

BANYULE CITY COUNCIL

Budget 2019/2020



Banyule
CITY COUNCIL

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Mayor's Introduction

Banyule City Council is pleased to release its Budget 2019/2020. This is the third budget of this Council's four-year term which allocates the financial resources to deliver on the Council Plan 2017-2021. It is a budget that balances the ability to provide services and deliver projects that benefit the community with a focus on long-term sustainability and debt reduction. A budget surplus is forecasted at \$5.99 million.

This year we have a substantial capital works program of \$64.35 million which invests in maintaining and upgrading community facilities, as well as our natural environment. This is \$17.16 million more than the adopted budget last year which demonstrates our sound financial position and commitment to keep improving Banyule's amenity for all to enjoy.

One of the major projects, the \$29.34 million Ivanhoe Library and Cultural Hub, has started construction which will bring together a range of services and facilities in a state-of-the-art building. This is a flagship project, leading us into a modern era where services such as library and maternal and child health are co-located alongside versatile community spaces for arts, culture and education.

Another key focus is our Environment Action Package which allocates \$5 million over the next three years with an overarching strategy to see Council achieve carbon neutrality by 2028 without purchasing carbon offsets. This will fund initiatives such as solar panels, energy efficiencies and car fleet efficiencies. Programs that make environmental sense and pay off over time.

Council will continue to invest in its Social Enterprise initiative with funding of \$1 million each year to help create internships and encourage local jobs for disadvantaged people. The increased funding has been possible through the operational savings achieved throughout the year.

We know the community values our open spaces and recreational facilities so we have allocated \$11.96 million into making these even better. The Olympic Park Masterplan will start to take shape with \$2.3 million this year to deliver more and improved sports fields and pavilions, playgrounds, parking and paths.

With sporting facilities in greater demand, we are upgrading pavilions, courts, lighting, surfaces, drainage and fencing, including \$2.36 million to construct additional courts at NETS stadium, \$1.43 million to resurface Montmorency Park North Oval, and \$1.90 million to upgrade the pavilion at Banyule Flats Reserve.

People using shared paths will benefit from \$1.39 million of improvements, while families with young children will be pleased to see that we are continuing to upgrade playgrounds and doubling the number of parks being refreshed from five to 10.

We are also continuing to maintain and upgrade our local streets, footpaths and bridges with \$9.37 million allocated, which includes upgraded streetscapes and car parks, plus more school crossings, and traffic slowing and pedestrian infrastructure. Community buildings need constant updating and maintenance across numerous Council sites and \$2.10 million will be directed towards improving the drainage network and targeting hotspots.

Council is also delivering a wide variety of initiatives with \$7.24 million allocated this financial year. Environmental projects are a keen focus, including 'green collar' internships, an urban farm in Bellfield, a climate mitigation study and environmental grants. There is also a continuation of our social enterprise program with an emphasis on encouraging local jobs for disadvantaged people. Popular events, such as our Nature Play Adventures, Seniors Festival and Qwere St, will all return.

There are also some major developments and changes on the horizon. Council is extremely aware of the impact the North East Link project will have on Banyule and continues to resource advocacy efforts to get the best for the community. We are also reviewing zoning and structure plans to guide appropriate development and make the most of these opportunities in areas such as Heidelberg and Bellfield. Recycling issues are yet to affect Banyule, yet they remain a liability and we continue to look at ways to strive towards zero waste and reduce the community's environmental footprint.

Services provided by Council are more affordable to the community with no increase in 24% of Council's individual fees and charges for 2019/2020. Tenancy fees and room hire at Shop 48; various hall hire and meeting room fees; permits for domestic minor building works; immunisation vaccines; and Jets Studio hire are just some of the fees that have been kept at the same price.

Finally, I would like to thank all the members of the community who let us know what was important to them which helped us prepare this budget. This is an essential part of the process and we value their contribution.



Cr Wayne Phillips
Mayor

Chief Executive Officer's Summary

The Budget 2019/2020 ensures we are adequately prepared and appropriately resourced to deliver the Council Plan 2017-2021 (Year 3) in a financially responsible way while generating the greatest benefits to the community.

Underpinning our strategic direction are several key themes that resonate strongly with our community:

- Deliver quality and inclusive services that offer value for money and respond to community needs
- Demonstrate responsible financial management, transparency, good governance and exceptional customer service
- Plan for our growing City addressing development, transport, parking issues, open space and diversity
- Maintain our public and open spaces and preserve neighbourhood character
- Lead on environmental sustainability in partnership with the community
- Invest in infrastructure and community facilities that service our community today and for future generations
- Engage with our community to ensure they are well informed, represented and contribute to decision making
- Encourage community participation and inclusion to provide opportunities for all
- Advocate for our community to improve services, infrastructure and social outcomes

It will be an exciting year ahead with an impressive \$64.35 million capital works program that encompasses more than 300 projects. The most significant being the start of construction of the \$29.34 million Ivanhoe Library and Cultural Hub which will transform the Civic Precinct with modern facilities. This has been a long time in the making and to the credit of prudent financial strategy it is being resourced through reserves.

A major focus of the budget is to ensure we maintain community assets and infrastructure at the standard the community has come to expect and keeps pace with the growing demands. More than 94% of the budget has been allocated to asset renewal and upgrades. Detailed audits have been undertaken in areas such as roads, footpaths, sports fields and drainage, to ensure that we are directing resources to the areas of greatest need and that works are prioritised accordingly.

Metropolitan councils continue to face major challenges as a result of population growth, demographic changes, reduced government funding, rate capping and rising costs. These all put demands on public infrastructure and community services which impact councils' budgets. Banyule is not immune to this; however, we do remain in a good position to address these challenges thanks to astute financial management over many years.

With rate capping now in its fourth year, Council has continued to be innovative in the way it raises revenue. By strategically managing our property portfolio we are able to revitalise areas and fund community projects. Cost savings continue to be sourced by forming alliances with other councils to take advantage of better prices offered through joint procurement and shared services. Councils have

come a long way from just being responsible for roads, rates and rubbish. With the breadth of capital works, community services and programs that we are responsible for these days, Council needs to be sufficiently resourced to deliver these projects effectively and efficiently. We continue to invest in more electric vehicles to improve fleet efficiencies, and upgrade our information technology to be more mobile and responsive, including a new corporate website to enhance the customer experience.

Some projects you simply cannot put a price on, such as our successful internship initiative that commenced during the year. The program provides work experience within the organisation for locals who face unique barriers to employment. This, along with a push for social enterprises to play a bigger part in society, offer so much value back to the community and we will continue to invest in this initiative in 2019/2020 and future years.

Council remains committed to getting positive outcomes for the community on key issues beyond our control. We continue to advocate strongly to the North East Link to minimise the impact of this massive project and maximise the complementary projects being considered. Seeking cooperation from other levels of governments to fund community projects that benefit all parties remains a key focus.

We look forward to delivering the Budget which provides a solid foundation and paves the way for an exciting future.



Geoff Glynn
Acting Chief Executive Officer
Replaced Simon McMillan on 26 August 2019

Executive Budget Summary

Financial Principles

The Budget 2019/2020 outlines our financial strategies that support our service obligations; capital works aspirations and asset renewal objectives. Specifically to:

- Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
- Establish a financial measurement framework against Council's plans and policies.
- Ensure that Council complies with sound financial management principles, as required by *the Local Government Act 1989* and plan for the long-term financial sustainability of Council.

Council has complied with the following principles of sound financial management to:

- Generate sufficient cash to fund Capital Works and meet the asset renewal requirements as outlined by the VAGO financial sustainability ratios.
- Encourage more operational innovation to enhance operating activities and control expenditure at levels that are able to consistently support the funding requirements of the Capital Works program and provision of quality services.
- Support the growth of non-rate revenue to achieve greater diversification of the current revenue base and provide flexibility within which to better manage rate revenue increases to within the rate cap.
- Balance meeting the ongoing core service needs of our community, expectations and quality of delivery with the ongoing achievement of long term financial sustainability.
- Delivery of a rating strategy based on stability, equity, efficiency and transparency.
- Delivery of a debt management strategic plan to ensure decisions and opportunities can be accommodated within a context of responsible, sustainable financial management.

Summary of financial position

Key Statistics	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Total Expenditure	148,961	152,643
Total Income	159,777	158,631
Surplus for the year	10,816	5,988
-Non-recurrent capital grant	4,810	2,315
-Capital contribution	5,265	4,867
Underlying Operating Surplus (Deficit)	741	(1,194)
Total Capital Works Expenditure	51,748	64,345

The Commonwealth government has announced that it will pay 50% of the Victoria Grant Commission funding for 2019/2020 in advance. The income will be recognised as revenue when received. The net impact for 2019/2020 is a reduction in the underlying surplus of \$1.84 million resulting in an underlying deficit of \$1.19m in the 2019/2020 financial year.

Executive Budget Summary (cont.)

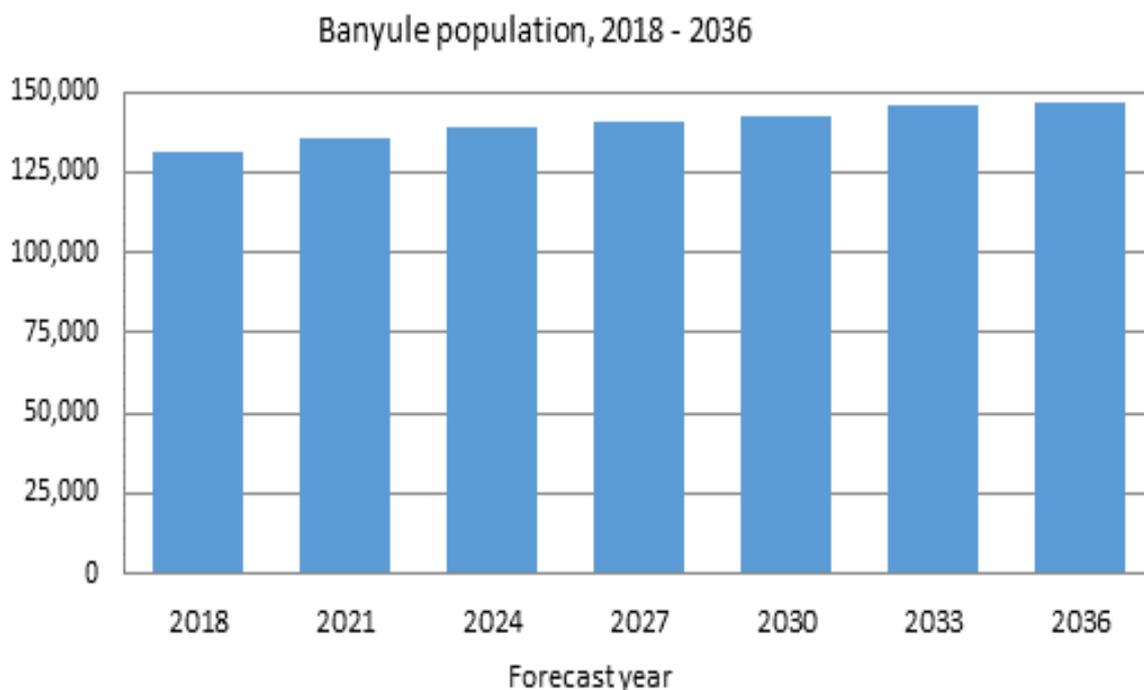
Municipal Demographics

Banyule's estimated resident population for 2018 is 130,237. The municipality has an older age profile compared to Greater Melbourne. Older adults aged 50+ years make up 36% of Banyule's population compared to 31% of the population in Greater Melbourne.

From 2011 to 2016, the largest increase in the number of Banyule residents occurred in the following age groups:

- 5-9 years (+916 persons)
- 65-69 years (+1,140 persons)
- 70-74 years (+897 persons).

Banyule's population is forecast to grow to 147,098 by 2036 at an average annual growth rate of 0.63%. The population aged 75+ years is forecast to have the largest growth across the municipality.



Banyule is a culturally and linguistically diverse municipality. Residents come from over 140 countries and around 120 different languages are spoken at home. Skilled migrants comprise the bulk of recent migration in Banyule, followed by those who settled through family reunion. Humanitarian arrivals represent the smallest proportion of migrant intake.

In the year ending June 2018, there were over 50,000 jobs in Banyule. The largest employer in the municipality is the Health Care and Social Assistance industry, making up 31% of all employment, followed by Education and Training (11%), Retail Trade (10%) and Construction (7%). A considerable proportion of the people who work in Banyule also live in the area (36%).

The unemployment rate in Banyule remains lower compared to unemployment rates in Australia. In the 2018 December quarter, the unemployment rate in Banyule was 3.3%.

Executive Budget Summary (cont.)

Budget Influences

Council will continue to implement strategies and actions that address concerns of our community, organisation and management. Appropriate governance will be managed, effective control of Contract and Project management and continuous improvements in business processes.

- **Changing Demographics**

As a result of the City's demographic profile there are a number of budget implications in the short and long term:

- Banyule's population cohort in the "baby boomer" 60+ years category is increasing overall and associated services will need to increase to provide for increases in social support.
- Banyule experienced a mini baby boom (from 2006 to 2011) which may continue to put pressure on early years and recreational services.

A State based and Council supported initiative around neighbourhood renewal continues within Heidelberg West. Council continues to see a shift in the population make-up of this area to emerging migrant groups and growing established ethnic communities. Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents, and use interpreting services for interpersonal communication with residents.

The City is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. Council continues to support appropriate increases in development density around its activity centres which will have ongoing implications for many service areas and infrastructure provision. Council's structure planning processes for these precincts is well established. Council has implemented an open space contribution scheme and is in the early development stage of introducing an infrastructure development contribution plan.

15% of ratepayers are receiving the pensioner rebate. As pensioners are often asset rich but income poor, rate increases have a real impact on the disposable income of a significant proportion of our community. Council has hardship provisions in place but these can impact on cash balances when large volumes of ratepayers are involved.

Note: Data sources:

- *Population and industry data - Australian Bureau of Statistics (ABS), Census of Population and Housing, 2006, 2011 and 2016, compiled and presented by .id*
- *Forecast data – prepared by .id, November 2017*
- *Number of jobs - National Institute of Economic and Industry Research (NIEIR), 2018*
- *Unemployment rate – Small Area Labour Markets December 2018 quarter.*

Executive Budget Summary (cont.)

Operations

Each year the Minister for Local Government will set the rate cap that will specify the maximum increase in Councils' rates for the forthcoming financial year. The cap for 2019/2020 has been set at 2.50% and is consistent with the Melbourne Consumer Price Index (CPI) forecast for the 2019/2020 year (as forecast by the Victorian Treasury - Victorian State Government Budget Papers 2018/2019).

In applying the rate cap Council will raise \$102.09 million in general rates in 2019/2020 (\$1,853.67 capped average rate). Council also generates income from other sources such as grants, statutory and user fees and charges to help support the essential services provided by Council and maintain the \$1.65 billion of Council infrastructure.

Council has very sound financial management principles to ensure it can continue to generate a healthy surplus from operations. For 2019/2020 this is budgeted to be \$5.99 million. This will be used to meet the financial obligations of Council and fund asset replacement and asset acquisitions throughout the year.

Council measures its success through utilising key financial sustainable ratios. These ratios assist to monitor and highlight issues for appropriate discussion and decision making throughout the planning process.

In 2019/2020 Council will draw down on its cash reserves (generated from prior year operational surpluses and strategic property sales). Council will fund the most generous capital works budget in 2019/2020, \$64.35 million, which is the largest investment in capital works ever before seen by Banyule City Council.

Council is committed to deliver on its 2019/2020 budget and has therefore invested in skilled and dedicated resources to enable Council to deliver on its strategic objectives and key directions and the capital program as outlined in the 2019/2020 budget.

Capital Works & Initiatives

Under the rate capping environment Council has continued to invest generously in its capital works and initiatives program each year with \$64.35 million and \$7.24 million allocated respectively in 2019/2020. This includes a major investment in the Ivanhoe Library and Cultural Hub of \$29.34 million. Council maintains a major focus on asset renewal, upgrade (with over 94% of capital spend allocated to these asset expenditure classes) and service delivery to meet demand.

A number of operational efficiencies across Council have helped to contribute to making the level of investment in our community possible. Specifically Council have committed to investing further in the maintenance and renewal of existing systems and new systems to aid further in the provision of continuous improvement and customer service.

Social enterprise; transport advocacy and environmental initiatives have been identified by Council as priority initiatives in 2019/2020. To continue to support sustainable development on major capital and initiative projects, Council will seek to maximise external funding opportunities, such as applying for government grants and draw on cash reserves accumulated over the years.

Executive Budget Summary (cont.)

Cash Reserves and Cash Balance

Council in 2019/2020 will explore investment and development opportunities to ensure the best possible return on investments for our community, matched with investment policy limits and the debt management strategic plan principles in place. Whilst domestic interest rates have remained at record low levels the main impact on our cash balance and interest income is the result of an increment in new capital works for the year (\$56.49 million of new capital works planned for 2019/2020). Planned cash from operating activities of \$30.56 million is consistent with ongoing prudent financial management of expenditure to support Councils financing obligations and capital investment.

Prudent Management

Council will continue to provide levels of service in line with the Best Value principles and reasonable community service level expectations based on community consultation. A mandate has been set for continuous improvement and delivery of efficiencies from within the operational budget. These efficiencies have, for example, directly supported the increased funding in the social enterprise initiative, which will enable Council to further fund the internship program (local jobs for local people) across the Organisation and the development and implementation of a Social Enterprise Strategy.

Approaches such as efficient street lighting and solar panels installations on all suitable Council Buildings continue to be effective to reduce Council utility costs and support of our environmental sustainability objectives and climate action program. Energy, water efficiency and environmental stewardship education continue. The avoidance of waste generation and the costs associated with the disposal of waste into landfill and kerbside collection of household recyclable waste remain a challenge for Council.

The Enterprise Agreement negotiations in 2018 were effective to conclude on a fair and equitable outcome across all parties involved over the 3 years of the agreement. For 2019/2020 the quantum pay increases for staff is set at 2.10%. Human resources represent \$70.05 million (including capitalised labour cost of \$1.34 million) in the 2019/2020 budget (683.00 equivalent full time (EFT) staff numbers).

Debt Management

Council debt redemption strategy outlines the intention of Council to continue to pay down debt. In the past, Banyule City Council has accessed debt funding as an effective mechanism in financing a range of major infrastructure assets, such as our aquatic centres, and of which, continue to provide significant benefits to residents of this council. The projects against which Council have borrowed have all been successfully delivered (providing both financial and non-financial return and benefits to Council and its community). For 2019/2020 Council will repay \$1.54 million of borrowings. At 30 June 2020 Councils will have an outstanding loan balance of \$32.74 million and an opportunity to repay \$9.09 million of loan balances in October 2021.

Executive Budget Summary (cont.)

The below table provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

Council allocation of each \$100 worth of expenditure	
Capital Works & Initiatives	\$36.61
Waste Collection & Recycling	\$9.39
Corporate, Customer Service & Risk Management	\$9.33
Parks, Reserves & Street Trees	\$6.31
Family & Children Services	\$5.96
Health, Aged & Disability Services	\$5.68
Recreation, Leisure & Aquatic Facilities	\$4.93
Building Control & Planning	\$3.06
Library Services, Arts & Culture	\$2.84
Property Management	\$2.65
Roads, Footpaths, Drains & Related Utilities	\$2.65
Transport & Parking	\$2.45
Depot, Plant & Fleet Maintenance	\$2.14
Governance & Executive	\$1.78
Conservation & Planning	\$1.74
Debt Servicing	\$1.24
Local Laws & Animal Management	\$0.73
Social Enterprise	\$0.51
	<hr/> \$100.00 <hr/>

The above chart provides an indication of how Council allocates its direct expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. It does not take into account the source of funding for each area of expenditure. Expenses of a non-cash nature, such as depreciation, have been excluded from the above table.

Budget Reports

I. Linkage to the Council Plan

The Annual Budget is developed within Council's overall strategic planning framework. This framework guides the Council with information that aids in identifying community needs and aspirations for the long-term, in the Medium term (Council Plan) and short-term (Annual Budget).

Strategic Resource Plan - The Council Plan includes a Strategic Resource Plan which details the financial and non-financial resources, including human resources, required to achieve Council's strategic objectives.

Annual Budget – The Annual Budget represents the first year of the Strategic Resource Plan. It works to deliver the strategic directions of the Council Plan, to provide a range of high quality services, programs and initiatives that meet community needs, and to achieve Council's Vision. The Budget is developed within and forms part of Council's overall strategic planning framework. It is developed based on information gathered from an ongoing community engagement process and industry best practice accounting standards. Objectives, key directions, initiatives and activities are used to allocate resources in a considered manner.

Service Delivery – We use community information along with key demographic data, due reference to our legislative context, and industry benchmarks, to assess the appropriate level of service for our community. A full listing of the services resourced through the Budget 2019/2020 is contained in Section 2 of the Budget. We provide our services in line with national and international standards of quality, efficiency and effectiveness.

Partnerships - We also rely on a wide range of partnerships and shared resources to provide services to the community. Key partnerships with the Community, other levels of government and agencies are very important to enable Council to deliver on the key directions. We work closely with our partners to advocate for improved services, infrastructure and social outcomes. Council also seeks opportunities for equitable funding and service arrangements.

Indicators - A range of key performance indicators are included in the Council Plan and Budget to measure our performance against the Council Plan objectives. This is reported to our community in our statutory Annual Report (which includes Audited Financial and Performance Statements).

Engagement and Research

Planning for the future relies on many sources of information including extensive community engagement, research, data, legislation and policy and the ongoing review and improvement of our services.

A summary of our approach to developing the Council Plan 2017-2021 is documented below. A comprehensive copy of all information sources and findings that were drawn upon to inform the Council Plan 2017-2021 can be found on Council's website, and is titled Council Plan 2017 'What you said' Report.

Much of the information utilised for the development of the Council Plan 2017-2021 remains current for the development of Year 3 of the Council Plan. Therefore, what we focused on this year, as with Year 2, was the need to provide our community with an opportunity to let us know how they think we progressed on delivering against our Year 2 commitments and what we might need to consider for the year ahead – 'what's on your wish list?'

Further to this, we provided an additional consultation opportunity regarding the development of the annual budget. This focused on our Fees and Charges Schedule and Rating Strategy, two key components of the annual budget.

Together all of this information has helped shape our Council Plan key initiatives for 2019/2020 and the Budget 2019/2020. A copy of the Council Plan 2019 'What you said' Report, containing full details of this years' consultation and engagement, is also available on Council's website.

Summary of our approach

Council Plan 2017-2021

Starting in October 2016, Councillors and Council staff worked together to understand and plan for the challenges and opportunities for Banyule over the next four years.

From November 2016 through to March 2017, we communicated with residents, businesses and community groups about what they love about Banyule and what they would like to see in the future, as well as other topics. We used a range of ways to engage people, including:

- Launching a new online engagement website "Shaping Banyule"
- Speaking with people at events and activities, meeting with community groups and services and attending schools to get the thoughts of younger people.
- Presenting an initial Draft Plan and refining ideas at four community forums held during March.

Council Plan 2017-2021 (Year 3)

The Consultation Program undertaken to inform the development of Year 3 of the Council Plan 2017-2021 occurred over a 7 week period from 14 December 2018 to 8 February 2019.

The Program consisted of place based consultations, an online survey on Shaping Banyule, intercept surveys, voting pods, 'dotmocracy' boards, wish list chat boards and idea drawings.

A total of 1,179 written ideas and views were gathered throughout the community engagement program:

- 234 people told us how Council has been doing over the past 12 months
- 242 people told us how much they love their neighbourhood
- 231 people told us if they thought Council had met the Year 2 Council priorities
- 458 written ideas and priorities for Year 3 of the Council Plan were received and
- 14 children and young people provided their feedback by drawing their ideas.

This input is in addition to and builds upon the input provided by the 1,191 individuals who participated in Year 1 consultations and the 320 individuals who participated in Year 2 consultations.

Internal consultation was also undertaken with Councillors and Council staff to inform the development of both the annual Budget and Council Plan. This included consideration of key emerging issues, priorities and resource requirements to enable continued implementation of the Council Plan.

Shared Priorities for Our Future

We received some fantastic feedback about delivery of Year 2 outcomes across our five strategic objectives and how we can keep Banyule a great place to live, work and play into the future. Below are some of the priorities that continued to be mentioned across all of our engagement.

- Deliver quality and inclusive services that offer value for money and respond to community needs
- Demonstrate responsible financial management, transparency, good governance and exceptional customer service
- Plan for our growing city addressing development, transport, parking issues, open space and diversity
- Maintain our public and open spaces and preserve neighbourhood character
- Lead on environmental sustainability in partnership with the community
- Invest in infrastructure and community facilities that service our community today and for future generations
- Engage with our community to ensure they are well informed, represented and contribute to decision making
- Encourage community participation and inclusion to provide opportunities for all
- Advocate for our community to improve services, infrastructure and social outcomes.

A broad range of feedback was received during our consultation and engagement process.

In the consultation findings, the majority of participants stated that they felt Council had been doing a good job over the past 12 months.

People highlighted things they wanted to see improved which covered issues such as: continued work within the recycling and environmental sustainability space, careful management of development and its impact on the environment and liveability of the municipality, provision of initiatives that address and prevent social isolation and equality, and further enhancement of our parks and open space.

The Strategic Resource Plan

The Strategic Resource Plan outlines how Council will manage our financial and non-financial resources over the next four years to achieve our strategic objectives.

The Strategic Resource Plan consists of the following:

- The 'Performance – Efficiency and good governance' objective. This includes key directions for achieving the objective, and focus areas for the next four years
- The 'Management of our Human Resources' section, which includes statements describing the human resources required for the next four years
- The Financial Resources section, which includes information on financial position, financial statements and commentary on these.

The plan also takes into account services and initiatives contained in plans adopted by Council, as well as other information prescribed by the regulations.

The Strategic Resource Plan is prepared in accordance with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*. This sits well with Banyule's objective of 'Performance – Efficiency and good governance'.

‘Performance’ is about managing our resources wisely, providing organisational support services, strategic planning and risk management. We are charged with the stewardship of the resources of the municipality. Council is committed to managing its resources in a responsible, sustainable and accountable way in keeping with community expectations.

Our operations are based on responsible management, risk mitigation, strong customer service, and continuous improvement. We value our staff and recognise the integral role they play in the provision of Best Value services to our community.

We will effectively manage our resources in a changing environment, while continuing to deliver quality and value for money services. Banyule’s commitment to a culture and practice of continuous improvement is based on our organisational Best Value Program.

Best Value ensures that all services:

- offer the best possible quality and value for money
- are responsive to community needs
- are accessible to the people they are intended for
- show continuous improvement
- are subject to regular community consultation.

We recognise that it is critical for us to protect and develop our non-financial resources to meet the needs of our community. These non-financial resources include: human resource management and organisational development; knowledge management and information services; and asset management stewardship.

We ensure the most effective management of Council’s commercial assets, leases and major contracts, and we plan for the effective use of our finite resources.

We also undertake a number of internal planning roles to ensure we maintain the appropriate strategic direction of our services.

In addition, our ‘Performance’ objective is underpinned by an extensive policy context and strategic framework based on the following:

- The *Local Government Act 1989* - The LG Act includes requirements around the Council Plan, the Strategic Resource Plan, the Budget, statutory reporting requirements and Best Value.
- Our legal responsibilities as a business entity and employer - to adhere to all employer related legislation.
- Our Banyule Management System is in line with best practice standards in Quality, Occupational Health and Safety and Environmental Management. This ensures we continue to provide quality services in a safe manner that protects people and the environment.
- A number of key supporting plans and internal policies that provide direction in important support function areas, such as customer service, information management, communications, human resources, records management, financial management, procurement and asset management.

Our Rating Context

Our commitment to managing our resources wisely will be achieved by the following key directions:

- 5.1 Provide exceptional customer service
- 5.2 Deliver best value services and facilities
- 5.3 Provide responsible financial management and business planning
- 5.4 Provide good governance and be accountable
- 5.5 Promote an engaged and productive organisation
- 5.6 Manage the systems and assets that support service delivery

Our Rating Strategy is used to ensure that the Local Government Act's rating objectives of 'equity and efficiency' are achieved. It is important that Banyule City Council has a Rating Strategy in place that is transparent to the community and reviewed annually as part of the budget process.

The rating parameters set for the strategic outlook period through to 2023 are indicated currently on the basis of a 2.50% rate increase.

The indicative rates are predicated on a rate capping environment and not indicative of maintaining all Council's services at their current level.

Banyule will continue to revisit these figures each year when further information is received from the State Government on the rate cap. This will be then matched with the community's desire to maintain current service levels and capital investment versus a reduced rate environment.

Land is a finite resource in Banyule. Our Council is committed to ensuring that the effective use of land resources benefits the whole community, as each land holding contributes to the shared infrastructure and services of Council.

As such, Council differentially rates its vacant commercial, industrial and residential land to ensure an inequity in the shared contribution to infrastructure is not created through the underdevelopment of vacant land. We also strive to encourage the best use development of land.

Banyule values appropriate commercial and industrial development. However, we also acknowledge an increased impact on our shared infrastructure by these developments. We choose to differentially rate these properties to ensure an equitable outcome to infrastructure costs across our community.

We understand the shared value to our community of cultural and recreational lands. Council supports and encourages the development of this shared benefit by rating these properties at a lower level.

We update the Strategic Resource Plan annually.

1.1 Planning and accountability framework

1.1.1 Legislative Context

Council has developed its strategic planning process to deliver service outcomes for the Community and to meet requirements of the *Local Government Act 1989* (the Act):

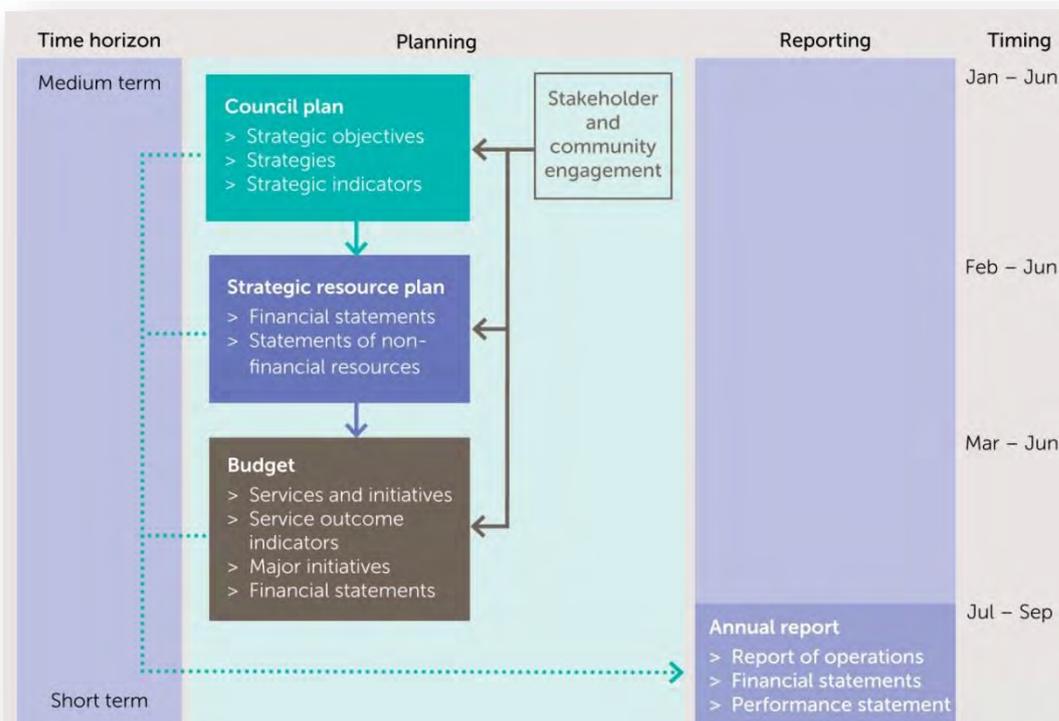
Statutory requirements

The *Planning and Accountability Framework* is found in part 6 of the Act and in the regulations. The legislation requires councils to prepare the following documents:

- a council plan within the period of six months after each general election or by 30 June, whichever is later
- a strategic resource plan for a period of at least four years and include this in the council plan
- a budget for each financial year
- an annual report for each financial year.

The following diagram shows the relationships between the key planning and reporting documents that make up the planning and accountability framework for local government. It also shows that there are opportunities for community and stakeholder input at each stage of the planning and reporting cycle.

