

Budget

2022 - 2026

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Mayor and Chief Executive Officer Introduction

Banyule Council, like all levels of governments and communities around the world, has been deeply impacted from the COVID-19 pandemic during the past two years. These impacts have been felt socially and economically and we have pivoted to address the situation and support the community.

This Budget shows we are starting to recover from reduced levels of income resulting from COVID-19 lockdowns and restrictions. Above all, it demonstrates our ongoing commitment to financial sustainability while we keep delivering high-quality services, programs and infrastructure that meet the needs of our community.

We know there are cost of living pressures and we continue to keep fees and rates at affordable levels. For 2022/2023, rates will be capped at a 1.75% increase in line with Victorian Government policy. While this restricts our ability to deliver more for the community, we will continue to provide support for individuals and grants to community organisations and businesses. We know people's experiences and needs are different, and we will continue to respond where and when necessary.

This is a challenging economic environment and our efforts are firmly focused on finding efficiencies and cost savings. Councils face financial imposts from external factors, such as rising inflation, landfill costs, fuel prices and other levies. Adding to this, a boom in construction has made it more difficult and costly to source contractors and materials for capital works. Despite these increasing expenses, we remain in a sustainable financial position and forecasts for future budgets show continued improvement.

Addressing the rising cost of waste

Banyule's vision is for a community striving to achieve zero waste to landfill by 2030. At the same time, the Victorian Government is implementing changes to household recycling and councils will need to provide a waste service for four bins, including a new bin for glass. While this promotes better recycling and the reuse of products, providing four separate waste services increases Council costs well above what we can recover through rates. This is compounded by the Victorian Government's increase to the landfill levy, which will leave Council with an estimated shortfall of \$9 million over 10 years. These rising costs have been absorbed by local governments over many years and have now become unsustainable, particularly since councils have been subject to rate caps.

From 1 July 2022, we are proposing to separate out the cost of providing waste and recycling services into two new waste rates. These will appear as individual items on rates notices. To offset the introduction of waste rates, the overall general rates collected across the municipality will be reduced. Individual ratepayers will be impacted differently depending on what waste services they receive. For the average ratepayer, this represents an extra \$0.50 per week for 2022/2023. While this has been a difficult decision, without action we would need to look at other ways to address this significant financial shortfall, such as unwanted cuts to essential community services or infrastructure.

Improving facilities and infrastructure

For 2022/2023, we have allocated \$61.55 million to deliver a substantial capital works program. This will improve hundreds of community facilities and infrastructure, including:

- Rosanna Library and precinct upgrade \$9.05 million (over 2 years)
- Olympic Park Masterplan \$5.30 million
- Watsonia Town Square \$5.23 million
- Footpath replacement program \$3.00 million
- East Ivanhoe Preschool upgrade \$2.50 million
- Local roads rehabilitation works \$1.95 million

Planning for the future

The Budget is not developed in isolation and its overall direction aligns with our new Community Vision 2041 and Council Plan 2021-2025. By integrating our planning and financial resourcing through the Revenue and Rating Plan, Financial Plan, and Asset Plan, we set strategic objectives focussed on our community's needs for today with an eye on the future.

During extensive community consultation to develop our Community Vision 2041, we heard about the importance of providing services and community facilities that are accessible and encourage connection. This has become a key focus when we upgrade facilities, such as Rosanna Library and Olympic Park. We also know we play an important role in fostering a thriving local economy. And that is why we continue to create jobs as part of our Inclusive Employment and Social Enterprise programs and are encouraging other employers to partner with us.

Today, people want more convenience and online services. To accommodate this, we have allocated \$2.50 million for our ongoing digital transformation that continues to improve the way we service the community. Equally important is lowering carbon emissions and taking action on climate change. We continue to invest in initiatives that help the organisation and the broader community take positive steps to net zero emissions. Programs that deliver energy-efficient buildings, renewable energy, electric vehicles to our fleet, and a circular economy remain key priorities.

As our city grows and our lifestyles and needs change, there is even more importance on ensuring Banyule is a well-planned, sustainable and liveable place that caters for all. As we create better places and spaces, we want to protect our local character and environment. We also need to seize the opportunities to pool resources and work together to enhance Banyule. Our continued advocacy has secured \$28.47 million of funding support from other levels of government. This, and other project partnerships with external agencies, ensures our budget delivers more for our community.

Your feedback counts

Thank-you to everyone who took the time to contribute to and provide their feedback on this Budget 2022-2026. We encourage you to take in the breadth of projects, programs and initiatives outlined within this Budget 2022-2026. While some of these are small and localised, others span across the municipality and beyond. Either way, they all play a part in transforming the lives of all who call Banyule home. We will continue to seek your feedback on future Budgets and our other key strategies throughout the year.

Thank you.

Mayor Cr Elizabeth Nealy

CEO Allison Beckwith

Executive Budget Summary

Financial Principles

The Budget 2022-2026 outlines our financial strategies that support our service obligations; capital works aspirations and asset renewal objectives. Specifically, to:

- Establish a prudent and sound financial framework, combining and integrating financial strategies to achieve a planned outcome.
- Establish a financial measurement framework against Council's plans and policies.
- Ensure that Council complies with sound financial management principles, as required by the *Local Government Act 2020* and plan for the long-term financial sustainability of Council.

Council has complied with the following principles of sound financial management by:

- Generating enough cash to fund capital works and meet the asset renewal requirements as outlined by the VAGO financial sustainability ratios.
- Encouraging more operational innovation to enhance operating activities and control expenditure at levels that are able to consistently support the funding requirements of the capital works program and provision of quality services.
- Supporting the growth of non-rate revenue to achieve greater diversification of the current revenue base and provide flexibility within which to better manage rate revenue increases to within the rate cap.
- Balancing meeting the ongoing core service needs of our community, expectations and quality of delivery with the ongoing achievement of long-term financial sustainability.
- Delivering of a revenue and rating plan based on stability, equity, efficiency and transparency.
- Delivering of a debt management strategic plan to ensure decisions and opportunities can be accommodated within a context of responsible, sustainable financial management.

COVID-19

This budget is a recovery budget for Council. The organisation has been slow to recover from the financial impacts of COVID-19 and it will take a few years to reach our operable levels. Yet despite this setback we continue to be a financially sustainable Council in the long-term.

Council has always put the needs of the community first and has done everything in its control to maintain key services and infrastructure delivery to the community and we were well positioned to obtain the much needed funding support from State and Federal Governments through this recovery phase.

Rates and charges contribute funds to address ageing infrastructure, improve the amenity and quality of community assets and deliver vital services across the breadth of the City. Our services income, as noted above, has not yet fully recovered in many core areas such as our recreation and leisure centres, the transfer station, and transport engineering. Where feasible operational expenditure has been directly offset across all council service to accommodate for the ongoing impacts of COVID-19.

Council has established this recovery budget and will continue to undertake prudent financial management to generate enough funds to maintain financial sustainability into the future

Summary of financial position

| Key Statistics | Forecast Actual 2021/22 | Budget 2022/23 |
|--|-------------------------------|-------------------|
| | \$'000 | \$'000 |
| Total Expenditure | 161,629 | 168,475 |
| Total Income | 170,063 | 183,585 |
| Surplus for the year | 8,434 | 15,110 |
| - Non-recurrent capital grants | 11,017 | 14,009 |
| -Capital contributions | 4,954 | 5,197 |
| Underlying Operating (Deficit) | (7,537) | (4,096) |
| Total Capital Works Expenditure | 57,206 | 61,549 |

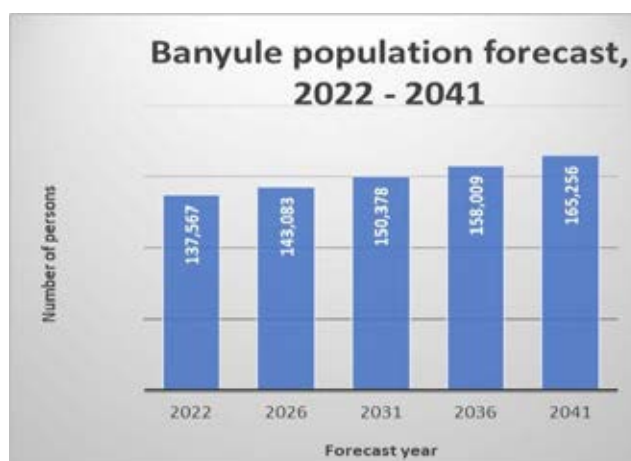
Municipal Demographics

Banyule's estimated resident population for 2021 is 129,387. The municipality has an older age profile compared to Greater Melbourne. Older adults aged 50+ years make up 36% of Banyule's population compared to 31% of the population in Greater Melbourne.

From 2011 to 2016, the largest increase in the number of Banyule residents occurred in the following age groups:

- 5-9 years (+916 persons)
- 65-69 years (+1,140 persons)
- 70-74 years (+897 persons).

Banyule's population is forecast to grow to 165,256 by 2041 at an average annual growth rate of 1%. The population aged 80 years and over is forecast to have the largest growth across the municipality.



Banyule is a diverse municipality. Residents come from over 140 countries and around 120 different languages are spoken at home. Skilled migrants comprise the bulk of recent migration in Banyule, followed by those who settled through family reunion. Humanitarian arrivals represent the smallest proportion of migrant intake.

In the 2016 Census, 706 residents identified as First Nations people, 221 couples reported living in a same-sex relationship and 5% of residents indicated a need for assistance due to disability.

Changing Demographics

As a result of the City's demographic profile there are several budget implications in the short and long term. Council continues to see a shift in the population make-up of this area to emerging migrant groups and growing established ethnic communities. Cultural and linguistic diversity means that Council needs to use a variety of media in languages other than English for mass communication with residents and use interpreting services for interpersonal communication with residents.

The City is substantially developed and while it is experiencing a small increase in property numbers, these mainly arise from higher density developments. Council continues to support appropriate increases in development density around its activity centres which will have ongoing implications for many service areas and infrastructure provision. Council's structure planning processes for these precincts is well established. Council has implemented an open space contribution scheme and an infrastructure development contribution plan.

Local Economic Outlook

In the year ending June 2021, there were 48,414 jobs in Banyule. The largest employer in the municipality is the Health Care and Social Assistance industry, making up 36% of all employment, followed by Education and Training (10%), Retail Trade (9%) and Construction (8%). A considerable proportion of the people who work in Banyule also live in the area (36%).

The outlook for the Australian economy remains positive despite January's Omicron wave influencing a 'shadow lockdown'. Gross Domestic Product (GDP) rose 3.4% in the December 2021 quarter as NSW, Victoria and the ACT came out of extended lockdowns in October 2021. Household spending rose 6.3% in this quarter exceeding pre-pandemic levels for the first time as lockdown restrictions eased. In line with this recovery in activity, the labour market has also performed better than expected.

Employment grew strongly over the latter part of 2020, and the national unemployment rate declined to 5.1 % in December 2021. The unemployment rate in Banyule dropped to 3.7% in December 2021.

The Australian Dollar continues to perform strongly boosted by global confidence as vaccine coverage widens and the value of Australian export commodities increase buoyed by Russia-Ukraine tensions.

Recently, Reserve Bank of Australia (RBA) hikes official interest rate by 50 basis points to 0.85% to curb inflation.

While the economic outlook is positive, sourcing labour, supply chain disruptions and material shortages continue to be the biggest challenges. Rising staffing costs, interest rate rises in 2022 and the impact of geopolitical tensions have added new challenges to businesses already facing an uphill battle. Business and consumer confidence will drive the local economy and the return of international visitors and visa holders will further its growth, particularly in the tourism, education, hospitality and agricultural sectors.

Data sources:

Population - Australian Bureau of Statistics (ABS), Census of Population and Housing, 2011 and 2016, compiled and presented by .id

Forecast – prepared by .id, December 2020

Number of jobs and employment by industry – 2021 National Institute of Economic and Industry Research (NIEIR), compiled by .id

Unemployment rate – Small Area Labour Markets December 2021 quarter

Reserve Bank of Australia website: publications – statement on monetary policy 2021

Community Engagement

Banyule's community is diverse, and this is part of what makes Banyule such a great place. We want our communities to be strong, healthy and inclusive. There are many different characteristics that make Banyule great, including highly valued public space, strong identity and character and vibrant shopping strips, waterways and a sustainable transport network in the region. People participate in their local community in many ways, whether it be participation in local sports, recreation and cultural activities, volunteering or having a say on the issues that are important. We want everyone in Banyule to feel like they are connected to their communities.

Council wants to deliver best value services and facilities for people of all ages and in differing circumstances. Council has an ongoing commitment to achieving outcomes that are sustainable, eco-friendly and bear the least impact on our environment including our response to climate change and the way our waste is managed.

The *Local Government Act 2020* legislates councils in Victoria to ensure transparency in decision making, responsible financial management, strategic long-term planning and meaningful opportunities for communities to be engaged.

To help us to deliver on our focus areas and important initiatives Council works in partnership with the community; engage with our community to ensure they are well informed and represented and meaningfully involved in decision making; encourage community participation and inclusion to provide opportunities for all and advocate for our community to improve services, infrastructure and social outcomes.

Council will continue to implement strategies and actions that address concerns of our community, organisation and management and measure success through utilising key financial sustainable ratios. These ratios assist to monitor and highlight issues for appropriate discussion and decision making throughout the planning process.

Operations

Each year the Minister for Local Government will set the rate cap that will specify the maximum increase in Councils' rates for the forthcoming financial year. The cap for 2022/2023 has been set at 1.75%. In applying the rate cap Council will raise \$111.88 million in rates in 2022/2023 (\$1,939.71 capped average rate). In addition to the general rate, two waste service rates will be declared for the collection and disposal of waste for the first time in 2022/2023. The revenue generated by these waste service rates will be revenue neutral. i.e. the total general rate revenue will reduce in proportion to the increase in the total waste rates(s) revenue in year 1.

Council generates income from other sources such as grants, statutory and user fees and charges to help support the essential services provided by Council and maintain the \$1.72 billion of Council infrastructure.

Council will generate a \$15.11 million surplus in the Draft Budget for 2022/2023. The underlying result is a deficit of \$4.10 million (which measures Council ability to generate surplus in the ordinary course of business, excluding non-recurrent capital grants and capital contributions). It is anticipated to return to an underlying surplus position from the 2025/2026 financial year. This slow recovery is attributed to commercial activities such as leisure centres taking a few year to return to pre-COVID-19 levels whilst expenses have continued to rise each year, significant increase in major initiatives over the 4 years of greater than \$25 million; and the need to increase depreciation to support and maintain the replacement of Councils infrastructure each year which is now \$1.72 billion. The challenge that Council now have is to carefully manage the growing Community expectations to ensure that council does not commit more resources than those that are currently available.

That said, Council is committed to deliver on its budget 2022-2026 and has invested in skilled and dedicated resources to enable Council to deliver on its strategic objectives and key directions and the capital program as outlined in the draft budget 2022-2026.

Human resources represent \$75.27million in the draft budget for 2022/2023 (694.87 equivalent full time (EFT) staff numbers).

Council continues to provide levels of service to meet community expectations and to deliver continuous improvement from within the operational budget, further aided with the investment in the maintenance and renewal of existing systems and new systems. To date operational efficiencies have been as a result of process change, automation, service review, supplier contracts, new business generation and workforce restructures.

Fees and Charges

Council in its determination of user fee increases has taken into consideration the needs and accessibility of the community; demand for the service, pricing and cost to sustain a viable service. Were feasible Council aims to encourage greater participation across the municipality and maintain sustainable community affordability. Some fees have increased greater than CPI, mainly commercial fees to balance cost recovery, competitive pressures and council's financial sustainability objectives. E.g. waste recovery services due to increases in land fill levy costs.

Capital Works & Initiatives

Council will continue to draw down on its cash reserves to fund the capital works budget in 2022/2023.

Under the rate capping environment Council has continued to invest generously in its capital works program with \$61.55 million (including \$10.61 million of carried forward projects from 2021/2022) and \$8.97 million in initiatives in 2022/2023.

To continue to support sustainable development on major capital and initiative projects, Council will also seek to maximise external funding opportunities, such as applying for government grants and draw on cash reserves accumulated over the years. In 2022/2023 Council is projecting to receive \$16.05 million in Government grants to support the capital works and initiatives programs.

- Of the total capital works budget greater than 91% will be invested into asset renewal and upgrade. This percentages includes carried over projects from 2021/2022).
- There is significant investment into our parks, gardens, playgrounds and shared paths; upgrade to sporting grounds, facilities and pavilions; whilst continuing to invest in the maintaining of our roads, bridges and drainage.

Investment in Roads, Streets and bridges is \$16.26 million; Parks and Gardens \$12.15 million and Buildings \$27.97 million.

Council will have implemented a high-performance Food Organics Garden Organics waste service to reflect the changes required to meet sector challenges and Council, State and Federal Government objectives. This service is planned to divert waste from landfill and support our current waste strategy. You will also be able to see separate waste rates on your annual rates notice. These rates will be separate from your general rates and you should also see a reduction in your general rate as the cost allocation across Council is for 2022/2023 income neutral.

Council will continue to focus on improving existing IT infrastructure and applications with a goal of removing aged solutions and utilising existing unused functionality in our current applications. We want our community, customers and staff to be empowered and enriched by digital capabilities that enable positive interactions and service delivery outcomes. Council has an IT and Digital Transformation Strategy to move Council to become a more customer centric organisation. The first major projects focus on improving the customer experience and include:

- Contact Centre Platform – the project will design and implement a new cloud-based contact centre platform.
- Customer Experience Platform - the project will implement a new software solution that will provide customers with self-service options, allow customers to interact with Council via their preferred channel
- Enterprise Integration Software – this project will implement enterprise integration software that connects our systems and processes to make integration less complex and faster.
- Enterprise Resource Planning (ERP) – reviewing Council's core operational and back office systems to identify the best market solution for replacement

Cash Reserves and Cash Balance

Council in 2021/2022 adopted an investment strategy and investment policy which will provide investment and development opportunities to ensure the best possible return on investments for our community, matched with investment policy limits and the debt management strategic plan principles in place. The investment strategy will be fully implemented during the 2022/2023 financial year.

The planned cash from operating activities is \$37.50 million (\$141.84 million over the 4-years)

Council will ensure outgoings are actively assessed alongside rates and own source revenue to effectively support Councils financing obligations and capital investment.

Debt Management

Council is seeking to obtain additional funds in 2022/2023 as part of the Community Infrastructure Loan Scheme run by the Victorian Government of \$6.30 million. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects. This funding has been included to support the Capital Works Program, specifically allocated to the Rosanna Library and Precinct upgrade. Borrowings will peak in 2022/2023 to \$25.89 million and Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap.

The below table provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

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Expenditure Allocation

| Council allocation of each \$100 worth of expenditure | |
|---|-----------------|
| Capital Works & Initiatives | 34.38 |
| Corporate, Customer Service & Risk Management | 10.88 |
| Waste Collection & Recycling | 10.85 |
| Parks, Reserves & Street Trees | 6.43 |
| Family & Children Services | 6.23 |
| Recreation, Leisure & Aquatic Facilities | 4.53 |
| Library Services, Arts & Culture | 3.25 |
| Health, Aged & Disability Services | 3.24 |
| Transport & Parking | 2.90 |
| Building Control & Planning | 2.87 |
| Depot, Plant & Fleet maintenance | 2.55 |
| Roads, Footpaths, Drains & Related Utilities | 2.44 |
| Property Management | 2.29 |
| Urban Planning & Conservation | 2.09 |
| Governance & Executive | 2.00 |
| Social Enterprise & Inclusion | 1.36 |
| Debt Servicing | 0.87 |
| Local Laws | 0.84 |
| | \$100.00 |

The above chart provides an indication of how Council allocates its direct expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends. It does not consider the source of funding for each area of expenditure. Expenses of a non-cash nature, such as depreciation, have been excluded from the above table.

