</b>  |                   |  |                            |  |  |
| Unless otherwise stated local law permits                                       | Exempt            | C  | per annum                  | 175.00                                   | <b>175.00</b>                            |
| Chairs and tables   | Exempt            | C  | per annum                  | 220.00                                   | <b>220.00</b>                            |
| Signs and "A" boards  | Exempt            | C  | per annum                  | 200.00                                   | <b>200.00</b>                            |
| Goods on footpaths  | Exempt            | C  | per annum                  | 270.00                                   | <b>270.00</b>                            |
| Real estate advertising portable signs  | Exempt            | C  | per annum                  | 570.00                                   | <b>585.00</b>                            |
| Busking per day   | Exempt            | C  | per day                    | 30.00                                    | <b>30.00</b>                             |
| Itinerant traders per day   | Exempt            | C  | per day                    | 1,460.00                                 | <b>1,460.00</b>                          |
| Approved charity bin site   | Exempt            | C  | per annum                  | 185.00                                   | <b>185.00</b>                            |
| Burning off per event   | Exempt            | C  | per event                  | 155.00                                   | <b>155.00</b>                            |
| Skips beyond size/time per site   | Exempt            | C  | per week or part thereof   | 145.00                                   | <b>150.00</b>                            |
| Shipping containers / pods  | Exempt            | C  | per container              | 185.00                                   | <b>190.00</b>                            |
| Occupation permit application fee on Council land (plant and equipment)         | Exempt            | C  | each                       | 72.00                                    | <b>80.00</b>                             |
| Occupation permit application fee on Council land (hoarding)                    | Exempt            | C  | each                       | 72.00                                    | <b>80.00</b>                             |



| <b>Fees and Charges</b>                                       | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| Occupation rates  | Exempt            | C  | Sq meters per week         | 6.00                                     | <b>6.50</b>                              |
| Occupation permit Inspection fee during business hours        | Exempt            | C  | per inspection             | 135.00                                   | <b>140.00</b>                            |
| Occupation permit Inspection fee out of hours - weekend rates | Exempt            | C  | per inspection             | 550.00                                   | <b>550.00</b>                            |
| Miscellaneous permits & costs per event                       | Exempt            | C  | per event                  | 155.00                                   | <b>155.00</b>                            |
| Park Access fee   | Exempt            | C  | per Access                 | 150.00                                   | <b>150.00</b>                            |
| Camping/caravan permits per month (over 3 months)             | Exempt            | C  | per month                  | 180.00                                   | <b>180.00</b>                            |
| Reserved Parking Fees   | Exempt            | C  | per bay                    | 10.00                                    | <b>10.00</b>                             |
| Works permit during business hours                            | Exempt            | C  | per day                    | 72.00                                    | <b>80.00</b>                             |
| Works permit out of hours                                     | Exempt            | C  | per day                    | 150.00                                   | <b>150.00</b>                            |
| Occupation permit fee   | Exempt            | C  | each                       | 0.00                                     | <b>155.00</b>                            |
| <b>Parking Management</b>                                     |                   |  |                            |  |  |
| Parking meter fees  | Taxable           | C  | per day                    | Up to \$16.00                            | <b>Up to \$16.00</b>                     |
| Parking fees per hour   | Taxable           | C  | per hr                     | up to \$5.00                             | <b>up to \$5.00</b>                      |
| Resident schemes/first permit                                 | Exempt            | C  | per annum                  | 0.00                                     | <b>0.00</b>                              |
| Resident schemes/second permit                                | Exempt            | C  | per annum                  | 30.00                                    | <b>30.00</b>                             |
| First visitor permit  | Exempt            | C  | per annum                  | 45.00                                    | <b>45.00</b>                             |
| First visitor permit (concession)                             | Exempt            | C  | per annum                  | 10.00                                    | <b>10.00</b>                             |
| Second visitor permit   | Exempt            | C  | per annum                  | 65.00                                    | <b>65.00</b>                             |