Figure 1 – Planning and Accountability Framework



Note: The information above is sourced from the 'Local Government Better Practice Guide Planning and Reporting 2018-19, Department of Environment, Land, Water and Planning, Local Government Victoria

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Service Planning and Review

Service Planning includes considerations of budget, community needs and expectations, alignment with Council Plan and Key Strategies, future needs assessment etc.

Each year Council's business units undertake service planning in relation to delivery of the Council Plan (which includes community engagement input) and develop the Annual Business Plan across the Council.

A robust service development review program has been established to assess value and sustainability. This provides strategic business planning in the forward provision of service delivery across Council areas.

Ongoing strengthening of service planning is being undertaken through:

- Articulation of objectives, scope, and standards across services
- Planning processes, approaches, and support materials
- Development of longer term strategic planning, operational provision, and asset management for longer term financial planning outcomes, and seeking alignment with community needs in these priorities and directions

1.2 Our Purpose

Vision (What we strive for)

Banyule, a green, sustainable and vibrant place for a healthy, connected and inclusive community.

Values

The core values that help us achieve our vision are:

- Respect
- Integrity
- Responsibility
- Initiative
- Inclusion
- Leadership

1.3 Strategic Objectives

Council delivers its services and initiatives in line with the Best Value Principles. These contribute to the achievement of our Strategic Objectives.

The following table lists the Strategic Objectives as described in the Banyule Council Plan 2017-2021 (Year 3).

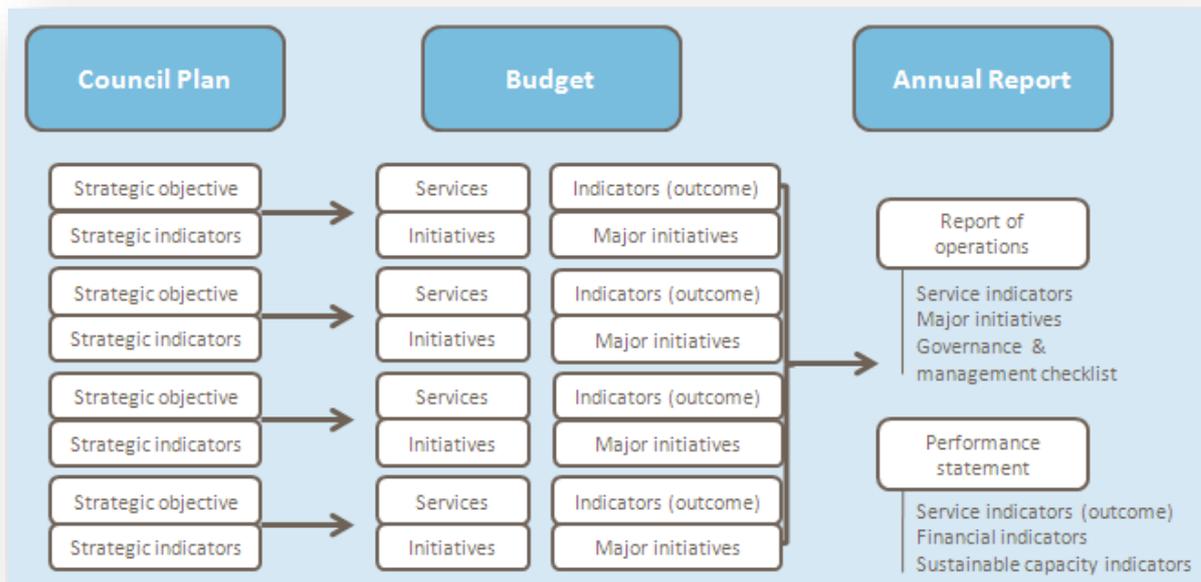
Strategic Objective	Description
1. People: Strong, healthy and inclusive communities	Support and strengthen the health and wellbeing of the Banyule community.
2. Planet: Environmental sustainability	Protect and care for the natural environment.
3. Place: Great places and spaces	Maintain and enhance our public spaces, buildings and infrastructure
4. Participation: Engagement and advocacy	Engage meaningfully and advocate for the broader interest of the community
5. Performance: Efficiency and good governance	Manage our resources wisely to achieve Council's strategic objectives.
<i>(Note: The Strategic Resource Plan consists of the 'Performance – Efficiency and good governance' objective, the 'Management of our Human Resources' section, and the 'Financial Resources' section in the Council Plan.)</i>	

Our Council Plan's Relationship with the Municipal Public Health and Wellbeing Plan

The Council Plan and the Banyule People: Health and Wellbeing Framework meet Banyule's obligation for the provision of a Municipal Public Health and Wellbeing Plan under the *Victorian Public Health and Wellbeing Act 2008*.

2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/2020 year and how these will contribute to achieving the strategic objectives specified in the Council Plan as set out in Section 1. It also includes a number of initiatives, major initiatives and service performance indicators. The Strategic Resource Plan (SRP) is part of and prepared in conjunction with the Council Plan. The relationship between these components of the Budget and the Council Plan, along with the link to reporting in the Annual Report, is shown below:



Source: Department of Environment, Land, Water and Planning

The following diagram gives an overview of Council's objectives and key directions:



The framework outlined above is supported by a set of key policies, strategies, and plans. We use strategic indicators to measure our achievements.

The following section (outlining the Council Plan Objectives and Key Directions) is based on the same numbering as per the Council Plan.



2.1 Strategic Objective 1

1. **PEOPLE: STRONG, HEALTHY AND INCLUSIVE COMMUNITIES** – Support and strengthen the health and wellbeing of the Banyule community.

‘People’ is about our desire for optimal health, better living conditions and improved quality of life. Good health is the state of complete physical, mental and social wellbeing and not merely the absence of disease. Health and wellbeing can be supported at any age through individual and public policy measures. Wellbeing is fundamental to quality of life, quality of human relationships and the capacity to participate in education, work, recreation and the community.

We are committed to improving the health of our community and identifying and minimising threats to public health. This is a shared responsibility for which we have delegated legislative responsibility, and we undertake this in conjunction with other agencies and partners, such as the Department of Health & Human Services and Banyule Community Health, with whom we work closely.

We will support and strengthen the health and wellbeing of the Banyule community through the following key directions:

- 1.1 Support and promote health and wellbeing
- 1.2 Provide a range of services for people at important life stages
- 1.3 Support a connected, inclusive and involved community
- 1.4 Develop and promote safety and resilience in our community
- 1.5 Enhance quality of life and connection through arts and culture
- 1.6 Stimulate business, employment and investment opportunities

To achieve our objective of People – Strong, Healthy and Inclusive Communities, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our People objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Services:

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Health, Aged and Community Planning	12,077	11,290
	<u>(7,272)</u>	<u>(6,494)</u>
Provision of the following to support, protect and enhance the community's health and wellbeing:	4,805	4,796
<p>Aged and Disability Services: Services for Older People and People with a Disability - service assessment, social support group, domestic assistance, delivered meals, flexible respite and carer support, personal care, home maintenance and modifications, individual social support, support for Seniors Clubs, and Age-friendly City activities and planning.</p> <p>Health Services: Environmental Health - food safety enforcement & education and immunisation. Public Health - neighbourhood complaints (nuisance), Health Protection - tobacco, infection control, heatwave planning, prescribed accommodation, domestic wastewater management and public health emergency management.</p> <p>Community & Social Planning: Supporting Council's community consultation and engagement, demographic data analysis and Council's direct service delivery areas.</p> <p>Supporting Council's commitment to:</p> <ul style="list-style-type: none"> • inclusion, access and equity • public health & wellbeing priorities • advocacy and • planning on key social issues. 		
Business area: Leisure, Recreation and Cultural Services	16,163	16,389
	<u>(8,566)</u>	<u>(8,553)</u>
Provision of the following to the municipal community/population as a whole:	7,597	7,836
<p>Leisure & Cultural Services: Art collection management, culture and heritage development, festivals and cultural events, leisure programs for older adults, leisure programs for people with disabilities, sports pavilions and ground allocations, support for Neighbourhood Houses, community halls for hire.</p> <p>Facility & Contract Management: The Centre Ivanhoe function centre, library services, leisure facilities including: Ivanhoe Golf Course, WaterMarc, Macleod Recreation Centre and Watsonia Pool</p> <p>Banyule Leisure Facility Management: Ivanhoe Aquatic Banyule, Olympic Leisure Banyule and Macleod Netball Stadium.</p>		

Services (cont.)

Business area & description of services provided	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000
Business area: Youth and Family Services	11,505	11,846
Provision of the following to families, children and youth:	<u>(5,412)</u>	<u>(5,819)</u>
	6,093	6,027
Youth & Family Strategic Management: Municipal Recovery Management, Banyule Child, Youth and Family Plan.		
Early Years: Child care centres, early childhood facilities management and capital works program, Early Years Networks facilitation, Kindergartens and Universal Access, Kindergarten Central Registration, and Maternal and Child Health Services.		
Youth & Community Partnerships: Youth Services - including Jets Creative Arts Youth Facility & Banyule After Hours Youth Outreach & Program Support team; Community Safety - including Graffiti Management and preventing Violence Against Women; Community Liaison - Community Development Grants and Volunteer Recognition Awards; Shop 48, Facility management; Project 3081 community capacity building.		
Business Area: Social Enterprise & Local Jobs	699	1,007
Provision of the following for the municipality:	<u>—</u>	<u>—</u>
	699	1,007
Social Enterprise Development: Social Enterprise Partnerships Program, Social Procurement Opportunities, Community Social Enterprise Capacity Building and Development.		
Labour Market Programs: Banyule Internship Program, Volunteer Program, Work Experience Program.		
Business area: Operations – Emergency Management	294	290
Provision of the following for the municipality:	<u>(80)</u>	<u>(80)</u>
	214	210
Emergency Management: Municipal emergency risk assessment, Local community disaster resilience planning and education, Emergency services support, Community information and warnings, Vulnerable Persons Register (VPR) coordination, Business continuity planning support, Single Incident coordination, Regional collaboration, Municipal emergency relief and recovery planning and coordination, Secondary impact assessment coordination, Volunteer recruitment and training, Relief and recovery centre management and local and regional exercises.		

Initiatives:

People: Strong, Healthy and Inclusive Communities

Key Direction: 1.1 Support and promote health and wellbeing

- Continue to work in partnership with the state government and local sporting clubs to leverage opportunities for investment and development projects which create opportunities for girls and women in Banyule, including:
 - Develop female friendly change rooms at Willinda Park, Warringal Park, De Winton Park and Glenauburn Reserve
 - Deliver additional courts at NETS stadium
- Implement the Public Open Space Plan to provide appropriate spaces for our community, including:
 - Commence construction of the path network at Kalparrin Gardens
 - Deliver improvement works to refresh our local park facilities across the municipality, including:
 - Upgrade to Macleod Village Green
 - Aminya Reserve picnic area, path and lighting upgrade
 - Malahang Reserve – improvements including sealing of the car park
 - Dog Park improvements at Malcolm Blair Reserve including solar lighting
- Continue the playground replacement program, redeveloping playgrounds to provide a variety of experiences in local parks across Banyule
- Provide affordable recreation opportunities through our libraries, community halls, parks, community hubs and leisure centres, including continuation of:
 - The Ivanhoe Library and Cultural Hub construction
 - Our investment in developing, improving and maintaining Council's Aquatic and Leisure Centres
 - Delivering Movies in the Park.
- Deliver public health services to protect the community (eg. food safety, potential nuisances, and water quality in public pools).
- Implement the Recreation Plan for 2017-2021, to achieve the following goals:
 - Facilities - Our community has equitable access to multipurpose, inclusive, accessible and sustainable facilities
 - Communication and Education - Our community knows and is aware of opportunities and feels supported in the delivery of recreation
 - Informal Opportunities - Our community can access and participate in diverse activities that enhance their wellbeing
 - Participation and Partnerships - Our community is actively involved and has a strong and connected sense of belonging.
- Continue to implement the Domestic Animal Management Plan 2017-2021, including:
 - Promote and encourage responsible pet ownership
 - Encourage registration and identification of dogs and cats
 - Reduce potential for dogs and cats to create a nuisance.

Key Direction: 1.2 Provide a range of services for people at important life stages

- Prepare, implement and reorientate Council's aged services in response to the National Aged Care Reforms to ensure services are sustainable and best meeting the needs of the community.
- Deliver and implement Banyule's Youth Plan 2018-2021.
- Plan and deliver sustainable aged and disability programs in line with State and Commonwealth objectives and funding, to support people to live independently at home.
- Provide evidence based and responsive maternal and child health (MCH) and early childhood services (ECS) that reflect current standards of best practice, as well as providing improved software for families to be able to register and pay online for ECS.

Key Direction: 1.3 Support a connected, inclusive and involved community

- Maintain active community engagement programs and review policies to encourage greater use of leisure centres by under-represented groups such as people from culturally diverse backgrounds, people with disabilities, the LGBTIQ+ (Lesbian, Gay, Bi-sexual, Transgender, Intersex and Queer+) community, and those from Aboriginal and Torres Strait Islander background.
- Support Barrbunin Beek, our local Aboriginal and Torres Strait Islander gathering space.
- Maintain Council's 'Rainbow Tick' accreditation for Banyule's Aged Services to support people who identify with the LGBTIQ+ community to feel welcome, confident and safe to access aged and disability services.
- Address community aspirations through the implementation of Council's Inclusion, Access and Equity Framework (IAEF) and associated plans for:
 - Aboriginal and Torres Strait Islander Plan
 - Disability and Inclusion Plan
 - LGBTIQ+ (Lesbian, Gay, Bi-sexual, Transgender, Intersex and Queer+) Plan
 - Multicultural Plan.

Key Direction: 1.4 Develop and promote safety and resilience in our community

- Implement year 3 of the Safer Banyule Plan 2017–2021.
- Enhance capability and capacity to respond to and recover from disasters by continuing to focus on the recruitment, retention, training, equipping and maintenance of personnel in all aspects of emergency management.
- Undertake the scheduled reviews of the Municipal Emergency Management Plan to ensure arrangements are current, sound, understood and well-rehearsed.
- Implement the next 4 year Banyule Gambling Policy: Gambling Reduction and Harm Minimisation, and action plan

Key Direction: 1.5 Enhance quality of life and connection through arts and culture

- Develop a program framework for Ivanhoe Library and Cultural Hub where arts and culture is embedded and can be celebrated, show-cased and explored in partnership with community and industry.
- Explore opportunities for program development by holding an annual networking event with the Yarra Plenty Regional Library, Shop 48, Banyule's Neighbourhood Houses and Banyule U3A.
- Implement the Arts and Culture Strategic Plan 2017-2021, evaluate cultural outcomes and develop the 2020/21 action plan.

Key Direction: 1.6 Stimulate business, employment and investment opportunities

- Deliver small business support, including:
 - Provide networking and training opportunities that respond to local business needs
 - Work in partnership to provide one-to-one advice and planning and mentoring sessions
 - Provide specialist small business support targeted towards particular groups, such as women in business.
- Continue to explore opportunities for augmenting Council's role in the labour market (employment).
- Maintain strong links through Council's membership with the regional economic development agency NorthLink.



2.2 Strategic Objective 2

2. PLANET: ENVIRONMENTAL SUSTAINABILITY – Protect and care for the natural environment.

‘Planet’ is about the natural and formed environment and the ecosystems that sustain the community. Our community is an integral part of the environment and together we are the custodians of our shared home.

We will protect and care for the natural environment through the following key directions:

- 2.1 Protect and enhance our natural environment
- 2.2 Conserve water and improve stormwater management
- 2.3 Lead in planning for, and responding to, climate change
- 2.4 Avoid waste generation
- 2.5 Be environmental stewards

To achieve our objective of Planet - Environmental Sustainability, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Planet objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Services:

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Environment & Place – Environmental Sustainability	896	903
	<u>—</u>	<u>—</u>
	896	903
Provision of the following to support council’s direct service delivery areas, and municipal community as a whole: Environmental Planning: Planet: Environmental Sustainability policy and strategy and supporting plans, energy and water efficiency, environmental stewardship education and publications, Wildlife Corridor Program, State of the Environment reporting, maintaining organisational wide environmental sustainability program, Significant Tree Register, Banyule Environment Advisory Committee (BEAC).		

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Parks and Open Space	11,840	12,255
	(105)	(106)
The provision of the following to the municipal community as a whole:	11,735	12,149
<p>Strategic: Parks and Gardens strategic management - strategy development for public open space, including preparation and delivery of the Public Open Space Plan, master planning of reserves and regional playgrounds, and planning and development of Banyule's shared trail network.</p> <p>Horticulture: Carry out maintenance on Banyule's park assets including playgrounds, sports fields, irrigation systems, garden beds, paths, fences, park furniture and BBQ's. Implement Councils Park asset renewal programs. Provide service to repair minor damage to nature strips.</p> <p>Tree Care: Street and park tree maintenance, pest and disease control, tree replacement and planting, tree removal, tree root control, assessment for council trees, nursery operations for plant propagation.</p> <p>Bushland: Environmental education, environmental management, flora and fauna recording and habitat restoration, noxious weed control, development of wildlife corridors, maintenance, construction, restoration and protection of bush reserves and rivers, community planting days, Friends Group working bees.</p> <p>Parks Maintenance: Mowing of active and passive parks and reserves, passive reserve maintenance, active reserve maintenance, half cost fence replacement, litter control in parks, maintenance of dog tidy bins, fire hazard control, maintenance and mowing of Right of Ways.</p>		

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Operations - Environmental Services and Sustainable Infrastructure	17,124	17,172
	<u>(7,008)</u>	<u>(6,953)</u>
	10,116	10,219
Provision of the following to the municipality:		
<p>Waste Management: Strategic Waste Management, Metropolitan Waste Management Group member, Banyule-Visy Material Recovery Facility, Rethink Centre Education Programs, Outreach Education Programs, waste service support, Waste Recovery Centre (Transfer station), garbage collection, recycling collection, green waste collection, Hard rubbish collection, Bundled branch collection, Commercial waste collection, parks and reserves waste collection.</p>		
<p>Cleansing: Mechanical footpath sweeping of shopping centres, Mechanical sweeping of sealed roads, Cleaning of public toilets and BBQ's, Inspection and clearance of drainage pits, Maintenance of litter trap program, Litter clearance from shopping centres, Litter collection, Removal of dumped rubbish, Removal of dead animals from roads, Syringe removal, drain cleaning.</p>		
<p>Infrastructure Maintenance: Maintenance of footpaths, kerb and channel, patching of roads, guardrails and unsealed roads, repair and replacement of signs and street furniture, drainage repair and Road Management Plan implementation.</p>		
<p>Environmental Operations: Management and delivery of Council's Water Sustainability Plan including the various elements of water sensitive urban design, water harvesting, integrated water management, stormwater quality and environmental improvements.</p>		

Initiatives:

Planet: Environmental Sustainability

Key Direction: 2.1 Protect and enhance our natural environment

- Implement the Biodiversity Plan for 2018-2021, including:
 - Conduct environmental management planning, including:
 - Continue the environmental watering of Banyule Billabong in partnership with Parks Victoria , Melbourne Water and the Victorian Environmental Water holder
 - Develop the bushland reserve site management plans for Alma Browns Reserve , Greensborough, and Dalvida Bush Reserve, Eltham North
 - Implement the Ryans Road Conservation Reserve management plan
 - Implement Biodiversity initiatives for priority bushland reserve management plans
 - Wildlife Corridor Program initiatives such as: Gardens for Wildlife, the buy one get one free plant program, school and resident education program, and planting days.

- Work with our La Trobe Employment Cluster partners and stakeholders to improve biodiversity and water outcomes along the Darebin Creek.
- Protect our important tree assets through a continued tree management and maintenance program, including:
 - Comply with Electricity Safety (Electric Line Clearance) Regulations 2015 requiring additional tree removal and pruning, and conduct routine street tree pruning on over 60,000 street trees
 - Implement the Urban Forest Strategic Plan including tree planting and the replacement of trees, in order to enhance Banyule's urban forest population on nature strips, road reserves, parks and reserves
 - Monitor the condition of significant trees on public land as listed on the Significant Tree Register.
- Plan for a resilient future for our community and collaborate with other metropolitan councils to deliver and implement the relevant aspects of the 'Resilient Melbourne' strategy as it applies to Banyule City Council.
- Continue to implement enforcement strategies for litter and illegal dumping and promote the benefits of the program, including the use of demountable cameras for surveillance at problem sites where rubbish dumping occurs.

Key Direction: 2.2 Conserve water and improve stormwater management

- Provide ongoing development and maintenance of warm season grassed playing surfaces and irrigation systems, including:
 - Continue the Warm Season Grass Conversion program on our sports fields
 - Upgrade irrigation controllers across the municipality.
 - Implement sports-field ground reconstruction works for the Montmorency Park North Oval surface
- Continue to operate, monitor and optimise capabilities of the existing Stormwater Harvesting sites and seek opportunities for the inclusion of Water Sensitive Urban Designs within Council's capital works program.
- Implement the stormwater harvesting community engagement program.

Key Direction: 2.3 Lead in planning for, and responding to, climate change

- Implement Council's Climate Action Project which includes a mix of initiatives Council has committed to pursue in an effort to combat climate change, covering:
 - Implementation of Council's Energy Plan
 - A climate change mitigation strategy that is in line with an international climate action planning framework for cities
 - Additional solar across Council buildings and facilities
 - Energy efficiency enhancements across Council owned buildings
 - Increased fleet efficiency including electric vehicles and bikes
 - The creation of a Green Collar Internship Program
 - Business cases on long-term abatement initiatives for instance a solar farm, wind farm, energy retailing and power purchase agreements (PPAs)
 - An increase to the environment grant funds allocation over the next two years.

Key Direction: 2.4 Avoid waste generation

- Implement the new Towards Zero Waste Management Plan with the aim of motivating the Community to achieve zero waste to landfill by 2030.
- Continue to develop business cases for:
 - The introduction of a Food Organics Green Organics service
 - The introduction of public place recycling
 - Improvements at the Waste Transfer Station to increase the recycling offer.
- Implement improvement plans for waste related services, including:
 - Introduction of technology to continue to improve service efficiency
 - Kerbside collection services
 - Waste Recovery Centre
 - Dumped Rubbish and Litter Strategic Plan.

Key Direction: 2.5 Be environmental stewards

- Continue stewardship programs that educate the community about environmental sustainability, including the Climate Action, Spring Outdoors, and Wildlife Corridor Programs.
- Develop and implement a Green Collar Internship Program to assist with Council's action towards Climate Change.
- Implement the Biodiversity, Water Sustainability, Energy, Waste Management and Environmental Stewardship plans.
- Maintain an organisational wide environmental sustainability program, including Council's organisational EnviroReps, communication and targeted projects.



2.3 Strategic Objective 3

3. PLACE: GREAT PLACES AND SPACES – Maintain and enhance our public spaces, buildings and infrastructure.

‘Place’ describes the buildings, structures and spaces in which we live, work, shop and play. It is about our surroundings, how we interact with and move about within them. ‘Place’ also shapes our interactions with others and influences the quality and frequency of our social and economic activities. ‘Place’ is dynamic and influenced by many factors, most notably the aspirations of landowners and statutory approval systems that are governed through State and sometimes Federal decision making.

We will maintain and enhance our public spaces, buildings and infrastructure through the following key directions:

- 3.1 Preserve and improve Banyule as a great place to live, work and play
- 3.2 Renew and maintain Banyule’s public assets and infrastructure
- 3.3 Invest in and support activity centres and employment precincts
- 3.4 Provide great public and open spaces
- 3.5 Support sustainable transport

To achieve our objective of Place – Great Places and Spaces, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Place objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Services

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Delivery and Assets	8,311	8,304
Provision of the following to the municipal population as a whole:	<u>(278)</u>	<u>(388)</u>
	8,033	7,916
<p>Asset Management: Strategic Asset Management, programming for road and footpath (pavement) maintenance, Capital Works planning, Asset Management policy, strategy and plans for all asset classes, asset inspection and protection, pedestrian bridge inspection and maintenance.</p> <p>Asset Protection: Road Management Plan implementation, road and footpath infrastructure asset protection, line marking, supervision of new sub-divisions and supervision of unit developments, (MOC) Memorandum of Consents.</p> <p>Capital Projects: Capital Works management and reporting, project management and contract supervision for building works projects and all major/minor civil works, road resurfacing, pedestrian trail, bike/shared path construction and maintenance, roads construction and reconstruction projects.</p> <p>Building Maintenance: Scheduled/Unscheduled building maintenance on all Council owned buildings, air conditioning maintenance, vandalism repairs and graffiti removal from council property and infrastructure.</p> <p>Developments and Drainage: Legal Points of Discharge, Building Over Easement approvals, Stormwater drainage approvals for new developments, Planning referrals, investigation of flooding issues, scoping for new drainage works or upgrades and work closely with Council's Cleansing team.</p>		
Business area: Planning and Building	5,555	6,090
Provision of the following to landowners, builders and developers:	<u>(4,570)</u>	<u>(4,858)</u>
	985	1,232
<p>Development Planning: Statutory planning (land use and development including tree removal), subdivisions, planning investigations and enforcement.</p> <p>Building Services (Bpi): Municipal Building Surveyor, building permits and inspections, building investigations and enforcement.</p>		

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Transport	5,384	4,865
Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:	(5,414)	(5,772)
	(30)	(907)
Transport Engineering: Provides traffic engineering, road safety, school crossing supervision and parking management and enforcement.		
Transport Planning & Advocacy: Undertakes planning and advocacy for integrated transport solutions, improved public transport operation and infrastructure that will benefit the Banyule community.		
Business area: Environment & Place - Economic Development, Municipal Laws and City Futures	4,049	4,011
Provision of the following to businesses and industry:	(1,560)	(1,731)
	2,489	2,280
Economic Development: Business attraction and retention, investment facilitation, special rate and charge scheme facilitation, labour market development, business support services, activity centre streetscape master planning and business planning, economic development policy and strategy.		
Provision of the following to road users, pet owners, parents and municipal community as a whole:		
Municipal Laws: Animal management, fire prevention, Local Laws compliance and enforcement, building sites compliance and enforcement, footpath trading.		
Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:		
City Futures (Strategic Planning): Creating and reviewing place-based policies, strategies and plans. This includes structure plans for activity centres and design frameworks for renewal areas; facilitating Council's role as the Planning Authority for planning scheme amendments; participating in Government strategic planning projects associated with the Victorian Planning Provisions, and periodically reviewing and updating the Banyule Planning Scheme.		

Business area & description of services provided	Forecast	
	Actual 2018/19 \$'000	Budget 2019/20 \$'000
Business Area: Strategic Property	1,690	1,441
Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole:	<u>(2,389)</u>	<u>(1,666)</u>
	(699)	(225)
<p>Property Services: Property portfolio management including the management of commercial and residential leases, discontinuances and associated sale of land, provision of Council related valuation services.</p> <p>Property Developments: Strategic property developments, acquisitions and disposals involving Council land.</p> <p>Spatial & Property Systems: Land Information Systems co-ordination and maintenance and Council property information management.</p>		

Initiatives:**Place: Great Places and Spaces****Key Direction: 3.1 Preserve and improve Banyule as a great place to live, work and play**

- Uphold the principles as set out in Banyule’s Neighbourhood Character Strategy and work with and advise new applicants on the best way in which to sensitively develop property in Banyule, including:
 - Improve communication to residents and developers in relation to neighbourhood character outcomes.
- Continue to apply Council’s Liveable Housing Guidelines to improve the accessibility of new housing.
- Continue planning with the Victorian State Government for the La Trobe National Employment and Innovation Cluster for:
 - Land use and transport planning framework for the Cluster
 - Economic development for the Heidelberg West Business Park
 - Housing renewal and diversity for Heidelberg West, including co-housing
 - Reimagined Heidelberg Railway Station Precinct and a reviewed Heidelberg Structure Plan.

Key Direction: 3.2 Renew and maintain Banyule’s public assets and infrastructure

- Deliver a program of facility improvements, including:
 - Loyola Reserve
 - Glenauburn Reserve
 - Banyule Flats Reserve
 - Montmorency Park North Oval
 - Sports field lighting at Seddon Reserve, Elder Street Reserve, Heidelberg Park and Bundoora Bowling Club.
- Develop and deliver Infrastructure Assets Renewal Programs and reduce our renewal gap.
- Continue to implement the Public Toilet Plan, including designs for future years and refurbishing toilets at Were Street Shopping Centre, Montmorency.
- Progress designs and implementation for the Macleod Health and Fitness Centre Master Plan.
- Refurbish Council buildings and facilities, including:
 - Renewal and refurbishment at Bundoora Community Hall and Annexe
 - Infrastructure improvements at Shop 48, The Harmony Centre

Key Direction: 3.3 Invest in and support activity centres and employment precincts

- Work with the State Government and other key partners to maximise the outcomes and opportunities associated with the emerging La Trobe National Employment Cluster.
- Implement actions of the Banyule Economic Development Plan.
- Continue shopping centre maintenance and beautification, including:
 - Commence Rosanna Village streetscape improvements
 - Progress designs for the beautification of Montmorency Village
 - Carry out minor improvements in Main Shopping Centres.
 - Shopping Centre and Toilet Cleaning.

Key Direction: 3.4 Provide great public and open spaces

- Manage Council's open spaces, including:
 - Maintain parklands, sporting ovals, and fire breaks
 - Implement the Pedestrian Bridge Replacement program.
- Maintain and improve equipment for sporting facilities, including:
 - Deliver the all seasons cricket pitch replacement program (synthetic sports pitches)
 - Deliver a 5-a-side soccer pitch at Malahang Reserve
 - Install disc golf infrastructure at Warringal Parklands
 - Improve the tennis facilities at Bundoora, St Mary's, Rosanna and Chelsworth Park Tennis Clubs
- Deliver Stage I of the Olympic Park Masterplan.

Key Direction: 3.5 Support sustainable transport

- Implement the appropriate actions identified in the Banyule Integrated Transport Plan which:
 - Identifies key actions and projects that other key stakeholders, particularly the State Government, will need to progress to help deliver this vision, including:
 - Improving the level of service and access to public transport for all users
 - Addressing safety and amenity on Rosanna Road
 - Duplication of the Hurstbridge railway line to improve service frequency and reliability
 - Providing input to the Victorian Planning Authority's work on transport planning for the La Trobe National Employment Cluster
 - Pursue the best local transport outcomes from the North East Link Project.
 - Considers access to transport, informed by principles according to the World Health Organisation (WHO) Age Friendly Guidelines, and taking into account the needs of people of all abilities

- Advocate for increased investment in sustainable transport and for improvements to public transport operation and infrastructure that will benefit local residents.
- Continue the off-road path renewal and development of the Banyule Shared Trail Network (for walking and cycling) through the implementation of the Northern Regional Trails Strategy (NRTS) and the shared trail asset management plan, including:
 - Implement an advocacy plan for the priority projects in the NRTS in conjunction with regional partner councils
 - Continue upgrade of the Darebin Creek Trail from Banksia Street to Dougharty Road.
 - Complete the installation of wayfinding signage along the Darebin Creek Trail
 - Develop detailed designs for future shared trail projects
 - Renew shared trail feeder paths
- Implement the actions of the Banyule Walking Strategy
- Implement travel behaviour change programs to improve walking, cycling and public transport use in priority areas, including:
 - Continue to implement the Green Travel Plan for Council's operations
 - Co-ordinate promotional events about Sustainable Transport to raise awareness and increase uptake, including Ride to Work, Ride to School, Walk to School
 - Identify suitable locations for bicycle parking facilities to promote and improve bicycle travel opportunities
 - Develop and implement a strategy for seats and shelters at bus stops.
- Implement recommendations from key activity area parking plans.



2.4 Strategic Objective 4

4. PARTICIPATION: ENGAGEMENT AND ADVOCACY – Engage meaningfully and advocate for the broader interest of the community.

‘Participation’ is about how people get involved in the community and community activities, how they have a say on issues important to them, and how Council listens to and involves people in decision making and planning. Participation also involves Council advocating with and on behalf of the community on issues out of Council’s direct control. Supporting ‘Participation’ is central to good governance.