Budget Influences

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

External Influences

The four years represented within the Budget are 2022/2023 through to 2025/2026. In preparing the draft budget 2022-2026, a number of external influences have been taken into consideration. These are outlined below:

- Population Growth – include current population, expected population to grow to 165,256 by 2041.
- Rate Capping – The Victorian State Government continues with a cap on rate increases. The cap for 2022/2023 has been set at 1.75%.
- Supplementary Rates – Supplementary rates are additional rates received after the budget is adopted each year, for the part of the year when a property value increases in value (e.g. due to improvements made or change in land class), or new residents become assessable. Importantly, supplementary rates recognise that new residents require services on the day they move into the municipality and Council is committed to providing these. Supplementary rates income is based on historical and forecast data and is set at anticipated levels.
- Financial Assistance Grants – The largest source of government funding to Council is through the annual Victorian Grants Commission allocation. The overall state allocation is determined by the Federal Financial Assistance Grant, for support the regional councils, the increase of General Purpose grant funding is limited to the minimum increase assessable to Council.
- Capital Grant Funding – Capital grant opportunities arise continually in 2022/2023.
- Enterprise Agreement (EA) – Remaining competitive within the labour market to recruit the skilled specialists has been challenging. Council also relies heavily on contractor and agency in delivering operational, capital works and major initiative projects.
- Superannuation – Council has an ongoing obligation to fund any investment shortfalls in the Defined Benefits Scheme. The last call on Local Government was in the 2012/2013 financial year where Council was required to pay \$9.12 million to top up its share of the Defined Benefits Scheme. The amount and timing of any liability is dependent on the global investment market. At present the actuarial ratios are at a level that additional calls from Local Government are not expected in the next 12 months.
- The super guarantee rate has increased to 10.00% from 1 July 2021, and then increase by 0.50% increments each year until it reaches 12.00% by 1 July 2025.
- Cost shifting - Local Government provides a service to the community on behalf of the State and Commonwealth Government Over time, the funds received by Local Governments' does not increase in line with real cost increases, such as school crossing or library services, resulting in a further reliance on rate revenue to meet service delivery expectations.
- The *Local Government Act 2020* requires Council's to address climate change in its Council Plan as it is one of the key overarching governance principles. Every council must:
 - promote the economic, social and environmental sustainability of the area, including mitigation and planning for climate change risks
 - give priority to achieving the best outcomes for your community, including future generations.

Councils have a duty of care in the context of climate change adaptation that is recognised in law. The Victorian Government outlines how failure to act may leave your council open to claims of negligence. Acting on climate change is no longer optional.

In addition, climate change is a risk to council but tackling climate change can have economic as well

as environmental benefits. According to a recent survey of over 200 top economists from G20 countries, renewable-energy, energy efficiency, and climate-resilience projects tend to create more jobs than projects that are environmentally neutral or harmful.

- **Waste Disposal Costs** – The Environment Protection Agency (EPA) regulation has a sustained impact on Council with regards to compliance with existing and past landfills sites. Waste disposal costs are also impacted by industry changes such as increasing EPA landfill levies and negotiation of contracts e.g. recycling sorting and acceptance. The levy increased over time from \$9.00 per tonne in 2008/2009 to a projected \$65.90 per tonne in 2019/2020, will again be increased as follows:

| Rate (\$/T) | 2020/21 | 2021/22 | 2022/23 |
|-------------------------------|---------|----------|----------|
| Metropolitan-municipal | \$85.90 | \$105.90 | \$125.90 |

- The Coronavirus Pandemic (COVID-19) has presented a fast-evolving significant challenge to businesses, households, and the economy worldwide. Council had rolled out a comprehensive \$10.50 million and \$3.54 million of Economic Support Package in the last two years to provide immediate support to ratepayers, residents, community groups and businesses that were most impacted by the COVID-19 crisis.

Internal Influences

As well as external influences, there are a number of internal influences which are expected to impact the Budget 2022-2026. These include:

- **Adjusted Underlying Result** – This measures Council ability to generate surplus in the ordinary course of business—excluding non-recurrent capital grants, non-monetary asset contributions, and other contributions to fund capital expenditure from net result. In 2022/2023 underlying result is budgeted to be \$4.10 million in deficit as result of the changing of accounting standard regarding capitalisation of intangible asset. It is anticipated not to return to surplus position until the 2026/2027 financial year due to this change.
- **Cash** – Council has allocated a yearly optimal closing cash of \$80 million to support long-term sustainability and to provide a strong 2:1 liquidity position (cash / current liabilities) for viability and solvency. It should also be noted that the cash balance may be needed in the future to accommodate the possibility of a Superannuation liability call for the defined benefit members. A superannuation call has not been factored into this budget.
- **Working Capital** – This is a measure of the ability to pay existing liabilities in the next 12 months. A ratio of one or more means that there are more cash and liquid assets than short-term liabilities. Over the next four years, Banyule's Working Capital ratio is in excess of 2:1, which means Banyule has no immediate issues with repaying short-term liabilities as they fall due.
- **Service Planning** – In this four-year budget, several strategies have been considered to meet the service needs of the community as well as remain financially sustainable. As a result, the increase in operational expenditure has been set to be CPI-0.25%, after including the below strategies.
 - **Service reviews** – Council continues to conduct service reviews to ensure operations meet quality, cost and service standards in line with community expectations.

- Continuous improvement – Council develops and implements a Continuous Improvement program to deliver operational efficiency.
- Digital Transformation – Council maintains its capital works investment in the maintenance and renewal of existing systems and infrastructure and provides additional funding for new systems to build customer capability and operational efficiency.
- Collaborative procurement – Council continues to actively participate in collaborative opportunities with the Northern Region councils in an effort to maximise procurement and purchasing power.
- Service divestment - in March 2019, Council decided to transition out of Commonwealth Home Support Services (i.e. Domestic Assistance, Personal Care and Respite) from 1 July 2019, where the market is well developed, with quality providers readily available and initiates a transition plan. Council continues being a provider of Commonwealth funded Social Programs (i.e. Social Support Groups, Carers Support & Social Support Individual), Property Maintenance and Delivered Meals programs subject to further review work and the trial of options to optimise the sustainability of the service models in a competitive market model. Council is reassessing the financial benefit under the current economic environment and will provide an update of the results and the plan for new services to benefit the community.

Economic Assumptions

| | Actual | Forecast | Budget | Projections | | |
|------------------------------------|----------|----------|-----------|-------------|-----------|-----------|
| | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| Rate Cap Increase | 2.00% | 1.50% | 1.75% | 2.25% | 2.50% | 2.50% |
| CPI # | 2.00% | 1.50% | 1.75% | 2.25% | 2.50% | 2.50% |
| User Fees * | 2.00% | 1.50% | CPI | CPI | CPI | CPI |
| Grants - Recurrent | 2.00% | 1.50% | CPI | CPI | CPI | CPI |
| Grants - Non-Recurrent | 2.00% | 1.50% | CPI | CPI | CPI | CPI |
| Contributions | 2.00% | 1.50% | CPI | CPI | CPI | CPI |
| Proceeds from sale of assets | \$3.84m | \$11.54m | \$25.53m | \$26.45m | \$5.89m | \$11.47m |
| Finance Costs | \$2.37m | \$1.93m | \$1.76m | \$1.75m | \$1.66m | \$1.53m |
| Other Revenue | 2.00% | 1.50% | 1.75% | 2.25% | 2.50% | 2.50% |
| Employee Costs ^ | 2.10% | 2.30% | 2.25% | 2.75% | 3.00% | 3.00% |
| Contactors, consultants, materials | 2.00% | 0.00% | CPI-0.25% | CPI-0.25% | CPI-0.25% | CPI-0.25% |
| Utilities | Various | Various | Various | Various | Various | Various |
| Depreciation and Amortisation | \$22.14m | \$23.32m | \$24.66m | \$25.90m | \$26.83m | \$27.66m |
| Other expenses | 2.00% | 0.00% | CPI-0.25% | CPI-0.25% | CPI-0.25% | CPI-0.25% |

* 72% of all Council's community and commercial fees below or equal to CPI (35% of fees frozen for 2 years since 2019/2020) to encourage greater participation across the municipality and maintain sustainable community affordability.

#The first three years CPIs are consistent with the Victoria State Government's CPI outlook which is set in its 2020/2021 budget. It is expected to remain at 2.50% in year 4 (2025/2026).

^ CPI+ includes banding increments of staff.

Budget Reports

1. Link to the Council Plan

Link to the Integrated Planning and Reporting Framework

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

Engagement and Research

Planning for the future relies on many sources of information including extensive community engagement, research, data, legislation and policy and the ongoing review and improvement of our services.

A summary of our engagement approach to developing the current Council Plan 2021-2025 can be found on Council's website.

Banyule 2041 - Shaping Our Future

Project background

In accordance with the *Local Government Act 2020*, Banyule City Council is engaging with the community, driven by principles of deliberative engagement, to inform the development of the Banyule Community Vision 2041, Council Plan 2021-2025, Financial Plan 2021-2031, Budget and Revenue and Rating Plan.

The aim of the project is to develop an innovative, aspirational and co-designed Community Vision that guides Council's work in enhancing the municipality of Banyule over the next 20 years. Through a robust engagement program Council and community will work together to inform the:

- Community Vision that captures how the community want Banyule to be in 2041
- Council Plan that sets out how Council is working toward that vision every 4 years
- Long term Financial Plan that will guide how Council will remain financially sustainable while supporting the Community Vision and the Council Plan.
- The Budget and the Revenue and Rating Plan that defines how revenue is generated through various sources.

Engagement Approach

The engagement approach was developed in collaboration with community and Banyule's elected representatives and in alignment with Local Government Victoria Guidance material. Throughout the engagement period, Council sought to inform as many people as possible about the project and to encourage participation. Communications material included posters, postcards, emails, video, social media and factsheets. Council informed the community about the project and promoted engagement

opportunities, encouraging people to visit the Shaping Banyule website for more information about the project.

Council provided many ways for people to participate and contribute including Shaping Banyule, workshops, phone and hardcopy surveys and submissions online and postal submissions. Over 4,100 people engaged with the project information and resources provided on Shaping Banyule. Approximately 1,329 individuals actively participated in engagement activities.

Consultation on the Budget 2022-2026 was undertaken from 12 April to 3 May 2022 as a part of integrated approach to engage with the Community on key planning documents:

- Council Plan 2021-2025 - Year 2 Annual Action Plan 2022/2023
- Budget 2022-26
- Asset Plan 2022-32
- Financial Plan 2022-32
- Revenue and Rating Plan 2022-26

Thirty community members provided feedback on the Budget 2022-2026 during in-person and online workshops, and twenty-nine community members via email and our online engagement platform, Shaping Banyule.

Budget and Financial Plan

The budget is a short-term plan which specifies the resources required to fund a council's services and initiatives over the next 12 months and subsequent 3 financial years and should be consistent with the first four years of the Financial Plan.

The Financial Plan is a plan of the financial and non-financial resources for at least the next ten years required to achieve the Council Plan and other strategic plans of Council. The Financial Plan defines the broad fiscal boundaries for the Council Plan, Asset Plan, other subordinate policies and strategies and budgets processes.

Our Rating Context

Our Revenue and Rating Plan is used to ensure that the Local Government Act's rating objectives of 'equity and efficiency' are achieved. It is important that Banyule City Council has a Revenue and Rating Plan in place that is transparent to the community and reviewed annually as part of the budget process.

The rating parameters set for the strategic outlook period through to 2026 are indicated currently based on a 1.75% rate increase for 2022/2023.

The indicative rates are predicated on a rate capping environment and not indicative of maintaining all Council's services at their current level. Each year the Minister for Local Government will set the rate cap and will specify the maximum increase in Council's rates for the forthcoming financial year. The rate cap is consistent with the latest forecasted CPI figures.

Banyule will continue to revisit the principles outlined in the Revenue and Rating Plan each year when further information is received from the State Government on the rate cap and the economy. This will be then matched with the community's desire to maintain current service levels and capital investment.

For 2022/2023 Council will introduce a separation of waste collection service fees from general rates and introduce a Food Organics and Garden Organic waste collection service. To support the State Governments waste reform (to reduce waste and increase recycling) Council will separate all waste and recycling collection fees from general rates and create a new service rate for 1) Kerbside waste services and for 2) Public waste services. The food organics and garden organic services fees will be included in the new Kerbside waste service rate.

The cost for these services will be removed from general rates, reducing the total general rates collected.

Land is a finite resource in Banyule. Our Council is committed to ensuring that the effective use of land resources benefits the whole community, as each land holding contributes to the shared infrastructure and services of Council. As such, Council differentially rates its vacant commercial, industrial and residential land to ensure an inequity in the shared contribution to infrastructure is not created through the underdevelopment of vacant land.

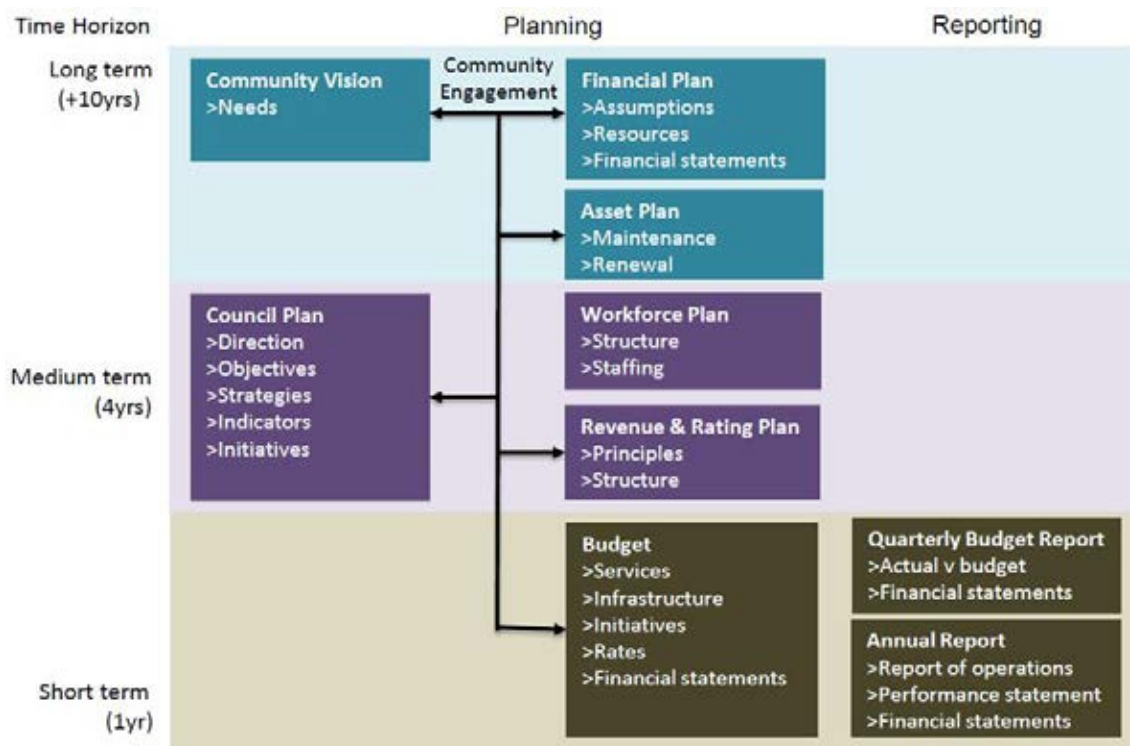
We also strive to encourage the best use development of land. Banyule values appropriate commercial and industrial development. However, we also acknowledge an increased impact on our shared infrastructure by these developments. We choose to differentially rate these properties to ensure an equitable outcome to infrastructure costs across our community.

We understand the shared value to our community of cultural and recreational lands. Council supports and encourages the development of this shared benefit by rating these properties at a lower level.

1.1 Legislative planning and accountability framework

1.1.1 Legislative Context

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Financial Professional Solutions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities as part of determining how to prioritise resources and balance service provision, asset maintenance responsibilities and capital works.

Community consultation needs to be in line with a Council's adopted Community Engagement Policy and Public Transparency Policy.

Service Planning and Review

Service Planning includes considerations of budget, community needs and expectations, alignment with Council Plan and Key Strategies, future needs assessment etc.

Each year Council's business units undertake service planning in relation to delivery of the Council Plan (which includes community engagement input) and develop the Annual Action Plan across the Council.

A robust service development review program has been established to assess value, provision, and sustainability. This provides strategic business planning in the forward provision of service delivery

across Council areas.

Ongoing strengthening of service planning is being undertaken through:

- Articulation of objectives, scope, and standards across services, and alignment with the Council Plan
- Planning processes, approaches, and support materials
- Development of longer-term strategic planning, operational provision, and asset management for longer term financial planning outcomes, and seeking alignment with community needs in these priorities and directions

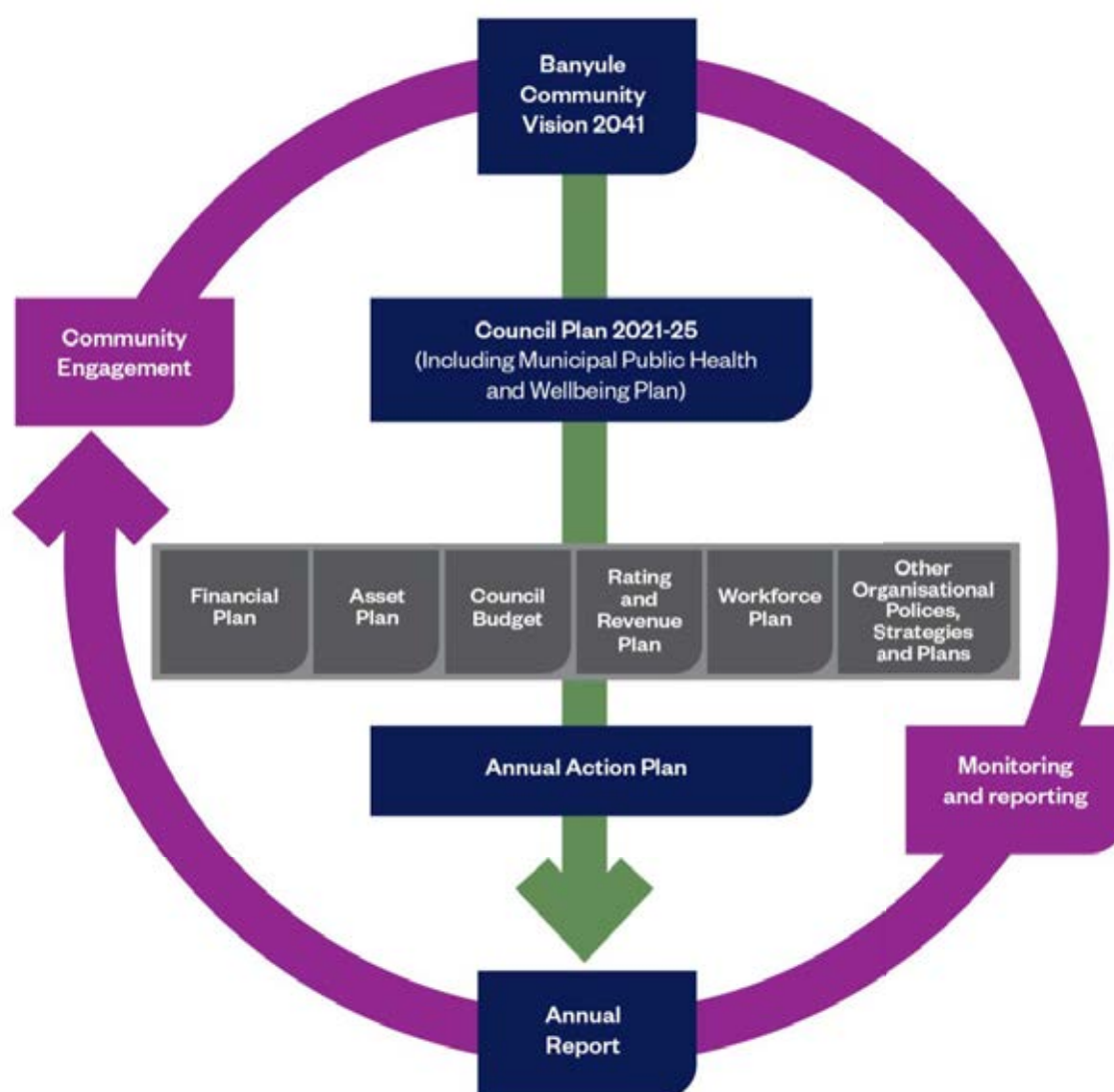
1.2 Our Purpose

Banyule has transitioned to a new Integrated Planning and Reporting Framework in line with the requirements of the *Local Government Act 2020*. The preparation of this Budget 2022/2023 has been developed in consideration of the Community Vision 2041. The Budget is based on the Council Plan 2021-2025 (Year 2 actions), Asset Plan 2022-2032 and the Revenue and Rating Plan 2022-2026.