| Disabled permits  | Exempt            | C  | per annum                  | 0.00                                     | <b>0.00</b>                              |
| Replacement disabled motorist permit (subject to discretion)  | Exempt            | C  | as required                | 10.00                                    | <b>10.00</b>                             |
| <b>Release Fees</b>   |                   |  |                            |  |  |
| Dog pound rehoming  | Exempt            | C  | maximum (8 days) held      | 120.00                                   | <b>304.00</b>                            |
| Derelict vehicles & impoundment costs                         | Exempt            | C  | each                       | 540.00                                   | <b>540.00</b>                            |
| Shopping trolleys   | Exempt            | C  | each                       | 46.00                                    | <b>46.00</b>                             |
| Trolley fitted with kart saver                                | Exempt            | C  | each                       | 36.00                                    | <b>36.00</b>                             |
| Obstructions/A boards & impoundment costs                     | Exempt            | C  | each                       | 195.00                                   | <b>195.00</b>                            |
| Miscellaneous small items & impoundment costs                 | Exempt            | C  | each                       | 175.00                                   | <b>175.00</b>                            |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b>   | <b>Budget 2019/20 Fees &amp; Charges</b>  |
|--|-------------------|--|----------------------------|--|---|
| Miscellaneous large items & impoundment costs  | Exempt            | C  | each + Cost                | 235.00   | <b>235.00</b>   |
| Where a fee is greater than \$60, the first \$50 of each fee is considered the application fee. Permits may require certain conditions and the normal public liability insurance cover required is \$10 million. |                   |  |                            |  |   |
| <b>Traffic Infringements</b>   |                   |  |                            |  |   |
| (Discretionary fines) up to 0.5 penalty units  | Exempt            | S  | per infringement           | \$159.00 until 1st of July and will be increased by State Government             | <b>\$161.00 until 1st of July and will be increased by State Government</b>             |
| (Road rules Victoria)  | Exempt            | S  | per infringement           | \$81.00 and \$161.00 until 1st of July and will be increased by State Government | <b>\$81.00 and \$161.00 until 1st of July and will be increased by State Government</b> |
| <b>Corporate Services</b>  |                   |  |                            |  |   |
| <b>Governance &amp; Communications</b>   |                   |  |                            |  |   |
| (Provision of prescribed accounts and records as listed in Part 10 Local Government Regulations 1990)  |                   |  |                            |  |   |
| <b>Freedom of Information Act</b>  |                   |  |                            |  |   |
| <b>Administration</b>  |                   |  |                            |  |   |
| Application fee (set by government)  | Exempt            | S  | per application            | \$28.40 until 30th June 2018 and will be increased by State Government           | <b>28.90</b>  |
| Documents access charge  | Exempt            | S  | per hour                   | In Accordance with the Freedom of Information Act                                | <b>21.70</b>  |

| Fees and Charges  | GST Status | Fee type Council (C) or Statutory (S) | Budget 2019/20 Freq | Budget 2018/19 Fees & Charges                     | Budget 2019/20 Fees & Charges |
|---|------------|---------------------------------------|---------------------|---|-------------------------------|
| Documents access charge   | Exempt     | S                                     | per 1/4 hour        | In Accordance with the Freedom of Information Act | 5.45                          |
| Document search charge  | Exempt     | S                                     | per hour            | 0.00  | 21.70                         |
| Document search charge  | Exempt     | S                                     | per 1/4 hour        | 0.00  | 5.45                          |
| Non colour photocopying (A4 or part thereof)  | Exempt     | S                                     | per page            | In Accordance with the Freedom of Information Act | 0.20                          |
| <b>Organisational Systems</b>   |            |                                       |                     |   |                               |
| <b>Administration</b>   |            |                                       |                     |   |                               |
| <b>File Retrieval</b>   |            |                                       |                     |   |                               |
| File retrieval - commercial offsite storage   | Exempt     | C                                     | per request         | 84.00   | 84.00                         |
| File retrieval - Council offsite storage  | Exempt     | C                                     | per request         | 52.50   | 52.50                         |
| <b>Photocopies</b>  |            |                                       |                     |   |                               |
| Black & white A4  | Exempt     | C & S                                 | per page            | 0.25  | 0.25                          |