We will engage meaningfully and advocate for the broader interest of the community through the following key directions:

- 4.1 Engage meaningfully with our community and encourage participation
- 4.2 Advocate for our community
- 4.3 Communicate effectively with our community

To achieve our objective of Participation – Engagement and Advocacy, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Participation objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Services

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Governance and Communication	4,480	5,071
Provision of the following to support Council's direct service delivery areas:	(1)	(1)
	4,479	5,070
<p>Governance: Corporate Governance and compliance including Council Meetings, CEO & Councillor administration, Freedom of Information and Protected Disclosure, Council Elections, Councillors support and training, Cemetery management for Warringal & Greensborough Cemeteries.</p> <p>Customer Service: The team provides an interface between the Community and the Council through the telephone contact centre, front counter (Customer Service Centres) and providing receipting operations. The team resolves customer queries at the first point of contact, and where this is not possible, queries are redirected to the correct department. The team supports the organisation in a consistent approach to delivering and ensuring excellent service delivery.</p> <p>Communications: The team manages all aspects of Council's communications with the community including the Council website and social media accounts. The team is responsible for producing material that informs the community of the services and activities provided by the Council and other issues affecting people that live, work or play in Banyule.</p>		
Business area: Executive	2,036	1,981
Provision of the following to support council's direct service delivery areas, and to the municipal community as a whole:	(8)	=
	2,028	1,981
<p>The Executive comprises the CEO and 4 Directors and their support staff. They are responsible for:</p> <ul style="list-style-type: none"> • Implementation of policies • Day-to-day management of operations • Management of the organisational structure • Developing and implementing a Code of Conduct for Council employees • Providing strategic advice to Council 		

Note: These services relate to both the Participation and Performance objectives. Based on the contribution to outcomes associated with the Participation objective they have been attributed accordingly.

Initiatives:

Participation: Engagement and Advocacy

Key Direction: 4.1 Engage meaningfully with our community and encourage participation

- Co-ordinate and deliver Council's Community Grants Program and administer the local RSL grants partnership.
- Lead, support and improve Council's community engagement and consultation processes to ensure that the views and needs of the community are reflected in Council's prioritisation and service delivery (including technology opportunities).
- Support Council's Advisory Committees to enable broader participation in Council's planning processes.

Key Direction: 4.2 Advocate for our community

- Actively participate in the review of the *Local Government Act 1989*.
- Engage with the community to identify and progress key advocacy priorities that represent community needs, including:
 - North East Link – securing best design outcomes and complementary projects
 - Olympic Park Master Plan – further funding to deliver improvements at Olympic Park
 - Northern Regional Trails Strategy – Partnership approach with 5 other councils seeking funding for trail improvements.
 - Recycling – seeking increased state and federal government investment and regulation to support recycling
 - MacLeod Recreation and Fitness Centre – seeking funding to improve and refurbish the centre.
- Advocate and negotiate for the best outcomes for our community in response to the State Government's proposed North-East Link project, including:
 - Address the project's potential impacts on Banyule, how the route best fulfils its function as a ring road and implications on local traffic
 - Resolve the traffic problems on Rosanna Road
 - Pursue required complementary infrastructure projects such as:
 - Local and arterial road improvements
 - Cycling corridors and increased shared trail opportunities
 - Improved bus services and pedestrian access to public transport.
 - Place making initiatives and public art opportunities.

Key Direction: 4.3 Communicate effectively with our community

- Implement year 1 actions from the Communications Strategy, including:
 - Changes to team operations to focus more on audience centric channel and message choices
 - Development of a road map for website and social media improvement (across organisation)
 - Development and delivery of specific and united communications campaigns that enhance the reputation of Banyule City Council.
- Continue development of Council's website and digital communications, including:
 - Launch the new corporate website
 - Increase Council's social media presence through strategic use of Facebook, increased use of Twitter and launch of Banyule City Council's Instagram
 - Continue to provide opportunities for digital community engagement through community engagement website 'Shaping Banyule'
 - Expand our digital communications offering including exploring online versions of the Banner and a review of our electronic newsletters.
- Continue to explore and utilise existing and emerging technologies to maximise the reach, impact and responsiveness of our communications.



2.5 Strategic Resource Plan:

Strategic Objective 5

5. PERFORMANCE: EFFICIENCY AND GOOD GOVERNANCE – Manage our resources wisely to achieve Council’s strategic objectives.

The framework and context for the Strategic Resource Plan and Performance Objective are described in detail in Section 1 of this budget document.

We update the Strategic Resource Plan annually.

We will manage our resources wisely to achieve Council’s strategic objectives through the following key directions:

- 5.1 Provide exceptional customer service
- 5.2 Deliver best value services and facilities
- 5.3 Provide responsible financial management and business planning
- 5.4 Provide good governance and be accountable
- 5.5 Promote an engaged and productive organisation
- 5.6 Manage the systems and assets that support service delivery

To achieve our Strategic Resource Plan and Council Plan objective of Performance – Efficiency and Good Governance, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for our Performance objective are described below. For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Services

Business area & description of services provided	Forecast	Budget
	Actual 2018/19	2019/20
	\$'000	\$'000
Business area: Operations – Plant & Fleet Management	3,927	3,963
Provision of the following to support council’s direct service delivery areas:	<u>(315)</u>	<u>(402)</u>
Plant and Fleet Management: Council’s Workshop conducts repairs and servicing of all fleet vehicles, provides welding and fabrication services, coordination of accident repairs, administration of contracts and specification/ purchasing of new and replacement vehicles, trucks and heavy mobile plant, and sale of retired fleet.	3,612	3,561

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Human Resources	3,471	3,720
Provision of the following to support Council's direct service delivery areas:	<u>3,471</u>	<u>3,720</u>
Recruitment and selection, induction, industrial relations, employee relations, human resources information system (HRIS), occupational health & safety, Work Cover and return to work, health & wellbeing, learning & development, corporate training programs, leadership development, organisational cultural improvement initiatives, risk management, claims processing/management, insurances and broker relations, business continuity plan.		
Business area: Finance & Procurement	3,755	3,947
	<u>(385)</u>	<u>(261)</u>
Provision of the following to support council's direct service delivery areas:	3,370	3,686
The team maintains the integrity of the financial system and partners with the organisation to ensure it always provides relevant financial and strategic procurement support to all business units.		
The team is accountable for the efficient and compliant strategic procuring of goods and services, collection of monies, timely payment to suppliers and staff. It ensures that investments are appropriately managed and administered and that future and current financial sustainability, performance and position is appropriately monitored and reported.		

Business area & description of services provided	Forecast	Budget
	Actual 2018/19 \$'000	2019/20 \$'000
Business area: Organisational Systems	7,419	7,334
Provision of the following to support Council's direct service delivery areas:	=	=
Information Technology:	7,419	7,334
<p>IT Digital Services: Providing an important role for the organisation in the management of applications and systems to ensure secure, reliable and innovative application services. We manage applications throughout their lifecycle, supporting and offering leading edge business solutions and database management. We assist in the design, configuration & deployment of applications, providing application improvements through innovative technologies.</p> <p>IT Infrastructure and Operations: Stable and innovative infrastructure, Efficient life cycle management of data, hardware and voice, Web solutions, Accessibility and mobility infrastructure solutions. Customer request management, maintenance of voice and data network, Availability of systems and applications.</p> <p>Records and Information Management: Management of incoming and outgoing correspondence, capture and distribution of incoming records into Council's EDRMS, delivery of the archiving and disposal program for hard copy and electronic records, mail and courier deliveries across sites, Information Management advice and EDRMS staff training program, privacy advice and investigations.</p> <p>Business Services: Organisational business planning, reporting and improvement services including, Council Plan development, Best Value implementation, Corporate policy development and management, Business plan development, Corporate planning and reporting support, continuous improvement, service quality management and support.</p>		

Initiatives:
Strategic Resource Plan

Performance – Efficiency and Good Governance

Key Direction: 5.1 Provide exceptional customer service

- Implement key initiatives identified in the organisation’s Customer Focus Strategy 2017-2021, including:
 - Develop an updated and responsive service model including clearly defined service levels and timeframes
 - Review organisational customer service performance measures to assist in continuous improvement of Council service
 - Develop and resource a framework to ensure increased frequency of customer service refresher training for all staff
 - Continue reviewing customer contact points and processes to ensure an efficient, responsible and timely service.
- Continue implementation of the Banyule Service Promise developed in consultation with our community
- Implement the Banyule Complaints Handling Policy.

Key Direction: 5.2 Deliver best value services and facilities

- Progress a Development Contribution Plan (DCP) planning scheme amendment for Council’s long-term plans for capital works, and secure resources and start operating the DCP after it has been approved by the Government.
- Continue Council’s Service Development Review Program, a targeted review program to strengthen and assess service sustainability, including:
 - Review of service provision, key needs and objectives, and delivery inputs such as consultation, benchmarking, and financial analysis and forward strategic business planning
 - Assess and report on longer term Service Planning and linked Asset Management to inform long term financial planning and service provision
- Co-ordinate data sources and performance reporting measures, to ensure evidence based decision making, including:
 - Review and develop key organisation performance measures
 - Report on the State Government’s Local Government Performance Reporting Framework (LGPRF)
 - Produce, co-ordinate and promote use of, and access to, meaningful data to inform and enhance Council's planning and service delivery e.g. Resident profile and performance assessment, community surveys, organisational benchmarking

Key Direction: 5.3 Provide responsible financial management and business planning

- Review and update Council's capital works infrastructure plan to ensure the ongoing strategic and sustainable management of Council's assets.
- Establish and implement a Sustainable Procurement model to capture the core Social, Economic and Environmental principles, including:
 - Update Procurement Guidelines, Templates and Contracts to factor sustainable policy requirements
 - Educate, monitor and report against best practice
- Manage the service delivery contracts for Council's Major outsourced Leisure and Functions facilities, including: WaterMarc Banyule, The Centre Ivanhoe, Ivanhoe Golf Course, Chelsworth Park, Community Halls, and Macleod Recreation and Fitness Centre.

Key Direction: 5.4 Provide good governance and be accountable

- Effectively manage Council's reputation within the media with clear, consistent and open communication.
- Implement legislative requirements from the new Local Government Act in 2019/20.
- Develop an Integrity Framework document, including:
 - Clear roles and responsibilities for reporting to key integrity agencies
 - Procedures for mandatory reporting of suspected corruption
 - Education sessions across the organisation

Key Direction: 5.5 Promote an engaged and productive organisation

- Build on the implementation of the Working Together Working Better Values by promoting positive behaviours through appropriate feedback, reward and recognition and development opportunities.
- Prepare for negotiations for Enterprise Agreement No.8, with a focus on achieving a fair outcome that supports a sustainable organisation so that employment is sustainable, including terms and conditions that are contemporary and relevant to a modern workforce.
- Review Banyule's Child Safe Policy and continue to ensure the Child Safe Standards are embedded in our conduct, operations and culture.

Key Direction: 5.6 Manage the systems and assets that support service delivery

- Deliver our Digital Transformation Strategy to enable Council to continue to respond in a rapidly changing ICT (information and communications technology) environment, including:
 - Target improvement of organisational systems as prioritised by the organisation’s ICT Steering Committee
 - Develop innovative technologies to improve the customer experience when interacting with Council
 - Embrace a ‘cloud first’ approach to improve efficiency and effectiveness of resource allocation with a focus on continuous improvement
 - Maintain and provide a reliable and stable ICT environment to the organisation (eg. network access, and system and information security)
 - Continue to provide reliable and dependable ICT support to enable the organisation to deliver services to the community
- Maintain and enhance Council’s Project Management Framework to improve consistency in project delivery across the organisation.
- Ensure Business Continuity Plan documents are reviewed, revised and kept current.
- Review and communicate mechanisms and processes to apply clear and sound risk management practices that meet local government and industry standards.

2.6 Performance Statement

The LGPRF service performance outcome indicators detailed at section 2.8 will be reported on within the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the Annual Report 2018/2019. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 6) and sustainable capacity.

The full set of prescribed performance indicators contained in the Performance Statement is audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.7 Reconciliation with Budgeted Operating Result

	Net Cost \$'000	Expenditure \$'000	Revenue \$'000
1. People: Strong, healthy and inclusive communities	19,876	40,822	20,946
2. Planet: Environmental sustainability	23,271	30,330	7,059
3. Place: Great places and spaces	10,296	24,711	14,415
4. Participation: Engagement and advocacy	7,051	7,052	1
5. Performance: Efficiency and good governance	18,301	18,964	663
Total services	78,795	121,879	43,084
Depreciation	21,539		
Finance cost	2,457		
Initiatives cost	7,241		
Deficit before funding sources	110,032		
Funding sources added in			
Rates revenue		103,268	
Capital grant		3,297	
Capital contribution		4,907	
Interest income		2,498	
Others		2,050	
Operating surplus for the year	5,988		

2.8 Indicators – Measuring Our Performance

Annually in our Budget we will measure our performance against the Council Plan objectives. This is shown in the following table which complements Banyule’s Strategic Indicators Framework. This is reported to our community in our Annual Report.

Note: Council Plan objectives:



People



Planet



Place



Participation



Performance

Service	Indicator	Performance Measure	2017/18 Actual	2018/19 Target (Forecast)	2019/20 Target (Budget)	Council Plan/ Budget
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	56	Equal to or greater than the Metro Council Group average	Equal to or greater than the Metro Council Group average	
Statutory planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	50.00%	60%	55%	
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	64	Equal to or greater than the Metro Council Group average.	Equal to or greater than the Metro Council Group average.	
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	15.73%	15%	15%	

Service	Indicator	Performance Measure	2017/18 Actual	2018/19 Target (Forecast)	2019/20 Target (Budget)	Council Plan/ Budget
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	50.76%	50%	49%	
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	9.79	8	8	
Animal Management	Health and safety	Animal management prosecutions (Number of successful animal management prosecutions)	3	2	2	 
Food safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance notifications that are followed up by Council)	100%	100%	100%	
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	79.95%	80%	80%	
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	81.18%	80%	80%	

General Notes and Glossary of Terms for the Indicators

1. *Metro Council Group: - Melbourne Metropolitan Group of councils.*
2. *CSI – Community satisfaction index scores measured by Victorian Local Government Community Satisfaction Survey (CSS), co-ordinated by the Department of Environment, Land, Water and Planning (DELWP). Banyule’s CSI indicators and targets are based on ‘performance’ measures. Community Satisfaction Index (CSI) scores are commonly used in the market research industry to represent the extent of customer satisfaction. Banyule’s survey results are available on Council’s website.*
3. *The Local Government (Planning and Reporting) Regulations 2014 support the operation of the planning and reporting framework for Councils. This includes the requirement for Councils to report against the Local Government Performance Reporting Framework (LGPRF).*
4. *Banyule follows the Local Government Better Practice Guide - Performance Reporting Framework Indicator Workbook 2018-19, Department of Environment, Land, Water and Planning, Local Government Victoria (LGV Guide - LGPRF Indicator Workbook) in the implementation of the LGPRF indicators process.*
5. *The results for the list of indicators included in the State Government’s LGPRF and in Council’s Budget document are reported in the BCC Annual Report, in line with the legislative requirements. Council will continue to review these and adjust targets and indicators as appropriate on an annual basis.*
6. *Council will continue to work with the State Government and Local Government industry sector in the further development and implementation of the LGPRF.*
7. *The indicators are reviewed on an ongoing basis to ensure continued alignment with Council’s objectives and priorities, and are subject to change.*
8. *The waste diversion target has been revised due to fluctuations that occur from year to year primarily due to changes in green waste quantities which are subject to annual weather patterns.*
9. *The Statutory planning (decision making) target has been revised on the basis that there has been a notable increase in the number of applications which have been refused and a notable decrease in the number of decisions upheld by VCAT in the 2018/2019 financial year to date.*

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/2020 has been supplemented with projections to 2022/2023 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

Pending Accounting Standards

The 2019/2020 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/2020 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/2020 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

Comprehensive Income Statement

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual 2018/19 \$'000	2019/20 \$'000	Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Income						
Rates and charges	4.1.1(a)	100,401	103,268	106,117	109,236	112,436
Grants - Operating	4.1.2	10,774	10,806	12,192	12,257	12,381
Grants - Capital	4.1.3	5,723	3,297	1,495	1,520	1,895
Statutory fees and fines	4.1.4	10,301	10,506	10,728	11,175	11,319
User fees and charges	4.1.5	19,738	19,656	20,047	20,564	21,099
Contributions income	4.1.6	5,577	5,242	4,701	4,756	4,762
Interest income	4.1.7	3,057	2,498	2,402	2,577	3,013
Rental income	4.1.8	2,329	2,531	2,536	2,617	2,700
Net gain on disposal of property, infrastructure, plant and equipment	4.1.9	355	165	162	229	153
Other income	4.1.10	1,522	662	592	606	612
Total income		159,777	158,631	160,972	165,537	170,370
Expenses						
Employee costs	4.1.11	67,290	68,713	70,520	72,808	74,607
Materials and services	4.1.12	43,242	43,914	44,342	43,757	43,791
Utility charges	4.1.13	4,503	4,568	4,821	4,966	5,115
Depreciation and amortisation	4.1.14	20,459	21,539	22,794	23,812	24,986
Borrowing costs	4.1.15	2,546	2,457	2,339	1,905	1,666
Donations expenditure	4.1.16	603	623	609	612	618
Contribution expense	4.1.17	8,440	9,015	6,545	6,678	6,815
Other expenses	4.1.18	1,878	1,814	1,897	1,931	1,966
Total expenses		148,961	152,643	153,867	156,469	159,564
Surplus for the year		10,816	5,988	7,105	9,068	10,806
Total comprehensive result		10,816	5,988	7,105	9,068	10,806

Balance Sheet

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual 2018/19 \$'000	2019/20 \$'000	Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Assets						
Current assets						
Cash and cash equivalents		21,401	14,808	14,576	13,936	19,948
Trade and other receivables		10,286	10,346	10,500	10,753	10,977
Other financial assets		85,605	59,235	58,301	55,731	79,778
Inventories		51	51	51	51	51
Other assets		1,373	1,373	1,373	1,373	1,373
Total current assets	4.2.1	118,716	85,813	84,801	81,844	112,127
Non-current assets						
Trade and other receivables		270	270	270	270	270
Investments in associates, joint arrangement and subsidiaries		3,473	3,473	3,473	3,473	3,473
Property, infrastructure, plant & equipment		1,613,776	1,650,732	1,657,615	1,660,057	1,640,816
Investment property		12,115	12,115	12,115	12,115	12,115
Intangible assets		2,550	3,738	4,071	4,148	3,700
Total non-current assets	4.2.2	1,632,184	1,670,328	1,677,544	1,680,063	1,660,374
Total assets		1,750,900	1,756,141	1,762,345	1,761,907	1,772,501
Liabilities						
Current liabilities						
Trade and other payables		13,965	14,288	14,572	14,823	15,043
Trust funds and deposits		2,180	2,180	2,180	2,180	2,180
Provisions		14,989	15,463	15,950	16,450	16,957
Interest-bearing liabilities	4.2.5	1,544	1,672	10,257	939	1,014
Total current liabilities	4.2.3	32,678	33,603	42,959	34,392	35,194
Non-current liabilities						
Provisions		1,198	1,198	1,198	1,198	1,198
Trust funds and deposits		817	817	817	817	817
Interest-bearing liabilities	4.2.5	32,739	31,067	20,810	19,871	18,857
Total non-current liabilities	4.2.4	34,754	33,082	22,825	21,886	20,872
Total liabilities		67,432	66,685	65,784	56,278	56,066
Net assets		1,683,468	1,689,456	1,696,561	1,705,629	1,716,435
Equity						
Accumulated surplus		487,065	516,606	525,387	538,311	519,628
Reserves		1,196,403	1,172,850	1,171,174	1,167,318	1,196,807
Total equity		1,683,468	1,689,456	1,696,561	1,705,629	1,716,435

Statement of Changes in Equity
For the four years ending 30 June 2023

	Notes	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2018/19 Forecast Actual					
Balance at beginning of the financial year		1,672,652	454,692	1,149,096	68,864
Surplus for the year		10,816	10,816	-	-
Transfers to other reserves		-	(15,163)	-	15,163
Transfers from other reserves		-	36,720	-	(36,720)
Balance at end of the financial year		1,683,468	487,065	1,149,096	47,307
2019/20 Budget					
Balance at beginning of the financial year		1,683,468	487,065	1,149,096	47,307
Surplus for the year		5,988	5,988	-	-
Transfers to other reserves	4.3.1	-	(18,640)	-	18,640
Transfers from other reserves	4.3.1	-	42,193	-	(42,193)
Balance at end of the financial year	4.3.2	1,689,456	516,606	1,149,096	23,754
2020/21					
Balance at beginning of the financial year		1,689,456	516,606	1,149,096	23,754
Surplus for the year		7,105	7,105	-	-
Transfers to other reserves		-	(25,714)	-	25,714
Transfers from other reserves		-	27,390	-	(27,390)
Balance at end of the financial year		1,696,561	525,387	1,149,096	22,078
2021/22					
Balance at beginning of the financial year		1,696,561	525,387	1,149,096	22,078
Surplus for the year		9,068	9,068	-	-
Transfers to other reserves		-	(37,728)	-	37,728
Transfers from other reserves		-	41,584	-	(41,584)
Balance at end of the financial year		1,705,629	538,311	1,149,096	18,222
2022/23					
Balance at beginning of the financial year		1,705,629	538,311	1,149,096	18,222
Surplus for the year		10,806	10,806	-	-
Transfers to other reserves		-	(39,621)	-	39,621
Transfers from other reserves		-	10,132	-	(10,132)
Balance at end of the financial year		1,716,435	519,628	1,149,096	47,711

Statement of Cash Flows

For the four years ending 30 June 2023

Notes	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Receipts:					
Rates and charges	101,628	103,181	106,032	109,142	112,340
Grants - operating	11,423	10,806	12,192	12,257	12,381
Grants - capital	5,723	3,297	1,495	1,520	1,895
Statutory fees and fines	10,030	10,461	10,679	11,077	11,287
User fees and charges	20,629	19,663	20,016	20,523	21,056
Contributions - monetary	5,580	5,242	4,701	4,757	4,762
Interest received	3,997	2,565	2,413	2,555	2,961
Rental income	2,315	2,529	2,536	2,617	2,699
Other receipts	1,522	662	592	606	612
Payments:					
Employee costs	(67,409)	(68,056)	(69,839)	(71,934)	(73,887)
Materials and services	(42,140)	(43,774)	(44,252)	(43,879)	(43,784)
Other payments	(15,424)	(16,020)	(13,872)	(14,187)	(14,514)
Net cash provided by operating activities	37,874	30,556	32,693	35,054	37,808
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(51,092)	(62,845)	(39,857)	(47,430)	(26,410)
Payments for leasehold improvements and intangible assets	(656)	(1,500)	(1,500)	(720)	(500)
Proceeds from sale of property, infrastructure, plant and equipment	1,421	4,827	11,509	22,048	21,765
Net (purchases)/redemption of financial assets	34,445	26,370	934	2,570	(24,047)
Net cash used in investing activities	(15,882)	(33,148)	(28,914)	(23,532)	(29,192)
Cash flows from financing activities					
Borrowing costs - interest	(2,557)	(2,457)	(2,339)	(1,905)	(1,665)
Repayment of borrowings	(1,460)	(1,544)	(1,672)	(10,257)	(939)
Net cash used in financing activities	(4,017)	(4,001)	(4,011)	(12,162)	(2,604)
Net increase/(decrease) in cash & cash equivalents	17,975	(6,593)	(232)	(640)	6,012
Cash and cash equivalents at the beginning of the financial year	3,426	21,401	14,808	14,576	13,936
Cash and cash equivalents at the end of the financial year	21,401	14,808	14,576	13,936	19,948

Statement of Capital Works

For the four years ending 30 June 2023

	Notes	Forecast	Budget	Strategic Resource Plan		
		Actual 2018/19 \$'000	2019/20 \$'000	Projections		
				2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Infrastructure						
Roads, street and bridges		7,977	9,368	7,073	7,606	8,198
Drainage		697	2,100	1,950	2,010	1,940
Parks and gardens		7,424	11,205	5,621	4,034	3,981
Playground		680	755	630	630	630
Total infrastructure		16,778	23,428	15,274	14,280	14,749
Property						
Freehold land		4,369	1,000	-	-	-
Freehold buildings		20,151	31,826	20,317	26,284	6,341
Total property		24,520	32,826	20,317	26,284	6,341
Plant and equipment						
Motor vehicles		7,240	5,406	2,856	5,196	3,525
Plant and equipment		2,134	785	1,060	1,400	1,445
Furniture and fittings		256	385	235	235	235
Total plant and equipment		9,630	6,576	4,151	6,831	5,205
Other assets						
Art collection		164	15	115	35	115
Total other assets		164	15	115	35	115
Intangible assets						
Software		656	1,500	1,500	720	500
Total intangible assets		656	1,500	1,500	720	500
Total capital works expenditure	5.2	51,748	64,345	41,357	48,150	26,910
Represented by:						
Asset renewal expenditure		31,390	33,396	22,684	23,990	19,073
Asset upgrade expenditure		12,324	26,900	8,327	10,315	5,417
Asset expansion expenditure		2,179	1,710	573	2,570	485
Asset new expenditure		5,855	2,339	9,773	11,275	1,935
Total capital works expenditure	5.2	51,748	64,345	41,357	48,150	26,910
Funding sources represented by:						
Government grant		2,895	4,924	494	494	844
Contribution		6,480	8,420	5,593	3,720	3,920
Council cash		42,373	51,001	35,270	43,936	22,146
Total capital works expenditure	5.2	51,748	64,345	41,357	48,150	26,910

Statement of Human Resources

For the four years ending 30 June 2023

	Strategic Resource Plan				
	Forecast	Budget	Projections		
	Actual (*) 2018/19 \$'000		2019/20 \$'000	2020/21 \$'000	2021/22 \$'000
Staff expenditure					
Employee costs - operating	67,290	68,713	70,520	72,808	74,607
Employee costs - capital	875	1,336	1,281	1,306	1,020
Total staff expenditure	68,165	70,049	71,801	74,114	75,627
	EFT	EFT	EFT	EFT	EFT
Staff numbers					
Employees - expensed	653.09	672.00	669.02	668.02	660.42
Employees – capitalised (estimated)	7.00	11.00	11.00	11.00	9.00
Total staff numbers	660.09	683.00	680.02	679.02	669.42

(*) Forecast Actual 2018/2019 equivalent full time (EFT) reflects filled position and forecast to be filled.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Comprises Permanent			
	Budget	Full Time	Part Time	Casual
	2019/20 \$'000	\$'000	\$'000	\$'000
Assets & City Services	19,906	19,407	490	9
City Development	11,502	9,039	2,309	154
Community Programs	25,841	10,352	13,010	2,479
Core Corporate	1,641	1,459	182	-
Corporate Services	11,159	8,442	2,544	173
Total staff expenditure	70,049	48,699	18,535	2,815
Capitalised labour costs	(1,336)			
Total expenditure - operating	68,713			

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

Department	Comprises Permanent			
	Budget	Full Time	Part Time	Casual
	2019/20			
Assets & City Services	206.59	202.00	4.51	0.08
City Development	110.20	79.00	29.69	1.51
Community Programs	263.50	103.00	140.01	20.49
Core Corporate	6.63	5.00	1.63	-
Corporate Services	96.08	73.00	21.56	1.52
Total staff	683.00	462.00	197.40	23.60
Capitalised labour	11.00			

4. Notes to the Financial Statements Comparison

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement Comparison

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For budget 2019/2020 the FGRS cap has been set at 2.50%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges. Banyule City Council does not levy municipal charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.50% in line with the rate cap.

This will raise total rates and charges for budget 2019/2020 to \$103.27 million

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
General rates*	98,530	102,090	3,560	3.61%
Special rates and charges	639	651	12	1.88%
Supplementary rates and rate adjustments	986	300	(686)	(69.57)%
Interest on rates and charges	225	197	(28)	(12.44)%
Revenue in lieu of rates (Cultural & Recreational)	21	30	9	42.86%
Total rates and charges	100,401	103,268	2,867	2.86%

* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	Budget 2018/19 cents/\$CIV	Budget 2019/20 cents/\$CIV	Change
General rate for rateable residential properties	0.00195636	0.00211213	7.96%
General rate for rateable residential vacant properties	0.00293454	0.00316820	7.96%
General rate for rateable commercial properties	0.00244545	0.00264017	7.96%
General rate for rateable commercial vacant properties	0.00391272	0.00422427	7.96%
General rate for rateable industrial properties	0.00244545	0.00264017	7.96%
General rate for rateable industrial vacant properties	0.00391272	0.00422427	7.96%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Budget 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Residential Improved	88,782	91,495	2,713	3.06%
Residential Vacant	1,412	1,411	(1)	(0.07)%
Commercial Improved	5,913	6,608	695	11.75%
Commercial Vacant	188	235	47	25.00%
Industrial Improved	2,163	2,300	137	6.33%
Industrial Vacant	72	41	(31)	(43.06)%
Total general rate income	98,530	102,090	3,560	3.61%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	Budget 2018/19 Number	Budget 2019/20 Number	Change Number	%
Residential Improved	50,813	51,579	766	1.51%
Residential Vacant	459	450	(9)	(1.96)%
Commercial Improved	2,060	2,053	(7)	(0.34)%
Commercial Vacant	17	23	6	35.29%
Industrial Improved	964	963	(1)	(0.10)%
Industrial Vacant	14	12	(2)	(14.29)%
Total number of assessments	54,327	55,080	753	1.39%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	Budget	Budget	Change	
	2018/19 \$'000	2019/20 \$'000	\$'000	%
Residential Improved	45,381,405	43,318,771	(2,062,634)	(4.55)%
Residential Vacant	481,140	445,358	(35,782)	(7.44)%
Commercial Improved	2,417,866	2,502,916	85,050	3.52%
Commercial Vacant	47,935	55,546	7,611	15.88%
Industrial Improved	884,332	871,178	(13,154)	(1.49)%
Industrial Vacant	18,510	9,795	(8,715)	(47.08)%
Total value of land	49,231,188	47,203,564	(2,027,624)	(4.12)%

4.1.1(g) The municipal charge under Section 159 of the Act is \$Nil per rateable property (2019/20: \$Nil).

4.1.1(h) The estimated total amount to be raised by municipal charges is \$Nil (2018/19: \$Nil).

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act is \$Nil per rateable property (2018/19: \$Nil).

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge is \$Nil (2018/19: \$Nil).

4.1.1(k) The estimated total amount to be raised by all rates and charges is \$103.27 million and was (2018/19: \$100.40 million). This includes Special Rates and Charges income as well as penalty interest on rates.

4.1.1(l) Fair Go Rates System Compliance

Banyule City Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	Budget 2018/19 \$	Budget 2019/20 \$
Total Rates	96,361,985	99,609,932
Number of rateable properties	54,327	55,080
Base Average Rate	1773.74	1808.46
Maximum Rate Increase (set by the State Gov't)	2.25%	2.50%
Capped Average Rate	1,813.65	1,853.67
Maximum General Rates and Municipal Charges Revenue	98,530,130	102,100,180
Budgeted General Rates and Municipal Charges Revenue	98,529,631	102,090,060
Budgeted Supplementary Rates	800,000	300,000
Budgeted Total Rates and Municipal Charges Revenue	99,329,631	102,390,060

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

The timing around compulsory acquisitions of rateable land in relation to the construction of North-East Link is uncertain within the Municipality. Rateable lands that are acquired by the state

government as a result of the North-East Link initiative are likely to become non-rateable. When this occurs this will directly impact on Council's actual rate revenue raised. It is not known at this stage if these compulsory acquisitions will have a significant impact on the estimated amounts to be raised by rates and charges.

In addition the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/2020: estimated \$0.30 million and forecast 2018/2019: \$0.97 million)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions.

The following differential rates are levied:

- Residential Improved
- Commercial / Industrial Improved (set at 1.25 times the residential improved rate)
- Residential Vacant Land (set at 1.5 times the residential improved rate)
- Commercial / Industrial Vacant Land (set at 2 times the residential improved rate)

Residential/Commercial/Industrial Vacant Land

Objective:

To encourage the development of land and to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes

Any rateable land on which no dwelling is erected.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Banyule Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Banyule Planning Scheme.

Commercial/Industrial Improved Land**Objective:**

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes:

Any rateable land which is used, or designed or adapted to be used, primarily for commercial or industrial purposes.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Banyule Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

Types of Buildings:

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Residential Improved Land**Objective:**

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the carrying out of such functions.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district.

Types and Classes:

Any rateable land which is not Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land.