Our Integrated Strategic Planning and Reporting

Banyule has developed an integrated strategic approach to planning, delivering and reporting to deliver service outcomes for the community and to meet requirements of the new *Local Government Act 2020* (the Act).

Integrated planning and reporting aim to ensure we remain an adaptive, responsive and viable local government authority. This is facilitated by understanding what our community aspires to, setting direction within our resource capability and allowing Council to make informed decisions on behalf of our community.



Council's integrated approach to planning, delivery and reporting supports and underpins the delivery of the Banyule Community Vision 2041 and Council Plan.

The Council Plan

The Council Plan outlines Council's strategic priorities and directions in the broader context of the Community Vision and adopted policies, strategies, and plans (including the Municipal Strategic Statement and Municipal Public Health and Wellbeing Plan).

It works together with key plans such as the Financial Plan, Budget, Revenue and Rating Plan, Asset Plan, and a range of other policies and plans.

The Council Plan outlines and integrates Banyule's Health and Wellbeing Priorities for 2021-2025 and Banyule's Climate Action Response.

The Council Plan is reviewed on an annual basis to ensure that it continues to meet the needs of the community. It is implemented through annual action plans, which reflect Council's decisions on the initiatives and priority services to be funded through the Budget each year.

The Budget and Financial Plan are closely linked with and support the achievement of the Council Plan and Community Vision.

Banyule Community Vision 2041

The Banyule Community Vision 2041 reflects our community's values, aspirations and priorities over the next 20 years. It comprises an overarching Vision Statement and a series community priority themes. Together these will guide us in shaping our policies and plans, and to prioritise investment.

The Vision was developed through an extensive engagement process with people who live, work, study, visit or own a business across the municipality.

The Banyule Community Vision 2041 statement:

"We in Banyule are a thriving, sustainable, inclusive and connected community.

We are engaged, we belong and we value and protect our environment."

This Vision is supported by six community priority themes:



The Council Plan strategic objectives are directly aligned with the Banyule Community Vision priority themes.

1.3 Strategic Objectives

The following table lists the Strategic Objectives as described in the Banyule Council Plan 2021-2025:

| Strategic Objective | Description |
|--|---|
| 1. Our Inclusive and Connected Community | A safe, healthy, vibrant and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged. |
| 2. Our Sustainable Environment | A progressive and innovative leader in protecting, enhancing and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction. |
| 3. Our Well-Built City | A well planned, sustainable and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced. |
| 4. Our Valued Community Assets and Facilities | As custodians of our community, assets, facilities and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections |
| 5. Our Thriving Local Economy | A thriving, resilient, socially responsible local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities |
| 6. Our Trusted and Responsive Leadership | A responsive, innovative and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations |

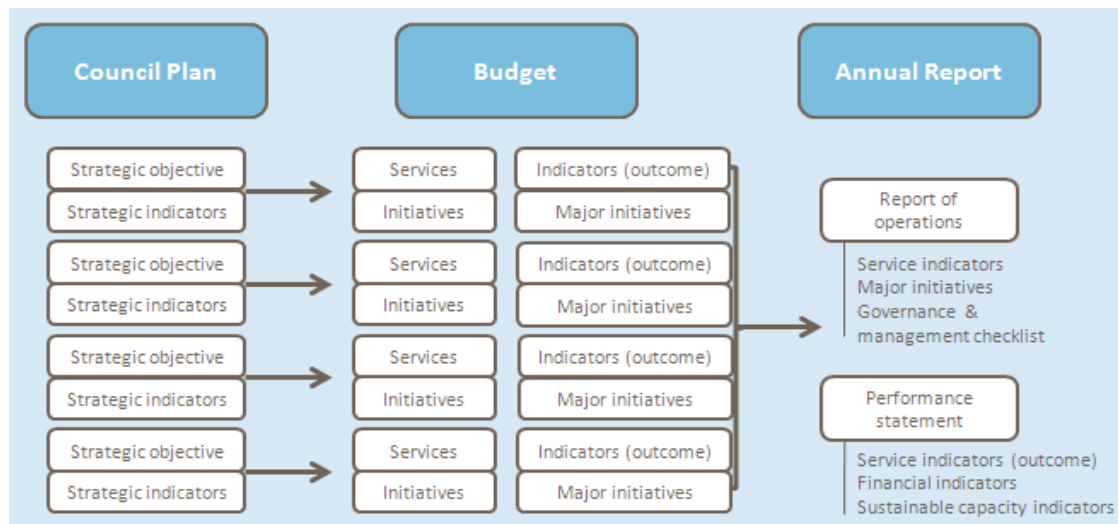
Our Council Plan's Relationship with the Municipal Public Health and Wellbeing Plan

Banyule City Council is required under the *Victorian Public Health and Wellbeing Act 2008* to prepare a Municipal Public Health and Wellbeing Plan (MPHWP) every four years or include public health and wellbeing matters into its Council Plan.

The Council Plan 2021-2025 outlines our commitment to enhancing health and wellbeing outcomes for our community. By integrating the MPHWP into the Council Plan, we acknowledge the significant role we have in improving the health and wellbeing of people in Banyule.

2. Services, Initiatives and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2022/23 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Jobs, Precincts and Regions

Priority Theme 1

Our Inclusive and Connected Community



2.1 Our Inclusive and Connected Community

Strategic Objective: A safe, healthy, vibrant and connected community where people of all ages and life stages love to live, work and stay; diversity and inclusion are valued and encouraged.

Strategies to strengthen our Inclusive and Connected Community:

1. Promote active and connected living through a range of accessible and inclusive opportunities for all people of all ages through sport and recreation
2. Provide a range of services and programs, and work with relevant partners to enhance health and wellbeing outcomes and social cohesion
3. Provide and promote arts and cultural experiences to enhance community connectedness, engagement and a sense of wellbeing
4. Actively support and facilitate infrastructure, services and programs that address community safety
5. Enhance our relationship and work in respectful partnership with the Traditional Custodians of Banyule, the Wurundjeri people, identified Elders and other Aboriginal and Torres Strait Islanders
6. Promote community awareness and support a diverse, connected, and inclusive community that respects and celebrates different cultures, beliefs, abilities, bodies, ages, sexualities, genders and identities
7. Provide a range of services and programs that support the development of children, young people and families
8. Strengthen community preparedness and resilience for emergency events
9. Provide for and facilitate specific programs and respond to current and emerging preventable disease, outbreaks and public health risks
10. Deliver a range of accessible services and programs for older people that support social connections and independent living
11. Deliver a range of services and programs to become the leading Council in supporting and empowering people with disabilities
12. Enable and empower philanthropic and business partners to support our community through the establishment of the Banyule Community Fund.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Inclusive and Connected Community' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|--|---|-----------------------------|
| Business area: Inclusive and Creative Communities - Community Partnerships, Arts and Culture, First Nations Provision of the following to support, protect and enhance the community's health and wellbeing: Community Partnerships: Shop 48, Bellfield Community Hubs planning and facility management, Postcode 3081 community capacity building, support to community organisations and Neighbourhood Houses partnerships Arts and Culture: Community cultural development, art collection management, art exhibitions, culture and heritage development, festival, event and cultural programs, and Council events. First Nations: Aboriginal and Torres Strait Islander (ATSI) programs, embedding of the Reconciliation Action Plan, ATSI cultural awareness training, responsibility and ATSI eldership and community support, oversight and management of Barrbunin Beek Gathering Place. | 2,207 (104) 2,103 | 2,598 (297) 2,301 |
| Business area: Healthy and Active Communities Provision of the following to support, protect and enhance the community's health and wellbeing: Civic Precincts: Oversight, management and activation of Civic precincts including Ivanhoe Library and Cultural Hub, Greensborough Civic Precinct and future oversight Rosanna Library Precinct. management of key contract and partnerships. Sports, Recreation and Community Infrastructure: Sport and leisure services and community infrastructure planning. Developing sport participation, leisure and recreation programs, sports pavilions and ground allocations, leases and licences for sporting clubs, club engagement and development, minor and major capital works. Major Facilities: Major leisure and recreation facilities master planning and contract management including Ivanhoe Golf Course, Chelsworth park, WaterMarc, Macleod Recreation Centre, Watsonia Pool and Community halls for hire. Banyule Leisure: Ivanhoe Aquatic Centre, Olympic Leisure Banyule, and Macleod Netball Stadium. | 13,055 (4,629) 8,426 | 15,327 (7,910) 7,417 |

| Business area & description of services provided | Forecast | Budget |
|---|-----------------------------|-------------------|
| | Actual 2021/22 \$'000 | 2022/23 \$'000 |
| Business area: Family and Community Services | 15,681 | 15,779 |
| Provision of the following to support, protect and enhance the community's health and wellbeing: | (9,180) | (9,243) |
| | <u>6,501</u> | <u>6,536</u> |
| Family & Community Services Strategic Management: Child and Youth Framework. | | |
| MCH and Immunisation Services: Maternal Child Health Services, early childhood parent education, family support, playgroup support, immunisation services to family and community including the free vaccination program and management of the commercial immunisation program and Nillumbik tender. | | |
| Early Childhood Services: Child Care Centres, Early Childhood facilities management and capital works program, Early Years Networks facilitation, Kindergartens, Kindergarten Central Registration, and Early Years Community Support. | | |
| Youth Services: Including individual, LGBTIQ+ & CALD support; Youth Communications, Youth Participation, Mental health & wellbeing, School workshops and delivery; Jets Creative Arts Youth Facility & Banyule After Hours Youth Outreach & Program Support team. | | |
| Aged Services: Community support assisting older residents and includes, social support, carer support, delivered meals and property maintenance, assessment and outreach. | | |
| Service Reform: The provision of service review of programs, reforms and services within the Community Wellbeing Directorate and strategic projects. | | |

| Business area & description of services provided | Forecast | Budget |
|--|-----------------------------|-------------------|
| | Actual 2021/22 \$'000 | 2022/23 \$'000 |
| Business area: Resilient and Connected Communities | 4,015 | 4,646 |
| Provision of the following to support, protect and enhance the community's health and wellbeing: | (1,637) | (1,522) |
| | <u>2,378</u> | <u>3,124</u> |
| <p>Emergency Management and Public Health Protection: Municipal emergency risk assessment, Local community resilience planning and education, Emergency services support, Community information and warnings, Vulnerable Persons Register (VPR) coordination, Business continuity planning support, Single Incident emergency coordination, Regional collaboration, Municipal emergency relief and recovery planning and coordination, Secondary impact assessment coordination, Volunteer recruitment and training, Relief and recovery centre management and local and regional exercises. Public Health Protection delivery including food safety enforcement and education, neighbourhood complaints (nuisance), tobacco, infection control, heatwave planning, prescribed accommodation, domestic wastewater management and public health emergency management.</p> <p>Community Connections: Regional Assessment Service, service access and navigation, Age-Friendly community, age-friendly social planning, community development and strengthening, community grants, Banyule Community Fund, volunteer support and development.</p> <p>Community Impact: Community safety, gender equity and preventing violence against women, Municipal Public Health and Wellbeing planning, social policy and planning, supporting Council's commitment to inclusion, access and equity, advice on major strategic projects, support project management capabilities, demographic data support and analysis.</p> | | |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Inclusive and Connected Community' objective (Community Priority Theme) include:

- Implement a range of initiatives and programs that support participation in sports, recreation and leisure, and build and strengthen the capacity of sporting clubs.
- Implement the Neighbourhood Houses Strategic Partnership Framework.
- Transition the Social Support Programs to the Bellfield Community Hub, providing a welcoming venue to support older people in the local area.
- Lead social research to inform and support actions on Banyule's health priorities in partnership with the Inclusive Banyule Advisory Committee.
- Support the Banyule Child Youth and Family Committee to improve outcomes for children and young people, as outlined in the Child and Youth Framework.
- Deliver a range of community festivals and events including Malahang Festival, Carols by Candlelight, Twilight Sounds, Eco Festival, Chillin' in Banyule.
- Deliver a series of culturally appropriate activities, workshop and events as part of the Diverse Communities Project, with the aim of uplifting and supporting our diverse community.
- Deliver quality improvement plans for all five Council early childhood services as per National Quality Standards.
- Participate in the North West Metro (NWM) Regional Emergency Management Planning Committee (REMPC) and the Municipal Emergency Management Planning Committee (MEMPC) activities and subcommittees.
- Complete the reviews of all emergency management plans and sub-plans.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Sustainable Environment



2.2 Our Sustainable Environment

Strategic Objective: A progressive and innovative leader in protecting, enhancing and increasing the health and diversity of our natural environment, where we all commit to playing an active role in achieving environmental sustainability, waste and carbon emissions reduction.

Strategies to strengthen our Sustainable Environment:

1. Protect and enhance our natural environment, providing connected habitat for diverse flora and fauna
2. Minimise stormwater pollution and the impacts of flooding, and maximise Council's water conservation to transition to a water sensitive City
3. Demonstrate leadership in addressing climate change and take action to become a carbon neutral Council by 2028 and City by 2040
4. Empower and educate the community and businesses to take actions to achieve positive environmental and climate change outcomes
5. Avoid waste generation and encourage and support the community to achieve zero waste to landfill by 2030
6. Engage and work with the community and partners to protect, enhance and experience the environment
7. Protect, increase and maintain Banyule's urban forest population to provide a greener City for enhanced liveability
8. Explore and support opportunities for urban farming and community gardens.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Sustainable Environment' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services:

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|---|---|-----------------------------|
| Business area: Operations | 27,590 | 26,483 |
| | (8,966) | (9,667) |
| Provision of the following to the municipality: | 18,624 | 16,816 |
| <p>Waste Management: Strategic Waste Management, Metropolitan Waste Management Group member, Banyule-Visy Material Recovery Facility, Rethink Centre Education Programs, Outreach Education Programs, waste service support, Waste Recovery Centre (Transfer station), garbage collection, recycling collection, food and green waste collection, Hard rubbish collection, Bundled branch collection, Commercial waste collection, parks and reserves waste collection.</p> <p>Cleansing: Mechanical footpath sweeping of shopping centres, Mechanical sweeping of sealed roads, Cleaning of public toilets and BBQ's, Inspection and clearance of drainage pits, Maintenance of litter trap program, Litter clearance from shopping centres, Litter collection, Removal of dumped rubbish, Removal of dead animals from roads, Syringe removal, drain cleaning.</p> <p>Infrastructure Maintenance: Maintenance of footpaths, kerb and channel, patching of roads, guardrails and unsealed roads, repair and replacement of signs and street furniture, drainage repair and Road Management Plan implementation.</p> <p>Environmental Operations: Management and delivery of Council's Water Sustainability Plan including the various elements of water sensitive urban design, water harvesting, integrated water management, stormwater quality and environmental improvements.</p> <p>Provision of the following to support council's direct service delivery areas:</p> <p>Plant and Fleet Management: Council's Workshop conducts repairs and servicing of all fleet vehicles, provides welding and fabrication services, coordination of accident repairs, administration of contracts and specification/ purchasing of new and replacement vehicles, trucks and heavy mobile plant, and sale of retired fleet.</p> | | |

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|---|---|-----------------------------|
| Business area: Parks and Natural Environment | 11,971 | 12,762 |
| | (164) | (71) |
| The provision of the following to the municipal community as a whole: | 11,807 | 12,691 |
| <p>Strategic: Maintain capability and continuity of the Parks service, including project, initiative and operational delivery, business support and continuous improvement.</p> <p>Sportsfields & Parks Assets: Carry out maintenance on Banyule's park assets including playgrounds, sports fields, irrigation systems, paths, fences, park furniture and BBQs. Implement Council's Park asset renewal programs, delivery of open space capital works projects and minor repair to nature strips.</p> <p>Urban Forestry: Street and park tree maintenance, pest and disease control, tree replacement and planting, tree removal, tree root control, assessment for Council trees, nursery operations for plant propagation.</p> <p>Bushland: Environmental reserve management, flora and fauna recording and habitat restoration, noxious weed control and pest animal control, development of wildlife corridors, maintenance, construction, restoration and protection of bush reserves and river/creek reserves, environmental education, community planting days, Friends Group working bees.</p> <p>Parks Presentation: Maintenance of garden beds, mowing of active and passive parks and reserves, passive reserve maintenance, active reserve maintenance, half cost fence replacement, litter control in parks, maintenance of dog tidy bins, fire hazard control, maintenance and mowing of Right of Ways.</p> | | |
| Business area: Transport and Environment | 5,912 | 6,972 |
| | (4,397) | (6,432) |
| Provision of the following to support council's direct service delivery areas, and municipal community as a whole: | 1,515 | 540 |
| <p>Environmental Sustainability: Responsible for corporate and community climate action, strategic biodiversity and community education and stewardship. Provides advice on emissions reduction, adaptation, energy efficiency, environmental education, conservation and land management. Supports the Banyule Environment and Climate Action Advisory Committee (BECAAC) and environment grants.</p> <p>Transport Engineering: Provides traffic engineering, road safety, project development and management, school crossing supervision, parking management and enforcement.</p> <p>Transport Planning & Advocacy: Undertakes planning, project delivery and advocacy for integrated transport solutions to improve public transport, walking, cycling and infrastructure that will benefit the Banyule community in line with Banyule's Integrated Transport Plan.</p> | | |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Sustainable Environment' objective (Community Priority Theme) include:

- Finalise preparation of the Eltham Copper Butterfly masterplan for Banyule bush reserves, including Mayona Road Reserve.
- Advocate for habitat retention within North East Link (NEL) and other major projects, retaining offset plantings in Banyule and focusing on wildlife corridor connections.
- Operate, monitor and optimize capabilities of the existing stormwater harvesting sites and Water Sensitive Urban Design (WSUD) assets.
- Deliver a series of capacity building workshops to support environmental volunteers to lead and support positive climate action initiatives.
- Deliver environmental workshops to the community through Spring Outdoors Program.
- Roll out a FOGO (food organics and garden organics) kerbside collection system to residents.
- Commence a trial of environmentally friendly nappies at Morobe Street Children's Centre.
- Provide environmental grants that support local environment initiatives.
- Support and implement annual nature play activities across selected bush reserves.
- Finalise and implement the Urban Forest Strategy.
- Develop an urban food strategy and framework.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.



2.3 Our Well-Built City

Strategic Objective: A well planned, sustainable and liveable place that caters for all our current and emerging communities; where our local character and environment is protected and enhanced.