| Colour A4   | Exempt     | C & S                                 | per page            | 1.10  | 1.10                          |
| A3  | Exempt     | C                                     | per page            | 1.30  | 1.30                          |
| A2  | Exempt     | C                                     | per page            | 2.50  | 2.50                          |
| A1  | Exempt     | C                                     | per page            | 4.00  | 4.00                          |
| A0  | Exempt     | C                                     | per page            | 5.00  | 5.00                          |
| *A Council may fix reasonable fees for the inspection and copying of documents containing prescribed matters. |            |                                       |                     |   |                               |
| As per Section 223 of the Local Government Act 1989.  |            |                                       |                     |   |                               |
| <b>Finance &amp; Procurement</b>  |            |                                       |                     |   |                               |
| <b>Administration</b>   |            |                                       |                     |   |                               |
| <b>Certificates</b>   |            |                                       |                     |   |                               |

| <b>Fees and Charges</b>  | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b>                  |
|--|-------------------|--|----------------------------|--|---|
| Urgent land information certificate processing fee               | Taxable           | C  | per certificate            | 32.00                                    | <b>40.00</b><br><b>In addition to the certificate fee</b> |
| Land information certificate (set by state government)           | Exempt            | S  | per certificate            | 26.30                                    | <b>27.00</b>  |
| <b>Debt Collection</b>   |                   |  |                            |  |   |
| Accounts Receivable - Legal collection fee (including Complaint) | Exempt            | S  | per account                | As per Magistrates Court scale of costs. | <b>As per Magistrates Court scale of costs.</b>           |
| Accounts Receivable - Company Search                             | Taxable           | C  | per account                | 0.00                                     | <b>27.50</b>  |
| Accounts Receivable - Letter of Demand                           | Taxable           | C  | per account                | 0.00                                     | <b>15.00</b>  |
| Accounts Receivable – Field Call                                 | Taxable           | C  | per account                | 0.00                                     | <b>110.00</b>   |
| Rates - Legal collection fee (including Complaint)               | Exempt            | S  | per assessment             | As per Magistrates Court scale of costs. | <b>As per Magistrates Court scale of costs.</b>           |
| Rates - Field Call   | Taxable           | C  | per assessment             | 0.00                                     | <b>110.00</b>   |
| Rates – Title Search   | Taxable           | C  | per assessment             | 0.00                                     | <b>27.50</b>  |
| Rates – Company Search   | Taxable           | C  | per assessment             | 0.00                                     | <b>27.50</b>  |
| Special Rates - Legal collection fee (including Complaint)       | Exempt            | S  | per assessment             | As per Magistrates Court scale of costs. | <b>As per Magistrates Court scale of costs.</b>           |
| Special Rates - Field Call                                       | Taxable           | C  | per assessment             | 0.00                                     | <b>110.00</b>   |
| Special Rates – Title Search                                     | Taxable           | C  | per assessment             | 0.00                                     | <b>27.50</b>  |
| Special Rates – Company Search                                   | Taxable           | C  | per assessment             | 0.00                                     | <b>27.50</b>  |

| <b>Fees and Charges</b>   | <b>GST Status</b> | <b>Fee type Council (C) or Statutory (S)</b> | <b>Budget 2019/20 Freq</b> | <b>Budget 2018/19 Fees &amp; Charges</b> | <b>Budget 2019/20 Fees &amp; Charges</b> |
|---|-------------------|--|----------------------------|--|--|
| <b>General Fees</b>   |                   |  |                            |  |  |
| Rate Notice Reproduction fee  | Taxable           | C  | per issue                  | 15.00                                    | <b>15.00</b>                             |
| Accounts Receivable - Dishonoured payment administration fee                                      | Exempt            | C  | per dishonour              | 15.00                                    | <b>15.00</b>                             |
| Rates - Dishonoured payment administration fee  | Exempt            | C  | per dishonour              | 15.00                                    | <b>15.00</b>                             |
| Special Rates - Dishonoured payment administration fee  | Exempt            | C  | per dishonour              | 15.00                                    | <b>15.00</b>                             |
| Accounts Receivable - Dishonoured payment administration Fee - Aged Care                          | Exempt            | C  | per dishonour              | 0.00                                     | <b>5.00</b>                              |
| *All statutory fees will be updated when it is made available by the appropriate government body. |                   |  |                            |  |  |