Use and Level of Differential Rate:

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Geographic Location:

Wherever located within the municipal district.

Use of Land:

Any use permitted under the Banyule Planning Scheme.

Planning Scheme Zoning:

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

Types of Buildings:

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Cultural and Recreational Lands**Objective:**

To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development.

Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

Types and Classes:

Under the provisions of the Cultural and Recreational Land Act 1963, the Council levies an amount in lieu of rates payable in respect of recreational lands that have the following characteristics:

Any land which is not Residential Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land, which is specifically set aside for the use of cultural and recreational pursuits whereby the members do not derive a financial benefit or profit from the activities.

The Act effectively provides for properties used for outdoor activities to be differentially rated unless it involves land that is being leased from a private landowner. The discretion of whether to provide a cultural and recreational lands rate rests with Council

The amount in lieu of rates payable in respect of each rateable land to which the Cultural and Recreations Land rate applies is determined by the following methodology:

$$\text{In Use Value} \times (\text{Residential Improved rate} \times \text{Questionnaire Weighting}) \times 65\% \text{ (Council Services available to the entity).}$$

In Use Value has been determined as being 70% of the Capital Improved Value.

The Questionnaire weighting determines the level of benefit these lands provide to the community.

Currently Council has five properties that are currently defined as Cultural and Recreational properties in accordance with the Cultural and Recreational Lands Act. They are listed below:

- 1 Vasey Street Ivanhoe
- 54 Cleveland Avenue Lower Plenty
- 8 Main Road Lower Plenty
- 540 The Boulevard Ivanhoe East
- 4 Stradbroke Avenue Heidelberg

4.1.2 Grants operating

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	8,091	7,920	(171)	(2.11)%
State funded grants	8,406	6,183	(2,223)	(26.45)%
Total grants received	16,497	14,103	(2,394)	(14.51)%
(a) Operating Grants				
Recurrent - Commonwealth Government				
General home care	3,901	3,527	(374)	(9.59)%
Child care centres	1,742	1,913	171	9.82%
Victoria Grants Commission – general purpose	1,228	1,385	157	12.77%
Immunisation	29	28	(1)	(3.45)%
Recurrent - State Government				
Home & Community care	1,079	996	(83)	(7.69)%
Youth & Community services	174	174	-	-
Child care centres & Pre-school	587	792	205	34.92%
Maternal & Child health	1,165	1,191	26	2.23%
Immunisation	92	96	4	4.35%
School crossing supervisors	362	444	82	22.65%
Others	247	117	(130)	(52.63)%
Total recurrent operating grants	10,606	10,663	57	0.54%
Non-recurrent - Commonwealth Government				
Community care programs	86	85	(1)	(1.16)%
Early childhood services	20	-	(20)	(100.00)%
Others	22	-	(22)	(100.00)%
Non-recurrent - State Government				
Community care programs	30	48	18	(60.00)%
Transport Planning	10	10	-	0.00%
Total non-recurrent operating grants	168	143	(25)	(14.88)%
Total operating grants	10,774	10,806	32	0.30%

Operating grants are projected to increase by \$0.32 million or 0.30% from forecast 2018/2019 to Budget 2019/2020 due to the following factors:

- Home care grants funded from the Commonwealth Home Support Programme (CHSP) are expected to reduce, this is due to current funding agreements expiring in 2018/2019 which included additional operational funding for an increase in anticipated services. In 2019/2020 a

new agreement with Council will be in place, but it is unknown if the additional funding component will be continued.

- Child care centre enrolments are budgeted to achieve a higher utilisation of services resulting in a \$0.17 million increase. Income is funded by a combination of fees paid from parents and the Child Care Subsidy System (CCSS). The increase in CCSS for 2019/2020 is expected to increase at a greater rate than parent fees, however the actual split will be determined by individual enrolments.

4.1.3 Grants capital

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	447	494	47	10.51%
Victoria Grants Commission – local roads	466	488	22	4.60%
Total recurrent capital grants	913	982	69	7.56%
Non-recurrent - Commonwealth Government				
Sports field lighting	100	-	(100)	(100.00)%
Buildings	50	-	(50)	(100.00)%
Non-recurrent - State Government				
Buildings	2,540	-	(2,540)	(100.00)%
Engineering	75	-	(75)	(100.00)%
Others	2,045	2,315	370	18.09%
Total non-recurrent capital grants	4,810	2,315	(2,495)	(51.87)%
Total capital grants	5,723	3,297	(2,426)	(42.39)%
Total Grants	16,497	14,103	(2,394)	(14.51)%

Capital grants are projected to decrease by \$2.426 million or 42.39% from forecast 2018/2019 to budget 2019/2020. Capital Grants are often ad-hoc in nature and fluctuate from year to year depending on capital projects being undertaken during the year. Some of the significant movements are:

- Council forecast to receive a total of \$2.00 million of capital grants in 2018/2019 to improve preschools' assets within the municipality including \$1.60 million allocated to Greensborough preschool. No similar grants are budgeted for 2019/2020.
- 2019/2020 capital works projects funded by capital grants are dependent on receiving the funding. This includes NETS stadium redevelopment \$1.50 million and De Winton Park Pavilion \$0.40 million. Refer to Capital projects area section 5.1.2.

4.1.4 Statutory fees and fines

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Building and Planning permits and fines	4,413	4,709	296	6.71%
Food Act and Health registrations	552	589	37	6.70%
Local laws infringements and fines	4,484	4,865	381	8.50%
Property valuations	416	-	(416)	(100.00)%
Road and footpath reinstatements	185	100	(85)	(45.95)%
Other fees and fines	251	243	(8)	(3.19)%
Total statutory fees and fines	10,301	10,506	205	1.99%

Increases in statutory fee prices are made in accordance with legislative requirements.

Statutory fees are forecast to increase by \$0.21 million or 1.99% from forecast 2018/2019 to budget 2019/2020.

- Building permits and fines are predicted to increase by \$0.33 million in line with the Banyule BPI growth strategy and legislated fee increases.
- Parking fines are predicted to increase by \$0.38 million due to increased enforcement of parking matters.
- From 2018/2019 council revaluations will be completed by the Valuer-General of Victoria on an annual basis, this service was previously provided by Council staff with some reimbursement provided by the State.

4.1.5 User fees and Charges

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Aquatic and Leisure Centre fees and charges	7,632	7,621	(11)	(0.14)%
Building and Planning permits and fees	152	149	(3)	(1.97)%
Child Day Care charges	1,234	1,314	80	6.48%
Community halls and events	305	297	(8)	(2.62)%
Delivered meals charges	438	356	(82)	(18.72)%
Engineering services' fees	137	201	64	46.72%
Functions Centre charges	129	114	(15)	(11.63)%
Home care charges	443	357	(86)	(19.41)%
Immunisation fees	254	254	-	0.00%
Local laws fees	1,983	2,145	162	8.17%
Planned Activity Group fees and charges	100	91	(9)	(9.00)%
Sports ground rentals income	225	199	(26)	(11.56)%
Transfer station tipping fees	6,029	6,066	37	0.61%
Other fees and charges	677	492	(185)	(27.33)%
Total user fees and Charges	19,738	19,656	(82)	(0.42)%

User fees are forecast to decrease by \$0.08 million or 0.42% from forecast 2018/2019 to budget 2019/2020. Council aim to keep the price for services accessible by all and remain affordable by not increasing the unit price of 24% of Councils individual fees and charges from prior year.

- Children's services centres are funded by a combination of fees paid from parents and the Child Care Subsidy System (CCSS). The increase reflects the higher utilisation in this however the actual split will be determined by individual enrolments.
- Delivered meals fees are expected to reduce due the increasing availability of other meal options for clients.
- Home care fees are reducing for Commonwealth Home Support Package (CHSP) clients due to a reduction in funding that allows Council to deliver subsidised services to clients.
- Council also aim to ensure that local laws are enforced and Local law occupation permits at construction sites are expected to increase by \$0.05 million due to greater enforcement and compliance, and parking meter fees by \$0.07 million due to the installation of new meters across the municipality.
- Function Centre income will be impacted by the development of the Ivanhoe library and cultural hub.

4.1.6 Contributions income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Public Open Space – contributions	4,800	4,500	(300)	(6.25)%
Contributions for capital works projects	465	367	(98)	(20.18)%
Contributions for initiative projects	-	40	40	100%
Other contributions	312	335	23	7.37%
Total contributions income	5,577	5,242	(335)	(6.01)%

Contributions relate to monies paid by property developers towards public open space, monies paid by local sporting clubs/organisations to contribute towards capital works projects and contributions to other operational programs.

Contributions are projected to decrease by \$0.34 million or 6.01% compared to 2018/2019 which is primarily due to a budgeted \$0.30 million reduction in public open space contributions. A number of major property developments occurred within the municipality over the last two financial years. These developments are now heading towards completion and fewer major property developments are expected in 2019/2020.

Contributions for capital works projects (sporting clubs, etc.) is likely to decrease in 2019/2020 to \$0.37 million compared to \$0.47 million in the forecast. The contributions projected for 2019/2020 relate to the Eaglemont Tennis club Accessibility works, Montmorency Park North Oval surface - full renovation & nets, All Seasons Cricket Pitch, and Malahang Reserve Soccer Pitch upgrades.

4.1.7 Interest income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Interest from sporting clubs	7	4	(3)	(42.86)%
Interest on investments	3,050	2,494	(556)	(18.23)%
Total interest income	3,057	2,498	(559)	(18.29)%

Interest income is predominantly made up of the interest received on Council's cash holdings in bank accounts and term deposits. Interest income is projected to decrease by \$0.56 million as Council spends a significant portion of its cash reserves on Capital Works.

4.1.8 Rental income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Recycling centre rental	726	748	22	3.03%
Residential/commercial rental	1,603	1,783	180	11.23%
Total rental income	2,329	2,531	202	8.67%

Property rental is increasing in part due to new residential land holdings becoming available for rent, and existing rental properties are expected to have CPI increases applied upon annual reviews.

4.1.9 Net gain on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Property, infrastructure, plant and equipment				
Proceeds from sale of assets	1,421	4,827	3,406	239.69%
Less: Written down value of assets disposed	(1,066)	(4,662)	(3,596)	(337.34)%
Total net gain on disposal of property, infrastructure, plant and equipment	355	165	(190)	(53.52)%

Proceeds from the sale of Council's assets (individual property sales) is often ad-hoc in nature and will fluctuate from year to year. In 2019/2020 Council has budgeted \$4.83 million to reflect the proceeds expected from strategic land sales in the city. It also includes proceeds from the planned cyclical replacement of heavy plant & vehicle fleet. The written down value of assets sold is estimated to be \$4.66 million, which relates to both land and heavy plant & vehicle fleet.

4.1.10 Other income

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Sale of right-of-ways	146	100	(46)	(31.51)%
Sale of surplus parcels of land	131	20	(111)	(84.73)%
Sponsorship	65	26	(39)	(60.00)%
Vehicle contributions	315	393	78	24.76%
Workcover reimbursements	88	28	(60)	(68.18)%
Other revenue	777	95	(682)	(87.77)%
Total other income	1,522	662	(860)	(56.50)%

Small surplus parcels of land (includes drainage reserves and council reserves) are sold as opportunities present with adjoining owners, and this will vary from year to year.

Other revenues have been derived in 2018/2019 that are one-off in nature:

- Transition support of \$0.36 million for moving to Centralised Annual Valuations.
- Cost recovery of \$0.17 million for work on North East Link transport advocacy.
- Relief funding of \$0.11 million for increasing recycling disposal costs from the Department of Environment, Land, Water and Planning.

4.1.11 Employee costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Wages and salaries	53,927	55,294	1,367	2.53%
Annual leave and loading	4,769	4,993	224	4.70%
Long service leave	1,816	1,898	82	4.52%
Superannuation	5,261	5,463	202	3.84%
WorkCover	1,696	1,765	69	4.07%
Other on costs	696	636	(60)	(8.62)%
Less: Capitalised labour (on costs included)	(875)	(1,336)	(461)	(52.69)%
Total employee costs	67,290	68,713	1,423	2.11%

Employee costs include all labour related expenditure such as wages, salaries, and on-cost (allowances, leave entitlements, employer superannuation, etc.). Employee costs are forecast to increase by 2.11% or \$1.42 million compared to forecast 2018/2019. This increase relates to the following key factors:

- The continuation of Council's Enterprise Agreement and the associated pay increases (2.10% for budget 2019/20);
- The equivalent full time (EFT) increment of 22.91 EFT to reflect the growing demand for Council services and the increased staffing requirement to manage the significant capital works program of \$64.35 million. Partially offset by a higher rate of capitalised labour.

Services & Initiatives	EFT Growth	Budget Impact \$'000
Capital works – assist delivering Capital Works Program (budget 2019/2020 \$64.35 million)	4.79	227
Climate action program – allocate resources to continue reduce organisational carbon emissions including green collar internship (2 EFTs).	4.60	436
Transport initiative – Council's ongoing transport initiatives, including advocacy as a result of the North East Link construction	3.00	339
Social enterprise – pursue opportunities for our most vulnerable people facing barriers to employment	4.00	-
Digital transformation – implement Customer Services and Digital Communication strategies to effectively address customer queries and ensure our community is well informed.	4.42	476
Business operational requirements	2.10	-
Total EFT Growth	22.91	1,478

4.1.12 Materials and services

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Advertising	280	253	(27)	(9.64)%
Auditing Services	178	167	(11)	(6.18)%
Building and Planning charges and government fees	286	376	90	31.47%
Child care expenses	108	98	(10)	(9.26)%
Contractor costs	20,900	21,172	272	1.30%
General materials and supplies	4,491	4,398	(93)	(2.07)%
Insurances	931	1,064	133	14.29%
Plant and motor vehicle operating	2,599	2,648	49	1.89%
Printing, stationary and external communications	926	882	(44)	(4.75)%
Program costs	1,784	1,450	(334)	(18.72)%
Staff training and equipment	1,196	1,286	90	7.53%
Sundry expenses	346	336	(10)	(2.89)%
Waste disposal general	7,463	7,816	353	4.73%
Other	1,754	1,968	214	12.20%
Total materials and services	43,242	43,914	672	1.55%

Materials and services are projected to increase by \$0.67 million or 1.55% from forecast 2018/2019 to budget 2019/2020.

- Contractor costs
 - Agency labour hire is expected to decrease by \$0.24 million as we expect more positions to be filled by Council staff (this is an offset by employee costs in 4.1.11).
 - In 2019/2020 Council will be embarking on a full upgrade of its enterprise resource planning system which will result in an additional \$0.39 million contractor costs in the transitional period. The project will be running over a few years and operating costs for two systems will be incurred.
 - The 2019/2020 Initiatives program will result in a \$0.26 million increase on contractor spend.
- Insurances are expected to increase by \$0.13 million due to premium increase for public liability and building insurance.
- Program costs
 - Home and community care program costs are decreasing \$0.16 million due to a reduction in Commonwealth Home Support Package (CHSP) funding, this includes funding for Vulnerable Persons (\$0.07 million), Volunteer Co-ordination (\$0.02 million), Minor Capital (\$0.05 million) and Quality Improvement (\$0.01 million). This is offset by a reduction in Grants income and user's fees and charges.
 - The Banyule Service Promise will result in increased expenditure of \$0.12 million as customer focus improvements are implemented and measurement and reporting processes are put in place.
 - A general decrease of \$0.14 million is expected for program costs as savings have been found in service delivery costs.

- Waste disposal is increasing due to the introduction of e-waste regulations in 2019/2020 and also general price increases.
- Other expenses
 - Ivanhoe Aquatic is investing in new gym equipment resulting in additional \$0.11 million of lease payments to commence in 2019/2020.
 - Court enquiry costs are expected to increase by \$0.11 million for collection of outstanding infringements.

4.1.13 Utility charges

	Forecast		Change	
	Actual 2018/19 \$'000	Budget 2019/20 \$'000	\$'000	%
Gas and electricity	2,545	2,572	27	1.06%
Public street lighting	521	538	17	3.26%
Telecommunications	316	335	19	6.01%
Water	1,121	1,123	2	0.18%
Total utility charges	4,503	4,568	65	1.44%

Gas and electricity charges are subject to contracted rates, a new contract was signed in early 2018/2019 which will see marginal increases for 2019/2020 and a reduction in electricity and gas rates for the following years.

Telecommunication charges are increasing due to the need for increased connectivity to provide better customer service.

4.1.14 Depreciation and amortisation

	Forecast		Change	
	Actual 2018/19 \$'000	Budget 2019/20 \$'000	\$'000	%
Depreciation				
Infrastructure	11,709	12,254	545	4.65%
Property	3,227	3,551	324	10.04%
Plant & equipment	5,232	5,368	136	2.60%
Total depreciation	20,168	21,173	1,005	4.98%
Amortisation				
Leasehold improvements	54	54	-	-
Software	237	312	75	31.65%
Total amortisation	291	366	75	25.77%
Total depreciation and amortisation	20,459	21,539	1,080	5.28%

Depreciation and amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life. This includes Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.08 million for the budget 2019/2020 financial year is due mainly to the completion of the budget 2019/2020 capital works program and the full year effect of depreciation on the 2018/2019 capital works programs.

4.1.15 Borrowing costs

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Interest on borrowings	2,546	2,457	(89)	(3.50)%
Total borrowing costs	2,546	2,457	(89)	(3.50)%

Borrowing costs relate to interest charged by financial institutions on borrowed funds. The planned reduction in borrowing costs relates to the repayment of principal balance on our existing loans.

4.1.16 Donation expenditure

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Community Information Diamond Valley	53	89	36	67.92%
Community Services grants	218	210	(8)	(3.67)%
Other donations	332	324	(8)	(2.41)%
Total donation expenditure	603	623	20	3.32%

Donation expenditure is often ad-hoc in nature and fluctuates from year to year depending on the number of donations required during the year.

4.1.17 Contribution expense

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Shopping Centres	1,167	1,167	-	-
YMCA	100	100	-	-
Yarra Plenty Regional Library	4,617	4,729	112	2.43%
Other	2,556	3,019	463	18.11%
Total contribution expense	8,440	9,015	575	6.81%

Contribution expense is projected to increase by \$0.58 million compared to forecast 2018/2019. This is mainly due to the final instalment to the construction of the Sport Precinct at La Trobe University.

4.1.18 Other expenses

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Bad and doubtful debts	151	162	11	7.28%
Councillor allowances	330	327	(3)	(0.91)%
Fire Services Property Levy on Council properties	150	175	25	16.67%
Lease costs	63	69	6	9.52%
Operating lease rental	449	475	26	5.79%
Other	735	606	(129)	(17.55)%
Total other expenses	1,878	1,814	(64)	(3.41)%

Reduction in multiple small areas:

- Doctors' fees for WorkCover is projected to be less due to WorkCover claims made (\$0.02 million)
- Photocopying and printing costs reducing due to stronger electronic processes resulting in changes to paper usage (\$0.02 million)

4.2 Balance Sheet comparison

For the two years ending 30 June 2020

	Notes	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Assets					
Current assets					
Cash and cash equivalents		21,401	14,808	(6,593)	(30.81)%
Trade and other receivables		10,286	10,346	60	0.58%
Other financial assets		85,605	59,235	(26,370)	(30.80)%
Inventories		51	51	-	-
Other assets		1,373	1,373	-	-
Total current assets	4.2.1	118,716	85,813	(32,903)	(27.72)%
Non-current assets					
Trade and other receivables		270	270	-	-
Investments		3,473	3,473	-	-
Property, infrastructure, plant & equipment		1,613,776	1,650,732	36,956	2.29%
Investment property		12,115	12,115	-	-
Intangible assets		2,550	3,738	1,188	46.59%
Total non-current assets	4.2.2	1,632,184	1,670,328	38,144	2.34%
Total assets		1,750,900	1,756,141	5,241	0.30%
Liabilities					
Current liabilities					
Trade and other payables		13,965	14,288	323	2.31%
Trust funds and deposits		2,180	2,180	-	-
Provisions		14,989	15,463	474	3.16%
Interest bearing loans and borrowings	4.2.5	1,544	1,672	128	8.29%
Total current liabilities	4.2.3	32,678	33,603	925	2.83%
Non-current liabilities					
Provisions		1,198	1,198	-	-
Trust funds and deposits		817	817	-	-
Interest bearing loans and borrowings	4.2.5	32,739	31,067	(1,672)	(5.11)%
Total non-current liabilities	4.2.4	34,754	33,082	(1,672)	(4.81)%
Total liabilities		67,432	66,685	(747)	(1.11)%
Net assets		1,683,468	1,689,456	5,988	0.36%
Equity					
Accumulated surplus		487,065	516,606	29,541	6.07%
Reserves	4.3.1	1,196,403	1,172,850	(23,553)	(1.97)%
Total equity	4.3.2	1,683,468	1,689,456	5,988	0.36%

4.2.1 Total current assets

Current assets includes all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, and other assets. Total cash and other financial assets (investments longer than three months) is forecast to decrease by \$32.96 million to \$74.04 million as a result of funding a large portion of the capital works program from cash reserves. Council plans to invest \$64.35 million in capital works projects representing an increment of 24.34% from 2018/2019 forecast. The significant project being funded is the major facility development of Ivanhoe Library and Cultural Hub.

4.2.2 Total non-current assets

Non-current assets include trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. The \$38.14 million increase in this balance is mainly attribute to the net result of the capital works programs (\$64.35 million of total capital works less the depreciation of assets \$21.54 million and \$4.66 million of the written down value of motor vehicles and properties sold that were held as a non-current asset).

4.2.3 Total current liabilities

Trade and other payable are those to whom Council owes money as at 30 June. The amounts owing are expected to increase by \$0.33 million or 2.31% consistent with CPI increases and Council budgeting to minimise the expenditure of materials and services in budget 2019/2020.

Provisions include accrued long service leave, annual leave and annual leave loading owed to employees. These employee entitlements are expected to increase by \$0.47 million due to a combination of increasing pay rates in line with the enterprise agreement (2.1% increase for budget 2019/2020 which commences on 1 July 2019) and an expected increase in leave entitlements that staff have not yet taken.

4.2.4 Total non-current liabilities

Non-current provisions and trust funds and deposits are not expected to vary during the year.

Repayments of interest bearing loans and borrowings are expected to be paid in line with repayment schedules.

4.2.5 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2018/19 \$	Budget 2019/20 \$
Amount borrowed as at 30 June of the prior year	35,743,774	34,283,381
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	(1,460,393)	(1,544,411)
Amount of borrowings as at 30 June	34,283,381	32,738,970

Council has not budgeted any new borrowings during the next four years. It is projected that \$1.54 million will be redeemed during 2019/2020 as per repayment schedules.

4.3 Statement of changes in Equity

4.3.1 Reserves

Council maintains reserves of separately identified funds to meet specific purposes in the future and for which there is no existing liability. These amounts are transferred to and from the accumulated surplus. Two of these reserves are statutory reserves, meaning that the funds must remain available for a specific purpose (Public Open Space and Off-Street Car Parking). The remaining reserves are discretionary and while not restricted, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes

During 2019/2020 \$18.64 million is budgeted to be transferred to reserve for future purposes including expenditure on plant and equipment, public open space and asset renewal reserves.

It is also anticipated to transfer \$42.19 million from the reserves to fund parts of the capital works program and financing activities.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.
- Asset revaluation reserves which represents the difference between the previously recorded value of the assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future. These reserves are transferred to/from the accumulated surplus.

Total equity is projected to increase by \$5.99 million as a result of Council's net profit.

4.4 Statement of Cash Flows comparison

For the two years ending 30 June 2020

	Notes	Forecast	Budget	Change	
		Actual		\$'000	%
		2018/19	2019/20	\$'000	%
		Inflows (Outflows)	Inflows (Outflows)		
Cash flows from operating activities					
Receipts:					
Rates and charges		101,628	103,181	1,553	1.53%
Grants - operating		11,423	10,806	(617)	(5.40)%
Grants - capital		5,723	3,297	(2,426)	(42.39)%
Statutory fees and fines		10,030	10,461	431	4.30%
User fees and charges		20,629	19,663	(966)	(4.68)%
Contributions - monetary		5,580	5,242	(338)	(6.06)%
Interest received		3,997	2,565	(1,432)	(35.83)%
Rental income		2,315	2,529	214	9.24%
Other receipts		1,522	662	(860)	(56.50)%
Payments:					
Employee costs		(67,409)	(68,056)	(647)	(0.96)%
Materials and services		(42,140)	(43,774)	(1,634)	(3.88)%
Other payments		(15,424)	(16,020)	(596)	(3.86)%
Net cash provided by operating activities	4.4.1	37,874	30,556	(7,318)	(19.32)%
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment		(51,092)	(62,845)	(11,753)	(23.00)%
Payments for intangible assets		(656)	(1,500)	(844)	(128.66)%
Proceeds from sale of property, infrastructure, plant and equipment		1,421	4,827	3,406	239.69%
Net redemption of financial assets		34,445	26,370	(8,075)	(23.44)%
Net cash (used in) investing activities	4.4.2	(15,882)	(33,148)	(17,266)	108.71%
Cash flows from financing activities					
Borrowing costs - interest		(2,557)	(2,457)	100	3.91%
Repayment of borrowings		(1,460)	(1,544)	(84)	(5.75)%
Net cash (used in) financing activities	4.4.3	(4,017)	(4,001)	16	0.40%
Net increase/(decrease) in cash & cash equivalents		17,975	(6,593)	(24,568)	(136.68)%
Cash and cash equivalents at the beginning of the financial year		3,426	21,401	17,975	524.66%
Cash and cash equivalents at the end of the financial year		21,401	14,808	(6,593)	(30.81)%

4. Notes to the financial statements

4.4.1 Net cash flows provided by operating activities

The net cash flow from operating activities has decreased by \$7.32 million when compared to 2018/2019 forecast. The budgeted total revenue to be generated from operational activities has reduced in areas such as grants, interest on investments and contributions.

Employee costs (attributed to salary increases) and materials and services (contracts with suppliers and increases in initiatives) will increase on forecast in both the cash payments expected and the overall expenditure incurred, with some variances noted due to accruals recorded at year end. These decreases in cash provided by operating activities are partially offset by an increase in the cash expected to be generated from Rates and Charges.

Also refer to section 4.1 Comprehensive Income Statement Comparison.

4.4.2 Net cash flows used in investing activities

The net cash flow decrease from investing activities of \$17.27 million is the result of an increase in capital works expenditure (refer to section 5.1), expected proceeds from asset sales, and a reduction in term deposit investments to maintain a stable cash and cash equivalent balance.

4.4.3 Net cash flows used in financing activities

According with Council's Debt Management Strategic Plan, Council continue to review opportunities for debt redemption whilst retaining liquidity goals. For budget 2019/2020 the total principal repayment is \$1.54 million and borrowing costs (interest) is \$2.46 million.

5. Capital works program and initiatives program

5.1 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the budget 2019/2020 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

5.1.1 Capital works program comparison

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Infrastructure	16,778	23,428	6,650	39.64%
Property	24,520	32,826	8,306	33.87%
Plant and equipment	9,630	6,576	(3,054)	(31.71)%
Other assets	164	15	(149)	(90.85)%
Intangible assets	656	1,500	844	128.66%
Total	51,748	64,345	12,597	24.34%

In the 2019/2020 financial year, Council plans to invest \$64.35 million to capital works projects which include \$56.49 million of new capital projects and \$7.86 million of projects carried forward from the forecast 2018/2019 financial year. The funding is increased by 24.34% from the 2018/2019's forecast to deliver an array of capital projects that will take shape across the City.

Infrastructure assets (\$23.43 million)

Infrastructure includes road, bridges, footpaths, kerb and channel, drainage, parks and gardens, open space and streetscapes, off street car parks and other structures. Council will manage \$20.84 million to renew and upgrade the infrastructure assets across the City, and \$2.59 million on new and expansion infrastructure projects.

For the 2019/2020 year, \$9.37 million will be expended on road projects. The more significant projects include footpath reactive program \$1.72 million, roads rehabilitation works \$2.11 million, Streetscape renewal projects \$2.03 million including Rosanna Village precinct streetscape renewal stage 2, \$1.84 million (including \$0.24 million carried forward from 2018/2019), and \$0.26 million will be expended on car parks. \$2.10 million will be expended on drainage projects.

\$11.21 million will be expended on parks and gardens. \$1.80 million is planned to be invested on park pathways and pedestrian bridges including \$1.23 million to renew and upgrade Darebin creek trail (including \$0.23 million carried forward from 2018/2019), \$1.21 million on park lighting including \$0.81 million to improve sporting field lighting in Seddon reserve, Simms Road lighting, Elder Street Soccer pitch and Yulong Reserve- Bundoora bowling club (approx. \$0.20 million each). Council planned to invest \$1.77 million on irrigation system in parks, and the significant project is Montmorency Parks north oval surface renovation, \$1.43 million, \$0.65 million on practice nets / cages and synthetic sports pitches including \$0.18 million to add new courts at St Mary's Tennis Club. \$2.00 million from the State Government, and \$0.30 million from Council as carry forward will be invested in Olympic Park Program of Projects. In addition, Council will also spend \$0.76 million on replacing and upgrade of eight playgrounds.

Property (\$32.83 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions. In the 2019/2020 year, Council will expend \$31.83 million on building and building improvement projects, and \$1.00 million on land improvement.

The more significant projects include major facility development such as \$18.40 million investment (including \$3.40 million carry forwards from 2018/2019) to Ivanhoe Library and Cultural Hub, the redevelopment of Nets stadium including additional courts \$2.36 million. Council's major pavilion redevelopment includes Banyule flat reserve \$1.90 million (including \$0.80 carried forward from 2018/2019), De Winton Park Pavilion - female friendly change rooms and pavilion \$0.75 million, Willinda Park - female friendly change rooms \$0.50 million, and Glenauburn Reserve - female friendly change rooms & social room expansion \$1.01 million. Solar panels investment is \$0.79 million in 2019/2020. The associated in-house labour cost on property section is estimated to be \$1.11 million.

Plant and equipment (\$6.58 million)

Plant and equipment includes plant, machinery and equipment, motor vehicles, computers and telecommunications. The \$5.41 million funding is allocated to purchasing motor vehicles and heavy plant to reflect the ongoing cyclical replacement of light and heavy vehicle fleet. The renewal and upgrade Council's plant & equipment and furniture & fitting are \$0.79 million and \$0.38 million respectively.

Intangible assets (\$1.50 million)

In 2019/2020, Council will continuously roll out the digital transformation project, and invest \$1.50 million in IT improvements.

5.1.2 Summary of capital works program

	Budget 2019/20 \$'000	Asset expenditure types				Summary of Funding Sources		
		Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council cash \$'000	Government grant \$'000	Contribution \$'000
Infrastructure	23,428	13,945	6,894	1,695	894	12,378	2,824	7,266
Property	32,826	12,436	19,145	-	1,245	30,532	2,100	194
Plant and equipment	6,576	5,665	711	-	200	6,576	-	-
Other assets	15	-	-	15	-	15	-	-
Intangible assets	1,500	1,350	150	-	-	1,500	-	-
Total	64,345	33,396	26,900	1,710	2,339	51,001	4,924	8,420

Asset renewal (\$33.40 million), upgrade (\$26.90 million), expansion (\$1.71 million), and new assets (\$2.34 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Council cash (\$51.00 million)

Council cash includes the funds generated from its operating activities (revenue), proceeds from sale of assets, and cash reserves, which is used as the major funding source for the capital works program. (\$51.00 million in 2019/2020) The significant projects funded by Council cash including

- Ivanhoe Library and Cultural Hub \$18.40 million (including \$3.40 million carried forward from 2018/2019)
- Most roads projects including Local Roads Resurfacing, Footpath replacement and streetscape renewal projects. a total of \$8.39 million
- Drainage improvement projects \$2.02 million
- Council fleet replacement program \$5.41 million; and
- Digital transformation \$1.50 million

Government Grants - Capital (\$4.92 million)

Capital grants include all monies received from State and Commonwealth sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for Roads to Recovery projects (\$0.49 million), \$1.50 million to assist Council to redevelop the Nets Stadium, and a total of \$0.60 million to support Council's pavilion upgrades. Delivery of Olympic Park Program of projects (\$2.00 million) is funded from the State Government.

The government grant includes \$2.11 million of funding paid in advance in 2018/2019, and \$ 2.81million in 2019/2020.