Strategies to strengthen our Well-Built City:

1. Deliver well designed places and spaces that enable stronger connections and liveability to meet the diverse needs of our current and future community
2. Develop and maintain best practice integrated strategic plans that impact positively on the quality and design of our places and built environment
3. Prioritise a series of localised plans for twenty-minute neighbourhoods across Banyule that are well connected and meet community needs closer to home
4. Plan for greater diversity of housing and commercial activity in the most accessible locations to balance sustainable growth and enable ageing in place
5. Provide and facilitate for achieving environmentally sustainable designs and outcomes and deliver urban centres that are resilient to the impacts of climate change
6. Preserve and enhance Banyule's valued heritage, local character, and its significant trees
7. Provide and maintain public parks and open spaces for a range of uses for all ages and abilities
8. Lead on the use of sustainable modes of transport, and encourage walking, cycling and use of public transport.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Well-Built City' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|--|---|-----------------------------|
| Business area: Planning, Building and Laws Provision of the following to landowners, builders and developers: Development Planning: Statutory planning (land use and development including tree removal), subdivisions, planning investigations and enforcement. Building Services (Bpi): Municipal Building Surveyor, building permits and inspections, building investigations and enforcement. Provision of the following to developers, builders, contractors, pet owners, and municipal community as a whole: Municipal Laws: Animal management, fire prevention, Local Laws compliance and enforcement, building sites compliance and enforcement, footpath trading. | 7,071 (5,448) 1,623 | 7,615 (6,079) 1,536 |
| Business area: City Futures - Strategic Planning and Urban Design, Open Space Planning and Design, Property Services, Spatial & Property Systems Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole: Strategic Planning and Urban Design: Creating and reviewing place-based policies, strategies and plans. This includes structure plans for activity centres, streetscape master planning and design frameworks for renewal areas; facilitating Council's role as the Planning Authority for planning scheme amendments; participating in Government strategic planning projects associated with the Victorian Planning Provisions, and periodically reviewing and updating the Banyule Planning Scheme. Open Space Planning and Design: Strategy development for public open space, including preparation and delivery of the Public Open Space Plan, master planning of reserves and regional playgrounds, and planning and development of Banyule's shared trail network. Property Services: Property portfolio management including the management of commercial and residential leases, discontinuances and associated sale of land, provision of Council related valuation services. Spatial & Property Systems: Spatial and property systems co-ordination and maintenance and provision of spatial approaches to managing Council's operations. | 2,089 (1,245) 844 | 2,613 (1,535) 1,078 |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Well-Built City' objective (Community Priority Theme) include:

- Continue to explore property projects that deliver strategic outcomes for Council ensuring that assets are managed in the community's diverse, long-term interests.
- Implement the final project stage (stage 4) of the Olympic Park Masterplan.
- Continue to deliver the Watsonia Town Squire Project.
- Develop a Place-based Framework for Banyule.
- Continue to implement Sustainable Building Guidelines, embedding best practice environmentally sustainable design specifications into capital works and maintenance programs.
- Commence a place-based neighbourhood character review in conjunction with preparation of the Banyule Housing Strategy.
- Continue to design and deliver the program of play space upgrades including the integration of nature play and soft landscaping where possible.
- Undertake a comprehensive review of the Banyule Open Space Strategy (2016-2031) to develop open space hierarchies and priorities.
- Prepare a masterplan for Rosanna Parklands to ensure the parklands are attractive, environmentally sustainable and accessible for all users
- Review the Banyule Integrated Transport Plan 2015-2035 (BITP) and develop an updated action plan.
- Implement Banyule Bicycle Strategy and Walking Strategy action plans.
- Complete Safe Access Audits for pedestrians, cyclists, and mobility scooters around schools.
- Deliver community behaviour change programs that support sustainable and safe transport initiatives.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Valued Community Assets and Facilities



2.4 Our Valued Community Assets and Facilities

Strategic Objective: As custodians of our community, assets, facilities and services, we work to ensure that they are affordable, sustainable, evenly distributed, safe and accessible for all ages and abilities and designed to provide meaningful experiences and connections.

Strategies to strengthen our Valued Community Assets and Facilities:

1. Strategically plan, build and renew community assets and facilities that meet current and future service needs and instil a sense of civic pride
2. Develop community assets and facilities that are environmentally sustainable, innovative, safe and continue to be of appropriate standard
3. Design and build facilities that are multipurpose and encourage community connections
4. Promote, design and deliver assets that provide spaces for the community to connect
5. Manage Council's commercial assets, leases and contracts to deliver sustainable, accessible and inclusive outcomes for the community
6. Actively seek partnerships and collaborate with other organisations to build and utilise community infrastructure.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Valued Community Assets and Facilities' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|--|---|-----------------------------|
| Business area: Delivery and Assets Provision of the following to the municipal population as a whole: Asset Management: Strategic Asset Management, programming for road and footpath (pavement) renewals and maintenance, Capital Works planning, Asset Management policy, strategy and plans for all asset classes, asset condition audits, pedestrian bridge inspection and maintenance. Asset Protection: Road and footpath infrastructure asset protection, supervision of new sub-divisions, unit developments, and vehicle crossover installations, issuing of Works within Road Reserve and other works consent permits. Capital Projects: Capital Works management and reporting, project management and contract supervision for building works projects and all major/minor civil works, road resurfacing, pedestrian trail, bike/shared path construction and maintenance, road construction and reconstruction projects. Building Maintenance: Scheduled/Unscheduled building maintenance on all Council owned buildings, air conditioning maintenance, vandalism repairs, management of Essential Safety Measures. Developments and Drainage: Legal Points of Discharge, Building Over Easement approvals, Stormwater drainage approvals for new developments, Planning referrals, investigation of flooding issues, scoping for new drainage works or upgrades. | 7,046 (594) 6,452 | 7,598 (557) 7,041 |
| Business Area: Strategic Properties and Projects Provision of the following to support Council's direct service delivery areas, and municipal community as a whole: The Strategic Properties and Projects department proactively pursues strategic and major property projects and developments associated with Council land to achieve positive outcomes for the community, meet beneficial financial outcomes, and deliver new and revitalised community assets that contribute to the sustainable growth of the city. Strategic Property Projects: coordinate and lead the redevelopment of identified Council owned sites including acquisitions and disposals involving Council land. Strategic Capital Projects: provide leadership and project manage a variety of major projects for the organisation to achieve positive outcomes for the community, meet beneficial financial outcomes and deliver new and revitalised community assets. | 331 - 331 | 471 - 471 |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Valued Community Assets and Facilities' objective (Community Priority Theme) include:

- Deliver sports field lighting improvements at nominated locations
- Develop a Sports Capital Works Policy that provides a consistent, equitable and transparent approach to funding sports facilities and infrastructure.
- Complete the surface renovation of Beverley Road Oval, Heidelberg.
- Deliver improvements to Council's public toilet facilities at priority locations to improve amenity and accessibility
- Complete construction of the Macleod Park sporting pavilion.
- Continue roll-out of solar panel program on Council owned buildings.
- Install gross pollutant traps (GPT)/water sensitive urban design (WSUD) solution for Site 2 Gresswell Forest.
- Complete the construction of Montmorency Village precinct streetscape and lighting works.
- Complete reconstruction of Redmond Court Wetland and creation of new parkland.
- Continue to engage with the North East Link Project on land dealings to drive the best outcome for Council and the community.
- Undertake expansion and improvement works at East Ivanhoe Preschool.
- Support the ongoing partnership with Launch Housing during the development of the new social housing build in Bellfield.
- Complete the construction of Old Eltham Road Stage 3 as per requirements of Roads to Recovery funding.
- Install a new batting cage at the Greensborough Baseball Club facilities at Elder Street Reserve, Watsonia
- Implement upgrades to tennis facilities at Chelsworth Park, including court resurfacing and lighting.
- Prepare designs for Willinda Park to improve the athletic track and field facilities and infrastructure.
- Redevelop the Montmorency Bowling Club facilities to improve access and amenity and increase club house capacity and function.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Thriving Local Economy



2.5 Our Thriving Local Economy

Strategic Objective: A thriving, resilient, socially responsible local and integrated economy that encourages, supports and advocates for a diverse range of businesses and entrepreneurship, providing local investment and employment opportunities.

Strategies to strengthen our Thriving Local Economy:

1. Stimulate and support a vibrant and resilient local economy to encourage business, employment and investment opportunities
2. Encourage, assist and connect businesses with the tools, information and opportunities to succeed and be sustainable
3. Support innovation, business start-ups and the development of micro, disability, Aboriginal and creative enterprises across Banyule
4. Build strong regional partnerships to leverage growth corridors and stimulate ongoing economic prosperity
5. Partner with local employers, agencies and other organisations to create inclusive jobs
6. Provide and facilitate job readiness programs and pathways to employment
7. Encourage and support volunteerism within Banyule as an important contributor to the local economy and involvement in community life
8. Create distinctive, appealing and thriving shopping centres and industrial precincts that have a local identity and contribute to a strong sense of place
9. Create inclusive employment opportunities within Banyule Council workforce for people facing barriers to employment
10. Lead as a social enterprise capital of Victoria by encouraging innovative social enterprises to set-up their operations and offices within the City of Banyule.

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Thriving Local Economy' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|--|---|-----------------------------|
| Business area: Inclusive and Creative Communities - Inclusive Enterprise & Local Jobs | 1,169 | 1,707 |
| | - | - |
| | 1,169 | 1,707 |
| Provision of the following to support, protect and enhance the community's health and wellbeing: | | |
| Inclusive Enterprise & Local Jobs: | | |
| <i>Inclusive Enterprise Development:</i> Social Enterprise Partnerships Program, Social Enterprise Support Service. | | |
| <i>Labour Market Programs:</i> Banyule Inclusive Employment Program, Inclusive Jobs Capacity Building Service for Employers. | | |
| Business area: City Futures - Economic Development | 3,246 | 1,845 |
| | (643) | (686) |
| Provision of the following to businesses and industry: | 2,603 | 1,159 |
| Economic Development: Business attraction and retention, investment facilitation, special rate and charge scheme facilitation, labour market development, business support services, activity centre streetscape master planning and business planning, economic development policy and strategy. | | |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Thriving Local Economy' objective (Community Priority Theme) include:

- Complete the Economic Development Strategy, inclusive of a Retail Review.
- Deliver training and development that supports businesses with networking opportunities, business development and one-on-one mentoring.
- Secure funding or strategic partnerships to expand start-up and development support for social enterprises, microenterprise, disability enterprise, Aboriginal enterprise and creative enterprise.
- Deliver the Youth Marketspace and Creatives for Hire programs to provide entrepreneurial opportunities for young people.
- Promote Banyule businesses by participating in a range of activities through North Link.
- Deliver Banyule's Inclusive Jobs Service program that supports employers to create inclusive workplaces.
- Secure funding to expand Banyule's Inclusive Employment Program across Local Governments in the Northern Region.
- Deliver a range of activities, programs or workshops that support young people's skill building, creative and employment pathways.
- Provide work experience and tertiary placements at Banyule Council.
- Continue to advocate to the State Government for the LaTrobe National Employment and Innovation Cluster (NEIC) Plan to be finalised and implemented.
- Support a community-led Banyule Social Enterprise Network.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

Our Trusted and Responsive Leadership



2.6 Our Trusted and Responsive Leadership

Strategic Objective: A responsive, innovative and engaged Council that has the trust of our community through demonstrated best practice governance, is sustainable, and advocates on community priorities and aspirations.

Strategies to strengthen our Trusted and Responsive Leadership

1. Provide good governance, be accountable and make informed decisions based on sound evidence
2. Provide outstanding customer service and a great customer experience for all
3. Provide responsible management of resources to ensure the financial sustainability of Banyule Council
4. Provide an integrated approach to planning and community reporting aligned to the Banyule Community Vision 2041
5. Build an empowered, engaged and diverse workforce with a values-based culture
6. Proactively manage Council's risks and provide a safe workplace
7. Invest in new technology and innovative digital solutions to deliver seamless and responsive services
8. Engage meaningfully with our diverse community, encourage participation, and be proactive and responsive to current and emerging needs
9. Improve the reach, transparency, impact and responsiveness of our communications
10. Advocate for community priorities and aspirations to improve service, infrastructure, land use, environmental and social outcomes
11. Continually improve, innovate and review our services to ensure they are effective, efficient and represent value for money
12. Provide responsible management of procurement activity in a way that enhances social, economic and environmental outcomes

To achieve this objective, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services.

The services and initiatives for the 'Our Trusted and Responsive Leadership' objective are described below as follows:

- Services – listing the primary business area and description of services provided.
- Initiatives – a selection of initiatives are listed to show some of the key activities, programs and projects to be delivered in 2022/2023 to achieve strategies of the Council Plan (and Banyule Community Vision 2041).

Services

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|---|---|-----------------------------|
| Business area: Customer Experience and Business Improvement | 2,861 | 3,274 |
| Provision of the following to support Council's direct service delivery areas: | - | - |
| | 2,861 | 3,274 |
| <p>Customer Experience Operations (Customer Service): The customer service team is a key interface between Council and the community we serve. The team assists customers via phone, online and face to face at our customer service centres. The team aims to resolve the majority of queries at first point of contact and redirect other queries, as needed, to relevant departments.</p> <p>Continuous Improvement: The Continuous Improvement team manages a framework to support a culture of learning and problem solving which adds value for our staff, customers and Community. The team is responsible for leading, supporting and facilitating improvement projects and initiatives, and building CI capability across Council.</p> <p>Customer Experience Strategy: The CX Strategy team supports the wider organisation to better understand and improve CX (customer experience). The team is responsible for leading key initiatives from Banyule's updated Customer Experience strategy – including training, the implementation of a voice of customer program and the continued embedding of the Banyule Service Promise.</p> | | |
| Business area: People & Culture | 5,914 | 5,722 |
| | (491) | - |
| Provision of the following to support Council's direct service delivery areas: | 5,423 | 5,722 |
| <p>The People and Culture Department is responsible for developing and implementing strategies which enable our people to create an engaging, high performance culture and employee experience that delivers exceptional services and programs to our people and the community. Key functions; Culture and Leadership, Diversity & Inclusion, Gender Equity, Learning & Performance Development, Workforce Planning, Recruitment, Onboarding, Induction and Offboarding, Safety and Wellbeing, Injury Management/Return to work, Incident and Investigation Management, Employee Relations, Industrial Relations, Organisational Development, Risk, Audit, Insurance and Compliance.</p> | | |

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|---|---|------------------------------|
| Business area: Corporate Governance and Communications Provision of the following to support Council's direct service delivery areas: Governance: Corporate Governance and compliance including Council Meetings, CEO & Councillor administration, Freedom of Information and Public Interest Disclosures, Conflicts of Interest, Delegations and Authorisations, Council Elections, Councillors support and training, Cemetery management for Warringal & Greensborough Cemeteries. Communications, Advocacy and Engagement: The team manages all aspects of Council's communications with the community including the Council website and social media accounts, community engagement, and advocacy. The team is responsible for producing material that informs the community of the services and activities provided by the Council and other issues affecting people that live, work or play in Banyule. Corporate and Integrated Planning: Organisational business planning and reporting services, including support for: Community Vision development and integrated planning, Council Plan development, corporate planning and reporting, service plan development, and development of key corporate policies and plans. | 3,387 (151) <hr/> 3,236 | 3,863 (11) <hr/> 3,852 |
| Business area: Executive Office Provision of the following to support Council's direct service delivery areas, and to the municipal community as a whole: The Executive comprises the CEO and 4 Directors and their support staff. They are responsible for: <ul style="list-style-type: none"> • Implementation of policies • Day-to-day management of operations • Management of the organisational structure • Developing and implementing a Code of Conduct for Council employees • Providing strategic advice to Council • Providing executive support to the CEO and Councillors including planning and implementation of several Corporate and Civic events. | 2,501 - <hr/> 2,501 | 2,505 - <hr/> 2,505 |

| Business area & description of services provided | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 |
|---|---|-----------------------------|
| Business area: Finance & Procurement Provision of the following to support council's direct service delivery areas: The team maintains the integrity of the financial system and partners with the organisation to ensure it always provides relevant financial and strategic procurement support to all business units. The team leads the service review program, strategic procurement and performance reporting activity to support sustainable service delivery to the community. The team is accountable for the efficient and compliant collection of monies and timely payment to suppliers and staff. It ensures that investments are appropriately managed and administered and that future and current financial sustainability, performance and position is appropriately monitored and reported. | 4,083 (320) 3,763 | 4,595 (317) 4,278 |
| Business area: IT & Digital Transformation Provision of the following to support Council's direct service delivery areas: IT Applications & Digital Services: Providing an important role for the organisation in the management of corporate applications that ensure reliable and effective business services. Applications are managed throughout their lifecycle to ensure they remain fit for purpose. The team also delivers project services that design, build and deploy new applications and deliver improvements to existing applications providing improvements through innovative technologies. IT Infrastructure and Operations: Providing reliable and secure infrastructure services and IT service desk support for our organisation and Councillors. Infrastructure is managed throughout its life cycle, supporting and offering leading data, hardware, network, audio and visual, telephony and mobile solutions. The team also delivers project services that design, configure and deploy infrastructure solutions providing modern and flexible platform to support business and digital innovation. Digital Transformation: Delivering the digital transformation program guided by the Digital Transformation Strategy. This is a significant program of change and assists Council to continue to be a customer centric organisation. Information Management: Management of incoming and outgoing correspondence, capture and action incoming records into Council's EDRMS, delivery of the records archiving and disposal program, mail and courier deliveries across sites, records and information advice and EDRMS training program, and privacy advice. | 6,679 (15) 6,664 | 6,952 - 6,952 |

Initiatives:

Initiatives listed in the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023 for the 'Our Trusted and Responsive Leadership' objective (Community Priority Theme) include:

- Continue to develop a governance and compliance framework that ensures policies and legislative compliance requirements are up to date and reviewed and in line with relevant legislation and council objectives.
- Commence review of Council's General Local Law No.1 (2015).
- Review the Dogs and Cats in Public Places Council Order 1998.
- Embed the Banyule Service Promise to improve customer satisfaction.
- Implement system improvements in relation to pre-applications, application submissions and public engagement identified through the Better Planning Approvals project to streamline and enhance the planning process for customers.
- Deliver Integrated Financial Management planning, monitoring and reporting that support Banyule's financial sustainability into 2032.
- Introduce key components associated with the Rating and Revenue Plan.
- Develop a matrix of indicators to measure the diversity and social inclusion in Council services, programs and events.
- Implement the Gender Equality Action Plan (GEAP) to better protect against gendered discrimination and improve gender equality.
- Continue phase 1 implementation of a new Customer Experience Platform.
- Deliver modern online services for patrons of Banyule Leisure and implement new membership software for staff.
- Work with Advisory Committees to support and collaborate on key social justice advocacy matters.
- Increase customer satisfaction and number of visits to Council's corporate website.
- Implement Council's Advocacy Framework and Action Plan, and report on progress to the community.

For the complete list of Council Plan initiatives to be delivered for this objective please refer to the Council Plan 2021-2025 - Draft Year 2 Annual Action Plan 2022/2023.

For further information on key capital works projects and initiatives associated with this objective please refer to Section 5 of this Budget document.

2.7 Performance Statement

The LGPRF service performance outcome indicators detailed at section 2.8 will be reported on within the Performance Statement which is prepared at the end of the year as required by section 98 of the *Local Government Act 2020* and included in the Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 6) and sustainable capacity.

The full set of prescribed performance indicators contained in the Performance Statement is audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement.

The initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.8 Reconciliation with Budgeted Operating Result

| | Net Cost | Expenditure | Revenue |
|--|----------------|----------------|---------------|
| | \$'000 | \$'000 | \$'000 |
| Our Inclusive and Connected Community | 19,378 | 38,350 | 18,972 |
| Our Sustainable Environment | 30,047 | 46,217 | 16,170 |
| Our Well-Built City | 2,614 | 10,228 | 7,614 |
| Our Valued Community Assets and Facilities | 7,512 | 8,069 | 557 |
| Our Thriving Local Economy | 2,866 | 3,552 | 686 |
| Our Trusted and Responsive Leadership | 26,583 | 26,911 | 328 |
| Total services | 89,000 | 133,327 | 44,327 |
| Depreciation and amortisation | 24,663 | | |
| Finance cost | 1,757 | | |
| Initiatives cost (including Hardship waiver) | 8,973 | | |
| (Operating Capitalised labour) | (500) | | |
| Deficit before funding sources | 123,893 | | |
| Funding sources added in | | | |
| Rates revenue | 111,880 | | |
| Capital grant | 15,968 | | |
| Capital contribution | 5,197 | | |
| Interest income | 2,025 | | |
| Others | 3,933 | | |
| Operating surplus for the year | 15,110 | | |

2.9 Indicators – Measuring Our Performance

Annually in our Budget we will measure our performance against the Council Plan objectives. The following table complements Banyule's Strategic Indicators Framework, and results for the indicators are reported to our community in our Annual Report.

Council Plan Objectives:

- Our Inclusive and Connected Community
- Our Sustainable Environment
- Our Well-Built City
- Our Valued Community Assets and Facilities
- Our Thriving Local Economy
- Our Trusted and Responsive Leadership

| Service | Indicator | Performance Measure | 2020/21 Actual | 2021/22 Target (Forecast) | 2022/23 Target (Budget) |
|---------------------------|-----------------|--|-------------------|---------------------------------|-------------------------------|
| Governance | Satisfaction | Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community) | 61 | 61 and or above | 61 and or above |
| Statutory planning | Decision making | Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside) | 51.92% | 60% | 60% |
| Roads | Satisfaction | Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads) | 68 | 61 or above | 61 or above |
| Libraries | Participation | Active library borrowers. (Percentage of the population that are active library borrowers) | 16.71% | 17% | 17% |

| Service | Indicator | Performance Measure | 2020/21 Actual | 2021/22 Target (Forecast) | 2022/23 Target (Budget) |
|----------------------------------|-------------------|---|-------------------|---------------------------------|-------------------------------|
| Waste collection | Waste diversion | Kerbside waste collection diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill) | 51.98% | 55% | 55% |
| Aquatic Facilities | Utilisation | Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population) | 3.45 | 5 | 5 |
| Animal Management | Health and safety | Animal management prosecutions. (Percentage of animal management prosecutions which are successful) | 100% | 95% | 95% |
| Food safety | Health and safety | Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council) | 100% | 100% | 100% |
| Maternal and Child Health | Participation | Participation in the MCH service (Percentage of children enrolled who participate in the MCH service) | 73.13% | 75% | 75% |
| | | Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service) | 74.10% | 75% | 75% |

General Notes and Glossary of Terms for the Indicators

1. *Metro Council Group: - Melbourne Metropolitan Group of councils.*
2. *CSI – Community satisfaction index scores measured by Victorian Local Government Community Satisfaction Survey (CSS), co-ordinated by the Department of Jobs, Precincts and Regions. Banyule's CSI indicators and targets are based on 'performance' measures. Community Satisfaction Index (CSI) scores are commonly used in the market research industry to represent the extent of customer satisfaction. Banyule's survey results are available on Council's website.*
3. *The Local Government (Planning and Reporting) Regulations 2020 support the operation of the planning and reporting framework for Councils. This includes the requirement for Councils to report against the Local Government Performance Reporting Framework (LGPRF).*
4. *Banyule follows the Local Government Better Practice Guide - Annual Report - Performance Reporting Indicator Workbook 2020-2021, Department of Jobs, Precincts and Regions in the implementation of the LGPRF indicators process.*
5. *The results for the list of indicators included in the State Government's LGPRF and in Council's Budget document are reported in the BCC Annual Report, in line with the legislative requirements. Council will continue to review these and adjust targets and indicators as appropriate on an annual basis, and in line with the Council Plan.*
6. *Council will continue to work with the State Government and Local Government industry sector in the further development and implementation of the LGPRF.*
7. *The indicators are reviewed on an ongoing basis to ensure continued alignment with Council's objectives and priorities and are subject to change.*

3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2022/2023 has been supplemented with projections to 2024/2025.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

| Comprehensive Income Statement For the four years ending 30 June 2026 | | | | | | |
|--|-----------|--------------------|-------------------|-------------------|-------------------|-------------------|
| | | Forecast Actual | Budget | Projections | | |
| | Notes | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 |
| Income | | | | | | |
| Rates and charges | 4.1.1 | 109,091 | 111,880 | 115,062 | 118,601 | 122,229 |
| Grants - Operating | 4.1.2(a) | 13,657 | 12,504 | 11,937 | 12,215 | 12,513 |
| Grants - Capital | 4.1.2(b) | 12,638 | 15,968 | 4,229 | 1,552 | 1,575 |
| Statutory fees and fines | 4.1.3 | 8,116 | 10,422 | 10,666 | 10,988 | 11,262 |
| User fees and charges | 4.1.4 | 16,961 | 21,323 | 21,845 | 22,415 | 22,996 |
| Contributions income | 4.1.5 | 5,103 | 5,442 | 5,355 | 5,490 | 5,609 |
| Interest income | 4.1.6 | 360 | 2,025 | 2,646 | 3,321 | 3,774 |
| Rental income | 4.1.7 | 2,626 | 3,112 | 2,033 | 3,112 | 3,192 |
| Net gain on disposal of property, | 4.1.8 | 70 | 54 | 181 | 223 | 366 |
| Other income | 4.1.9 | 1,441 | 855 | 867 | 880 | 894 |
| Total income | | 170,063 | 183,585 | 175,821 | 178,797 | 184,411 |
| Expenses | | | | | | |
| Employee costs | 4.1.10 | 69,261 | 75,272 | 76,537 | 78,433 | 80,916 |
| Materials and services | 4.1.11 | 50,257 | 51,041 | 50,812 | 51,005 | 50,580 |
| Utility charges | 4.1.12 | 4,189 | 4,776 | 4,877 | 4,996 | 5,116 |
| Depreciation | 4.1.13 | 22,479 | 23,892 | 25,123 | 26,197 | 27,199 |
| Amortisation – intangible asset | 4.1.14(a) | 292 | 220 | 220 | 175 | - |
| Amortisation – right of use | 4.1.14(b) | 551 | 551 | 555 | 456 | 456 |
| Borrowing costs | 4.1.15 | 1,905 | 1,741 | 1,723 | 1,635 | 1,518 |
| Finance cost - leases | 4.1.16 | 24 | 16 | 29 | 27 | 16 |
| Donations expenditure | 4.1.17 | 1,770 | 1,157 | 1,167 | 1,044 | 1,089 |
| Contribution expense | 4.1.18 | 7,412 | 7,568 | 7,513 | 7,603 | 7,745 |
| Other expenses | 4.1.19 | 3,489 | 2,241 | 2,232 | 2,292 | 2,352 |
| Total expenses | | 161,629 | 168,475 | 170,790 | 173,863 | 176,987 |
| Surplus for the year | | 8,434 | 15,110 | 5,031 | 4,934 | 7,424 |
| Total comprehensive result | | 8,434 | 15,110 | 5,031 | 4,934 | 7,424 |

Note: The 2022/2023 underlying result is budgeted to be a deficit of \$4.10 million. This underlying result is determined after adjusting for non-recurrent capital grants and capital contributions of \$19.20 million.

| Balance Sheet | | | | | | |
|---|-------|--------------------|-------------------|-------------------|-------------------|-------------------|
| For the four years ending 30 June 2026 | | | | | | |
| | | Forecast Actual | Budget | Projections | | |
| | Notes | 2021/22 \$'000 | 2022/23 \$'000 | 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 |
| Assets | | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | | 14,654 | 14,955 | 17,266 | 16,096 | 17,465 |
| Trade and other receivables | | 17,504 | 17,071 | 16,400 | 16,622 | 16,822 |
| Other financial assets | | 57,000 | 61,000 | 72,000 | 61,000 | 56,000 |
| Inventories | | 48 | 48 | 48 | 48 | 48 |
| Current assets held for sale | | 25,315 | 21,720 | 5,000 | 10,000 | - |
| Other assets | | 1,672 | 1,672 | 1,672 | 1,672 | 1,672 |
| Total current assets | 4.2.1 | 116,193 | 116,466 | 112,386 | 105,438 | 92,007 |
| Non-current assets | | | | | | |
| Trade and other receivables | | 200 | 200 | 200 | 200 | 200 |
| Investments in associates, joint arrangement and subsidiaries | | 3,567 | 3,567 | 3,567 | 3,567 | 3,567 |
| Property, infrastructure, plant & equipment | | 1,695,970 | 1,719,870 | 1,731,438 | 1,728,035 | 1,733,349 |
| Leasehold improvement | | 304 | 250 | 196 | 142 | 88 |
| Right-of-use assets | 4.2.6 | 578 | 1,015 | 1,058 | 656 | 479 |
| Investment property | | 12,597 | 12,597 | 8,597 | 23,597 | 38,597 |
| Non - current assets held for sale | | 8,125 | - | - | - | - |
| Intangible assets | | 615 | 395 | 175 | - | - |
| Total non-current assets | 4.2.2 | 1,721,956 | 1,737,894 | 1,745,231 | 1,756,197 | 1,776,280 |
| Total assets | | 1,838,149 | 1,854,360 | 1,857,617 | 1,861,635 | 1,868,287 |
| Liabilities | | | | | | |
| Current liabilities | | | | | | |
| Trade and other payables | | 14,293 | 12,812 | 12,945 | 13,563 | 14,217 |
| Trust funds and deposits | | 4,292 | 4,292 | 4,292 | 4,292 | 4,292 |
| Provisions | | 17,666 | 18,190 | 18,720 | 19,262 | 19,820 |
| Interest-bearing liabilities | 4.2.5 | 939 | 1,584 | 1,680 | 1,801 | 1,917 |
| Lease Liabilities | 4.2.6 | 508 | 502 | 396 | 407 | 399 |
| Unearned Income | | 6,644 | 3,194 | 2,300 | 2,300 | 2,300 |
| Total current liabilities | 4.2.3 | 44,342 | 40,574 | 40,333 | 41,625 | 42,945 |
| Non-current liabilities | | | | | | |
| Provisions | | 1,163 | 1,163 | 1,163 | 1,163 | 1,163 |
| Trust funds and deposits | | 1,009 | 1,009 | 1,009 | 1,009 | 1,009 |
| Interest-bearing liabilities | 4.2.5 | 19,871 | 24,307 | 22,627 | 20,826 | 18,909 |
| Lease Liabilities | 4.2.6 | 52 | 485 | 632 | 225 | 50 |
| Total non-current liabilities | 4.2.4 | 22,095 | 26,964 | 25,431 | 23,223 | 21,131 |
| Total liabilities | | 66,437 | 67,538 | 65,764 | 64,848 | 64,076 |
| Net assets | | 1,771,712 | 1,786,822 | 1,791,853 | 1,796,787 | 1,804,211 |
| Equity | | | | | | |
| Accumulated surplus | | 556,419 | 544,180 | 534,553 | 537,399 | 535,414 |
| Reserves | | 1,215,293 | 1,242,642 | 1,257,300 | 1,259,388 | 1,268,797 |
| Total equity | | 1,771,712 | 1,786,822 | 1,791,853 | 1,796,787 | 1,804,211 |

Statement of Changes in Equity
For the four years ending 30 June 2026

| | Notes | Total \$'000 | Accumulated Surplus \$'000 | Revaluation Reserve \$'000 | Other Reserves \$'000 |
|---|--------------|------------------|----------------------------------|----------------------------------|-----------------------------|
| 2021/22 Forecast Actual | | | | | |
| Balance at beginning of the financial year | | 1,763,278 | 526,498 | 1,199,754 | 37,026 |
| Surplus for the year | | 8,434 | 8,434 | - | - |
| Transfers to other reserves | | - | (16,853) | - | 16,853 |
| Transfers from other reserves | | - | 38,340 | - | (38,340) |
| Balance at end of the financial year | | 1,771,712 | 556,419 | 1,199,754 | 15,539 |
| 2022/23 Budget | | | | | |
| Balance at beginning of the financial year | | 1,771,712 | 556,419 | 1,199,754 | 15,539 |
| Surplus for the year | | 15,110 | 15,110 | - | - |
| Transfers to other reserves | 4.3.1 | - | (59,005) | - | 59,005 |
| Transfers from other reserves | 4.3.1 | - | 31,656 | - | (31,656) |
| Balance at end of the financial year | 4.3.2 | 1,786,822 | 544,180 | 1,199,754 | 42,888 |
| 2023/24 | | | | | |
| Balance at beginning of the financial year | | 1,786,822 | 544,180 | 1,199,754 | 42,888 |
| Surplus for the year | | 5,031 | 5,031 | - | - |
| Transfers to other reserves | | - | (38,850) | - | 38,850 |
| Transfers from other reserves | | - | 24,192 | - | (24,192) |
| Balance at end of the financial year | | 1,791,853 | 534,553 | 1,199,754 | 57,546 |
| 2024/25 | | | | | |
| Balance at beginning of the financial year | | 1,791,853 | 534,553 | 1,199,754 | 57,546 |
| Surplus for the year | | 4,934 | 4,934 | - | - |
| Transfers to other reserves | | - | (18,411) | - | 18,411 |
| Transfers from other reserves | | - | 16,323 | - | (16,323) |
| Balance at end of the financial year | | 1,796,787 | 537,399 | 1,199,754 | 59,634 |
| 2025/26 | | | | | |
| Balance at beginning of the financial year | | 1,796,787 | 537,399 | 1,199,754 | 59,634 |
| Surplus for the year | | 7,424 | 7,424 | - | - |
| Transfers to other reserves | | - | (23,296) | - | 23,296 |
| Transfers from other reserves | | - | 13,887 | - | (13,887) |
| Balance at end of the financial year | | 1,804,211 | 535,414 | 1,199,754 | 69,043 |

Statement of Cash Flows
For the four years ending 30 June 2026

| | | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Projections 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 |
|---|--------------|---|-----------------------------|----------------------------------|-------------------|-------------------|
| Notes | | | | | | |
| | Inflows | Inflows | Inflows | Inflows | Inflows | |
| | (Outflows) | (Outflows) | (Outflows) | (Outflows) | (Outflows) | |
| Cash flows from operating activities | | | | | | |
| Receipts: | | | | | | |
| Rates and charges | 4.1.1 | 109,012 | 111,796 | 114,972 | 118,504 | 122,124 |
| Grants - operating | | 14,084 | 13,768 | 13,602 | 12,215 | 12,215 |
| Grants - capital | | 8,566 | 12,150 | 2,565 | 1,552 | 1,575 |
| Statutory fees and fines | | 7,931 | 10,363 | 10,659 | 10,980 | 11,256 |
| User fees and charges | | 16,537 | 21,214 | 21,831 | 22,401 | 22,982 |
| Contributions - monetary | | 5,103 | 5,442 | 5,355 | 5,490 | 5,609 |
| Interest received | | 397 | 1,814 | 2,532 | 3,219 | 3,699 |
| Rental income | | 2,626 | 3,112 | 3,033 | 3,111 | 3,192 |
| Other receipts | | 1,441 | 855 | 867 | 880 | 894 |
| Payments: | | | | | | |
| Employee costs | | (69,359) | (76,343) | (75,990) | (77,393) | (79,823) |
| Materials and services | | (50,145) | (50,928) | (50,694) | (50,886) | (50,464) |
| Other payments | | (16,859) | (15,742) | (15,792) | (15,934) | (16,302) |
| Net cash provided by operating activities | 4.4.1 | 29,334 | 37,501 | 32,940 | 34,139 | 37,257 |
| Cash flows from investing activities | | | | | | |
| Payments for property, infrastructure, plant and equipment | | (57,205) | (61,549) | (42,235) | (33,461) | (33,611) |
| Payments for investment property | | - | - | - | (15,000) | (15,000) |
| Proceeds from sale of property, infrastructure, plant and equipment | | 11,538 | 25,532 | 26,445 | 5,890 | 11,465 |
| Net (purchases)/redemption of financial assets | | 26,000 | (4,000) | (11,000) | 11,000 | 5,000 |
| Net cash used in investing activities | 4.4.2 | (19,667) | (40,017) | (26,790) | (31,571) | (32,146) |
| Cash flows from financing activities | | | | | | |
| Proceeds from borrowings | | - | 6,300 | - | - | - |
| Borrowing costs - interest | | (1,920) | (1,741) | (1,723) | (1,635) | (1,518) |
| Repayment of borrowings | | (10,257) | (1,218) | (1,585) | (1,680) | (1,801) |
| Interest paid – lease liability | | (24) | (16) | (29) | (27) | (16) |
| Repayment of lease liabilities | | (474) | (508) | (502) | (396) | (407) |
| Net cash used in financing activities | 4.4.3 | (12,675) | 2,817 | (3,839) | (3,738) | (3,742) |
| Net increase/(decrease) in cash & cash equivalents | | (3,008) | 301 | 2,311 | (1,170) | 1,369 |
| Cash and cash equivalents at the beginning of the financial year | | 17,662 | 14,654 | 14,955 | 17,266 | 16,096 |
| Cash and cash equivalents at the end of the financial year | | 14,654 | 14,955 | 17,266 | 16,096 | 17,465 |

Statement of Capital Works
For the four years ending 30 June 2026

| | Forecast Actual 2021/22 \$000 | Proposed Budget 2022/23 \$000 | Projections | | |
|--|--|--|------------------|------------------|------------------|
| | | | 2023/24 \$000 | 2024/25 \$000 | 2025/26 \$000 |
| Infrastructure | | | | | |
| Roads, street and bridges | 11,701 | 16,256 | 7,532 | 8,946 | 8,543 |
| Drainage | 1,379 | 1,550 | 2,261 | 1,543 | 1,235 |
| Parks and gardens | 7,480 | 12,153 | 8,014 | 4,226 | 6,793 |
| Playground | 480 | 680 | 690 | 1042 | 764 |
| Total infrastructure | 21,040 | 30,639 | 18,497 | 15,756 | 17,335 |
| Property | | | | | |
| Freehold buildings | 23,563 | 27,971 | 17,131 | 11,406 | 6,956 |
| Total property | 23,563 | 27,971 | 17,131 | 11,406 | 6,956 |
| Plant and equipment | | | | | |
| Motor vehicles | 1,396 | 1,140 | 4,902 | 4,391 | 8,300 |
| Plant and equipment | 6,109 | 1,404 | 1,420 | 1,523 | 736 |
| Furniture and fittings | 236 | 235 | 235 | 235 | 235 |
| Total plant and equipment | 7,741 | 2,779 | 6,557 | 6,149 | 9,271 |
| Other assets | | | | | |
| Art collection | 51 | 160 | 50 | 150 | 50 |
| Total other assets | 51 | 160 | 50 | 150 | 50 |
| Intangible assets | | | | | |
| Software | 4,811 | - | - | - | - |
| Total intangible assets | 4,811 | - | - | - | - |
| Total capital works expenditure | 5.1 | 57,206 | 61,549 | 42,435 | 33,612 |
| Represented by: | | | | | |
| Asset renewal expenditure | 31,818 | 35,671 | 30,978 | 24,753 | 27,506 |
| Asset upgrade expenditure | 11,945 | 20,732 | 9,305 | 7,697 | 5,114 |
| Asset expansion expenditure | 101 | 260 | 400 | 200 | 200 |
| Asset new expenditure | 13,342 | 4,886 | 1,552 | 811 | 792 |
| Total capital works expenditure | 5.1 | 57,206 | 61,549 | 42,235 | 33,612 |
| Funding sources represented by: | | | | | |
| Government grant | 11,613 | 15,077 | 3,318 | 618 | 618 |
| Contribution | 103 | 10,338 | 6,410 | 4,607 | 4,075 |
| Council cash | 45,490 | 29,834 | 32,507 | 28,236 | 28,919 |
| Borrowings | - | 6,300 | - | - | - |
| Total capital works expenditure | 5.1 | 57,206 | 61,549 | 42,235 | 33,612 |

Statement of Human Resources
For the four years ending 30 June 2026

| | Forecast Actual (*) 2021/22 \$'000 | Budget 2022/23 \$'000 | Projections | | |
|-------------------------------------|---|-----------------------------|-------------------|-------------------|-------------------|
| | | | 2023/24 \$'000 | 2024/25 \$'000 | 2025/26 \$'000 |
| Staff expenditure | | | | | |
| Employee costs - operating | 69,261 | 75,272 | 76,537 | 78,433 | 80,916 |
| Employee costs - capital | 2,249 | 1,386 | 1,355 | 1,352 | 1,349 |
| Total staff expenditure | 71,510 | 76,658 | 77,892 | 79,785 | 82,265 |
| | EFT | EFT | EFT | EFT | EFT |
| Staff numbers | | | | | |
| Employees - expensed | 671.15 | 682.87 | 671.47 | 665.14 | 663.12 |
| Employees – capitalised (estimated) | 20.50 | 12.00 | 12.00 | 12.00 | 12.00 |
| Total staff numbers | 691.65 | 694.87 | 683.47 | 677.14 | 675.12 |