Contribution (\$8.42 million)

The contributions from community is expected to be \$0.37 million in the 2019/2020 financial year. Council has cash set aside from prior years' capital contribution for the purpose of improving Public Open Space. In 2019/2020, \$8.05 million will be invested in Council's parks and gardens, playground, and building projects. The significant projects are Montmorency Parks North Oval surface renovation \$1.36 million, and \$1.23 million to renew and upgrade Darebin Creek Trail.

5.1.3 Capital works program Budget 2019/2020 detail categories with funding source

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
ARTS COLLECTION									
Arts Collection	15	-	-	15	-	15	-	-	People
TOTAL ARTS COLLECTION	15	-	-	15	-	15	-	-	
PLANT AND EQUIPMENT									
Ivanhoe Aquatic Pool Plant Replacement Program	75	75	-	-	-	75	-	-	Place
Olympic Leisure Centre Pool Plant Replacement Program	40	40	-	-	-	40	-	-	Place
WaterMarc Pool Plant Replacement Program	65	65	-	-	-	65	-	-	Place
Replacement of Mechanical Plant and Equipment of Buildings	50	50	-	-	-	50	-	-	Place
Replacement of Mechanical Plant and Equipment, WaterMarc	200	140	60	-	-	200	-	-	Place
Mobile Remote Control 6 Column Hoist	75	75	-	-	-	75	-	-	Performance
Information Technology and AV Equipment Purchase	280	-	280	-	-	280	-	-	Performance
TOTAL PLANT AND EQUIPMENT	785	445	340	-	-	785	-	-	
FREEHOLD BUILDING									
Air Conditioner									
460 Lower Heidelberg Rd replace air conditioning throughout the building	150	150	-	-	-	150	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Air Con Replacement - Tenancy 4 226 Upper Heidelberg Road, Ivanhoe	40	40	-	-	-	40	-	-	Place
Air Con Replacement - Tenancy 1,2,3 226 Upper Heidelberg Road, Ivanhoe	62	62	-	-	-	62	-	-	Place
Air Conditioner Program	150	150	-	-	-	150	-	-	Place
Total Building Air Conditioner	402	402	-	-	-	402	-	-	
Aquatic and Leisure Centres									
WaterMarc Slide Paint External	100	100	-	-	-	100	-	-	Place
Total Building Aquatic and Leisure Centres	100	100	-	-	-	100	-	-	
Pavilions									
Olympic Park Pavilion - design - Olympic Park Program of Projects	50	50	-	-	-	50	-	-	Place
Greensborough War Memorial Park Pavilion Change Rooms - Design	25	13	13	-	-	25	-	-	Place
Yulong Reserve West Change Rooms - Design	25	13	13	-	-	25	-	-	Place
Banyule Flats Reserve - pavilion construction	1,100	600	500	-	-	1,100	-	-	Place
Egglemont Tennis Club Pavilion Accessibility Works - Stage 1 & 2	238	119	119	-	-	128	-	110	People
Binnak Park Pavilion Upgrade - Design	100	50	50	-	-	100	-	-	Place
Warringal Park Pavilion - female friendly change rooms	170	85	85	-	-	170	-	-	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
De Winton Park Pavilion - female friendly change rooms and pavilion upgrade	750	375	375	-	-	350	400	-	People
Willinda Park - female friendly change rooms construction - SRV	500	250	250	-	-	400	100	-	People
Glenauburn Reserve - female friendly change rooms & social room expansion - SRV	1,010	505	505	-	-	910	100	-	People
Total Pavilions	3,968	2,059	1,909	-	-	3,258	600	110	
Flooring									
Flooring Program	88	88	-	-	-	88	-	-	Place
The great hall floor replacement - replace the parquetry floor in the great hall at the Centre Ivanhoe	160	160	-	-	-	160	-	-	Place
Total Flooring	248	248	-	-	-	248	-	-	
Solar Panels									
Solar Program for Community Buildings	600	-	-	-	600	600	-	-	Planet
Climate Action Program - Solar Panels over exiting Car Parks	100	-	-	-	100	100	-	-	Planet
Climate Action Program - Solar Batteries	90	-	-	-	90	90	-	-	Planet
Total Solar Panels	790	-	-	-	790	790	-	-	
Energy Plan									
Council Buildings energy efficiency (internal)	225	113	113	-	-	225	-	-	Planet

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Climate Action Program - Energy Efficiency enhancements across Council buildings	85	43	43	-	-	85	-	-	Planet
Council Building Environmentally Sustainable Design (ESD) Improvement Program- ESD initial survey and improvements of buildings	40	-	40	-	-	40	-	-	Planet
Total Energy Plan	350	155	195	-	-	350	-	-	
Roof									
The Centre Ivanhoe	350	350	-	-	-	350	-	-	Place
Simms Road Pavilion Verandah over West Decking	92	92	-	-	-	45	-	47	Place
Ivanhoe Municipal Offices roof replacement	350	350	-	-	-	350	-	-	Place
Total Roof	792	792	-	-	-	745	-	47	
Electrical Works									
Electrical Works Program	150	150	-	-	-	150	-	-	Place
Total Electrical Works	150	150	-	-	-	150	-	-	
Fit Out and Refurbishments									
Warrawee Park Preschool Upgrade	50	25	25	-	-	50	-	-	Place
Watsonia Preschool Upgrade	20	10	10	-	-	20	-	-	Place
Joyce Avenue Babies Yard Upgrade	30	30	-	-	-	30	-	-	Place
Fit Out and Refurbishment Program	50	50	-	-	-	50	-	-	Place
Bundoora Community Hall and Annexe - Renewal and refurbishment	230	115	115	-	-	230	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Construction of a time keepers box at War Memorial Park	30	-	-	-	30	30	-	-	Place
Replacement of existing coachers box at War Memorial Park - Material Cost Contribution	10	10	-	-	-	10	-	-	Place
Watsonia Neighbourhood House - Upgrade of toilet to meet disability access standards	60	30	30	-	-	60	-	-	Place
Shop 48 The Harmony Centre – Infrastructure Improvements	55	28	28	-	-	55	-	-	Place
Rethink Centre Building Compliance with Building Code of Australia	65	33	33	-	-	65	-	-	Place
Waste Recovery Centre Deck Repairs and Suspended Slab Preventative Maintenance	70	70	-	-	-	70	-	-	Place
Repair works to rectify ceiling failure within the Material Recycling Centre	150	150	-	-	-	150	-	-	Place
Greensborough Historical Society Refurbishment - Planning/Design	20	20	-	-	-	20	-	-	Place
Refurbish Ivanhoe Office stair case toilets	100	100	-	-	-	100	-	-	Place
Operational Depot admin and staff facility improvements	60	30	30	-	-	60	-	-	Place
Total Fit Out and Refurbishments	1,000	690	280	-	30	1,000	-	-	
Access									
Community Facilities Accessibility Improvements	120	80	40	-	-	120	-	-	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Total Access	120	80	40	-	-	120	-	-	
Painting									
Painting Program	29	29	-	-	-	29	-	-	Place
92 Albion Crescent, Greensborough	22	22	-	-	-	22	-	-	Place
Total Painting	51	51	-	-	-	51	-	-	
Public Toilet									
Design for future years	50	25	25	-	-	50	-	-	Place
Montmorency Shopping Centre	200	100	100	-	-	200	-	-	Place
Total Public Toilet	250	125	125	-	-	250	-	-	
Major Facilities									
Community Learning Hub, Ivanhoe Library	15,000	5,250	9,750	-	-	15,000	-	-	Place
NETS stadium redevelopment/additional courts - Construction	2,360	708	1,652	-	-	860	1,500	-	Place
Rosanna Library Upgrade - Design	200	60	140	-	-	200	-	-	Place
Total Major Facilities	17,560	6,018	11,542	-	-	16,060	1,500	-	
Plumbing									
Plumbing Program	80	80	-	-	-	80	-	-	Place
Total Plumbing	80	80	-	-	-	80	-	-	
Property									
Strategic Property	150	-	-	-	150	150	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Total Property	150	-	-	-	150	150	-	-	
Labour Capitalisation									
Labour cost associated to building capital works projects	315	315	-	-	-	315	-	-	-
Labour Capitalisation - Construction Management of capital works	687	687	-	-	-	687	-	-	-
Labour Capitalisation - Additional resourcing to deliver the Climate Action Program	106	106	-	-	-	106	-	-	-
Total Building Labour Capitalisation	1,108	1,108	-	-	-	1,108	-	-	
TOTAL FREEHOLD BUILDING	27,118	12,058	14,090	0	970	24,861	2,100	157	
FURNITURE AND FITTINGS									
Leisure Centres Equipment, Fixtures and fittings renewal	205	205	-	-	-	205	-	-	Place
Council Chamber's Furniture	150	100	50	-	-	150	-	-	Place
Community Halls - Replacement of Furniture	30	30	-	-	-	30	-	-	People
TOTAL FURNITURE AND FITTINGS	385	335	50	-	-	385	-	-	
DRAINAGE Improvement Design and Construction									
Drainage Acceleration Program	160	48	112	-	-	160	-	-	Planet
Kenilworth Pde ROW drainage improvements	260	78	182	-	-	260	-	-	Planet
Flood mitigation works at 7 Flintoff Street Greensborough Multi Deck Car Park	80	40	40	-	-	80	-	-	Planet

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Lower Plenty drain catchment - Main Road Construction Stage 2	400	200	200	-	-	400	-	-	Planet
Installation of new GPT - Arthur Streeton reserve - Design	20	5	15	-	-	20	-	-	Planet
Gresswell Nature Conservation (NCR) reserve GPT/WSUD - Construct	260	-	65	-	195	180	80	-	Planet
St Helena Catchment - Hydraulic Analysis	40	10	30	-	-	40	-	-	Planet
Total Drainage Improvement Design and Construction	1,220	381	644	-	195	1,140	80	-	
Minor Works and Hot Spots									
Minor Drainage Works. Minor pipe augmentations and associated pit improvements to address localised drainage issues	100	50	25	25	-	100	-	-	Planet
Drainage Hot Spots. Pit replacements and modifications to improve stormwater capture.	50	30	20	-	-	50	-	-	Planet
Drainage Rehabilitation Design	50	50	-	-	-	50	-	-	Planet
Drainage Rehabilitation Construction	150	150	-	-	-	150	-	-	Planet
Total Drainage Minor Works and Hot Spots	350	280	45	25	-	350	-	-	
TOTAL DRAINAGE	1,570	661	689	25	195	1,490	80	-	
PARKS AND GARDENS Bridge									
Board walk replacement, Irvine Road, Chelsworth park	150	150	-	-	-	145	-	5	Place
George Court Bridge Design	50	50	-	-	-	50	-	0	Place
Willowbank Grove bridge (half cost)	90	90	-	-	-	0	-	90	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Wilson Reserve Bridge - Replacement of Deck	55	55	-	-	-	0	-	55	Place
Total Parks Bridge	345	345	-	-	-	195	-	150	
Irrigation and Drainage									
Technology Renewals - Controller Upgrades	28	5	23	-	-	-	-	28	Planet
Irrigation renewal Program	90	90	-	-	-	-	-	90	Planet
Water Conservation - Banyule Billabong	30	15	15	-	-	30	-	-	Planet
Montmorency Park North Oval Surface - Full Renovation & Nets	1,430	358	1,072	-	-	-	-	1,430	Planet
Redmond Court Wetland - Upgrade and Boardwalk Design	35	18	18	-	-	35	-	-	Planet
Repairs to Dam at Dalvida Bushland Reserve	28	14	14	-	-	-	-	28	Planet
Construction of spoon drains around War Memorial Park	80	10	70	-	-	-	-	80	Planet
Ivanhoe town Hall Irrigation System - Design and Construction	50	10	40	-	-	50	-	-	Planet
Total Irrigation and Drainage	1,771	519	1,252	-	-	115	-	1,656	
Synthetic Sports Pitches									
All Seasons Cricket Pitch Replacement - 50% matching contribution from Clubs	100	100	-	-	-	-	-	100	Place
5 a Side Soccer Pitch - Malahang Reserve	170	-	-	-	170	-	50	120	Place
Disc Golf - Warringal Parklands	30	-	-	-	30	-	-	30	Place
Greensborough Bowling Club - Replace Canopy on Court 2	48	48	-	-	-	28	-	20	Place
Rosanna Tennis Club Upgrade - Design	20	10	10	-	-	20	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Bundoora Tennis Club	50	50	-	-	-	50	-	-	Place
St Mary's Tennis Club - additional courts - Construction	180	-	-	180	-	180	-	-	Place
Banyule Tennis Strategy Implementation - Chelsworth Park	50	50	-	-	-	50	-	-	Place
Total Synthetic Sports Pitches	648	258	10	180	200	328	50	270	
Practice Nets/Cage									
Loyola Reserve Multi Purpose Nets - SRV	400	400	-	-	-	-	100	300	Place
Total Practice Nets/Cage	400	400	-	-	-	-	100	300	
Park Furniture									
Parks furniture replacement	30	30	-	-	-	-	-	30	Place
Barbeque Replacement Program	25	25	-	-	-	-	-	25	Planet
Drinking fountains	40	10	30	-	-	-	-	40	Planet
Active Recreation Facilities in Open Space	30	-	-	-	30	-	-	30	People
Corporate signage for parks	30	10	20	-	-	-	-	30	Place
Total Park Furniture	155	75	50	-	30	-	-	155	
Park Fencing									
Park Fencing Replacement Program	70	70	-	-	-	-	-	70	People
Replace fencing in front of Bundoora Scout Hall	30	30	-	-	-	-	-	30	People
Viewbank Tennis Club - Fence Renewal	47	47	-	-	-	27	-	20	People
Fence along Beverley road at Warringal parkland (marching girl area)	15	-	-	-	15	-	-	15	People
Total Park Fencing	162	147	-	-	15	27	-	135	

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Retaining Wall									
Renewal of Retaining Walls - Open Space	50	50	-	-	-	-	-	50	People
Total Park Retaining Wall	50	50	-	-	-	-	-	50	
Park Pathways									
Reserves and Bushland - Renewal of Trails and Pathways	50	50	-	-	-	-	-	50	Planet
Yandel Reserve Entrance Pathway Construction and Lighting Upgrade	20	10	10	-	-	-	-	20	Place
Renewal of Feeder Paths	50	50	-	-	-	-	-	50	Place
Plenty River Shared Trail feeder path Design/CHMP	50	10	40	-	-	-	-	50	Place
Plenty River Feeder Trail From Allima Avenue, Yallambie - Design/CHMP	90	-	-	90	-	-	-	90	Place
Shared Trail (Bicycle) - Off Road Development- Creation of new and improved shared trail "feeder" paths. Connecting Main Yarra Trail from Banyule Rd	50	-	-	50	-	-	-	50	Place
New Reserve Path program in order to complete missing links	50	-	-	50	-	-	-	50	Place
Montmorency Path - Between Napier Crescent and Kirwana Grove - Feasibility Study	30	-	15	15	-	-	-	30	Place
Shared Path Program - Darebin Creek Trail	1,000	500	500	-	-	-	-	1,000	Place
Total Park Pathways	1,390	620	565	205	-	-	-	1,390	
Park Lighting									

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Seddon Reserve Sports Field Lighting - West Ivanhoe Sporting Club Construction	200	100	100	-	-	-	-	200	Performance
Elder Street Soccer Pitch Lighting Construct	200	100	100	-	-	-	-	200	Performance
Heidelberg Park Lighting Construction - SRV	200	100	100	-	-	-	100	100	Performance
Yulong reserve - Bundoora bowling club lights	160	-	160	-	-	-	-	160	Performance
Aminya Reserve - Lighting Upgrade at Car Park Construction	15	8	8	-	-	-	-	15	Performance
Simms Road Lighting Construction	210	105	105	-	-	-	-	210	Performance
Partingtons Flat Lighting - Design	50	25	25	-	-	-	-	50	Performance
Ford Park South Oval Lighting - Design	50	50	-	-	-	-	-	50	Performance
Public lighting pole replacement and change to new technology and/or solar powered lighting in council sports fields identified by condition reports.	50	25	25	-	-	-	-	50	Planet
Castlereagh Place Feeder Path Lighting Project	20	10	10	-	-	-	-	20	Performance
Solar lighting in fenced off lead dog exercise areas - Malcolm Blair Reserve	50	-	-	-	50	-	-	50	Performance
Total Park Lighting	1,205	523	633	-	50	-	100	1,105	
Parks Other									
Kalparrin Gardens Park Master Plan Implementation - Completion of Pathway Construction	500	300	100	100	-	-	-	500	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Aminya Reserve Picnic Area & Path and Lighting Upgrade	186	93	93	-	-	-	-	186	People
Delta Reserve Bike Education Track	100	-	-	100	-	-	-	100	Place
Malahang reserve Improvement Plan - Water Sensitive Urban Design Car Park (WSUD) - Construction	250	250	-	-	-	-	-	250	Place
De Winton Reserve - Cricket Nets Renewal - Construction	250	125	125	-	-	-	-	250	Place
Dog Park Improvements - Malcolm Blair Reserve	25	10	15	-	-	-	-	25	Place
Olympic Park Program of Projects	2,000	1,000	1,000	-	-	-	2,000	-	Place
Watsonia RSL - Commemorative Project	8	4	4	-	-	-	-	8	Place
Park Refresh project 10 sites	200	200	-	-	-	-	-	200	Place
Total Parks Other	3,519	1,982	1,337	200	-	-	2,000	1,519	
Labour Capitalisation									
Labour cost associated to parks capital works projects	135	135	-	-	-	135	-	-	-
Labour Capitalisation - Construction Management of capital works	294	294	-	-	-	294	-	-	-
Total Parks Labour Capitalisation	429	429	-	-	-	429	-	-	
TOTAL PARKS AND GARDENS	10,074	5,348	3,846	585	295	1,095	2,250	6,730	
PLAYGROUNDS									
Ivanhoe Park	150	150	-	-	-	-	-	150	People
Fotini Gardens	60	60	-	-	-	-	-	60	People
Stanton crescent reserve	45	45	-	-	-	-	-	45	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Fell Reserve	120	120	-	-	-	-	-	120	People
Milford Reserve	75	75	-	-	-	-	-	75	People
Gilmour Rise Reserve (Banfield Terrace Reserve)	90	90	-	-	-	-	-	90	People
Kalista Park	90	90	-	-	-	-	-	90	People
Macleod Village Green Upgrade	125	63	63	-	-	-	-	125	People
TOTAL PLAYGROUNDS	755	693	63	-	-	-	-	755	
ROADS, STREETS, BRIDGES									
Bicycle									
Ivanhoe Activity Centre - Bicycle facilities - Construction	20	-	20	-	-	20	-	-	Place
Total Roads Bicycle	20	-	20	-	-	20	-	-	
Footpath									
Footpath Reactive Program	1,720	1,720	-	-	-	1,720	-	-	People
New Footpath Program - Design	10	-	-	10	-	10	-	-	People
New Footpath Program - Connecting Townsend Street and Lower Heidelberg Road (through non-trafficable road reserve)	40	-	-	40	-	40	-	-	People
New Footpath Program - Connecting existing path at Watsonia North Preschool to Elwers Street	10	-	-	10	-	10	-	-	People
New Footpath Program - Bonds Road between Rosehill Road and Old Eltham Road	130	-	-	130	-	130	-	-	People
Footpath Along Lower Plenty Road at Arthur Streeton Reserve - Construction	145	-	-	145	-	145	-	-	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Total Footpath	2,055	1,720	-	335	-	2,055	-	-	
Infrastructure for Pedestrians									
Yarra St, Heidelberg - Children's crossing - Construct	45	10	35	-	-	45	-	-	People
Pacific Dr, Heidelberg Heights - Reconstruction of intersection at Ramu Pde - Design and construction	25	5	20	-	-	25	-	-	People
Prospect Rd, Rosanna - Reconstruction of intersection at Beetham Pde - Design and construction	25	5	20	-	-	25	-	-	People
Construction of new crossing at Chapman Street	60	-	-	60	-	60	-	-	People
The construction of two new school crossings in The Ridgeway, Ivanhoe and May Street, Macleod	55	-	-	55	-	55	-	-	People
Waterdale Road, Ivanhoe - Installation of raised pavement at the pedestrian operated signal and installation of four speed signs.	65	-	-	65	-	65	-	-	People
Total Infrastructure for Pedestrians	275	20	75	180	-	275	-	-	
Localised Traffic Infrastructure									
Ailsa Gr, Ivanhoe - Improve vehicular turns at Tate St - Construct	50	15	35	-	-	50	-	-	People
Mount St, Eaglemont - Traffic speed reduction measure at The Eyrie - Design and construct	25	5	20	-	-	25	-	-	People
Installation of speed cushions at Brown St and Hodgson St	30	-	-	30	-	30	-	-	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Sharpes Road, Watsonia - speed reduction measures	60	-	-	-	60	60	-	-	People
Road Reserve Safety Fence Renewal	60	60	-	-	-	60	-	-	People
Total Localised Traffic Infrastructure	225	80	55	30	60	225	-	-	
Area Wide Treatments									
Calendonia Dr, Eltham North - Traffic speed and volume control measures - Design and construction	40	10	30	-	-	40	-	-	People
Kenmare St, Watsonia - Traffic speed and volume control measures - construction stage 2b	40	10	30	-	-	40	-	-	People
Montmorency south primary school Parking and Traffic Management improvements Stage 2 & 3 - Design	40	4	20	16	-	40	-	-	People
Montmorency south primary school Parking and Traffic Management improvements Stage 1a & 1b - Construction	160	16	80	64	-	160	-	-	People
Bonds Road, Lower Plenty - Installation of Seven Sets of Road Cushions	100	-	-	100	-	100	-	-	People
Weidlich Road – Traffic concerns around the Holy Trinity Catholic Primary School	15	-	-	15	-	15	-	-	People
Contract Design for speed reduction measures	50	-	-	50	-	50	-	-	People
Maltravers Road, Ivanhoe East - Installation of Speed Reduction Measures - Design & Construct Stage I	240	-	-	50	190	240	-	-	People
Accessibility Improvements	50	50	-	-	-	50	-	-	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Total Area Wide Treatments	735	90	160	295	190	735	-	-	
Parking Demand Management									
Parking Management Program	185	185	-	-	-	185	-	-	Place
Total Parking Demand Management	185	185	-	-	-	185	-	-	
Roads to Recovery									
Roads to Recovery Funding	494	494	-	-	-	-	494	-	Place
Total Roads to Recovery	494	494	-	-	-	-	494	-	
Retaining Wall									
Renewal of Retaining Walls - Road Reserve	70	70	-	-	-	70	-	-	People
Total Roads Retaining Wall	70	70	-	-	-	70	-	-	
Sustainable Transport									
Lower Heidelberg Rd, Ivanhoe - Bus shelter west of Marshall St - Installation	20	7	13	-	-	20	-	-	Place
Watsonia Neighbourhood Centre - Audits for access for mobility scooters, cyclists and pedestrians - Scope works	8	1	7	-	-	8	-	-	Place
Lower Plenty shops - Audits for access for mobility scooters, cyclists and pedestrians - Scope works	8	1	7	-	-	8	-	-	Place
Montmorency - Audits for access for mobility scooters, cyclists and pedestrians - Scope works	15	3	12	-	-	15	-	-	Place
Bell Street Mall - Audits for access for mobility scooters, cyclists and pedestrians - Scope works	15	3	12	-	-	15	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Development and implementation of a strategy for seats and shelters at bus stops.	200	-	50	150	-	200	-	-	Place
Total Sustainable Transport	265	15	100	150	-	265	-	-	
Rehabilitation Works									
Anderson St Roundabouts	100	100	-	-	-	100	-	-	Place
Infrastructure Maintenance Works - Major Patching across the network	201	201	-	-	-	201	-	-	Place
Infrastructure maintenance works - kerb and channel replacement	118	118	-	-	-	118	-	-	Place
ROW287 - Para Rd to #67 Main Rd, Lower Plenty (Montmorency Main Road Shopping Centre) - Geotechnical Testing	10	5	5	-	-	10	-	-	Place
Geoffrey Court Upgrade - Council Contribution to Special Charge Scheme	60	10	20	20	10	60	-	-	Place
Pedestrian Only Laneway/ROW Upgrade Program	40	40	-	-	-	40	-	-	Place
Laneway Rehabilitation Program	25	25	-	-	-	25	-	-	Place
Waterdale Rd - Jellicoe St to Banksia St, Ivanhoe	73	73	-	-	-	73	-	-	Place
Progress Rd - Ryans Road to Weidlich Rd, Eltham North	100	100	-	-	-	100	-	-	Place
Kallay Ct - Kambea Cr to Cul-De-Sac (N), Viewbank	23	23	-	-	-	23	-	-	Place
Brundage Ct - Southern Rd to Dead End (S), Heidelberg West	12	12	-	-	-	12	-	-	Place
Banksia St - Waterdale Rd to Osney Av (LC)&(RC), Heidelberg	77	77	-	-	-	77	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Banksia St RC and LC - Osney Avenue to Oriel Rd, Heidelberg	152	152	-	-	-	152	-	-	Place
Graham Rd - Warren Rd to Willa Av, Viewbank	59	59	-	-	-	59	-	-	Place
Sylvan Ct - Clark Rd to Cul-De-Sac (S), Ivanhoe	15	15	-	-	-	15	-	-	Place
Valentine St - Oriel Rd to Athelstane Gv, Ivanhoe	56	56	-	-	-	56	-	-	Place
Cremean Av - Bond St to Hawker St, Ivanhoe	39	39	-	-	-	39	-	-	Place
Kurrajong Cr - Sellars St to Hakea St, Watsonia North	72	72	-	-	-	72	-	-	Place
Carolyn Cr - Gordon St to Cameroon Pde, Bundoora	38	38	-	-	-	38	-	-	Place
Cole Crt - Carolyn Cr to Cul-De-Sac (N), Bundoora	12	12	-	-	-	12	-	-	Place
Lwr Plenty Rd - Lwr Plenty Rd to Kardinia Dr, Yallambie	37	37	-	-	-	37	-	-	Place
Kardinia Dr - Lwr Plenty Rd Service Rd to Binowee Ave, Yallambie	49	49	-	-	-	49	-	-	Place
Graeme Av - Sherbourne Rd to Baldwin Av, Montmorency	48	48	-	-	-	48	-	-	Place
Plenty River Dr - Diamond Ck Rd to Avandina Cr, Greensborough	47	47	-	-	-	47	-	-	Place
Sherwood Rd - Marshall St to Studley Rd, Eaglemont	135	135	-	-	-	135	-	-	Place
Victoria Av - Grandview Gr to Yarraview Pde, Rosanna	32	32	-	-	-	32	-	-	Place
Heriot Cl - Melissa Ct to Cul-De-Sac (N), Viewbank	14	14	-	-	-	14	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Jacaranda Pl - Ironbark St to Cul-De-Sac (W), Viewbank	14	14	-	-	-	14	-	-	Place
Koora Ct - Tarcoola Dr to Cul-De-Sac (W), Yallambie	14	14	-	-	-	14	-	-	Place
Corvette St - Morobe St to Pacific Dr, Heidelberg West	29	29	-	-	-	29	-	-	Place
Dawn Ct - Rosemar Circuit to Cul-De-Sac (E), Viewbank	17	17	-	-	-	17	-	-	Place
Layton Ave - Sunderland Rise to Dead End (E), Greensborough	10	10	-	-	-	10	-	-	Place
Kenna St - Waiora Rd to Grieve St, Macleod	20	20	-	-	-	20	-	-	Place
Mundy St - Kenmare St to Ladd St, Watsonia	25	25	-	-	-	25	-	-	Place
Morotai Pde - Altona St to Wewak Pde, Heidelberg West	29	29	-	-	-	29	-	-	Place
Kiers Ct - Graham Rd to Cul-De-Sac (S), Viewbank	22	22	-	-	-	22	-	-	Place
Derna St - Oriel Rd to Mulberry Pde, Heidelberg West	33	33	-	-	-	33	-	-	Place
Lodge St - Plenty Lane to Nepean St, Greensborough	24	24	-	-	-	24	-	-	Place
Paragrene Ct - Para Rd to Cul-De-Sac (W), Montmorency	14	14	-	-	-	14	-	-	Place
Oriel Rd - Bell St to Tobruk Ave, Heidelberg West	88	88	-	-	-	88	-	-	Place
Ratray Rd - Access to Sherbourne Rd, Montmorency	14	14	-	-	-	14	-	-	Place
St James Rd - Hawdon St to Dead End (E), Heidelberg	13	13	-	-	-	13	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Philip St - #42 Philip St to Panorama Ave, Lower Plenty	24	24	-	-	-	24	-	-	Place
Clara St - Yallambie Rd to Harborne St, Macleod	30	30	-	-	-	30	-	-	Place
Tallaroon Ct - Perrumba St to Dead End (S), Greensborough	20	20	-	-	-	20	-	-	Place
Narvik Cres - Derna St to Derna St, Heidelberg West	30	30	-	-	-	30	-	-	Place
Total Rehabilitation Works	2,111	2,056	25	20	10	2,111	-	-	
Streetscape									
Main Street - Diamond Creek Road - City Entrance	25	25	-	-	-	25	-	-	Place
Main Shopping Centre Minor Improvements - outcomes of audit process	50	50	-	-	-	50	-	-	Place
Community Gateway Renewals - Beautification	50	10	40	-	-	50	-	-	Planet
Burke Road North - City Entrance centre Island Beautification treatment	35	15	20	-	-	35	-	-	Place
Street Lighting Improvement Program	10	10	-	-	-	10	-	-	Place
History signage of streets in Macleod	10	6	4	-	-	10	-	-	Place
Activate Oxford Arcade at Bell Street Mall	100	50	50	-	-	100	-	-	Place
Eaglemont Shopping Strip - Regeneration	60	30	30	-	-	60	-	-	Place
Greenhill Road Shopping Precinct - Mural and Landscaping	20	6	6	-	8	20	-	-	Place
Signage to Recognise 2020 Olympics	5	3	2	-	-	5	-	-	Place

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Streetscape concept designs for major shopping centres	60	60	-	-	-	60	-	-	Place
Rosanna Village precinct streetscape renewal – stage 2	1,600	960	640	-	-	1,600	-	-	Place
Total Streetscape	2,025	1,225	792	-	8	2,025	-	-	
Car Park									
Petrie Park Montmorency Car Park Access Road - Resurfacing	30	30	-	-	-	30	-	-	Place
Warrawee Park - Resurfacing	45	45	-	-	-	45	-	-	Place
Gresswell Park - unsealed car park - Design & Construct	130	65	65	-	-	130	-	-	Place
Cyril Cummins Reserve, Bellfield - Resurfacing	45	45	-	-	-	45	-	-	Place
Ivanhoe Golf Course – Unsealed Car park - Design	5	3	3	-	-	5	-	-	Place
Westley Avenue and Ivanhoe Parade, Ivanhoe - Lighting Upgrade	5	-	2	-	3	5	-	-	Place
Total Car Park	260	188	70	-	3	260	-	-	
Labour Capitalisation									
Labour cost associated to road capital works projects	50	50	-	-	-	50	-	-	-
Labour Capitalisation - Construction Management of capital works	109	109	-	-	-	109	-	-	-
Total Roads Labour Capitalisation	159	159	-	-	-	159	-	-	
TOTAL ROADS, STREETS, BRIDGES	8,879	6,302	1,297	1,010	270	8,385	494	-	
MOTOR VEHICLES									

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Operations Plant- Vehicles (Cars) and Trucks and Plant Purchases	5,206	4,685	521	-	-	5,206	-	-	Performance
Climate Action Program - Fleet Efficiency including electric vehicles	200	-	-	-	200	200	-	-	Performance
TOTAL MOTOR VEHICLES	5,406	4,685	521	-	200	5,406	-	-	
INTANGIBLE ASSETS									
Information Technology Core System Replacements	1,200	1,200	-	-	-	1,200	-	-	Performance
Information Technology Systems Upgrade	300	150	150	-	-	300	-	-	Performance
TOTAL INTANGIBLE ASSETS	1,500	1,350	150	-	-	1,500	-	-	
TOTAL CAPITAL WORKS	56,486	32,076	20,845	1,635	1,930	43,921	4,924	7,642	
CARRIED FORWARD PROJECTS									
Freehold Building Pavilions									
Banyule Flats Pavilion Design	803	303	500	-	-	803	-	-	Place
Total Pavilions	803	303	500	-	-	803	-	-	
Freehold Building Roof									
Roofing Replacement Program	75	75	-	-	-	75	-	-	Place
Total Roof	75	75	-	-	-	75	-	-	
Freehold Building Fit Out and Refurbishments									
Kalparrin Rotary Addition Facility Early Yrs Ctre	275	-	-	-	275	275	-	-	People
Montmorency Bowling Club Feasibility	159	-	159	-	-	122	-	37	People

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Total Fit Out and Refurbishments	434	-	159	-	275	397	-	37	
Freehold Building Major Facilities									
Ivanhoe Library & Cultural Hub	3,396	-	3,396	-	-	3,396	-	-	People
Total Major Facilities	3,396	-	3,396	-	-	3,396	-	-	
TOTAL FREEHOLD BUILDING	4,708	378	4,055	-	275	4,671	-	37	
Drainage Improvement Design and Construction									
Drainage Acceleration Program - Feasibility/Design	300	90	210	-	-	300	-	-	Planet
Lower Plenty Drain Catchment - Main Road Const.	230	90	140	-	-	230	-	-	Planet
Total Improvement Design and Construction	530	180	350	-	-	530	-	-	
TOTAL DRAINAGE	530	180	350	-	-	530	-	-	
Parks and Gardens Irrigation and Drainage									
De Winton Park - Irrigation & Drainage	300	300	-	-	-	280	-	20	Planet
Total Irrigation and Drainage	300	300	-	-	-	280	-	20	
Parks and Gardens Synthetic Sports Pitches									
Five A Side Pop Up Pilot/Trial Facility	70	20	50	-	-	70	-	-	Place
Total Synthetic Sports Pitches	70	20	50	-	-	70	-	-	
Parks and Gardens Park Pathways									

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
Power Easement Shared Path Link Planning	208	-	-	75	133	-	-	208	Planet
Darebin Creek Trail Renewal	233	133	100	-	-	-	-	233	Planet
Total Practice Nets/Cage	441	133	100	75	133	-	-	441	
Parks and Gardens									
Other									
Olympic Park Program - Projects	300	50	250	-	-	300	-	-	Place
Various parks projects	20	20	-	-	-	20	-	-	Place
Total Parks Other	320	70	250	-	-	320	-	-	
TOTAL PARKS AND GARDENS	1,131	523	400	75	133	670	-	461	
Roads, Streets, Bridges									
Bicycle									
High St, Watsonia - Remove Roundabout - Design	20	-	20	-	-	20	-	-	People
Bicycle Facilities Program - Design	80	-	80	-	-	80	-	-	People
Total Roads Bicycle	100	-	100	-	-	100	-	-	
Roads, Streets, Bridges									
Area Wide Treatments									
Haig Street Development Traffic Management Plan	150	-	150	-	-	150	-	-	People
Total Area Wide Treatments	150	-	150	-	-	150	-	-	
Roads, Streets, Bridges									
Streetscapes									
Renewal Streetscape Rosanna Village Precinct	239	239	-	-	-	239	-	-	Place
Total Streetscapes	239	239	-	-	-	239	-	-	

Project Description	Budget 2019/20 \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	New \$'000	Council Cash \$'000	Government Grant \$'000	Contribution \$'000	P
TOTAL ROAD, STREETS, BRIDGES	489	239	250	-	-	489	-	-	
Land									
232 Banksia St Bellfield Master Plan	1,000	-	1,000	-	-	1,000	-	-	Performance
TOTAL LAND	1,000	-	1,000	-	-	1,000	-	-	
TOTAL CAPITAL WORKS CARRY FORWARDS	7,858	1,320	6,055	75	408	7,080	-	498	
TOTAL CAPITAL WORKS AND CARRY FORWARDS	64,345	33,396	26,900	1,710	2,339	51,001	4,924	8,420	

5.2 Initiatives program

This section presents a listing of the initiative projects that will be undertaken for the 2019/2020 year, classified by expenditure type and funding source. Works are also disclosed as budget 2019/2020 or carried forward from prior year 2018/2019.