(*) Forecast Actual 2020/2021 equivalent full time (EFT) reflects filled position and forecast to be filled.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

| Department | Budget 2022/23 \$'000 | Comprises Permanent | | | |
|--------------------------------------|-----------------------------|------------------------|---------------------|------------------|---------------------|
| | | Full Time \$'000 | Part Time \$'000 | Casual \$'000 | Temporary \$'000 |
| Assets & City Services | 20,159 | 19,519 | 364 | 11 | 265 |
| City Development | 13,726 | 11,100 | 2,262 | 21 | 343 |
| Community Wellbeing | 26,167 | 11,647 | 11,311 | 2,203 | 1,006 |
| Executive Office | 4,725 | 4,014 | 573 | 7 | 131 |
| Corporate Services | 11,881 | 9,283 | 1,887 | 201 | 510 |
| Total staff expenditure | 76,658 | 55,563 | 16,397 | 2,443 | 2,255 |
| Capitalised labour costs | (1,386) | | | | |
| Total expenditure - operating | 75,272 | | | | |

A summary of the number of equivalent full time (EFT) Council staff in relation to the above expenditure is included below:

| Department | Budget 2022/23 | Comprises Permanent | | | |
|--------------------------------|-------------------|------------------------|---------------|--------------|--------------|
| | | Full Time | Part Time | Casual | Temporary |
| Assets & City Services | 199.87 | 194.00 | 3.79 | 0.08 | 2.00 |
| City Development | 122.45 | 90.00 | 28.42 | 0.23 | 3.80 |
| Community Wellbeing | 245.68 | 105.00 | 112.62 | 18.43 | 9.63 |
| Executive Office | 30.61 | 24.00 | 5.27 | 0.08 | 1.26 |
| Corporate Services | 96.26 | 75.00 | 15.59 | 1.67 | 4.00 |
| Total Staff numbers | 694.87 | 488.00 | 165.69 | 20.49 | 20.69 |
| Capitalised Labour Staff | (12.00) | | | | |
| Total Staff - operating | 682.87 | | | | |

Summary of Planned Human Resources Expenditure
For the four years ending 30
June 2026

| | Budget | Projections | | |
|---|---------------|---------------|---------------|---------------|
| | 2022/23 | 2023/24 | 2024/25 | 2025/26 |
| | \$'000 | \$'000 | \$'000 | \$'000 |
| Assets & City Services | | | | |
| Permanent – Full time | 19,519 | 20,140 | 20,832 | 21,549 |
| Female | 3,782 | 3,902 | 4,036 | 4,176 |
| Male | 15,737 | 16,238 | 16,796 | 17,373 |
| Permanent – Part time | 364 | 376 | 389 | 402 |
| Female | 324 | 334 | 346 | 357 |
| Male | 40 | 42 | 43 | 45 |
| Total Assets & City Services | 19,883 | 20,516 | 21,221 | 21,951 |
| City Development | | | | |
| Permanent – Full time | 11,100 | 11,421 | 11,816 | 12,222 |
| Female | 5,207 | 5,372 | 5,558 | 5,749 |
| Male | 5,893 | 6,049 | 6,258 | 6,473 |
| Permanent – Part time | 2,262 | 2,335 | 2,415 | 2,497 |
| Female | 1,805 | 1,863 | 1,927 | 1,993 |
| Male | 457 | 472 | 488 | 504 |
| Total City Development | 13,362 | 13,756 | 14,231 | 14,719 |
| Community Wellbeing | | | | |
| Permanent – Full time | 11,647 | 12,012 | 12,423 | 12,856 |
| Female | 10,708 | 11,043 | 11,421 | 11,820 |
| Male | 939 | 969 | 1,002 | 1,036 |
| Permanent – Part time | 11,311 | 11,807 | 12,215 | 12,634 |
| Female | 10,533 | 11,003 | 11,383 | 11,775 |
| Male | 671 | 693 | 717 | 741 |
| Self-described gender | 107 | 111 | 115 | 118 |
| Total Community Wellbeing | 22,958 | 23,819 | 24,638 | 25,490 |
| Executive Office | | | | |
| Permanent – Full time | 4,014 | 4,144 | 4,287 | 4,434 |
| Female | 2,326 | 2,402 | 2,485 | 2,570 |
| Male | 1,688 | 1,742 | 1,802 | 1,864 |
| Permanent – Part time | 573 | 592 | 612 | 633 |
| Female | 573 | 592 | 612 | 633 |
| Total Executive Office | 4,587 | 4,736 | 4,899 | 5,067 |
| Corporate Services | | | | |
| Permanent – Full time | 9,283 | 9,580 | 9,911 | 10,250 |
| Female | 6,834 | 7,051 | 7,295 | 7,545 |
| Male | 2,319 | 2,394 | 2,476 | 2,561 |
| Self-described gender | 130 | 135 | 140 | 144 |
| Permanent – Part time | 1,887 | 1,948 | 2,016 | 2,085 |
| Female | 1,749 | 1,805 | 1,868 | 1,932 |
| Male | 138 | 143 | 148 | 153 |
| Total Corporate Services | 11,170 | 11,528 | 11,927 | 12,335 |
| Casuals and temporary | 4,698 | 3,537 | 2,869 | 2,703 |
| Total staff expenditure | 76,658 | 77,892 | 79,785 | 82,265 |
| Capitalised labour costs | (1,386) | (1,355) | (1,352) | (1,349) |
| Total expenditure - operating | 75,272 | 76,537 | 78,433 | 80,916 |

| Summary of Planned Human Resources Expenditure For the Years ending 30 June 2026 | | | | |
|---|---------------|---------------|--------------------|---------------|
| | Budget EFT | EFT | Projections EFT | EFT |
| Assets & City Services | | | | |
| Permanent – Full time | 194.00 | 194.00 | 194.00 | 194.00 |
| Female | 38.00 | 38.00 | 38.00 | 38.00 |
| Male | 156.00 | 156.00 | 156.00 | 156.00 |
| Permanent – Part time | 3.79 | 3.79 | 3.79 | 3.79 |
| Female | 3.29 | 3.29 | 3.29 | 3.29 |
| Male | 0.50 | 0.50 | 0.50 | 0.50 |
| Total Assets & City Services | 197.79 | 197.79 | 197.79 | 197.79 |
| City Development | | | | |
| Permanent – Full time | 90.00 | 90.00 | 90.00 | 90.00 |
| Female | 43.00 | 43.00 | 43.00 | 43.00 |
| Male | 47.00 | 47.00 | 47.00 | 47.00 |
| Permanent – Part time | 28.42 | 28.42 | 28.42 | 28.42 |
| Female | 22.10 | 21.10 | 21.10 | 21.10 |
| Male | 6.32 | 6.32 | 6.32 | 6.32 |
| Total City Development | 118.42 | 118.42 | 118.42 | 118.42 |
| Community Wellbeing | | | | |
| Permanent – Full time | 105.00 | 105.00 | 105.00 | 105.00 |
| Female | 96.00 | 96.00 | 96.00 | 96.00 |
| Male | 9.00 | 9.00 | 9.00 | 9.00 |
| Permanent – Part time | 112.62 | 112.62 | 112.62 | 112.62 |
| Female | 104.58 | 104.58 | 104.58 | 104.58 |
| Male | 7.02 | 7.02 | 7.02 | 7.02 |
| Self-described gender | 1.02 | 1.02 | 1.02 | 1.02 |
| Total Community Wellbeing | 217.62 | 217.62 | 217.62 | 217.62 |
| Executive Office | | | | |
| Permanent – Full time | 24.00 | 24.00 | 24.00 | 24.00 |
| Female | 13.00 | 13.00 | 13.00 | 13.00 |
| Male | 11.00 | 11.00 | 11.00 | 11.00 |
| Permanent – Part time | 5.27 | 5.27 | 5.27 | 5.27 |
| Female | 5.27 | 5.27 | 5.27 | 5.27 |
| Total Executive Office | 29.27 | 29.27 | 29.27 | 29.27 |
| Corporate Services | | | | |
| Permanent – Full time | 75.00 | 75.00 | 75.00 | 75.00 |
| Female | 56.00 | 56.00 | 56.00 | 56.00 |
| Male | 18.00 | 18.00 | 18.00 | 18.00 |
| Self-described gender | 1.00 | 1.00 | 1.00 | 1.00 |
| Permanent – Part time | 15.59 | 14.75 | 14.75 | 14.75 |
| Female | 14.25 | 14.25 | 14.25 | 14.25 |
| Male | 1.34 | 1.34 | 1.34 | 1.34 |
| Total Corporate Services | 90.59 | 90.59 | 90.59 | 90.59 |
| Casuals and temporary | 41.18 | 29.78 | 23.45 | 21.43 |
| Total Staff numbers | 694.87 | 683.47 | 677.14 | 675.12 |
| Capitalised Labour Staff | (12.00) | (12.00) | (12.00) | (12.00) |
| Total Staff - operating | 682.87 | 671.47 | 665.14 | 663.12 |

4. Notes to the Financial Statements Comparison

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement Comparison

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 1989* and the Regulations to be disclosed in Council's annual budget.

In developing the Revenue and Rating Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year.

For 2022/2023 the FGRS cap has been set at 1.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 1.75% in line with the rate cap. This will raise general rates for the Budget 2022/2023 to \$110.12 million (prior to the separation of the two new waste rates being introduced in 2022/2023 - refer note 4.1.1(d)).

The net total rates and charges will increase from 2021/2022 by 2.31% to \$111.80 million which includes special and supplementary rates, interest and revenue in lieu of rates (refer note 4.1.1(a)).

4.1.1(a) The reconciliation of the total rates and charges to the comprehensive income statement is as follows for 2022/2023:

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|--|---|-----------------------------|--------------------|-------------|
| General rates* | 107,302 | 94,943 | (12,359) | (11.52) |
| Public Waste Rate^ | - | 5,166 | 5,166 | 100.00 |
| Kerbside Waste Rate^ | - | 10,011 | 10,011 | 100.00 |
| Special rates and charges | 642 | 640 | (2) | (0.31) |
| Supplementary rates and rate adjustments | 728 | 700 | (28) | (3.85) |
| Interest on rates and charges | 403 | 409 | 6 | 1.49 |
| Revenue in lieu of rates (Cultural & Recreational) | 16 | 11 | -5 | (31.25) |
| Total rates and charges | 109,091 | 111,880 | 2,789 | 2.56 |

* These items are subject to the rate cap established under the Fair Go Rates System (FGRS).

^ These items are not subject to the rate cap established under the Fair Go Rates System (FGRS), except in the year of introduction (2022/23).

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the *Local Government Act 1989* for each type or class of land compared with the previous financial year.

| | Budget 2021/22 | Proposed Budget 2022/23 | Change |
|---|-------------------|-------------------------------|---------|
| Type or class of land | cents/\$CIV | cents/\$CIV | % |
| General rate for rateable residential properties | 0.00206935 | 0.00153847 | (25.65) |
| General rate for rateable residential vacant properties | 0.00310403 | 0.00230770 | (25.65) |
| General rate for rateable commercial properties | 0.00258669 | 0.00192308 | (25.65) |
| General rate for rateable commercial vacant properties | 0.00413871 | 0.00307694 | (25.65) |
| General rate for rateable industrial properties | 0.00258669 | 0.00192308 | (25.65) |
| General rate for rateable industrial vacant properties | 0.00413871 | 0.00307694 | (25.65) |

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

| | Budget 2021/22 | Proposed Budget 2022/23 | Change | |
|----------------------------------|-------------------|-------------------------------|----------|----------------|
| Type or class of land | \$'000 | \$'000 | \$'000 | % |
| Residential Improved | 96,867 | 86,193 | (10,674) | (11.02) |
| Residential Vacant | 1,330 | 1,316 | (14) | (1.05) |
| Commercial Improved | 6,254 | 5,148 | (1,106) | (17.68) |
| Commercial Vacant | 261 | 122 | (139) | (53.26) |
| Industrial Improved | 2,546 | 2,125 | (421) | (16.54) |
| Industrial Vacant | 44 | 39 | (5) | (11.36) |
| Total general rate income | 107,302 | 94,943 | 12,359 | (11.52) |

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year. The number of assessments listed for the 2022/2023 budget has been forecast as at 30 June 2022.

| | Budget 2021/22 | Budget 2022/23 | Change | |
|------------------------------------|-------------------|-------------------|------------|-------------|
| Type or class of land | Number | Number | Number | % |
| Residential Improved | 52,639 | 53,299 | 660 | 1.25 |
| Residential Vacant | 365 | 402 | 37 | 10.14 |
| Commercial Improved | 2,080 | 2,090 | 9 | 0.43 |
| Commercial Vacant | 23 | 23 | 0 | - |
| Industrial Improved | 973 | 972 | -1 | (0.10) |
| Industrial Vacant | 11 | 12 | 1 | 9.09 |
| Total number of assessments | 56,091 | 56,797 | 706 | 1.26 |

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year. The values are subject to further supplementary valuations and stage 4 certification by the Valuer-General and any changes will impact on the Value, number of assessments and rate in the dollar to be levied.

| | Budget 2021/22 | Budget 2022/23 | Change | |
|----------------------------|-------------------|-------------------|------------------|--------------|
| Type or class of land | \$'000 | \$'000 | \$'000 | % |
| Residential Improved | 46,810,525 | 56,024,788 | 9,214,263 | 19.68 |
| Residential Vacant | 428,590 | 570,360 | 141,770 | 33.08 |
| Commercial Improved | 2,417,844 | 2,677,398 | 259,554 | 10.73 |
| Commercial Vacant | 63,042 | 39,771 | (23,271) | (36.91) |
| Industrial Improved | 984,322 | 1,104,790 | 120,468 | 12.24 |
| Industrial Vacant | 10,470 | 12,540 | 2,070 | 19.77 |
| Total value of land | 50,714,793 | 60,429,647 | 9,714,854 | 19.16 |

4.1.1(g) The municipal charge under Section 159 of the *Local Government Act 1989* is \$Nil per rateable property (2021/22: \$Nil).

4.1.1(h) The estimated total amount to be raised by municipal charges is \$Nil (2020/21: \$Nil).

4.1.1(i) The rate or unit amount to be levied for each type of service rate under Section 162 of the *Local Government Act 1989* is as follows:

Public Waste Rate

| | Budget 2021/22 | Proposed Budget 2022/23 | Change |
|---|-------------------|-------------------------------|--------|
| Type or class of land | cents/\$CIV | cents/\$CIV | % |
| Service rate for rateable residential properties | N/A | 0.00008550 | - |
| Service rate for rateable residential vacant properties | N/A | 0.00008550 | - |
| Service rate for rateable commercial properties | N/A | 0.00008550 | - |
| Service rate for rateable commercial vacant properties | N/A | 0.00008550 | - |
| Service rate for rateable industrial properties | N/A | 0.00008550 | - |
| Service rate for rateable industrial vacant properties | N/A | 0.00008550 | - |

Kerbside Waste Rate

| | Budget 2021/22 | Proposed Budget 2022/23 | Change |
|---|-------------------|-------------------------------|--------|
| Type or class of land | cents/\$CIV | cents/\$CIV | % |
| Service rate for rateable residential properties receiving a kerbside waste service | N/A | 0.00018424 | - |
| Service rate for rateable residential properties not receiving a kerbside waste service | N/A | 0.00018424 | - |
| Service rate for rateable residential vacant properties | N/A | 0.00018424 | - |
| Service rate for rateable commercial properties | N/A | 0.00018424 | - |
| Service rate for rateable commercial vacant properties | N/A | 0.00018424 | - |
| Service rate for rateable industrial properties | N/A | 0.00018424 | - |
| Service rate for rateable industrial vacant properties | N/A | 0.00018424 | - |

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Public Waste Rate

| | Budget 2021/22 | Proposed Budget 2022/23 | Change | |
|----------------------------------|-------------------|-------------------------------|--------|---|
| Type or class of land | \$'000 | \$'000 | \$'000 | % |
| Residential Improved | - | 4,790 | 4,790 | - |
| Residential Vacant | - | 49 | 49 | - |
| Commercial Improved | - | 229 | 229 | - |
| Commercial Vacant | - | 3 | 3 | - |
| Industrial Improved | - | 94 | 94 | - |
| Industrial Vacant | - | 1 | 1 | - |
| Total general rate income | - | 5,166 | 5,166 | - |

Kerbside Waste Rate

| | Budget 2021/22 | Proposed Budget 2022/23 | Change | |
|---|-------------------|-------------------------------|--------|---|
| Type or class of land | \$'000 | \$'000 | \$'000 | % |
| Residential Improved receiving a kerbside waste service | - | 9,991 | 9,991 | - |
| Commercial Improved | - | 20 | 20 | - |
| Total general rate income | - | 10,011 | 10,011 | - |

4.1.1(k) The estimated total amount to be raised by all rates and charges is \$111.80 million and was (2021/2022 forecast: \$109.10 million). This includes special rates, Supplementary rates and charges income as well as penalty interest on rates.

4.1.1(l) Fair Go Rates System Compliance

Banyule City Council is required to comply with the State Government's Fair Go Rates System (FGRS).

The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

| | Budget 2021/22 \$ | Budget 2022/23 \$ |
|---|-------------------------|-------------------------|
| Total Rates | \$105,824,487 | \$108,274,998 |
| Number of Rateable Properties | 56,091 | 56,797 |
| Base Average Rate | \$1,886.66 | \$1,906.35 |
| Maximum Rate Increase (set by the State Gov't) | 1.50% | 1.75% |
| Capped Average Rate | \$1,914.96 | \$1,939.71 |
| Maximum General Rates and Municipal Charges Revenue | \$107,411,854 | 110,169,810 |
| Budgeted General Rates and Municipal Charges Revenue | \$107,302,350 | 110,119,810 |
| Comprising | | |
| General Rates | \$107,302,350 | 94,942,718 |
| Public Waste Rate^ | - | 5,166,482 |
| Kerbside Waste Rate^ | - | 10,010,609 |
| Budgeted Supplementary Rates | \$500,000 | \$700,000 |
| Budgeted Total Rates and Municipal Charges Revenue | \$107,802,350 | \$110,819,809 |

^ These items are not subject to the rate cap established under the Fair Go Rates System (FGRS), except in the year of introduction (2022/23)

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

The total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2022/2023: estimated \$0.70 million and forecast 2021/2022: \$0.83 million)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa

4.1.1(n) Differential rates

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions.

The following differential rates are levied:

- Residential Improved
- Commercial / Industrial Improved (set at 1.25 times the residential improved rate)
- Residential Vacant Land (set at 1.5 times the residential improved rate)
- Commercial / Industrial Vacant Land (set at 2 times the residential improved rate)

Residential/Commercial/Industrial Vacant Land

- *Objective:*

To encourage the development of land and to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes*

Any rateable land on which no dwelling is erected.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Banyule Planning Scheme.

Commercial/Industrial Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council having regard to the capacity of such land to be used to yield income and the demands such land makes on Council's infrastructure.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and

5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is used, or designed or adapted to be used, primarily for commercial or industrial purposes.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Residential Improved Land

- *Objective:*

To ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the relative benefits derived from the carrying out of such functions.

Those functions include the:

- 1) Implementation of good governance and sound financial stewardship; and
- 2) Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3) Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4) Provision of strategic and economic management, town planning and general support services; and
- 5) Promotion of cultural, heritage and tourism aspects of Council's municipal district

- *Types and Classes:*

Any rateable land which is not Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land.

- *Use and Level of Differential Rate:*

The differential rate will be used to fund some of those items of expenditure and Capital Works described in the Budget adopted by Council.

The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

- *Geographic Location:*

Wherever located within the municipal district.

- *Use of Land:*

Any use permitted under the Banyule Planning Scheme.

- *Planning Scheme Zoning:*

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the Banyule Planning Scheme.

- *Types of Buildings:*

The types of buildings on the land within a differential rate are all buildings that are now constructed on the land.

Cultural and Recreational Lands

- *Objective:*

To ensure that the promotion of cultural, heritage and recreational activity occurs within Council's municipal district and that this is supported in a way that encourages appropriate activity and development.

Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under The Act.

- *Types and Classes:*

Under the provisions of the *Cultural and Recreational Land Act 1963*, the Council levies an amount in lieu of rates payable in respect of recreational lands that have the following characteristics:

Any land which is not Residential Vacant Land, Commercial / Industrial Vacant Land or Commercial / Industrial Improved Land, which is specifically set aside for the use of cultural and recreational pursuits whereby the members do not derive a financial benefit or profit from the activities.

The *Cultural and Recreational Land Act 1963* effectively provides for properties used for outdoor activities to be differentially rated unless it involves land that is being leased from a private landowner. The discretion of whether to provide a cultural and recreational lands rate rests with Council

The amount in lieu of rates payable in respect of each rateable land to which the Cultural and Recreations Land rate applies is determined by the following methodology:

In Use Value X (Residential Improved rate X Questionnaire Weighting) X 36% (Cost of Council Services available to the entity).

In Use Value has been determined as being 70% of the Capital Improved Value.

The Questionnaire weighting determines the level of benefit these lands provide to the community.

Currently Council has five properties that are currently defined as Cultural and Recreational properties in accordance with the *Cultural and Recreational Lands Act*. They are listed below:

| Property Assessed | Charge |
|----------------------------------|------------|
| 1 Vasey Street Ivanhoe | \$4,169.27 |
| 8 Main Road Lower Plenty | \$1,505.26 |
| 54 Cleveland Avenue Lower Plenty | \$3,020.14 |
| 540 The Boulevard Ivanhoe East | \$87.23 |
| 4 Stradbroke Avenue Heidelberg | \$2,698.35 |

4.1.1(o) Application of Service Rates

Banyule levies the Public Waste Rate on all rateable properties within Banyule and is in place to fund the provision of infrastructure and services to support:

- Street-sweeping
- Dumped rubbish collections
- Laneway clearance
- Litter and public realm refuse collection and disposal
- Park litter collection and disposal
- Waste Education / waste and littering reduction initiatives
- Waste Recovery Centre

Banyule levies the Kerbside Waste Rate on properties that are used wholly or partly for residential purposes that are able to receive a standard kerbside waste collection

The Kerbside Waste Rate is not levied on properties that do not receive a kerbside waste service due to conditions imposed under the *Planning and Environment Act 1987*, through locational constraints or other factors that make kerbside waste collection impractical.

The Kerbside Waste Rate is levied each year and is subject to addition or removal via a supplementary adjustment process on a monthly basis from July through to May the following year. Adjustments are not performed in June as these impact Council's ability to transparently budget for waste-related income and expenses.

4.1.1(p) Current use of Service Charges

A service charge for non-standard refuse collection (e.g. larger bins) from rateable properties is charged in addition to the Kerbside Waste Rate. These charges are declared in Council's Schedule of Fees and Charges each year and are designed to recoup the additional costs of disposing of additional waste and providing a non-standard waste service. These Service Charges are only levied on ratepayers who have elected to have a non-standard waste service.

A kerbside waste service charge is also levied on properties deemed non-rateable under section 154 of the *Local Government Act 1989* where a kerbside waste service is provided. An additional service charge for non-standard refuse collection (e.g. larger bins) is charged in addition to the Kerbside Waste Rate where ratepayers have elected to have a non-standard waste service.

4.1.2 Grants

Grants are required by the regulations to be disclosed in Council's annual budget.

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|----------------|
| Grants received in respect of the following: | | | | |
| Summary of grants | | | | |
| Commonwealth funded grants | 8,621 | 9,166 | 545 | 6.32 |
| State funded grants | 17,674 | 19,306 | 1,632 | 9.23 |
| Total grants received | 26,295 | 28,472 | 2,177 | 8.28 |
| a) Operating grants | | | | |
| <i>Recurrent - Commonwealth Government</i> | | | | |
| Child care centres & Pre-school | 1,935 | 2,141 | 206 | 10.65 |
| Community Support | 2,168 | 1,847 | (321) | (14.81) |
| MCH & Immunisation | 26 | 27 | 1 | 3.85 |
| Victoria Grants Commission – general purpose | 2,871 | 3,192 | 321 | 11.18 |
| <i>Recurrent - State Government</i> | | | | |
| Child care centres & Pre-school | 765 | 1,152 | 387 | 50.59 |
| Community Support | 1,200 | 1,044 | (156) | (13.00) |
| Employment programs | 472 | - | (472) | (100.00) |
| Initiative projects | 95 | - | (95) | (100.00) |
| MCH & Immunisation | 1,591 | 1,487 | (104) | (6.54) |
| School crossing supervisors | 469 | 477 | 8 | 1.71 |
| Youth & community services | 183 | 183 | - | - |
| Others | 124 | 126 | 2 | 1.61 |
| Total recurrent operating grants | 11,899 | 11,676 | (223) | (1.87) |
| <i>Non-recurrent - State Government</i> | | | | |
| Buildings (BPI) | 68 | 56 | (12) | (17.65) |
| Food & Kitchen kerbside collections | 156 | - | (156) | (100.00) |
| Initiative projects | 1,472 | 772 | (700) | (47.55) |
| Others | 62 | - | (62) | (100.00) |
| Total non-recurrent operating grants | 1,758 | 828 | (930) | (52.90) |
| Total operating grants | 13,657 | 12,504 | (1,153) | (8.44) |

Operating grants are projected to decrease by \$1.15 million or 8.44% from forecast 2021/2022 to Budget 2022/2023 due to the following factors:

- Community Support grants (including delivered meals, planned activity group and home modifications) reduce by \$0.32 million from Commonwealth and \$0.16 million from State as additional grants were provided in 2021/2022 to provide support to vulnerable and isolated residents as COVID-19 support.
- Working for Victoria \$0.47 million grant was received in 2021/2022 to support local jobs, this program ended in November 2021.

- Non-recurrent State Government Initiative project grants reduce by \$0.70 million as the Outdoor Dining and Entertainment (\$0.50 million) and Regulation Reform Incentive Fund (\$0.11 million) grants cease in 2021/2022.

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|--------------|
| b) Capital grants | | | | |
| <i>Recurrent - Commonwealth Government</i> | | | | |
| Roads to recovery | 600 | 1,068 | 468 | 78.00 |
| Victoria Grants Commission – local roads | 1,021 | 891 | (130) | (12.73) |
| Total recurrent capital grants | 1,621 | 1,959 | 338 | 20.85 |
| <i>Non-recurrent - State Government</i> | | | | |
| Buildings | 3,840 | 3,248 | (592) | (15.42) |
| Roads & drainage | 3,263 | 6,916 | 3,653 | 111.95 |
| Parks & gardens | 3,754 | 3,845 | 91 | 2.42 |
| Other | 160 | - | (160) | (100.00) |
| Total non-recurrent capital grants | 11,017 | 14,009 | 2,992 | 27.16 |
| Total capital grants | 12,638 | 15,968 | 3,330 | 26.35 |
| Total Grants | 26,295 | 28,472 | 2,177 | 8.28 |

Capital grants are projected to increase by \$3.33 million or 26.35% from forecast 2021/2022 to budget 2022/2023. Capital Grants are often ad-hoc in nature and fluctuate from year to year depending on the nature of capital projects being undertaken and the funding made available by the State and Federal Governments. Some of the significant movements are:

- Roads to Recovery Grant funding will increase by \$0.47 million in 2022/2023 from the carry forward due to delays of the Old Eltham Road and Rangeview Road projects.
- Victoria Grants Commission -local roads grants will decrease by \$0.13 million, which is partially offset the increase in General Purpose grants.
- State government grants for buildings will decrease by \$0.59 million, Bellfield Community Centre Development, Greensborough Preschool Expansion and Olympic Park Masterplan received funding in 2021/2021, whereas 2021/2022 sees East Ivanhoe Preschool upgrade and the continuation of the Olympic Park Masterplan.
- Council will receive a \$5.00 million grant for Watsonia Town Square Construction as part of North-East link project (NELP).
- The Local Roads and Community Infrastructure Program has a reduction of \$1.36 million in 2022/2023, the program in 2022/2023 will partially fund the footpath replacement program. This is the 3rd year of program to supports local councils to deliver priority local road and community infrastructure projects with the goal of supporting jobs and the resilience of local economies to help communities bounce back from the COVID-19 pandemic.

4.1.3 Statutory fees and fines

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|--------------|
| Building permits and fines | 1,667 | 1,714 | 47 | 2.82 |
| Election fines | 150 | 10 | (140) | (93.33) |
| Food Act and health registrations | 604 | 610 | 6 | 0.99 |
| Parking infringements | 2,488 | 4,529 | 2,041 | 82.03 |
| Local laws permits and infringements | 1,063 | 1,370 | 307 | 28.88 |
| Planning permits and fines | 1,764 | 1,870 | 106 | 6.01 |
| Road and footpath permit fees and reinstatement | 194 | 147 | (47) | (24.23) |
| Other fees and fines | 186 | 172 | (14) | (7.53) |
| Total statutory fees and fines | 8,116 | 10,422 | 2,306 | 28.41 |

Increases in statutory fees are made in accordance with legislative requirements.

Council elections were held in October 2020 and associated failure to vote fines issued by the Victorian Electoral Commission, proceeds are passed to the council. The bulk of this fine income will be received during 2021/2022 and then smaller amounts in future years until all follow up activity is complete.

Parking infringements were significantly impacted by working from home requirements during the COVID-19 lockdowns, this resulted in a reduction in enforcement patrols and infringements being issued. It is expected that parking infringement income will return to pre-pandemic levels during 2022/2023.

Local law permits and fines (including General Local Law No. 1 and animal registrations) are expected to increase from forecast 2021/2022. Similarly to parking infringements, local law infringements saw a reduction due to COVID-19 restrictions, additionally a compliance and education approach was taken during lockdowns.

4.1.4 User fees and charges

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|----------|
| Aquatic and Leisure Centre fees and charges | 4,208 | 7,053 | 2,845 | 67.61 |
| Building permits and fees | 45 | 51 | 6 | 13.33 |
| Child Day Care charges | 1,067 | 1,031 | (36) | (3.37) |
| Community halls and events | 120 | 291 | 171 | 142.50 |
| Delivered meals charges | 348 | 339 | (9) | (2.59) |
| Engineering services' fees | 278 | 281 | 3 | 1.08 |
| Functions Centre charges | 74 | 135 | 61 | 82.43 |
| Home modifications | 103 | 88 | (15) | (14.56) |
| Immunisation fees | 303 | 287 | (16) | (5.28) |
| Local laws fees | 578 | 839 | 261 | 45.16 |
| Parking fees | 1,385 | 1,372 | (13) | (0.94) |
| Planned Activity Group fees and charges | 40 | 54 | 14 | 35.00 |
| Planning permits and fees | 255 | 178 | (77) | (30.20) |
| Road and footpath asset protection fees | 177 | 183 | 6 | 3.39 |
| Sports ground rentals income | 8 | 179 | 171 | 2,137.50 |
| Transfer station tipping fees | 7,488 | 8,369 | 881 | 11.77 |

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change | |
|------------------------------------|---|-----------------------------|--------------|--------------|
| | | | \$'000 | % |
| Other fees and charges | 484 | 593 | 109 | 22.52 |
| Total user fees and Charges | 16,961 | 21,323 | 4,362 | 25.72 |

Aquatic and leisure centres were closed or heavily restricted for the first half of 2021/2022 due to COVID-19 regulations. It is anticipated that centres will return to normal operating levels by the last quarter of the forecast year and remain that way through 2022/2023. Olympic Leisure Centre closed due to emergency building works, it is expected to open in the last quarter of 2022.

Community halls were not utilised as expected in 2021/2022 due to COVID 19, usage is expected to return to pre-pandemic levels in 2022/2023.

Local laws fees are expected to increase by \$0.26 million above the 2021/2022 forecast, this is primarily related to occupation permits of Council land related to Construction Management. The construction industry was impacted by COVID-19 restrictions and required to close for two weeks in September and October 2021.

Sports ground rental income for Winter 2021 and Summer 2021/2022 was partially waived under Council's Economic Support Package, full fees are expected to be charged again for the coming seasons.

Transfer station tipping fees from public tipping and debtor customers will see a significant increase in income directly related to the cost recovery of the Environment Protection Authority (EPA) increases in the municipal waste landfill levy from \$105.90 to \$125.90 per tonne in 2022/2023. The increased income is offset by increased expenditure in materials and services.

4.1.5 Contributions income

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change | |
|---|---|-----------------------------|------------|-------------|
| | | | \$'000 | % |
| Development Contribution Plan contributions | 356 | 362 | 6 | 1.68 |
| Public Open Space contributions | 4,500 | 4,600 | 100 | 2.22 |
| Contributions for capital works projects | 98 | 235 | 137 | 139.80 |
| Other contributions | 149 | 245 | 96 | 64.43 |
| Total contributions income | 5,103 | 5,442 | 339 | 6.64 |

Contributions relate to 1) monies paid by property developers towards public open space and developer contribution plans 2) monies paid by local sporting clubs/organisations to contribute towards capital works projects and 3) contributions to other operational programs.

Contributions are projected to increase by \$0.34 million or 6.64% compared to the 2021/2022 forecast which is mainly due to a budgeted \$0.10 million increase in Public Open Space contribution, external contributions to Capital Works projects, and Other contributions increase by \$0.10 million with the resumption of Shop 48 tenant contribution.

4.1.6 Interest income

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|------------------------------|---|-----------------------------|--------------------|---------------|
| Interest from sporting clubs | 2 | 2 | - | - |
| Interest on investments | 358 | 2,023 | 1,665 | 465.08 |
| Total interest income | 360 | 2,025 | 1,665 | 462.50 |

Interest income is predominantly made up of the interest received on Council's cash holdings in bank accounts and term deposits. Interest income is projected to increase by \$1.66 million due to the implementation of the adopted investment strategy and rising interest rates.

4.1.7 Rental income

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|-------------------------------|---|-----------------------------|--------------------|--------------|
| Recycling centre rental | 782 | 782 | - | - |
| Residential/commercial rental | 1,844 | 2,330 | 486 | 26.36 |
| Total rental income | 2,626 | 3,112 | 486 | 18.51 |

As part of the Economic Support Package, some commercial rents were waived or partially waived to December 2021, other tenants were able to apply for partial waivers of rent under the Commercial Tenancy Relief Scheme.

4.1.8 Net gain on disposal of property, infrastructure, plant and equipment

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|--|---|-----------------------------|--------------------|----------------|
| Property, infrastructure, plant and equipment | | | | |
| Proceeds from sale of assets | 11,538 | 25,531 | 13,993 | 121.28 |
| Less: Written down value of assets disposed | (11,468) | (25,477) | (14,009) | (122.16) |
| Total net gain on disposal of property, infrastructure, plant and equipment | 70 | 54 | (16) | (22.86) |

Proceeds from the sale of Council's assets (individual property sales) are often ad-hoc in nature and fluctuate from year to year. In 2022/2023 Council has budgeted \$25.53 million to reflect the proceeds expected from strategic land sales in the city and proceeds from the planned cyclical replacement of Council's heavy plant & vehicle fleet.

The written down value of assets sold is estimated to be \$25.48 million, which relates to both land and heavy plant & vehicle fleet.

4.1.9 Other income

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---------------------------------|---|-----------------------------|--------------------|----------------|
| Insurance claims | 162 | - | (162) | (100.00) |
| Sale of rights-of-way | 76 | 50 | (26) | (34.21) |
| Sale of surplus parcels of land | 79 | 50 | (29) | (36.71) |
| Vehicle contributions | 350 | 356 | 6 | 1.71 |
| Workcover reimbursements | 358 | - | (358) | (100.00) |
| Other revenue | 416 | 399 | (17) | 4.09 |
| Total other income | 1,441 | 855 | (586) | (40.67) |

An insurance claim of \$0.16 million was received during 2021/2022 for damaged fleet, insurance claims are one-off in nature and not budgeted for.

Right of ways and small surplus parcels of land (includes drainage reserves and council reserves) are sold as opportunities present with adjoining property owners, and these vary from year to year.

Workcover reimbursements and the corresponding expenditure are not budgeted for, as these items are unforeseeable.

4.1.10 Employee costs

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|--|---|-----------------------------|--------------------|--------------|
| Wages and salaries | 56,776 | 60,489 | 3,723 | 6.56 |
| Annual leave and loading | 5,331 | 5,484 | 153 | 2.87 |
| Long service leave | 2,026 | 2,099 | 73 | 3.60 |
| Superannuation | 5,953 | 6,796 | 843 | 14.16 |
| WorkCover | 1,050 | 1,436 | 386 | 36.76 |
| Other on costs | 384 | 354 | (30) | (7.81) |
| Less: Capitalised labour (on costs included) | (2,249) | (1,386) | 863 | (38.37) |
| Total employee costs | 69,261 | 75,272 | 6,011 | 8.68% |

To appropriately respond to the COVID-19 crisis, Banyule's community services such as customer service centres, libraries, leisure centres, sporting club facilities, playgrounds and other community facilities, have been significantly disrupted resulting in reductions in employee costs within the forecast. This labour budget assumes that Council services will not be disrupted during the 2022/2023 financial year.

The super guarantee rate will remain at 10% until 30 June 2022 and increase to 10.50% from 1 July 2022.

The Workcover premium is expected to increase based on claim rates, recent increases in Worksafe estimate, and the industry condition.

In 2021/2022, more staff have contributed to delivering IT Digital Transformation and major Capital Works projects. This is expected to be reduced in 2022/2023 due to the Capital Works program and the changing of accounting standards on intangible assets, resulting in less capitalised labour.

A net increase of 3.22 equivalent full-time (EFT) positions have been allocated to meet services and initiatives across Banyule's operations as outlined below:

| Services & Initiatives | EFT Growth | Budget Impact \$'000 |
|--|-------------|----------------------|
| Our Inclusive and Connected Community | 0.17 | 26 |
| Our Sustainable Environment | (0.50) | 48 |
| Our Well-Built City | 1.00 | 99 |
| Our Valued Community Assets and Facilities | 1.00 | 95 |
| Our Trusted and Responsive Leadership | 3.99 | 396 |
| Grant funded positions | (1.44) | - |
| Economic Support Package (COVID-19) | (1.00) | (101) |
| Total EFT growth | 3.22 | 563 |

4.1.11 Materials and services

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|--------------------------------|-----------------------|-----------------|-------------|
| Advertising | 302 | 326 | 24 | 7.95 |
| Auditing services | 267 | 173 | (94) | (35.21) |
| Bank and payment collection services | 307 | 323 | 16 | 5.21 |
| Building and planning charges and government fees | 78 | 73 | (5) | (6.41) |
| Child care expenses | 108 | 112 | 4 | 3.70 |
| Contractor costs | | | | |
| - Agency staffing | 3,544 | 1,391 | (2,153) | (60.75) |
| - Aquatic and leisure costs | 693 | 738 | 45 | 6.49 |
| - Building maintenance costs | 1,452 | 1,543 | 91 | 6.27 |
| - Cleaning services - | 774 | 1,054 | 280 | 36.18 |
| - Consultants costs | 1,519 | 1,246 | (273) | (17.97) |
| - Information Technology services and licenses | 2,592 | 2,836 | 244 | 9.41 |
| - Initiatives costs | 3,986 | 6,973 | 2,987 | 74.94 |
| - Legal expenses | 486 | 310 | (176) | (36.21) |
| - Parking and traffic enforcement | 1,250 | 1,735 | 485 | 38.80 |
| - Parks maintenance | 2,207 | 2,222 | 15 | 0.68 |
| - Waste collection costs | 914 | 935 | 21 | 2.30 |
| - Other contractor costs | 5,623 | 5,543 | (80) | (1.42) |
| General materials and supplies | 4,334 | 3,656 | (678) | (15.64) |
| Infringement collection lodgement fees | 208 | 313 | 105 | 50.48 |
| Insurances | 1,593 | 1,802 | 209 | 13.12 |
| Plant and motor vehicle operating | 2,450 | 2,445 | (5) | (0.20) |
| Postage costs | 310 | 312 | 2 | 0.65 |
| Printing, stationary and external communications | 857 | 982 | 125 | 14.59 |
| Program costs | 1,522 | 1,782 | 260 | 17.08 |
| Staff training and equipment | 1,013 | 1,397 | 384 | 37.91 |
| Sundry expenses | 254 | 295 | 41 | 16.14 |
| Waste disposal general | 10,402 | 9,274 | (1,128) | (10.84) |
| Other | 1,212 | 1,250 | 38 | 3.14 |
| Total materials and services | 50,257 | 51,041 | 784 | 1.56 |

Total materials and services are expected to increase by \$0.78 million (1.56%), key movements within materials and services are:

- Agency staffing is budgeted to decrease by \$2.15 million from forecast, agency staff are engaged to assist with staff vacancies as they present over the year and any additional forecast will offset employee benefits. Budget for agency represents the essential service areas that must be backfilled, e.g. waste collection and childcare.
- Cleaning services will increase in 2022/2023 as all Council facilities are expected to return to pre-pandemic levels. Many services and facilities were closed during 2021/2022 resulting in decreased expenses incurred.
- Initiatives are expected to increase in 2022/2023 with the continued roll out of Council's prioritisation in Digital Transformation and improvements to Information Technology systems to better support out services and customers. We expect to spend \$4.80 million on digital transformation in 2022/2023. (Refer to Section 5 for the Initiative Program).
- Parking and traffic enforcement services are an outsourced function, the contractor costs are relative to the parking fine income generated and were reduced in 2021/2022 in proportion with Statutory Fee income due to COVID.
- Council Insurances are expected to increase by 13.12% as a result of increased premiums related to building and public liability being seen in the market.
- Waste disposal costs are expected to decrease overall by 10.84%. This is due to the introduction of Food Organic Green Organic (FOGO) service in July 2022 diverting waste from landfill, this will assist in offsetting the Environment Protection Authority (EPA) Landfill Levy increasing from \$105.90 to \$125.90 per tonne on 1 July 2022.