5.2.1 Initiatives Summary

	Budget 2019/20 \$'000	Council cash \$'000	Contribution \$000
Initiatives	7,241	7,171	70
Total initiatives	7,241	7,171	70

5.2.2 Initiatives program budget 2019/2020 detail categories with funding source

Project Description	Budget 2019/20 \$'000	Council Cash \$'000	Contribution \$000	P
INITIATIVES				
Community				
Merri Outreach Support Services (MOSS)	105	105	-	People
Stepping Stones - CALD women into business project	25	25	-	People
Youth Foundation Victoria 3081	10	10	-	People
Initiatives to recognise our aboriginal heritage, veterans, Olympic history multicultural and LGBTI communities	40	40	-	People
Seniors festival	9	9	-	People
Qwere Street MidSumma Event	40	40	-	People
Watsonia Pop Up Park	40	40	-	Participation
Aboriginal Plan implementation & Aboriginal community development role	163	163	-	People
Community Pitch Night/Event - partner with Heidelberg and East Ivanhoe Bendigo Bank	2	2	-	People
Social Enterprise at The Mall, Heidelberg West	50	50	-	People
Watsonia Shopping Centre - Support for North East Link & Special Rates Levy	40	-	40	People
Donation to Diamond Valley Relay for life	18	18	-	Participation
Banyule Flats Cycling Track Feasibility Study	30	30	-	Participation
Community Farm at Bellfield	100	100	-	Participation
Consultant to organise market stalls - feasibility	30	30	-	Participation
Aboriginal and Torres Strait Islanders Spiritual Walk - Feasibility/Scope	50	50	-	People

Project Description	Budget 2019/20 \$'000	Council Cash \$'000	Contribution \$000	P
Nature Day/Play Events for Each Ward	18	18	-	Participation
Total Initiatives Community	770	730	40	
Environment - Energy Plan				
Carbon offsets	11	11	-	Planet
Climate Action Program (Program Below)	-	-	-	Planet
Business Case for onsite renewable energy generation	200	200	-	Planet
Green Collar Internship Program	200	200	-	Planet
Increased Environmental Grants	50	50	-	Planet
Climate Change Mitigation Strategy	75	75	-	Planet
Total Initiatives Environment - Energy Plan	536	536	-	
Management				
Construction Management of capital works projects	395	395	-	Performance
Additional resourcing to deliver the Climate Action Program	277	277	-	Planet
Advanced Capital Works Programming	200	200	-	Performance
Landscape Plan for Greensborough Activity Centre	15	15	-	Planet
Support of the Heidelberg West Business Park Association	65	65	-	Participation
Victorian Local Governance Association (VLGA) Membership	32	32	-	Performance
Strategic Property	100	100	-	Performance

Project Description	Budget 2019/20 \$'000	Council Cash \$'000	Contribution \$000	P
Regional Sports-field feasibility study	30	30	-	Performance
Heidelberg Park Masterplan Development	75	75	-	Performance
James Reserve minor park refresh and development plan	25	25	-	Performance
Implementation of Surveillance Policy	20	20	-	Performance
Condition Audit Surveys	100	100	-	Performance
Waste Recovery Centre Redevelopment - Business Case	120	120	-	Performance
Waste Education Centre Program Expansion	100	100	-	Performance
Graffiti Management Program	72	72	-	Performance
Graffiti Mural Program	30	30	-	Performance
Develop a public open space plan for the Greensborough activity centre	40	40	-	Performance
Total Initiatives Management	1,696	1,696	-	
Maintenance				
Dumped Rubbish and Litter	76	76	-	Planet
Garden Beds Renewal	20	20	-	Planet
Skate Park and BMX jumps maintenance	30	30	-	Place
Total Initiatives Maintenance	126	126	-	
Transport				
Rights of way Policy Actions	10	10	-	People

Project Description	Budget 2019/20 \$'000	Council Cash \$'000	Contribution \$000	P
Crossing at Station Rd/Cape St (grove rd.) - Feasibility	20	20	-	People
Transport Policy - Prepare and review	50	50	-	People
Transport Advocacy	300	300	-	People
Destination Freight Strategy	25	25	-	People
Pedestrian Wayfinding Strategy	25	25	-	People
Total Initiatives Transport	430	430	-	
Strategic Land Use Planning				
La Trobe Cluster & Other Authorities Strategies	70	70	-	Planet
DCP Implementation and Operating	100	100	-	People
Planning Scheme Review & PSA	20	20	-	Performance
Heidelberg Structure Plan Review & PSA	50	50	-	Performance
Neighbourhood Residential Zone Review & PSA	20	20	-	People
Greensborough Parking Overlay PSA	20	20	-	People
Heritage Precinct Review & PSA	20	20	-	People
Total Initiatives Strategic Land Use Planning	300	300	-	
TOTAL INITIATIVES	3,858	3,818	40	
CARRIED FORWARD INITIATIVE PROJECTS				
Community				

Project Description	Budget 2019/20 \$'000	Council Cash \$'000	Contribution \$000	P
Contribution To LTU Sport Precinct (Highball Stadium)	2,500	2,500	-	People
Total Initiatives Community	2,500	2,500	-	
Management				
North Eastern Region Trails Strategy	28	28	-	Performance
Investigate The Sale Of Council Properties	250	250	-	Performance
Darebin Parklands Masterplan - Half Cost	25	25	-	Performance
Ivanhoe Sports Precinct Plan	30	-	30	Performance
Total Initiatives Management	333	303	30	
Transport				
Transport Advocacy - NEL (previously Manager)	500	500	-	Performance
Total Initiatives Transport	500	500	-	
Strategic Land Use Planning				
DCP Implementation & Operation	50	50	-	People
Total Initiatives Strategic Land Use Planning	50	50	-	
Total Carried Forward Initiative Projects	3,383	3,353	30	
TOTAL INITIATIVES AND CARRY FORWARD	7,241	7,171	70	

6. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan			Trend +/-
						2020/21	2021/22	2022/23	
Operating position									
Adjusted underlying result	Adjusted underlying surplus / Adjusted underlying revenue	1	8.62%	0.49%	-0.82%	1.70%	2.84%	3.60%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	438.42%	363.29%	255.37%	197.40%	237.97%	318.60%	-
Unrestricted cash	Unrestricted cash / current liabilities	3	380.99%	318.28%	211.43%	162.67%	193.85%	274.85%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	36.98%	34.37%	31.91%	29.46%	19.17%	17.78%	+
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue	4	20.54%	4.03%	3.90%	3.80%	11.20%	2.33%	+
Indebtedness	Non-current liabilities / own source revenue	5	24.23%	23.22%	21.85%	14.58%	13.59%	12.61%	+
Asset renewal	Asset renewal expenses / Asset depreciation	6	63.78%	155.64%	157.73%	101.48%	102.81%	77.90%	+
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	7	64.94%	67.07%	68.20%	67.79%	67.83%	67.92%	-
Rates effort	Rate revenue / CIV of rateable properties in the municipality	8	0.25%	0.20%	0.22%	0.22%	0.23%	0.24%	-
Efficiency									
Expenditure level	Total expenses/ no. of property assessments	9	\$2,558	\$2,742	\$2,771	\$2,755	\$2,763	\$2,779	-
Revenue level	Residential rate revenue / no. of residential property assessments	10	\$1,753	\$1,782	\$1,806	\$1,829	\$1,856	\$1,884	+
Workforce turnover	No. of full-time equivalent staff resignations & terminations / average no. of full-time	11	9.64%	7.56%	7.31%	7.34%	7.35%	7.45%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

This is an indicator of the sustainable operating result that is required for Council to continue to provide its core services and meet its objectives. The \$4.50 million contribution over 2018/2019 and 2019/2020 to construct the La Trobe Highball Stadium has reduced the underlying result in these years.

2. Working Capital

Working Capital is an indicator of how easily Council can cover its liabilities that are to fall due over the next 12 months. Council is expected to remain in a strong working capital position over the next 4 years.

There is a reduction in current assets (i.e. cash) budgeted in 2019/2020 due to the large capital works program. Results in following years, which include significant value of property sales expected in 2022/2023 will return current assets and working capital to previous levels.

3. Unrestricted Cash

This is an indicator of the broad objective that sufficient cash is free of restrictions and available to pay bills as and when they fall due. Council's liquidity position will continue at a high level, reflecting our continued sustainable financial operations.

4. Loans and borrowings

The trend of this indicator reflects Council's reducing reliance on debt. Over the next four years Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap. Council has a plan to payout an existing loan in October 2021 when it becomes due for review.

5. Indebtedness

This is an indicator of the broad objective that the level of long term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long term liabilities suggest an improvement in the capacity to meet long term obligations.

6. Asset renewal

This indicator shows the extent of Council's asset renewal expenditure against its depreciation charge. A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates that assets are deteriorating faster than they are being renewed. Council's average asset renewal over the four years of the budget is greater than 100%.

7. Rates concentration

This indicates the extent of reliance on rate revenue to fund all of Council's ongoing services. This trend indicates Council's reliance on rates is being maintained at a consistent level over the next four years.

8. Rates effort

This is an indicator of the broad objective that the rating level should be based on the community's capacity to pay. Low or decreasing level of rates suggest an improvement in the rating burden for ratepayers.

Note: Council policy is not to estimate future movements in property values, and assume that they will hold steady from next year's CIV figures.

9. Expenditure Level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency

10. Revenue level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency.

11. Workforce Turnover

Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of workforce turnover suggests an improvement in organisational efficiency.

7. Fees and charges schedule (Income)

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to goods and services provided during the 2019/2020 year.

Note: Statutory fees are set under the relevant legislation and regulations. Statutory fees will be indexed and/or increased in accordance with applicable legislation and regulations.

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Assets & City Services					
Operations					
Weighbridge (public)					
Up to 5 tonne	Taxable	C	tonne	17.00	18.00
5 tonne - 10 tonne	Taxable	C	tonne	18.00	19.00
10 tonne - 20 tonne	Taxable	C	tonne	30.00	31.00
Over 20 tonne	Taxable	C	tonne	40.00	41.00
Recycling/Waste Station					
Account customers (industrial)	Taxable	C	per tonne	186.15	191.75
Rubble	Taxable	C	per tonne	190.00	195.00
Green cone	Taxable	C	each	213.00	192.00
Graffiti cleaning	Taxable	C	each	Quote	Quote
Drainage cleaning systems	Taxable	C	each	Quote	Quote
Mattresses	Taxable	C	each	0.00	25.00
Gas Cylinders up to 9kg	Taxable	C	each	0.00	10.00
Gas Cylinders over 9kg	Taxable	C	each	0.00	15.00
Fire Extinguishers	Taxable	C	each	0.00	15.00
Banyule residents (general waste)	Taxable	C	per m3	90.00	95.00
Other residents (general waste)	Taxable	C	per m3	96.00	100.00
Banyule residents (green waste)	Taxable	C	per m3	74.00	75.00
Other residents (green waste)	Taxable	C	per m3	80.00	80.00
Account customers (municipal)	Taxable	C	per tonne	186.15	191.75
Kerbside Waste Services					
Commercial waste service	Taxable	C	240 litre	473.00	484.83
Commercial waste service with residence	Taxable	C	80 litre	226.00	231.65

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Commercial waste service with residence	Taxable	C	120 litre	338.00	346.45
Charge for larger residential bin	Exempt	C	120 litre	100.00	102.50
Charge for larger residential bin	Exempt	C	240 litre	450.00	461.25
Charge for larger green waste bin	Exempt	C	240 litre	88.45	90.66
Non rateable charge for residential bin	Exempt	C	80 litre	183.10	197.75
Non rateable charge for residential bin	Exempt	C	120 litre	312.15	319.95
Non rateable charge for residential bin	Exempt	C	240 litre	650.25	666.50
Non rateable charge for larger green waste bin	Exempt	C	240 litre	88.50	90.70
Non rateable waste only bin	Exempt	C	240 litre	374.55	383.90
Kerbside Waste Services (with special consideration)					
Commercial green waste service	Taxable	C	240 litre	198.00	202.95
Commercial recycle service	Taxable	C	240 litre	187.30	192.00
Additional service for residential bin	Exempt	C	80 litre	229.00	234.75
Additional service for residential bin	Exempt	C	120 litre	322.55	330.60
Additional service for residential bin	Exempt	C	240 litre	639.90	655.90
Additional service for green waste bin	Exempt	C	240 litre	176.90	181.30
Additional service for recycle bin	Exempt	C	240 litre	187.30	192.00
Non rateable additional service for green waste bin	Exempt	C	240 litre	176.90	181.30
Non rateable charge for additional recycle bin	Exempt	C	240 litre	187.30	192.00
Parks & Gardens					
Fencing					
Half cost fencing	Taxable	C	each	Quote	Quote
Assets & Infrastructure (construction)					
Reinstatement					
Asphalt reinstatement - local roads	Exempt	C	per m2	206.00	255.00
Asphalt reinstatement - main roads	Exempt	C	per m2	350.00	450.00
NOTE: The above fees are Inclusive of 3 inspections. A \$120 fee will be charged per extra inspection.					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Footpath reinstatement	Exempt	C	per m2	196.00	240.00
Crossing reinstatement - Private	Exempt	C	per m2	233.00	305.00
Crossing reinstatement - Commercial	Exempt	C	per m2	288.00	350.00
Kerb & channel reinstatement - concrete	Exempt	C	per lin/mtre	206.00	235.00
Kerb & channel reinstatement - dressed bluestone new materials	Exempt	C	per lin/mtre	463.00	505.00
Kerb & channel reinstatement - dressed bluestone reuse materials	Exempt	C	per lin/mtre	257.00	380.00
Spoon drain - concrete	Exempt	C	per lin/mtre	206.00	250.00
Spoon drain - bluestone	Exempt	C	per lin/mtre	257.00	380.00
Nature strip reinstatement	Exempt	C	per m2	206.00	305.00
NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection.					
Permits					
Application Fee (For all Permits)	Exempt	C	each	85.00	108.00
NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection. Weekend Inspection \$400.00.					
NOTE: The value of a fee unit as issued by Vic Roads for 2019/2020 is \$14.81					
Works other than minor works (more than 8 sqm)					
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway					
Arterial road	Exempt	S	each	436.40	447.25
Municipal road on which speed limit is 50km or more	Exempt	S	each	436.40	348.05FT
Municipal road on which speed limit is less than 50km	Exempt	S	each	86.70	88.90
Works conducted on, or on any part of, the roadway, shoulder or pathway					
Arterial road	Exempt	S	each	624.25	639.80
Municipal road on which speed limit is 50km or more	Exempt	S	each	624.25	638.30
Municipal road on which speed limit is less than 50km	Exempt	S	each	339.60	348.05
Minor works (less than 8 sqm)					
Works conducted on, or on any part of, the roadway, shoulder or pathway					
Arterial road	Exempt	S	each	231.20	236.95
Municipal road on which speed limit is 50km or more	Exempt	S	each	231.20	236.95

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Municipal road on which speed limit is less than 50km	Exempt	S	each	231.20	236.95
Works NOT conducted on, or on any part of, the roadway, shoulder or pathway					
Arterial road	Exempt	S	each	134.40	140.70
Municipal road on which speed limit is 50km or more	Exempt	S	each	86.70	88.90
Municipal road on which speed limit is less than 50km	Exempt	S	each	86.70	88.90
Asset Inspection - Inclusive of 2 inspections + \$120 per extra inspection	Exempt	C	each	278.00	305.00
Drainage tapping pipe/pit inspection (each) - Inclusive of 3 inspections + \$120 per extra inspection	Exempt	C	each	278.00	305.00
Community Programs					
Leisure, Recreation & Culture Services					
Ivanhoe Golf Course					
Concession Fee					
Junior 9 holes	Taxable	C	9 holes	13.00	13.50
Junior 18 holes	Taxable	C	18 holes	15.50	16.00
Pensioners 9 holes	Taxable	C	9 holes	20.00	20.50
Pensioner 18 holes	Taxable	C	18 holes	21.50	24.50
12 month pensioner 5 day membership	Taxable	C		0.00	649.00
Senior 9 holes	Taxable	C	9 holes	21.50	22.00
Senior 18 holes	Taxable	C	18 holes	0.00	22.00
12 month senior 5 day membership	Taxable	C		720.00	742.00
Students (under 21) weekdays	Taxable	C	18 holes	25.00	26.00
12 month afternoon off peak 5 day membership	Taxable	C		0.00	514.00
Twilight 4 month membership (available between Oct-Feb)	Taxable	C		0.00	410.00
Full Fee					
Adult 9 holes	Taxable	C	9 holes	25.00	26.00
Adult 9 holes weekends	Taxable	C	9 holes	26.00	27.00
Adult 18 holes	Taxable	C	18 holes	32.00	33.00
Adult 18 holes weekends	Taxable	C	18 holes	33.00	34.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
12 month 7 day membership	Taxable	C		1,285.00	1,320.00
12 month 5 day membership	Taxable	C		935.00	963.00
12 month 7 day membership - Direct debit (per week)	Taxable	C		27.50	28.35
Seasonal Sporting Clubs Usage					
Ground Hire Charges					
A Grade Summer (per team)	Taxable	C	per term	600.00	618.00
A Grade Winter (per team)	Taxable	C	per term	1,180.00	1,215.00
B Grade Summer (per team)	Taxable	C	per term	503.00	518.00
B Grade Winter (per team)	Taxable	C	per term	1,066.00	1,095.00
C Grade Summer (per team)	Taxable	C	per term	412.00	425.00
C Grade Winter (per team)	Taxable	C	per term	990.00	1020.00
D Grade Summer (per team)	Taxable	C	per term	323.00	335.00
D Grade Winter (per team)	Taxable	C	per term	899.00	925.00
A Grade Summer (per team) - Women and Veteran A Grade Summer (per team) - Junior	Taxable	C	per term	0.00	309.00
A Grade Winter (per team) - Women and veteran	Taxable	C	per term	0.00	607.50
B Grade Summer (per team) - Women and veteran	Taxable	C	per term	0.00	259.00
B Grade Winter (per team) - Women and veteran	Taxable	C	per term	0.00	547.50
C Grade Summer (per team) - Women and veteran	Taxable	C	per term	0.00	212.50
C Grade Winter (per team) - Women and veteran	Taxable	C	per term	0.00	510.00
D Grade Summer (per team) - Women and veteran	Taxable	C	per term	0.00	167.50
D Grade Winter (per team) - Women and veteran	Taxable	C	per term	0.00	462.50
A Grade Summer (per team) - Junior	Taxable	C	per term	0.00	61.80
A Grade Winter (per team) - Junior	Taxable	C	per term	0.00	121.50
B Grade Summer (per team) - Junior	Taxable	C	per term	0.00	51.80
B Grade Winter (per team) - Junior	Taxable	C	per term	0.00	109.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
C Grade Summer (per team) - Junior	Taxable	C	per term	0.00	42.50
C Grade Winter (per team) - Junior	Taxable	C	per term	0.00	102.00
D Grade Summer (per team) - Junior	Taxable	C	per term	0.00	33.50
D Grade Winter (per team) - Junior	Taxable	C	per term	0.00	92.50
Note: The above charges have been reduced by 50% for women and veteran teams and 90% for junior teams.					
Pavilion Hire Charges					
A Grade Winter Full Use	Taxable	C	per pavilion	1,272.00	1,310.16
B Grade Winter Full Use	Taxable	C	per pavilion	984.00	1,015.00
C Grade Winter Full Use	Taxable	C	per pavilion	708.00	730.00
D Grade Winter Full Use	Taxable	C	per pavilion	454.00	467.00
A Grade Summer Full Use	Taxable	C	per pavilion	1,272.00	1,310.00
B Grade Summer Full Use	Taxable	C	per pavilion	984.00	1,015.00
C Grade Summer Full Use	Taxable	C	per pavilion	708.00	730.00
D Grade Summer Full Use	Taxable	C	per pavilion	454.00	465.00
A Grade Winter Shared Use	Taxable	C	per pavilion	638.00	658.00
B Grade Winter Shared Use	Taxable	C	per pavilion	493.00	507.00
C Grade Winter Shared Use	Taxable	C	per pavilion	357.00	367.00
D Grade Winter Shared Use	Taxable	C	per pavilion	230.00	237.00
A Grade Summer Shared Use	Taxable	C	per pavilion	638.00	657.00
B Grade Summer Shared Use	Taxable	C	per pavilion	493.00	507.00
C Grade Summer Shared Use	Taxable	C	per pavilion	357.00	368.00
D Grade Summer Shared Use	Taxable	C	per pavilion	230.00	237.00
Other					
Turf wicket	Taxable	C	per ground	3,246.00	3,345.00
Commercial - 12 Month Fee	Taxable	C	per ground	3,923.00	4,040.00
Casual hire charges – ovals	Taxable	C	per booking	238.00	245.00
Ivanhoe Aquatic Banyule					
Administration					
Joining fee	Taxable	C	one off	79.00	79.00
Suspension time	Taxable	C	per week	5.00	5.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Aquatic Package					
12 months membership	Taxable	C	per annum	627.60	646.50
12 months membership - concession	Taxable	C	per annum	439.30	452.50
Fortnightly direct debit membership	Taxable	C	per fortnight	24.20	24.95
Fortnightly direct debit membership - concession	Taxable	C	per fortnight	16.90	17.45
Casual					
Aquatic pass - family	Taxable	C	per visit	17.20	17.70
Aquatic pass	Taxable	C	per visit	6.70	6.90
Aquatic pass - concession	Taxable	C	per visit	4.75	4.90
Aquatic pass - child swim <5yr old	Taxable	C	per visit	4.00	4.10
Group fitness/Gym pass - Boomers	Taxable	C	per visit	7.10	7.30
Group fitness/Gym pass	Taxable	C	per visit	17.50	18.00
Group fitness/Gym pass - concession	Taxable	C	per visit	12.35	12.70
Personal Training					
Introduction - 3 pack	Taxable	C	per 3 visits	99.00	99.00
Casual 1:1 30 minutes	Taxable	C	per session	49.45	50.95
Casual 1:1 60 minutes	Taxable	C	per session	79.10	81.50
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	444.95	458.30
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	494.40	509.25
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	711.95	733.30
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	791.05	814.80
Casual 2:1 30 minutes	Taxable	C	per person	37.10	38.20
Casual 2:1 60 minutes	Taxable	C	per person	59.30	61.10
Complete Package					
7 day membership	Taxable	C	per week	28.20	29.10
12 months membership	Taxable	C	per annum	1,139.20	1,173.40
12 months membership - concession	Taxable	C	per annum	797.45	821.40

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
1 month membership - PHIT/Boomers	Taxable	C	1 month	66.00	68.00
3 months membership - PHIT/Boomers	Taxable	C	3 months	188.40	194.00
6 months membership - PHIT/Boomers	Taxable	C	6 months	358.85	369.60
12 months membership - PHIT/Boomers	Taxable	C	per annum	683.50	704.00
Fortnightly direct debit membership	Taxable	C	per fortnight	43.80	45.10
Fortnightly direct debit membership - concession	Taxable	C	per fortnight	30.70	31.60
Fortnightly direct debit membership - PHIT/Boomers	Taxable	C	per fortnight	26.30	27.10
3 months membership - off peak	Taxable	C	3 months	153.90	158.60
6 months membership - off peak	Taxable	C	6 months	293.05	301.90
12 months membership - off peak	Taxable	C	per annum	558.15	574.90
Fortnightly direct debit membership - off peak	Taxable	C	per fortnight	21.90	22.55
Banyule City Council membership	Taxable	C	per year	569.60	586.70
Banyule City Council membership - payroll	Taxable	C	per fortnight	21.90	22.60
Complete package + 30 minute PT	Taxable	C	per week	61.00	62.85
Complete package + 60 minute PT	Taxable	C	per week	87.55	90.20
Programs					
School groups instructor (45 mins session)	GST free	C	per lesson	39.75	41.00
Learn to swim 30-60 minutes - fortnightly direct debit	GST free	C	per fortnight	26.80	29.70
Learn to swim 30-60 minutes - fortnightly direct debit - concession	GST free	C	per fortnight	24.10	26.75
Learn to swim child pre-school (non parent involvement) - fortnightly direct debit	GST free	C	per fortnight	33.40	36.90
Learn to swim 30 minutes	GST free	C	per lesson	16.10	17.10
Learn to swim 30 minutes - concession	GST free	C	per lesson	14.50	15.40
Learn to swim child pre-school (non parent involvement)	GST free	C	per lesson	20.00	21.20

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Learn to swim child pre-school (non parent involvement) - concession	GST free	C	per lesson	18.00	19.10
Learn to swim adult - casual	GST free	C	per lesson	23.60	25.00
Learn to swim adult - casual - concession	GST free	C	per lesson	21.20	22.50
Water Babies (pay as you go)	GST free	C	per lesson	16.10	17.10
Learn to swim 60 minutes	GST free	C	per lesson	16.10	17.10
Learn to swim 60 minutes - concession	GST free	C	per lesson	14.50	15.40
Squad 2nd/3rd/4th session	Taxable	C	per lesson	8.05	8.55
Squad 2nd/3rd/4th session - concession	Taxable	C	per lesson	7.30	7.75
Specialised swimming	GST free	C	per lesson	20.80	22.10
Private swim lessons (1-4 people)	GST free	C	per lesson	87.35	45.85
Bronze medallion	GST free	C	per lesson	16.10	17.10
Stroke correction - member	GST free	C	per lesson	9.45	10.00
Stroke correction - non member	GST free	C	per lesson	16.10	17.10
Swim carnival entry	GST free	C	per visit	12.30	13.00
Swim carnival - extra event	GST free	C	per visit	3.10	3.30
Holiday program (Activity)	Taxable	C	per person	18.50	19.60
Programs (fitness related)	Taxable	C	various	Various	Various
Multi Pass					
Aquatic 20 pass	Taxable	C	per multi pass	120.50	124.20
Aquatic concession 20 pass	Taxable	C	per multi pass	85.30	88.20
Aquatic 10 pass - child	Taxable	C	per multi pass	36.15	36.90
Complete package 20 pass	Taxable	C	per multi pass	315.20	324.00
Complete package 20 pass - concession	Taxable	C	per multi pass	222.50	228.60
Child Minding					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Crèche casual 1 child - 90 min	Taxable	C	per session	10.30	10.60
Crèche 10 pass 1 child	Taxable	C	per multi pass	92.70	95.50
Crèche 20 pass 1 child	Taxable	C	per multi pass	185.40	190.95
Occasional care casual 1 child	Taxable	C	per session	21.95	22.60
Occasional care casual 2 children	Taxable	C	per session	27.50	28.30
Occasional care 10 pass 1 child	Taxable	C	per multi pass	197.45	203.40
Occasional care 20 pass 1 child	Taxable	C	per multi pass	394.90	406.75
Other					
Kiosk sales	Taxable	C	various	Various	Various
Merchandise sales	Taxable	C	various	Various	Various
Room hire	Taxable	C	various	Quote	Quote
Birthday parties (1-19 children)	Taxable	C	per person	16.00	16.50
Birthday parties (20+ children)	Taxable	C	per person	12.90	13.30
Inflatable	Taxable	C	per booking	135.00	139.00
Lane hire regular fee	Taxable	C	per hour	29.15	30.00
Lane hire casual fee	Taxable	C	per hour	39.45	40.65
Halls for Hire – Private/Community					
Grace Park, Greensborough Senior Citizens, Ivanhoe Senior Citizens, Macleod Community Hall, Warringal Senior Citizens, Watsonia Community Hall, Briar Hill Community Hall & Old Shire Offices.					
Bond on all above	GST N/A	C	per booking	300.00	300.00
Private Groups - regular	Taxable	C	per hour	34.00	34.00
Private Groups - casual	Taxable	C	per hour	42.50	42.50
Senior citizens utilities charge	Taxable	C	per hour	4.00	4.50
Community Groups - regular	Taxable	C	per hour	27.00	27.00
Community Groups - casual	Taxable	C	per hour	34.50	34.50
Bundoora & Petrie Park Community Hall					
Bond on all above	GST N/A	C	per booking	300.00	300.00
Private Groups - regular	Taxable	C	per hour	41.90	41.90
Private Groups - casual	Taxable	C	per hour	49.00	49.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Senior citizens utilities charge	Taxable	C	per hour	4.00	4.50
Community Groups - regular	Taxable	C	per hour	32.00	32.00
Community Groups - casual	Taxable	C	per hour	41.90	41.90
Hawdon Street – Meeting Room & Macorna Street Community Centre					
Bond on all above	GST N/A	C	per booking	0.00	300.00
Private Groups - regular	Taxable	C	per hour	0.00	18.00
Private Groups - casual	Taxable	C	per hour	0.00	21.00
Community Groups - regular	Taxable	C	per hour	0.00	15.00
Community Groups - casual	Taxable	C	per hour	0.00	18.00
Halls for Hire - Functions					
Macleod Community Hall, Lower Plenty & Warringal Senior Citizens					
Functions – bond on all above	GST N/A	C	per booking	300.00	500.00
Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am)	Taxable	C	per booking	495.00	495.00
Friday, Saturday & Sunday - private functions (4 hrs)	Taxable	C	per booking	309.00	309.00
Set up fee	Taxable	C	per hour	60.00	60.00
Old Shire Office					
Functions – bond on all above	GST N/A	C	per booking	300.00	500.00
Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am)	Taxable	C	per booking	540.00	540.00
Friday, Saturday & Sunday - private functions (4 hrs)	Taxable	C	per booking	319.00	319.00
Set up fee	Taxable	C	per hour	60.00	60.00
Bundoora & Petrie Park Community Hall					
Functions – bond on all above	GST N/A	C	per booking	300.00	500.00
Friday, Saturday & Sunday - private functions (7 hours between 5pm and 1am)	Taxable	C	per booking	720.00	720.00
Friday, Saturday & Sunday - private functions (4 hrs)	Taxable	C	per booking	420.00	420.00
Set up fee	Taxable	C	per hour	60.00	60.00
Olympic Leisure Centre					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Administration					
Joining fee	Taxable	C	one off	49.00	49.00
Suspension time	Taxable	C	per week	5.00	5.00
Complete Package					
Banyule City Council membership	Taxable	C	per year	403.85	416.00
Banyule City Council membership	Taxable	C	per fortnight	15.55	16.00
3 months membership	Taxable	C	3 months	229.30	236.20
6 months membership	Taxable	C	6 months	436.70	449.80
12 months memberships	Taxable	C	per annum	831.95	856.90
3 months membership - concession	Taxable	C	3 months	152.95	157.55
6 months membership - concession	Taxable	C	6 months	305.80	315.00
12 months memberships - concession	Taxable	C	per annum	582.35	599.80
1 month membership - Boomer/PHIT	Taxable	C	1 month	44.20	45.50
3 months membership - Boomer/PHIT	Taxable	C	3 months	126.20	130.00
6 months membership - Boomer/PHIT	Taxable	C	6 months	240.20	247.40
12 months membership - Boomer/PHIT	Taxable	C	per annum	457.55	471.30
Fortnightly direct debit membership	Taxable	C	per fortnight	32.05	33.00
Fortnightly direct debit membership - concession	Taxable	C	per fortnight	22.45	23.10
Fortnightly direct debit membership - Boomers/PHIT	Taxable	C	per fortnight	17.70	18.25
Casual					
Aquatic pass	Taxable	C	per visit	4.85	4.85
Aquatic pass - concession	Taxable	C	per visit	3.40	3.40
Aquatic pass - family	Taxable	C	per visit	12.55	12.55
Aquatic pass - child swim <5yr old	Taxable	C	per visit	2.90	2.90
Group fitness pass	Taxable	C	per visit	10.90	10.90
Group fitness pass - concession	Taxable	C	per visit	7.65	7.65
Gym pass	Taxable	C	per visit	15.40	15.40

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Gym pass - concession	Taxable	C	per visit	10.80	10.80
Group fitness pass - Boomers	Taxable	C	per visit	6.80	6.80
Personal Training					
Introduction - 3 pack	Taxable	C	per multi pass	99.00	99.00
Results pack 1:1 30 minutes (10 sessions)	Taxable	C	per multi pass	444.95	458.30
Results pack 1:1 30 minutes (10 sessions) - non member	Taxable	C	per multi pass	494.40	509.25
Results pack 1:1 60 minutes (10 sessions)	Taxable	C	per multi pass	711.94	733.30
Results pack 1:1 60 minutes (10 sessions) - non member	Taxable	C	per multi pass	791.05	814.80
1:1 30 minutes - direct debit	Taxable	C	per session	59.20	62.85
1:1 60 minutes - direct debit	Taxable	C	per session	85.00	90.20
Programs					
Lane hire regular fee	Taxable	C	per hour	17.80	18.35
Lane hire casual fee	Taxable	C	per hour	23.80	24.50
Learn to swim 30 minutes - fortnightly direct debit	GST free	C	per fortnight	19.30	21.30
Child pre-school (non parent involvement) - fortnightly direct debit	GST free	C	per fortnight	24.05	26.55
Learn to swim 30-60 minutes	GST free	C	per lesson	11.55	12.25
Learn to swim 30-60 minutes - concession	GST free	C	per lesson	10.35	11.00
Learn to swim preschool (non parent involvement)	GST free	C	per lesson	14.40	15.25
Learn to swim preschool (non parent involvement) - concession	GST free	C	per lesson	10.80	11.45
Water Babies (pay as you go)	GST free	C	per lesson	9.75	10.35
Learn to swim adult - casual	GST free	C	per lesson	10.80	11.45
Learn to swim adult - casual - concession	GST free	C	per lesson	16.75	17.75
Squad	Taxable	C	per lesson	9.75	10.35
Squad - concession	Taxable	C	per lesson	8.80	9.35
Specialised swimming	GST free	C	per lesson	20.80	22.05

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Private swim lessons (1-4 people)	GST free	C	per lesson	87.35	44.50
School groups instructor (45 mins session)	GST free	C	per lesson	39.75	41.00
Multi Pass					
Badminton 10 pass	Taxable	C	per multi pass	61.20	63.00
Complete package 20 pass	Taxable	C	per multi pass	285.50	270.00
Complete package 20 pass - concession	Taxable	C	per multi pass	200.25	142.20
Boomers group fitness 10 pass	Taxable	C	per multi pass	61.20	63.00
Aquatic 20 pass	Taxable	C	per multi pass	87.15	90.00
Aquatic 20 pass - concession	Taxable	C	per multi pass	61.20	63.00
Facility Hire					
Full centre	Taxable	C	per 3 hours	630.25	649.15
Single court - indoor peak	Taxable	C	per hour	43.90	45.20
Single court - indoor off peak	Taxable	C	per hour	32.90	33.90
Badminton court	Taxable	C	per hour	20.60	21.20
Room hire	Taxable	C	various	Quote	Quote
Other					
Badminton	Taxable	C	per person	6.80	7.00
Indoor bowls	Taxable	C	per person	3.50	3.60
Programs (fitness related)	Taxable	C	various	Various	Various
Merchandise sales	Taxable	C	various	Various	Various
Kiosk sales	Taxable	C	various	Various	Various
Banyule Netball Stadium					
Facility Hire					
Upper room hire - community group/s - regular	Taxable	C	per hour	38.40	39.55
Upper room hire - community group/s - casual	Taxable	C	per hour	43.05	44.35
Upper room hire - private - regular	Taxable	C	per hour	43.05	44.35
Upper room hire - private - casual	Taxable	C	per hour	46.85	48.25

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Lower room hire - community group/s - regular	Taxable	C	per hour	27.00	27.80
Lower room hire - community group/s - casual	Taxable	C	per hour	33.00	34.00
Lower room hire - private - regular	Taxable	C	per hour	33.00	34.00
Lower room hire - private - casual	Taxable	C	per hour	38.65	39.80
Mezzanine room hire - community group/s - regular	Taxable	C	per hour	31.95	32.90
Mezzanine room hire - community group/s - casual	Taxable	C	per hour	37.40	38.50
Mezzanine room hire - private - regular	Taxable	C	per hour	38.65	39.80
Mezzanine room hire - private - casual	Taxable	C	per hour	43.50	44.80
Single indoor court - casual user	Taxable	C	per hour	58.50	60.25
Single indoor court - off peak (10am-3pm Monday-Friday)	Taxable	C	per hour	41.00	42.25
Single indoor court - regular user	Taxable	C	per hour	49.75	51.25
Single outdoor court - casual user	Taxable	C	per hour	24.80	25.55
Single outdoor court - regular user	Taxable	C	per hour	29.25	30.10
Single indoor court - Boomers	Taxable	C	per hour	11.10	11.40
Other					
Programs	Taxable	C	various	Various	Various
WaterMarc					
Administration					
Joining fee	Taxable	C	once	199.00	199.00
Full Access					
12 month membership paid in full	Taxable	C	per annum	1,310.00	1,350.00
12 month membership paid in full - concession	Taxable	C	per annum	1,025.00	1,055.00
12 month membership (weekly direct debit)	Taxable	C	per week	27.30	28.10
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	30.40	31.30
12 month membership (weekly direct debit) - concession	Taxable	C	per week	21.70	22.40

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	24.50	25.20
Senior - 12 month membership (weekly direct debit)	Taxable	C	per week	13.95	14.40
Senior - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	15.50	15.95
Senior - 12 month membership paid in full	Taxable	C	per annum	737.00	759.00
Teen - 12 month membership (weekly direct debit)	Taxable	C	per week	13.95	14.40
Teen - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	15.00	15.50
Teen - 12 month membership paid in full	Taxable	C	per annum	737.00	759.00
Partner Health (minimum 10 people) - 12 month membership (weekly direct debit)	Taxable	C	per week	22.50	23.20
Partner Health (minimum 10 people) - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	25.60	26.40
Partner Health (minimum 50 people) - 12 month membership (weekly direct debit)	Taxable	C	per week	19.00	19.60
Partner Health (minimum 50 people) - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	22.00	22.70
Family (minimum 2 people) - 12 month membership (weekly direct debit)	Taxable	C	per person	24.30	25.00
Family (minimum 2 people) - 12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per person	27.30	28.10
Aquatic Access					
12 month membership paid in full	Taxable	C	per annum	716.00	737.50
12 month membership paid in full - concession	Taxable	C	per annum	573.00	590.20
12 month membership (weekly direct debit)	Taxable	C	per week	14.50	14.90
12 month 'no commitment' membership (weekly direct debit)	Taxable	C	per week	16.00	16.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
12 month membership (weekly direct debit) - concession	Taxable	C	per week	11.60	11.95
12 month 'no commitment' membership (weekly direct debit) - concession	Taxable	C	per week	12.80	13.20
Casual Aquatic					
Pool - adult	Taxable	C	per visit	7.80	8.00
Pool - concession	Taxable	C	per visit	6.15	6.30
Pool - child	Taxable	C	per visit	5.90	6.10
Pool - family	Taxable	C	per visit	24.00	24.70
Pool 20 pass - adult	Taxable	C	per multi pass	140.00	144.20
Pool 20 pass - concession	Taxable	C	per multi pass	112.50	115.90
Pool 20 pass - child	Taxable	C	per multi pass	107.40	110.60
Pool - supervising adult	Taxable	C	per visit	3.00	3.00
Pool & waterslide - adult	Taxable	C	per visit	17.90	18.40
Pool & waterslide - concession	Taxable	C	per visit	14.30	14.70
Pool & waterslide - child	Taxable	C	per visit	13.30	13.70
Pool & waterslide - family	Taxable	C	per visit	53.20	54.80
Upgrade to waterslide - adult	Taxable	C	per visit	10.20	10.50
Upgrade to waterslide - concession	Taxable	C	per visit	8.30	8.50
Upgrade to waterslide - child	Taxable	C	per visit	7.50	7.70
Single waterslide	Taxable	C	per visit	5.00	5.20
Spa/sauna/steam - adult	Taxable	C	per visit	13.40	13.80
Spa/sauna/steam - concession	Taxable	C	per visit	10.80	11.10
Spa/sauna/steam 20 pass - adult	Taxable	C	per multi pass	242.00	249.30
Spa/sauna/steam 20 pass - concession	Taxable	C	per multi pass	194.00	199.80
Casual Health & Fitness					
Group fitness class	Taxable	C	per session	17.50	18.00
Group fitness class - concession	Taxable	C	per session	14.00	14.40
Gym visit	Taxable	C	per visit	26.00	26.80
Gym visit - concession	Taxable	C	per visit	21.00	21.60

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Group fitness 20 pass	Taxable	C	per multi pass	320.00	329.60
Group fitness 20 pass - concession	Taxable	C	per multi pass	259.00	266.80
Personal Training					
1:1 30 minutes - weekly direct debit	Taxable	C	per session	57.00	58.70
1:1 60 minutes - weekly direct debit	Taxable	C	per session	68.00	70.00
2:1 30 minutes - weekly direct debit	Taxable	C	per session	73.00	75.20
2:1 60 minutes - weekly direct debit	Taxable	C	per session	98.00	100.90
Programs					
Learn to swim child	Taxable	C	per lesson	17.90	18.40
Learn to swim preschool (non parent involvement)	Taxable	C	per lesson	17.90	18.40
Learn to swim adult	Taxable	C	per lesson	19.95	20.50
Learn to swim preschool - 3rd child	Taxable	C	per lesson	16.10	16.60
School learn to swim - 1:6 ratio	Taxable	C	per child per lesson	11.55	11.90
School learn to swim - 1:8 ratio	Taxable	C	per child per lesson	9.40	9.70
School learn to swim - 1:10 ratio	Taxable	C	per child per lesson	8.30	8.50
School learn to swim - 1:12 ratio	Taxable	C	per child per lesson	7.60	7.80
Child Minding					
Childcare casual 1 child - 90 min	Taxable	C	per session	9.50	9.80
Childcare casual 2 children - 90 min	Taxable	C	per session	11.85	12.20
Occasional care casual 1 child - 90 min	Taxable	C	per session	21.60	22.20
Occasional care casual 2 children - 90 min	Taxable	C	per session	27.30	28.10
Childcare casual 1 child - per additional 30 mins	Taxable	C	per session	3.20	3.30
Childcare casual 2 children - per additional 30 mins	Taxable	C	per session	3.95	4.10
Occasional care casual 1 child - per additional 30 mins	Taxable	C	per session	7.20	7.40

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Occasional care casual 2 children - per additional 30 mins	Taxable	C	per session	9.10	9.40
Childcare credit pass 1 child - 90 min	Taxable	C	per session	8.55	8.80
Childcare credit pass 2 children - 90 min	Taxable	C	per session	10.65	11.00
Occasional care credit pass 1 child - 90 min	Taxable	C	per session	19.40	20.00
Occasional care credit pass 2 children - 90 min	Taxable	C	per session	24.10	24.80
Childcare credit pass 1 child - per additional 30 mins	Taxable	C	per session	2.90	3.00
Childcare credit pass 2 children - per additional 30 mins	Taxable	C	per session	3.55	3.65
Occasional care credit pass 1 child - per additional 30 mins	Taxable	C	per session	6.50	6.70
Occasional care credit pass 2 children - per additional 30 mins	Taxable	C	per session	8.05	8.30
Facility Hire					
50m lane hire - casual	Taxable	C	per hour	112.00	115.40
25m lane hire - casual	Taxable	C	per hour	80.50	82.90
1/3 warm water program pool hire - commercial	Taxable	C	per hour	74.20	76.40
1/3 warm water program pool hire - community group/s	Taxable	C	per hour	38.00	39.10
Full pool hire - 50m - community/schools	Taxable	C	per hour	375.00	386.25
Swim club - 50m - peak - all inclusive	Taxable	C	per hour	56.90	56.90
Swim club - 25m - peak - all inclusive	Taxable	C	per hour	49.20	49.20
Swim club - 50m - off peak - all inclusive	Taxable	C	per hour	53.80	53.80
Swim club - 25m - off peak - all inclusive	Taxable	C	per hour	47.30	47.30
Occasional care room	Taxable	C	per hire	83.00	85.50
Wellbeing Studio	Taxable	C	per hire	107.00	110.20
Party room	Taxable	C	per hire	56.00	57.70
Group Fitness Studio	Taxable	C	per hire	127.00	130.80
Other					
Locker hire	Taxable	C	per hire	4.00	4.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Birthday parties - min 12 children	Taxable	C	per child	29.50	30.40
One Flintoff Room Hire					
All Rooms- Ibbott, Hawdon, Olympia, Bakewell, Beale, Griffin, Grimshaw					
Internal user – room set	Taxable	C	per room	50.00	50.00
Community Group user - Bond	GST N/A	C	per hire	0.00	300.00
Community Group user - room hire 1	Taxable	C	per hour	25.00	26.00
Community Group user - room hire 2 rooms	Taxable	C	per hour	45.00	46.00
Community Group user - room hire 3 rooms	Taxable	C	per hour	65.00	67.00
Community Group user – room set	Taxable	C	per hire	50.00	50.00
Community Group user - administration fee/Cancellation	Taxable	C	per hire	50.00	50.00
Commercial user - Bond	GST N/A	C	per hire	0.00	300.00
Commercial user - room hire	Taxable	C	per hour	42.00	43.00
Commercial user - room hire 2 rooms	Taxable	C	per hour	75.00	77.00
Commercial user - room hire 3 rooms	Taxable	C	per hour	110.00	113.00
Commercial user – room set	Taxable	C	per hire	50.00	50.00
Commercial user - administration fee	Taxable	C	per hire	50.00	50.00
Other Leisure Programs					
Hot Air Ballooning					
Annual landing fee	Taxable	C	per year	607.00	625.00
Outdoor Trainers					
Seasonal fee - 6 months	Taxable	C	6 months	550.00	570.00
Monthly fee	Taxable	C	per month	121.50	125.00
Weekly fee	Taxable	C	per week	42.50	44.00
Recreation Program for Older Adults					
Movies per month	Taxable	C	per month	5.00	24.00
Outings - vary between \$10 and \$25.00 (depending on activity)	Taxable	C	per activity	Various	Various
Rotunda Hire					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Heidelberg Park or Greensborough War Memorial - 3 hours	Taxable	C	per booking	189.00	195.00
Willinda Park Athletics Track					
Banyule schools	Taxable	C	per booking	156.50	162.00
Non Banyule schools	Taxable	C	per booking	302.50	312.00
Combined primary school sports	Taxable	C	per booking	302.50	312.00
Combined secondary school sports	Taxable	C	per booking	618.00	638.00
Training sessions	Taxable	C	per hour	81.50	84.00
Bond - equivalent to hire fee	GST N/A	C	per booking	equivalent to the highest charge	equivalent to the highest charge
Festivals					
Twilight Sounds					
Commercial food stall	Taxable	C	per stall	185.50	191.06
Commercial coffee vendor	Taxable	C	per stall	145.00	149.35
Community food stall	Taxable	C	per stall	83.00	85.49
Community coffee vendor	Taxable	C	per stall	83.00	85.49
Community market stall	Taxable	C	per stall	59.50	61.28
Power fee for stall holders to be included in permit above	Taxable	C	per stall	90.00	92.00
Power fee including overnight to be included in permit above	Taxable	C	per stall	153.00	158.00
Kids ArtyFarty Festival					
Commercial food stall	Taxable	C	per stall	327.50	335.00
Commercial coffee vendor	Taxable	C	per stall	243.00	250.00
Community food stall	Taxable	C	per stall	108.00	110.00
Community coffee vendor	Taxable	C	per stall	83.00	85.00
Community market stall	Taxable	C	per stall	64.00	65.00
Power fee for stall holders to be included in permit above	Taxable	C	per stall	89.50	92.00
Carols by Candlelight					
Commercial food vendor	Taxable	C	per stall	153.00	157.00
Commercial coffee vendor	Taxable	C	per stall	102.50	110.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Community food vendor	Taxable	C	per stall	58.00	60.00
Community coffee vendor	Taxable	C	per stall	83.00	85.00
Community market stall	Taxable	C	per stall	44.00	46.00
Power fee for stall holders to be included in permit above	Taxable	C	per stall	89.50	92.00
Malahang Festival					
Community food vendor	Taxable	C	per stall	26.00	28.00
Community coffee vendor	Taxable	C	per stall	26.00	28.00
Community market stall	Taxable	C	per stall	26.00	28.00
Commercial food vendor	Taxable	C	per stall	164.00	170.00
Commercial coffee vendor	Taxable	C	per stall	120.00	125.00
Commercial market stall	Taxable	C	per stall	79.50	82.00
Power fee for stall holders to be included in permit above	Taxable	C	per stall	90.00	92.00
Events					
Exhibitions					
Entry fee	Taxable	C	per entry	30.00	35.00
The Centre Ivanhoe - Great Hall Charges					
Monday - Thursday only. Friday, Saturday & Sunday price on application on 03 9490 4300					
School and Community Groups - Up to 8hr hire - theatre style seating	Taxable	C	per day	2,710.00	2,770.00
Corporate - Exhibition - Room Hire only (up to 8 hours hire)	Taxable	C	per day	3,390.00	3,490.00
Corporate - Up to 8hr hire - theatre style seating	Taxable	C	per day	3,390.00	3,490.00
Note: Hourly fee will be applied per hour after 8 hours for school, community and corporate hire – fee varies, confirm with The Centre Ivanhoe prior to booking venue.					
Other Rooms					
Streeton Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,640.00	1,680.00
McCubbin Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	1,060.00	1,085.00
Conder Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	840.00	860.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Withers Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm	Taxable	C	per day	790.00	810.00
Health & Aged Services					
Aged and Disability Services					
Subsidised CHSP Services					
Property Maintenance/Home Maintenance - low fee range	GST Free	C	per hour	0.00	17.50
Property Maintenance/Home Maintenance - medium fee range	GST Free	C	per hour	0.00	26.25
Property Maintenance/Home Maintenance - high fee range	GST Free	C	per hour	0.00	70.00
Home Care/Domestic Assistance - low fee range	GST Free	C	per hour	0.00	8.75
Home Care/Domestic Assistance - medium fee range	GST Free	C	per hour	0.00	17.50
Home Care/Domestic Assistance - high fee range	GST Free	C	per hour	0.00	52.50
Social Support - low fee range	GST Free	C	per session	0.00	19.55
Social Support - medium fee range	GST Free	C	per session	0.00	26.25
Social Support - high fee range	GST Free	C	per session	0.00	69.50
Personal Care - low fee range	GST Free	C	per hour	0.00	6.15
Personal Care - medium fee range	GST Free	C	per hour	0.00	17.50
Personal Care - high fee range	GST Free	C	per hour	0.00	52.50
Delivered Meals - low fee range	GST Free	C	per meal	0.00	8.75
Delivered Meals - medium fee range	GST Free	C	per meal	0.00	17.50
Delivered Meals - high fee range	GST Free	C	per meal	0.00	35.00
Respite Care/Flexible Respite - low fee range	GST Free	C	per hour	0.00	8.75
Respite Care/Flexible Respite - medium fee range	GST Free	C	per hour	0.00	17.50
Respite Care/Flexible Respite - high fee range	GST Free	C	per hour	0.00	52.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Home Care/Domestic Assistance - linkages	GST Free	C	per hour	0.00	19.25
Full Cost Recovery					
Personal Care	Taxable	C	per hour	74.00	76.20
Respite Care/Flexible Respite	Taxable	C	per hour	74.00	76.20
Home Care/Domestic Assistance	Taxable	C	per hour	74.00	76.20
Property Maintenance/Home Maintenance	Taxable	C	per hour	122.50	126.15
Property maintenance - materials charge	Taxable	C	per quote	Quote	Quote
Property maintenance - tip fee charge	Taxable	C	per quote	Quote	Quote
Delivered Meals	Taxable	C	per meal	32.80	33.75
Social Support (Planned Activity Group)	Taxable	C	per session	102.00	105.00
Social Support plus transport	Taxable	C	per session	128.00	131.80
Respite Care/Flexible Respite	C	Taxable	per hour	72.00	74.00
Subsidised HACC PYP Services					
Property Maintenance/Home Maintenance - low fee range	GST free	C	per hour	17.00	17.50
Property Maintenance/Home Maintenance - medium fee range	GST free	C	per hour	25.50	26.25
Property Maintenance/Home Maintenance - high fee range	GST free	C	per hour	68.00	70.00
Home Care/Domestic Assistance - low fee range	GST free	C	per hour	8.50	8.75
Home Care/Domestic Assistance - medium fee range	GST free	C	per hour	17.00	17.50
Home Care/Domestic Assistance - high fee range	GST free	C	per hour	51.00	52.50
Social Support - low fee range	GST free	C	per session	19.00	19.55
Social Support - medium fee range	GST free	C	per session	25.50	26.25
Social Support - high fee range	GST free	C	per session	67.50	69.50
Personal Care - low fee range	GST free	C	per hour	6.00	6.15
Personal Care - medium fee range	GST free	C	per hour	17.00	17.50
Personal Care - high fee range	GST free	C	per hour	51.00	52.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Delivered Meals - low fee range	GST free	C	per meal	8.50	8.75
Delivered Meals - medium fee range	GST free	C	per meal	17.00	17.50
Delivered Meals - high fee range	GST free	C	per meal	34.00	35.00
Respite Care/Flexible Respite - low fee range	GST free	C	per hour	8.50	8.75
Respite Care/Flexible Respite - medium fee range	GST free	C	per hour	17.00	17.50
Respite Care/Flexible Respite - high fee range	GST free	C	per hour	51.00	52.50
*Special consideration fees may apply with individual assessment					
Environmental Health					
Domestic Water Management					
Permit to install a septic tank system	Exempt	C	when requested	378.00	390.00
Permit to alter an existing septic tank system	Exempt	C	when requested	324.00	333.00
Food Act Registration					
Other					
Transfer of food act registration (includes transfer inspection)	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during renewal periods)	50% of that premises' annual registration fee (not applied during renewal periods)
Plans submission for food act assessment & preregistration inspection	Exempt	C	when requested	230.00	237.00
Additional assessment fee (follow up of non-compliances)	Exempt	C	when required	164.00	169.00
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days	Taxable	C	when requested	274.00	282.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days	Taxable	C	when requested	180.00	185.00
Request/requirement for non-statutory inspection & report (unregistered premises)	Taxable	C	when requested	200.00	207.00
Food Act Registration - Food Premises (Part 6 Division 3)					
Commercial Operator					
Class 1 premises - 3rd party audited	Exempt	C	per year	545.00	560.00
Class 2 premises - 3rd party audited	Exempt	C	per year	545.00	560.00
Class 2 premises - template fop	Exempt	C	per year	770.00	790.00
Class 3 premises - limited processes.	Exempt	C	per year	516.00	531.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Where more than 5 persons employed for each person each person in excess of 5	Exempt	C	per year	10% of the base (\$545) fee	10% of the base (\$545) fee
Community Group Operator					
Class 1 premises - 3rd party audited	Exempt	C	per year	160.00	165.00
Class 2 premises - 3rd party audited	Exempt	C	per year	160.00	165.00
Class 2 premises - template fop	Exempt	C	per year	236.00	243.00
Class 3 premises - limited processes.	Exempt	C	per year	205.00	211.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Where the community group operated premises only operates for 6 calendar months of the year e.g. cricket/football clubs	Exempt	C	per year	50% of the classification fee	50% of the classification fee
Additional Fees					
Where a proprietor holds more than 1 registration at the same premises	Exempt	C	per year	50% of 2nd total fee	50% of 2nd total fee

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Where a proprietor holds a fixed premises registration and operates a portable food premises 50% fee of the risk classification applies to the consecutive registrations	Exempt	C	per year	50% of the classification fee	50% of the classification fee
Where a proprietor holds a fixed premises notification and operates a portable food premises the full portable fee for that risk classification applies.	Exempt	C	per year	100% of classification fee (portable)	100% of classification fee (portable)
Where a non-statutory inspection and report has been conducted (on an unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee.	Exempt	C	when required	N/A	N/A
Food Act Registration - Portable Food Premises (Part 6 Division 4)					
Mobile Food Premises - Commercial Operator					
Class 1 premises - 3rd party audited	Exempt	C	per year	545.00	560.00
Class 2 premises - 3rd party audited	Exempt	C	per year	545.00	560.00
Class 2 premises - template fsp	Exempt	C	per year	770.00	790.00
Class 3 premises - limited processes.	Exempt	C	per year	516.00	531.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Mobile Food Premises - Community Group Operator					
Class 1 premises - 3rd party audited	Exempt	C	per year	160.00	165.00
Class 2 premises - 3rd party audited	Exempt	C	per year	160.00	165.00
Class 2 premises - template fsp	Exempt	C	per year	235.00	243.00
Class 3 premises - limited processes.	Exempt	C	per year	205.00	211.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Temporary Food Premises - Commercial Operator					
Class 1 premises	Exempt	C	per year	276.00	282.00
Class 2 premises	Exempt	C	per year	400.00	408.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Class 3 premises	Exempt	C	per year	276.00	282.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Where the commercial/community group operator requests the registration for a period of less than 1 year to operate on a short-term basis (e.g. only operates for 1 event like a community festival)	Exempt	C	per year	25% of the classification fee (portable)	25% of the classification fee (portable)
Temporary Food Premises - Community Group Operator					
Class 1 premises	Exempt	C	per year	86.00	88.00
Class 2 premises	Exempt	C	per year	121.00	125.00
Class 3 premises	Exempt	C	per year	80.00	82.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Vending Machines - Commercial Operator					
Class 2 premises	Exempt	C	per year	112.00	115.00
Class 3 premises	Exempt	C	per year	92.00	95.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Vending Machines - Community Group Operator					
Class 2 premises	Exempt	C	per year	46.00	47.00
Class 3 premises	Exempt	C	per year	35.00	36.00
Class 4 premises - notification only	Exempt	C	per year	N/A	N/A
Where a proprietor has a number of components (e.g. more than one food vending machine) for each additional component	Exempt	C	per year	50% of classification fee	50% of classification fee
Health Services					
Administration					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Record recovery/refund process and associated administrative tasks	Exempt	C	when required	32.00	33.00
Immunisation Service					
Sale of Vaccines					
Sale of vaccines - public	Taxable	C	per vaccine	Purch Price + \$20.00 oncost (rounded)	Purch Price + \$21.00 oncost (rounded)
Sale of vaccines - commercial	Taxable	C	per vaccine	Purch Price + \$20.00 oncost (rounded)	Purch Price + \$21.00 oncost (rounded)
Site Fees					
Onsite visit for commercial vaccinations surcharge (where applicable)	Taxable	C	per visit	A surcharge of \$29 per person less than 20 clients total (cost of vaccine plus oncost)	A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost)
Public Health and Wellbeing Act Premises					
Other Fees and Additional Services					
Transfer of public health and wellbeing act registration	Exempt	C	when transferred	50% of that premises' annual registration fee (not applied during renewal periods)	50% of that premises' annual registration fee (not applied during renewal periods)
Plans submission for public health and wellbeing assessment and pre-registration inspections	Exempt	C	when requested	184.00	189.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(beauty and other treatment premises)					
Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (prescribed accommodation)	Exempt	C	when required	320.00	330.00
Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (rooming houses only)	Exempt	C	when required	394.00	405.00
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days	Taxable	C	when requested	248.00	255.00
Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 10 working days	Taxable	C	when requested	162.00	167.00
Request/requirement for non-statutory inspection & report (unregistered premises)	Taxable	C	when requested	164.00	170.00
Registration					
Hairdressing premises (New premises only)	Exempt	C	per year	210.00	216.00
Ear piercing premises	Exempt	C	per year	208.00	214.00
Beauty premises	Exempt	C	per year	208.00	214.00
Skin penetration (incl Tattooing, Body Piercing, Electrolysis etc (excludes ear piercing))	Exempt	C	per year	300.00	309.00
Colonic irrigation premises	Exempt	C	per year	300.00	309.00
Prescribed accommodation premises (up to 20 beds) (excluding rooming houses)	Exempt	C	per year	300.00	309.00
Every additional bed thereafter	Exempt	C	per year	4.00	4.00
Prescribed accommodation premises (rooming house)	Exempt	C	per year	348.00	360.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Where a proprietor conducts more than one activity at the same premises	Exempt	C	per year	The highest risk classification as base fee plus 50% for each consecutive activity	The highest risk classification as base fee plus 50% for each consecutive activity
Where a public health and wellbeing act registered premises holds a Food Act registration	Exempt	C	per year	Full Food Act Registration fee will apply	Full Food Act Registration fee will apply
Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee.	Exempt	C	when required	N/A	N/A
Youth & Family Services					
Child Care Centres					
Joyce Avenue & St Hellier Street					
Full time care	GST free	C	per week	502.00	517.00
Daily care	GST free	C	per day	115.50	119.00
Morobe Street					
Full time care	GST free	C	per week	445.50	459.00
Daily care	GST free	C	per day	100.50	103.50
Children Services Community Centres					
Montmorency Children's Centre					
Montmorency children's centre - Weekday AM	Taxable	C	per session	45.00	45.00
Montmorency children's centre - Weekday PM	Taxable	C	per session	40.00	40.00
Montmorency children's centre - Weekday evenings	Taxable	C	per hour	15.00	15.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Montmorency children's centre - Saturday	Taxable	C	per hour	18.00	18.00
Jets Studios					
Equipment Hire					
PA hire small (1 staff + trainee) - community	Taxable	C	per hour	55.00	55.00
PA hire large (2 staff + trainee) - community	Taxable	C	per hour	110.00	110.00
Facility Hire					
Studio Room Hire-Basic (PA system & 2 mics)	Taxable	C	4 hours	25.00	25.00
Studio Room Hire-with backline (Basic + amps, keyboard, CD.DJ)	Taxable	C	4 hours	40.00	40.00
Recording studio (per hour) - min 4hrs session	Taxable	C	per hour	55.00	55.00
Room Hire Facilitated - any room/gear + Jets staff member. Includes: rehearsal room with your choice of gear, computer lab, recording studio, or PD training ~ min 3.5hr session	Taxable	C	per hour	55.00	55.00
Preschools					
Administration					
Enrolment fee	GST free	C	Yearly	34.00	35.00
Audrey Brooks					
4 year old kindergarten	GST free	C	per term	480.50	495.00
3 year old kindergarten	GST free	C	per term	359.00	370.00
Olympic Village					
4 year old kindergarten	GST free	C	per term	480.50	495.00
Volunteers Awards					
Tickets					
Ticket to function – subsidised	Taxable	C	per ticket	15.00	15.00
Shop 48					
Tenancy Fees					
Per desk - Tier I	Taxable	C	per annum	0.00	3,900.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Per desk - Tier 2	Taxable	C	per annum	0.00	4,700.00
Per desk - Tier 3	Taxable	C	per annum	0.00	5,500.00
Training room	Taxable	C	per annum	0.00	20,000.00
Training room - Overhead costs	Taxable	C	per annum	0.00	5,000.00
Room Hire					
One off use	GST Free	C	per hour	0.00	17.50
Ongoing	GST Free	C	per hour	0.00	12.50
City Development					
Property Services					
General Fees					
Making title available at land registry	Taxable	C	per title	131.00	135.00
Discontinued road or reserves annual occupancy fees	Taxable	C	per address	Refer Notes *	\$110 or 10% of market value, whichever is greater.
Right of way (road) discontinuance application fee	Taxable	C	per application	127.00	130.50
Rent/Licence fee - Category two^	Taxable	C	per property	310.00	320.00
Notes: *minimum fees \$110 or 10 % of market value whichever is the greater					
^discounts may apply based on tier levels (tier 1: 60%, tier 2: 30% and tier 3: 0%)					
Planning & Building					
Development Planning					
Planning Permit Application - Planning and Environment Act 1987 Regulation 9 Section 47					
(Class 1) Use only	Exempt	S	per application	1,286.05	1,318.10
(Class 2) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less	Exempt	S	per application	195.08	199.9

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) – Relating to Class 3-6					
(Class 3) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000	Exempt	S	per application	614.13	629.40
(Class 4) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000	Exempt	S	per application	1257.15	1,288.50
(Class 5) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000	Exempt	S	per application	1,358.30	1,392.10

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Class 6) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000	Exempt	S	per application	1,459.45	1,495.80
(Class 7) VicSmart application if the estimated cost of development is \$10,000 or less	Exempt	S	per application	195.08	199.90
(Class 8) VicSmart application if the estimated cost of development is more than \$10,000	Exempt	S	per application	419.05	429.50
(Class 9) VicSmart application to subdivide or consolidate land	Exempt	S	per application	195.08	199.90
(Class 10) To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Exempt	S	per application	1,119.88	1,147.80
(Class 11) To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Exempt	S	per application	1,510.03	1,547.60
(Class 12) To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Exempt	S	per application	3,330.73	3,413.70

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Class 13) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Exempt	S	per application	8,489.38	8,700.90
(Class 14) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Exempt	S	per application	25,034.63	25,658.30
(Class 15) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 (For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50% of the fee set out in regulations).	Exempt	S	per application	56,268.30	57,670.10
(Class 16) To subdivide an existing building (other than a class 9 permit)	Exempt	S	per application	1,286.05	1,318.10
(Class 17) To subdivide land into 2 lots (other than a class 9 or class 16 permit)	Exempt	S	per application	1,286.05	1318.10
(Class 18) To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit)	Exempt	S	per application	1,286.05	1,318.10
(Class 19) Subdivide land (other than a class 9, class 16, class 17 or class 18 permit)	Exempt	S	per 100 lots created	1,286.05	1,318.10

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Class 20) To: a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant.	Exempt	S	per application	1,286.05	1,318.10
(Class 21) A permit not otherwise provided for in the regulation	Exempt	S	per application	1,286.05	1,318.10
Planning Permit Application Advertising					
Fixed rate for installation of up to two signs on site and notices to up to 12 adjoining properties	Exempt	C	per application	440.00	455.00
Per owner or occupier	Exempt	C	per property notified	15.50	16.00
Notification signage	Exempt	C	per first sign per application	185.00	190.00
Per additional notification sign	Exempt	C	per additional sign per application	23.50	24.20
Notice in local paper	Exempt	C	per application	Cost recovery + 10% administration fee	Cost recovery + 10% administration fee
Prescribed Fees - Planning and Environment (Fees) Regulations 2016					
(Regulation 7) For requesting the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act.	Exempt	S	per application	3,901.50	3,998.70

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Regulation 8) For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act.	Exempt	S	per application	939.25	962.70
(Regulation 10) For combined permit applications	Exempt	S	per application	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Regulation 12) Amend an application for a permit or an application to amend a permit	Exempt	S	per application	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a	a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
				<p>new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit</p>	<p>permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit</p>

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Regulation 13) For a combined application to amend permit	Exempt	S	per application	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Regulation 14) For a combined permit and planning scheme amendment	Exempt	S	per application	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made	Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made
(Regulation 15) For a certificate of compliance	Exempt	S	per application	317.90	325.80
(Regulation 16) For an agreement to a proposal to amend or end an agreement under section 173 of the Act	Exempt	S	per application	643.03	659.00
(Regulation 17) For a planning certificate for an application not made electronically	Exempt	S	per application	21.68	22.20
(Regulation 17) For a planning certificate for an application made electronically	Exempt	S	per application	7.00	7.10
(Regulation 18) Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Exempt	S	per application	317.90	325.80

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Procedural Applications					
Single Dwelling – application to amend endorsed plans for building and works to a single dwelling which has their own title	Exempt	C	per application	0.00	200.00
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,000 or less	Exempt	C	per application	0.00	300.00
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,001 - \$100,000	Exempt	C	per application	0.00	620.00
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$100,001 - \$1,000,000	Exempt	C	per application	0.00	980.00
Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$1,000,000 or more	Exempt	C	per application	0.00	1,500.00
Requests for extension of time on planning permits (first request)	Exempt	C	per application	360.00	370.00
Requests for extension of time on planning permits (second and subsequent requests)	Exempt	C	per application	440.00	455.00
Request for consent under Section 173 Agreement	Exempt	C	per application	440.00	455.00
Subdivision Fees - Subdivision (Fees) Regulations 2016					
(Regulation 6) For certification of a plan of subdivision	Exempt	S	per application	170.51	174.80
(Regulation 7) Alteration of plan under section 10(2) of the Act	Exempt	S	per application	108.38	111.10
(Regulation 8) Amendment of certified plan under section 11(1) of the Act	Exempt	S	per application	137.28	140.70

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Regulation 9) Checking of engineering plans	Exempt	S	per application	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)	0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)
(Regulation 10) Engineering plans prepared by Council	Exempt	S	per application	3.5% of the cost of works proposed in the engineering plan (maximum fee)	3.5% of the cost of works proposed in the engineering plan (maximum fee)
(Regulation 11) Supervision of works	Exempt	S	per application	2.5% of the estimated cost of construction of the works (maximum fee)	2.5% of the estimated cost of construction of the works (maximum fee)
Administration					
Copies of planning permits	Exempt	C	per application	125.00	130.00
Retrieval of file(s) from offsite storage (2015 and earlier)	Exempt	C	per application	60.00	65.00
Inspection fees (second and subsequent)	Exempt	C	per application	160.00	165.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Condition plan approval fee (second and subsequent)	Taxable	C	per application	125.00	130.00
Plan folding fee (A3 and per 10 sheets)	Taxable	C	per A1 plan	4.00	4.00
Plan folding fee (per sheet and including anything other than A3 and A4)	Taxable	C	every 10 pages of A3 plans	4.00	4.00
Digitisation fee (A3 and A4 only)	Taxable	C	per submission	50.00	55.00
Digitisation fee (including anything other than A3 and A4)	Taxable	C	per submission	100.00	110.00
Bond or guarantee administration fee	GST N/A	C	per application	520.00	540.00
Preparation of a Section 173 Agreement	Taxable	C	per request	900.00	1,000.00
Peer review of Section 173 Agreements not prepared by Council – Administration fee (in addition to fees charged by Council's solicitor)	Taxable	C	per request	0.00	220.00 Outsource to Council solicitor – charge costs as per invoice plus administration fee
Other					
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the removal of vegetation	Exempt	S	per application	191.97	198.00
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the pruning of vegetation	Exempt	S	per application	95.98	99.00
"In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to sponsorship signage on Council land proposed by community clubs	Exempt	S	per application	191.97	198.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Planning Advice					
Property Information Request	Exempt	C	per application	130.00	135.00
Pre-application advice for minor applications (by written correspondence)	Taxable	C	per application	130.00	135.00
Pre-application advice for major applications (by written correspondence)	Taxable	C	per application	260.00	270.00
(Optional) Pre-application meeting (in conjunction with written advice)	Taxable	C	per application	130.00	135.00
(Optional) Subsequent pre-application advice (by written correspondence)	Taxable	C	per application	125.00	135.00
Planning Permit Amendment - Planning and Environment Act 1987 Regulation 11 Section 72					
(Class 1) Amendment to a permit to change the use of land allowed by the permit or allow a new use of land	Exempt	S	per application	1,286.05	1,318.10
(Class 2) Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the conditions which apply to the permit.	Exempt	S	per application	1,286.05	1,318.10
(Class 3) Amendment to a class 2 permit	Exempt	S	per application	195.08	199.90
(Class 4) Amendment to a class 3 permit	Exempt	S	per application	614.13	629.40
(Class 5) Amendment to a class 4 permit	Exempt	S	per application	1,257.15	1,288.50
(Class 6) Amendment to a class 5 or class 6 permit	Exempt	S	per application	1,358.30	1,392.10
(Class 7) Amendment to a class 7 permit	Exempt	S	per application	195.08	199.90

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
(Class 8) Amendment to a class 8 permit	Exempt	S	per application	419.05	429.50
(Class 9) Amendment to a class 9 permit	Exempt	S	per application	195.08	199.90
(Class 10) Amendment to a class 10 permit	Exempt	S	per application	1,119.88	1,147.80
(Class 11) Amendment to a class 11 permit	Exempt	S	per application	1,510.03	1,547.60
(Class 12) Amendment to a class 12, 13, 14 or 15 permit	Exempt	S	per application	3,330.73	3,413.70
(Class 13) Amendment to a class 16 permit	Exempt	S	per application	1,286.05	1,318.10
(Class 14) Amendment to a class 17 permit	Exempt	S	per application	1,286.05	1,318.10
(Class 15) Amendment to a class 18 permit	Exempt	S	per application	1,286.05	1,318.10
(Class 16) Amendment to a class 19 permit	Exempt	S	per 100 lots created	1,286.05	1,318.10
(Class 17) Amendment to a class 20 permit	Exempt	S	per application	1,286.05	1,318.10
(Class 18) Amendment to a class 21 permit	Exempt	S	per application	1,286.05	1,318.10
Building Services (BPi)					
Administration					
Copy of plans/documentation (residential)	Taxable	C	per property	110.00	113.00
Copy of plans/documents (commercial)	Exempt	C	per property	225.00	232.00
Amendment fee	Taxable	C	per permit	230.00	330.00
Dispensation advertising fee	Taxable	C	per property	110.00	110.00
Building Authority Fees					
Building enquiry/information fees	Exempt	S	per property	46.10	47.20
Report & consent	Exempt	S	per consent	283.36	290.50
Consent & report section 29a	Exempt	S	per property	83.09	85.20

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Dispensation of Building Interim Regulations 2017 for siting or miscellaneous buildings e.g. Veranda fence at intersections masts etc.	Exempt	S	per property	283.36	290.50
Lodgement fees	Exempt	S	per permit	118.92	121.90
Property enquiries form 10	Exempt	S	per property	46.10	47.20
Property enquiries - with building inspection dates	Exempt	S	per property	46.10	47.20
Domestic Minor Building Works (Up to \$ 10,000 value of work and within Metro area)					
Demolitions (maximum 1 inspection)	Taxable	C	per permit	575.00	575.00
Sheds, verandas, pergolas, carports, timber decks, (maximum 2 inspections)	Taxable	C	per permit	550.00	550.00
Dwelling - Additions / Alterations					
Up to 19,999 owner builder	Taxable	C	per permit	780.00	800.00
20,000 to 99,999 owner builder	Taxable	C	per permit	1,150.00	1,180.00
100,000 to 159,000 owner builder	Taxable	C	per permit	1,590.00	1,630.00
160,000 to 199,999 owner builder	Taxable	C	per permit	2,150.00	2,210.00
200,000 to 299,999 owner builder	Taxable	C	per permit	2,480.00	2,550.00
300,000 to 399,999 owner builder	Taxable	C	per permit	2,800.00	2,880.00
400,000 to 499,999 owner builder	Taxable	C	per permit	3,220.00	3,220.00
500,000 to 599,999 owner builder	Taxable	C	per permit	3,710.00	3,820.00
Up to 19,999 builder	Taxable	C	per permit	650.00	670.00
20,000 to 99,999 builder	Taxable	C	per permit	960.00	990.00
100,000 to 159,000 builder	Taxable	C	per permit	1,330.00	1,370.00
160,000 to 199,999 builder	Taxable	C	per permit	1,790.00	1,840.00
200,000 to 299,999 builder	Taxable	C	per permit	2,060.00	2,120.00
300,000 to 399,999 builder	Taxable	C	per permit	2,330.00	2,400.00
400,000 to 499,999 builder	Taxable	C	per permit	2,690.00	2,770.00
500,000 to 599,999 builder	Taxable	C	per permit	3,090.00	3,180.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Dwelling - New					
Up to 199,999 builder	Taxable	C	per permit	1,560.00	1,600.00
Up to 299,999 builder	Taxable	C	per permit	1,680.00	1,730.00
Up to 399,999 builder	Taxable	C	per permit	1,990.00	2,050.00
Up to 499,999 builder	Taxable	C	per permit	2,180.00	2,245.00
Up to 599,999 builder	Taxable	C	per permit	2,360.00	2,430.00
Up to 699,999 builder	Taxable	C	per permit	2,750.00	2,750.00
Up to 799,999 builder	Taxable	C	per permit	3,220.00	3,310.00
Up to 899,999 builder	Taxable	C	per permit	3,830.00	3,940.00
Up to 999,999 builder	Taxable	C	per permit	4,380.00	4,500.00
Up to 199,999 owner builder	Taxable	C	per permit	1,860.00	1,910.00
Up to 299,999 owner builder	Taxable	C	per permit	2,020.00	2,080.00
Up to 399,999 owner builder	Taxable	C	per permit	2,390.00	2,460.00
Up to 499,999 owner builder	Taxable	C	per permit	2,610.00	2,680.00
Up to 599,999 owner builder	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Up to 699,999 owner builder	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Up to 799,999 owner builder	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Up to 899,999 owner builder	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Up to 999,999 owner builder	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Permit/Inspection fees do not include the Government levy charged at 0.00160 X calculated cost on the value of building works over 10,000. Domestic works only.					
Permit/Inspection fees do not include the Government levy charged at 0.00160 X calculated cost on the value of building works over 10,000. Commercial works only.					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Other					
Swimming pools	Taxable	C	per permit	1,050.00	1,050.00
Swimming pool fencing advice (to be paid prior to booking inspection.)	Taxable	C	per permit	220.00	220.00
Bushfire assessment (to be paid prior to booking inspection.)	Taxable	C	per permit	330.00	330.00
Works greater than \$100,000 value	Taxable	C	per permit	0.00	550.00
Building permit time extension	Taxable	C	per permit	330.00	350.00
A letter must be supplied detailing the amount of works completed and the amount of time required to complete the remaining works.					
Applicant must be aware that no further extensions will be possible.					
**** Please refer clients to the building department for a quote on a building permit fee.					
Other Constructions					
Unit development	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Commercial buildings	Taxable	C	per permit	Quote by building surveyor	Quote by building surveyor
Assets & City Services					
Developments & Drainage					
Applications and Assessments					
Stormwater Legal point of discharge applications	Exempt	S	per application	141.17	144.70
Application to construct over a drainage and sewerage easement	Exempt	S	per application	270.00	270.00
Determination of applicable flood level	Exempt	S	per application	287.85	290.50
Assessment of Engineering Plans as part of Planning Permits - Up to 2 units	Taxable	C	per application	180.00	185.00
Assessment of Engineering Plans as part of Planning Permits - 3 to 5 units	Taxable	C	per application	475.00	489.25
Assessment of Engineering Plans as part of Planning Permits - 6 to 10 units	Taxable	C	per application	660.00	680.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Assessment of Engineering Plans as part of Planning Permits - 11 to 20 units	Taxable	C	per application	845.00	875.00
Assessment of Engineering Plans as part of Planning Permits - Over 20 units	Taxable	C	per application	1,030.00	1,065.00
Assessment of Engineering Plans as part of Planning Permits - All Industrial / Mixed Use & Commercial Developments	Taxable	C	per application	660.00	680.00
Assessment of Engineering Plans as part of Planning Permits - Subdivisions	Exempt	C	per application	0.75% of works	0.75% of works
Plan check (engineering component of planning application)	Exempt	C	per application	Quote	Quote
Asset Plan Search	Exempt	C	per request	102.00	105.00
* If a land survey is required the above charge will be higher, based on the hourly rate for survey.					
Works Zone					
Name blade directional signage request	Exempt	C	per sign	127.00	130.00
Works zone sign	Taxable	C	per sign	132.00	136.00
Works zone request - outside business or within mixed use zone - per space per day	Taxable	C	per space per day	12.00	12.50
Works zone request - within a residential zone - per space per day	Taxable	C	per space per day	7.00	7.25
Works zone request - on paid parking areas	Taxable	C	per space per day	(Hours of restriction) * (Hourly fee)	(Hours of restriction) * (Hourly fee) By negotiation
Assessment and approval of Traffic Management Plans	Taxable	C	per application	40.00	42.00
Environment & Place					
Environment					
Publications					
Significant tree study	Taxable	C	per item	46.00	46.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
City Futures					
Planning Scheme Amendment Fees					
Regulation 6(1) to consider a request	Exempt	S	per request	2,871.60	2,871.60
Regulation 6(2)(i) to consider up to and including 10 submissions	Exempt	S	per defined number of submissions	14,232.70	14,232.70
Regulation 6(2)(ii) to consider 11 to (and including) 20 submissions	Exempt	S	per defined number of submissions	28,437.60	28,437.60
Regulation 6(2)(iii) to consider submissions that exceed 20	Exempt	S	per defined number of submissions	38,014.40	38,014.40
Regulation 6(3) to adopt	Exempt	S	per request	453.10	453.10
Regulation 6(4) to request approval	Exempt	S	per request	453.10	453.10
Regulation 9 for a combined permit application and planning scheme amendment	Exempt	S	per application/request	Variable	Variable
Publications					
Local Area Traffic Management Strategy	Exempt	C	per item	31.00	31.00
Neighbourhood character strategy (full set of brochures).	Exempt	C	per item	31.00	31.00
Municipal Laws					
Animal Management - Local Law and Domestic Animals Act 1994					
Animal business registration application	Exempt	C	per premises	200.00	205.00
Registration full fee dogs + state levy below	Exempt	C	per year	114.00	117.00
Registration reduced fee category dogs + state levy below	Exempt	C	per year	38.00	39.00
Registration fee puppy under 6 months microchipped + state levy below	Exempt	C	per year	38.00	39.00
Registration fee for dogs registered prior to 11 April 2013, microchipped or desexed + state levy below	Exempt	C	per year	38.00	39.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Registration fee restricted, declared dangerous or menacing dogs + state levy below	Exempt	C	per year	114.00	120.00
State government levy dogs	Exempt	S	per year	3.50	4.00
Replacement registration tag	Exempt	C	as required	6.00	6.00
Transfer of registration from another Municipality	Exempt	C	as required	6.00	6.00
Registration full fee cats + state levy below	Exempt	C	per year	95.00	99.00
Registration reduced fee category cats + state levy below	Exempt	C	per year	32.00	33.00
Registration fee kitten under 6 months microchipped + state levy below	Exempt	C	per year	32.00	33.00
Registration fee for cats registered prior to 11 April 2013, microchipped or desexed + state levy below	Exempt	C	per year	32.00	33.00
State Government levy cats	Exempt	S	per year	2.00	4.00
Inspection of animal record	Exempt	C	per record	27.00	30.00
Keeping of animals (more than prescribed number)	Exempt	C	per year	50.00	50.00
Voluntary foster care registration permit	Exempt	C	per year	0.00	10.00
Pet registration for a foster animal - Dog	Exempt	C&S	per year	0.00	5.00
Pet registration for a foster animal	Exempt	C&S	per year	0.00	3.00
State Government Levy Domestic Animal Businesses	Exempt	S	per year	0.00	20.00
Pro-rata registration fees apply from 1 October based on whether animal is newly acquired, not applicable where registration should have been renewed. Pro-rata fee reduction does not apply to restricted, declared dangerous or menacing dogs.					
Eligible pensioners are charged 50% of the fee except for restricted, menacing or dangerous dogs.					
**Note: The State Government Levy may increase as of 1 July 2019, this increase will be reflected in the State Levy charged for the 2019/2020 registration period.					
**Note: Refunds are only applicable for annual fees and shall be calculated on a quarterly basis of unused portion, less an administrative charge of \$5. No refund less than \$10 shall be given.					
Filming Fees					
Filming application fee	Exempt	C	per request	160.00	160.00
Filming/Commercial Photography - full day (first day)	Exempt	C	per day	750.00	750.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Filming/Commercial Photography - full day (subsequent days)	Exempt	C	per day	375.00	375.00
Filming/Commercial Photography - half day (first day)	Exempt	C	per half day	375.00	375.00
Filming/Commercial Photography - half day (subsequent days)	Exempt	C	per half day	187.50	187.50
Students film	Exempt	C	per day	0.00	0.00
Essential Vehicles and Crew Parking Permits - first day (Cost per 8 bays)	Exempt	C	per day per 8 bays	150.00	150.00
Essential Vehicles and Crew Parking Permits - subsequent days (Cost per 8 bays)	Exempt	C	per day per 8 bays	80.00	80.00
Filming inspection (Monday - Friday)	Exempt	C	per inspection	130.00	140.00
Filming inspection (Weekend)	Exempt	C	per inspection	350.00	370.00
Unit Base Fee - per day (if applicable)	Exempt	C	per day	500.00	500.00
Local Law Permits					
Unless otherwise stated local law permits	Exempt	C	per annum	175.00	175.00
Chairs and tables	Exempt	C	per annum	220.00	220.00
Signs and "A" boards	Exempt	C	per annum	200.00	200.00
Goods on footpaths	Exempt	C	per annum	270.00	270.00
Real estate advertising portable signs	Exempt	C	per annum	570.00	585.00
Busking per day	Exempt	C	per day	30.00	30.00
Itinerant traders per day	Exempt	C	per day	1,460.00	1,460.00
Approved charity bin site	Exempt	C	per annum	185.00	185.00
Burning off per event	Exempt	C	per event	155.00	155.00
Skips beyond size/time per site	Exempt	C	per week or part thereof	145.00	150.00
Shipping containers / pods	Exempt	C	per container	185.00	190.00
Occupation permit application fee on Council land (plant and equipment)	Exempt	C	each	72.00	80.00
Occupation permit application fee on Council land (hoarding)	Exempt	C	each	72.00	80.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Occupation rates	Exempt	C	Sq meters per week	6.00	6.50
Occupation permit Inspection fee during business hours	Exempt	C	per inspection	135.00	140.00
Occupation permit Inspection fee out of hours - weekend rates	Exempt	C	per inspection	550.00	550.00
Miscellaneous permits & costs per event	Exempt	C	per event	155.00	155.00
Park Access fee	Exempt	C	per Access	150.00	150.00
Camping/caravan permits per month (over 3 months)	Exempt	C	per month	180.00	180.00
Reserved Parking Fees	Exempt	C	per bay	10.00	10.00
Works permit during business hours	Exempt	C	per day	72.00	80.00
Works permit out of hours	Exempt	C	per day	150.00	150.00
Occupation permit fee	Exempt	C	each	0.00	155.00
Parking Management					
Parking meter fees	Taxable	C	per day	Up to \$16.00	Up to \$16.00
Parking fees per hour	Taxable	C	per hr	up to \$5.00	up to \$5.00
Resident schemes/first permit	Exempt	C	per annum	0.00	0.00
Resident schemes/second permit	Exempt	C	per annum	30.00	30.00
First visitor permit	Exempt	C	per annum	45.00	45.00
First visitor permit (concession)	Exempt	C	per annum	10.00	10.00
Second visitor permit	Exempt	C	per annum	65.00	65.00
Disabled permits	Exempt	C	per annum	0.00	0.00
Replacement disabled motorist permit (subject to discretion)	Exempt	C	as required	10.00	10.00
Release Fees					
Dog pound rehoming	Exempt	C	maximum (8 days) held	120.00	304.00
Derelict vehicles & impoundment costs	Exempt	C	each	540.00	540.00
Shopping trolleys	Exempt	C	each	46.00	46.00
Trolley fitted with kart saver	Exempt	C	each	36.00	36.00
Obstructions/A boards & impoundment costs	Exempt	C	each	195.00	195.00
Miscellaneous small items & impoundment costs	Exempt	C	each	175.00	175.00

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Miscellaneous large items & impoundment costs	Exempt	C	each + Cost	235.00	235.00
Where a fee is greater than \$60, the first \$50 of each fee is considered the application fee. Permits may require certain conditions and the normal public liability insurance cover required is \$10 million.					
Traffic Infringements					
(Discretionary fines) up to 0.5 penalty units	Exempt	S	per infringement	\$159.00 until 1st of July and will be increased by State Government	\$161.00 until 1st of July and will be increased by State Government
(Road rules Victoria)	Exempt	S	per infringement	\$81.00 and \$161.00 until 1st of July and will be increased by State Government	\$81.00 and \$161.00 until 1st of July and will be increased by State Government
Corporate Services					
Governance & Communications					
(Provision of prescribed accounts and records as listed in Part 10 Local Government Regulations 1990)					
Freedom of Information Act					
Administration					
Application fee (set by government)	Exempt	S	per application	\$28.40 until 30th June 2018 and will be increased by State Government	28.90
Documents access charge	Exempt	S	per hour	In Accordance with the Freedom of Information Act	21.70

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Documents access charge	Exempt	S	per 1/4 hour	In Accordance with the Freedom of Information Act	5.45
Document search charge	Exempt	S	per hour	0.00	21.70
Document search charge	Exempt	S	per 1/4 hour	0.00	5.45
Non colour photocopying (A4 or part thereof)	Exempt	S	per page	In Accordance with the Freedom of Information Act	0.20
Organisational Systems					
Administration					
File Retrieval					
File retrieval - commercial offsite storage	Exempt	C	per request	84.00	84.00
File retrieval - Council offsite storage	Exempt	C	per request	52.50	52.50
Photocopies					
Black & white A4	Exempt	C & S	per page	0.25	0.25
Colour A4	Exempt	C & S	per page	1.10	1.10
A3	Exempt	C	per page	1.30	1.30
A2	Exempt	C	per page	2.50	2.50
A1	Exempt	C	per page	4.00	4.00
A0	Exempt	C	per page	5.00	5.00
*A Council may fix reasonable fees for the inspection and copying of documents containing prescribed matters.					
As per Section 223 of the Local Government Act 1989.					
Finance & Procurement					
Administration					
Certificates					

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
Urgent land information certificate processing fee	Taxable	C	per certificate	32.00	40.00 In addition to the certificate fee
Land information certificate (set by state government)	Exempt	S	per certificate	26.30	27.00
Debt Collection					
Accounts Receivable - Legal collection fee (including Complaint)	Exempt	S	per account	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.
Accounts Receivable - Company Search	Taxable	C	per account	0.00	27.50
Accounts Receivable - Letter of Demand	Taxable	C	per account	0.00	15.00
Accounts Receivable – Field Call	Taxable	C	per account	0.00	110.00
Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.
Rates - Field Call	Taxable	C	per assessment	0.00	110.00
Rates – Title Search	Taxable	C	per assessment	0.00	27.50
Rates – Company Search	Taxable	C	per assessment	0.00	27.50
Special Rates - Legal collection fee (including Complaint)	Exempt	S	per assessment	As per Magistrates Court scale of costs.	As per Magistrates Court scale of costs.
Special Rates - Field Call	Taxable	C	per assessment	0.00	110.00
Special Rates – Title Search	Taxable	C	per assessment	0.00	27.50
Special Rates – Company Search	Taxable	C	per assessment	0.00	27.50

Fees and Charges	GST Status	Fee type Council (C) or Statutory (S)	Budget 2019/20 Freq	Budget 2018/19 Fees & Charges	Budget 2019/20 Fees & Charges
General Fees					
Rate Notice Reproduction fee	Taxable	C	per issue	15.00	15.00
Accounts Receivable - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.00
Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.00
Special Rates - Dishonoured payment administration fee	Exempt	C	per dishonour	15.00	15.00
Accounts Receivable - Dishonoured payment administration Fee - Aged Care	Exempt	C	per dishonour	0.00	5.00
*All statutory fees will be updated when it is made available by the appropriate government body.					

How to contact your Council

For all enquiries or information about any Council services:

Telephone: 9490 4222

Email: enquiries@banyule.vic.gov.au

Website: www.banyule.vic.gov.au

Fax: 9499 9475

If your hearing or speech is impaired, you can call us through the National Relay Service on 133 677 (TTY) or 1300 555 727 (ordinary handset) and ask for 9490 4222.

Postal Address:

PO Box 94, Greensborough 3088

DX 97904 Ivanhoe

Council Service Centres:

Greensborough: Level 3, 1 Flintoff Street

Ivanhoe: 4 Bond Street

Rosanna: 72 Turnham Avenue (inside Rosanna Library)

Office Hours of Opening:

Greensborough & Ivanhoe: Monday – Friday 8.30am – 5pm

Rosanna: Monday – Friday 10am – 12noon and 1pm – 4pm

Interpreter service:

If you need an interpreter, please contact TIS National on 131 450 and ask to be connected to Banyule Council on 9490 4222.

إذا كنتم بحاجة إلى مترجم، الرجاء الاتصال بالخط القومي لخدمة الترجمة الهاتفية TIS على الرقم 131 450. واطلبوا إيصالكم ببلدية بانويل على الرقم 9490 4222.

若你需要口譯員，請致電131 450聯絡TIS National，要求他們為你致電9490 4222接通Banyule市政廳。

Ako vam je potreban tumač, molimo vas, nazovite TIS National na broj 131 450 i zatražite da vas se spoji sa Vijećem općine Banyule na broj 9490 4222.

Αν χρειάζεστε διερμηνέα τηλεφωνήστε στην Εθνική Υπηρεσία Διερμηνέων Μεταφραστών στον αριθμό 131 450 και ζητήστε να σας συνδέσουν με τη Δημαρχία Banyule στο 9490 4222.

Se hai bisogno di un interprete chiama TIS National al numero 131 450 e chiedi di essere messo in comunicazione con il Comune di Banyule al numero 9490 4222.

Ако ви треба преведувач ве молиме јавете се на TIS National на 131 450 и замовете да ве поврзат со Banyule Council на 9490 4222.

如果你需要一名翻译，请打电话到国家电话翻译服务处 (TIS National) 131 450，再转接到Banyule市政府9490 4222

Haddii aad u baahan tahay mutarjum wac khadka qaranka oo ah TIS 131 450 weydiina in lagugu xiro Degmada Banyule tel: 9490 4222.

Nếu cần thông dịch, xin gọi cho TIS Toàn Quốc qua số 131 450 rồi nhờ họ gọi cho Hội Đồng Thành Phố Banyule theo số 9490 4222 giúp quý vị.