4.1.12 Utility charges

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|------------------------------|---|-----------------------------|--------------------|--------------|
| Gas and electricity | 2,463 | 2,828 | 365 | 14.82 |
| Public street lighting | 637 | 737 | 100 | 15.70 |
| Telecommunications | 292 | 307 | 15 | 5.14 |
| Water | 797 | 904 | 107 | 13.43 |
| Total utility charges | 4,189 | 4,776 | 587 | 14.01 |

Gas and electricity for Council facilities and public lighting are budgeted to be maintained at contracted price increases into 2022/2023.

Electricity for small and large market sites is procured via The Victorian Energy Collaboration (VECO) where renewable energy is generated by wind farms in Victoria. Council continues to investigate and implement more renewable energies as part of its climate change priorities to reduce associated expenditure over time.

Gas, electricity and water charges were significantly decreased in 2021/2022 with the closure of many facilities, including leisure and aquatic centres, occurring in-line with government regulations.

4.1.13 Depreciation

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---------------------------|---|-----------------------------|--------------------|-------------|
| Infrastructure | 12,718 | 13,845 | 1,127 | 8.86 |
| Property | 4,311 | 4,393 | 82 | 1.90 |
| Plant & equipment | 5,450 | 5,654 | 204 | 3.74 |
| Total depreciation | 22,479 | 23,892 | 1,413 | 6.29 |

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life. This includes Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.41 million for the budget 2022/2023 financial year is due to the completion of the budget 2022/2023 capital works program and the full year effect of depreciation on the 2021/2022 capital works programs.

4.1.14 (a) Amortisation – Intangible assets

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|---------|
| Intangible assets | 292 | 220 | (72) | (24.66) |
| Total amortisation – intangible assets | 292 | 220 | | |

Intangible assets relating to Council's Electronic Document and Records Management System (EDRMS) software purchase and in-house development costs are amortised over the estimated life of the software.

4.1.14 (b) Amortisation – Right of use assets

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|----------|
| Right of use assets | 496 | 497 | 1 | 0.20 |
| Right of use assets – leasehold improvements | 55 | 54 | (1) | (1.82) |
| Total amortisation – right of use assets | 551 | 551 | - | - |

Right of use assets relating to leased infrastructure, property, plant and equipment are amortised over the life of the leases.

4.1.15 Borrowing costs

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|------------------------------|---|-----------------------------|--------------------|---------------|
| Interest on borrowings | 1,905 | 1,741 | (164) | (8.61) |
| Total borrowing costs | 1,905 | 1,741 | (164) | (8.61) |

Borrowing costs relate to interest charged by financial institutions on borrowed funds. The reduction in borrowing costs from 2021/2022 relates to the finalisation of a loan in October 2021, offset with a smaller loan planned to commence in 2022/2023 for the Rosanna Library.

4.1.16 Finance costs - leases

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change | |
|-------------------------------------|---|-----------------------------|------------|----------------|
| | | | \$'000 | % |
| Finance cost - leases | 24 | 16 | (8) | (33.33) |
| Total finance costs - leases | 24 | 16 | (8) | (33.33) |

Finance costs relate to the interest charged by lessors on leased infrastructure property, plant and equipment.

4.1.17 Donation expenditure

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change | |
|-----------------------------------|---|-----------------------------|--------------|----------------|
| | | | \$'000 | % |
| Banyule Support & Information | 92 | 105 | 13 | 14.13 |
| Community Services grants | 260 | 213 | (47) | (18.08) |
| COVID-19 business support | 580 | - | (580) | (100.00) |
| Diamond Valley Community Support | 91 | 105 | 14 | 15.38 |
| Environmental sustainability | 148 | 200 | 52 | 35.14 |
| Merri Outreach Support Services | 120 | 120 | - | - |
| Resilient & connected communities | 202 | 181 | (21) | (10.40) |
| Other donations | 277 | 233 | (44) | (15.88) |
| Total donation expenditure | 1,770 | 1,157 | (613) | (34.63) |

The reduction in donation costs from 2021/2022 primarily relates to Council's COVID-19 business support ending in 2021/2022 and a decrease in Community Services grants. This is offset by the increase in Environmental sustainability grants in 2022/2023.

4.1.18 Contribution expense

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change | |
|-----------------------------------|---|-----------------------------|------------|---------------|
| | | | \$'000 | % |
| Shopping Centres | 1,156 | 1,156 | - | - |
| YMCA | 100 | 100 | - | - |
| Yarra Plenty Regional Library | 5,377 | 5,552 | 175 | 3.25 |
| Other | 779 | 760 | (19) | (2.44) |
| Total contribution expense | 7,412 | 7,568 | 156 | (2.10) |

Contribution expense is projected to increase by \$0.16 million compared to forecast 2021/2022, this is due to the COVID-19 Recovery Support Package for the local businesses and neighbourhood houses ending in 2021/2022. Whereas, the contribution towards the Yarra Plenty Regional Library have been increased in 2022/2023.

4.1.19 Other expenses

| | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 % | |
|---|---|-----------------------------|--------------------|----------------|
| Bad and doubtful debts | 633 | 616 | (17) | (2.69) |
| Economic support package - business | 640 | - | (640) | (100.00) |
| Councillor allowances | 399 | 408 | 9 | 2.26 |
| Fire services property levy on Council properties | 170 | 180 | 10 | 5.88 |
| COVID-19 Recovery Support Package | 1,029 | - | (1,029) | (100.00) |
| Rental expenses | 150 | 247 | 97 | 64.67 |
| Other | 468 | 540 | 72 | 15.38 |
| Financial Hardship Expense | - | 250 | 250 | 100.00 |
| Total other expenses | 3,489 | 2,241 | (1,248) | (35.77) |

The COVID-19 Recovery Support Package included \$0.64 million for the support of local businesses by paying the business contribution to the special rates and charges scheme, and the Recovery Support Package included \$1.03 million to fund rates waivers to provide hardship support to assist individual and businesses in financial difficulty during the COVID-19, these programs are ending in 2021/2022. From 2020/23, Council will provide on-going financial hardship support estimated to be \$0.25 million per year.

4.2 Balance Sheet comparison

| For the four years ending 30 June 2026 | | | | | |
|--|-------|---|-----------------------------|------------------|---------------|
| | Notes | Forecast Actual 2021/22 \$'000 | Budget 2022/23 \$'000 | Change \$'000 | % |
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | | 14,654 | 14,955 | 301 | 2.05 |
| Trade and other receivables | | 17,504 | 17,071 | (433) | (2.47) |
| Other financial assets | | 57,000 | 61,000 | 4,000 | 7.02 |
| Inventories | | 48 | 48 | - | - |
| Current assets classified as held for sale | | 25,315 | 21,720 | (3,595) | (14.20) |
| Other assets | | 1,672 | 1,672 | - | - |
| Total current assets | 4.2.1 | 116,193 | 116,466 | 273 | 0.23 |
| Non-current assets | | | | | |
| Trade and other receivables | | 200 | 200 | - | - |
| Investments | | 3,567 | 3,567 | - | - |
| Property, infrastructure, plant & equipment | | 1,695,970 | 1,719,870 | 23,900 | 1.41 |
| Leasehold improvements | | 304 | 250 | (54) | (17.76) |
| Right-of-use assets | 4.2.6 | 578 | 1,015 | 437 | 75.61 |
| Investment property | | 12,597 | 12,597 | - | - |
| Non-current assets classified as held for sale | | 8,125 | - | (8,125) | (100.00) |
| Intangible assets | 4.2.6 | 615 | 395 | (220) | (35.77) |
| Total non-current assets | 4.2.2 | 1,721,956 | 1,737,894 | 15,938 | 0.93% |
| Total assets | | 1,838,149 | 1,854,360 | 16,211 | 0.88% |
| Liabilities | | | | | |
| Current liabilities | | | | | |
| Trade and other payables | | 14,293 | 12,812 | (1,481) | (10.36) |
| Trust funds and deposits | | 4,292 | 4,292 | - | - |
| Provisions | | 17,666 | 18,190 | 524 | 2.97 |
| Interest bearing loans and borrowings | 4.2.5 | 939 | 1,584 | 645 | 68.69 |
| Lease liabilities | 4.2.6 | 508 | 502 | (6) | (1.18) |
| Unearned Income | | 6,644 | 3,194 | (3,450) | (51.93) |
| Total current liabilities | 4.2.3 | 44,342 | 40,574 | (3,768) | (8.50) |
| Non-current liabilities | | | | | |
| Provisions | | 1,163 | 1,163 | - | - |
| Trust funds and deposits | | 1,009 | 1,009 | - | - |
| Interest bearing loans and borrowings | 4.2.5 | 19,871 | 24,307 | 4,436 | 22.32 |
| Lease liabilities | 4.2.6 | 52 | 485 | 433 | 832.69 |
| Total non-current liabilities | 4.2.4 | 22,095 | 26,964 | 5,455 | 24.61 |
| Total liabilities | | 66,437 | 67,538 | 1,101 | 1.66 |
| Net assets | | 1,771,712 | 1,786,822 | 15,110 | 0.85% |
| Equity | | | | | |
| Accumulated surplus | | 556,419 | 544,180 | (12,239) | (2.20) |
| Reserves | 4.3.1 | 1,215,293 | 1,242,642 | 27,349 | 2.25 |
| Total equity | 4.3.2 | 1,771,712 | 1,786,822 | 15,011 | 0.85 |

4.2.1 Total current assets

Current assets include all assets that can reasonably expect to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, and other assets. Total cash and other financial assets (investment longer than three months) is forecast to increase \$4.30 million to \$75.96 million as a result of the following movements: a budgeted cash from operating activities of \$37.50 million and financial activities of \$2.82 million, plus the proceeds from sale of Property, plant and equipment of \$25.53 million. These are offset the investment of \$61.55 million in capital works projects. The significant projects being funded from cash reserves are the major facility development of East Ivanhoe Village precinct streetscape, Local Roads Resurfacing and Footpath Replacement. In addition, a property classified as current assets is anticipated to be sold in the 2022/2023 financial year.

4.2.2 Total non-current assets

Non-current assets include trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. The \$15.94 million increase in this balance is mainly attributable to the net result of the capital works programs (\$61.55 million of total capital works less the depreciation and amortisation of assets \$24.66 million, as well as a \$21.87 million written down value of motor vehicles and properties sold, including \$8.12 million of properties held as a non-current asset.

4.2.3 Total current liabilities

Trade and other payables include Salaries & Wages accrual's increase of \$1.48 million based on pay periods before the end of the financial year and increase on Salaries and Wages expenditure.

Provisions include accrued long service leave, annual leave and annual leave loading owed to employees. These employee entitlements are expected to increase by \$0.52 million due to a combination of increased pay rates and an expected increase in leave entitlements.

Unearned Income is forecasted to decreased by \$3.45 million based on the progression of Capital Works programs.

4.2.4 Total non-current liabilities

Non-current provisions and trust funds and deposits are not expected to vary during the year. Lease Liabilities relate to the lease of infrastructure property, plant and equipment. The reduction of non-current liabilities represents the repayment of leases for the year in according to lease agreements and adjusted by the new liabilities generated from renewing leases.

The Interest-bearing loans and borrowings are forecasted to increase by \$5.02 million mainly due to one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project.

4.2.5 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

| | Forecast Actual 2021/22 \$000 | Budget 2022/23 \$000 | Projections 2023/24 2024/25 2025/26 \$000 \$000 \$000 | | |
|---|--|----------------------------|---|---------|---------|
| Amount borrowed as at 30 June of the prior year | 31,067 | 20,810 | 25,891 | 24,307 | 22,627 |
| Amount projected to be borrowed | - | 6,300 | - | - | - |
| Amount projected to be redeemed | (10,257) | (1,218) | (1,584) | (1,680) | (1,801) |
| Amount of borrowings as at 30 June | 20,810 | 25,892 | 24,307 | 22,627 | 20,826 |

In 2022/2023 Council intends to apply for a loan as part of the Community Infrastructure Loan Scheme run by the Victorian Government. This scheme allows local governments to access low-interest subsidised loans to support the funding of community infrastructure. This loan will be used for construction of a new Rosanna Library.

4.2.6 Lease by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

| | Forecast Actual 2021/22 \$000 | Budget 2022/23 \$000 |
|--|--|----------------------------|
| Right-of-use assets | | |
| Plant and equipment | 339 | 881 |
| Property and infrastructure | 239 | 134 |
| Total right-of-use assets | 578 | 1,015 |
| Lease liabilities | | |
| Current lease Liabilities | | |
| Plant and equipment | 373 | 390 |
| Property and infrastructure | 135 | 112 |
| Total current lease liabilities | 508 | 502 |
| Non-current lease Liabilities | | |
| Plant and equipment | 9 | 452 |
| Property and infrastructure | 43 | 33 |
| Total non-current lease liabilities | 52 | 485 |
| Total lease liabilities | 560 | 987 |

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 2.05% (quoted by one of major banks).

4.3 Statement of changes in Equity

4.3.1 Reserves

Council maintains reserves of separately identified funds to meet specific purposes in the future and for which there is no existing liability. These amounts are transferred to and from the accumulated surplus. Two of these reserves are statutory reserves, meaning that the funds must remain available for a specific purpose (public open space and Off-Street car parking). The remaining reserves are discretionary and while not restricted, Council has made decisions regarding the future use of these funds and unless there is a Council resolution, these funds should be used for those earmarked purposes

During 2022/2023 \$59.01 million is budgeted to be transferred to reserve for future purposes including expenditure on plant and equipment, public open space and asset renewal reserves.

It is also anticipated to transfer \$31.66 million from the reserves to fund parts of the capital works program and financing activities.

4.3.2 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus which is the value of all net assets less reserves that have accumulated over time.
- Asset revaluation reserves which represents the difference between the previously recorded value of the assets and their current valuations.
- Other reserves are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future. These reserves are transferred to and from the accumulated surplus.

Total equity is projected to increase by \$15.11 million as a result of Council's total comprehensive result.

4.4 Statement of Cash Flows comparison

| For the two years ending 30 June 2023 | | | | | |
|---|-------|---|---|------------------|-----------------|
| | Notes | Forecast Actual 2021/22 \$'000 | Proposed Budget 2022/23 \$'000 | Change \$'000 | % |
| | | Inflows | Inflows | | |
| | | (Outflows) | (Outflows) | | |
| Cash flows from operating activities | | | | | |
| Receipts: | | | | | |
| Rates and charges | | 109,012 | 111,796 | 2,784 | 2.55 |
| Grants - operating | | 14,084 | 13,768 | (316) | (2.24) |
| Grants - capital | | 8,566 | 12,150 | 3,584 | 41.84 |
| Statutory fees and fines | | 7,931 | 10,363 | 2,432 | 30.66 |
| User fees and charges | | 16,537 | 21,214 | 4,677 | 28.28 |
| Contributions - monetary | | 5,103 | 5,442 | 339 | 6.64 |
| Interest received | | 397 | 1,814 | 1,417 | 356.93 |
| Rental income | | 2,626 | 3,112 | 486 | 18.51 |
| Other receipts | | 1,441 | 855 | (586) | (40.67) |
| Payments: | | | | | |
| Employee costs | | (69,359) | (76,343) | (6,984) | 10.07 |
| Materials and services | | (50,145) | (50,928) | (783) | 1.56 |
| Other payments | | (16,859) | (15,742) | 1,117 | (6.63) |
| Net cash provided by operating activities | 4.4.1 | 29,334 | 37,501 | 8,167 | 27.84 |
| Cash flows from investing activities | | | | | |
| Payments for property, infrastructure, plant and equipment | | (52,394) | (61,549) | (9,155) | 17.47 |
| Payments for intangible assets | | (4,811) | - | 4,811 | (100.00) |
| Proceeds from sale of property, infrastructure, plant and equipment | | 11,538 | 25,532 | 13,994 | 121.29 |
| Net redemption of financial assets | | 26,000 | (4,000) | (30,000) | 115.38 |
| Net cash provided / (used in) investing activities | 4.4.2 | (19,667) | (40,017) | (20,350) | 103.47 |
| Cash flows from financing activities | | | | | |
| Proceeds from borrowings | | - | 6,300 | 6,300 | 100.00 |
| Borrowing costs - interest | | (1,920) | (1,741) | 179 | (9.32) |
| Repayment of borrowings | | (10,257) | (1,218) | 9,039 | (88.13) |
| Interest paid – lease liability | | (24) | (16) | 8 | (33.33) |
| Repayment of lease liabilities | | (474) | (508) | (34) | 7.17 |
| Net cash (used in) financing activities | 4.4.3 | (12,675) | 2,817 | 15,492 | (122.22) |
| Net increase/(decrease) in cash & cash equivalents | | (3,008) | 301 | 3,309 | 110.01 |
| Cash and cash equivalents at the beginning of the financial year | | 17,662 | 14,654 | (3,008) | (17.03) |
| Cash and cash equivalents at the end of the financial year | | 14,654 | 14,955 | 301 | 2.05 |

4. Notes to the financial statements

4.4.1 Net cash flows provided by operating activities

The net cash flow provided by operating activities has increased by \$8.17 million when compared to 2021/2022 forecast. This variation is mainly explained by Council User and Statutory fees and charges have been significantly impacted in 2021/2022 due to COVID and the revenue is expected to rebound since the 2022/2023 financial year. In 2022/2023, the additional rate revenue income and cost reduction on COVID-19 Recovery Support Package ending 2021/2022 is offset by the increased employee cost.

4.4.2 Net cash flows used in investing activities

The net cash flow used in investing activities is representative of the net funding requirement from Council to support the long-term investment in property, infrastructure, plant and equipment. In 2021/2022 Council relied on its existing cash reserves to help fund operations (incl. the Recovery Support Package) and the capital works program. This necessitated the redemption of a portion of Council's financial assets (term deposits). In 2022/2023, Council's capital works program is going to be supported by a number of strategic property sales planned to occur during the year, including subsequent staged settlements related to the sale of the Banksia College site.

4.4.3 Net cash flows used in financing activities

In accordance with Council's debt management plan, Council continue to review opportunities for debt redemption whilst ensuring appropriate levels of liquidity. For 2021/2022, loan principal repayments total \$10.26 million which includes a lump sum payment of \$9.09 million in settlement of one of Council's existing loans. In addition, there is one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects.

5. Capital works program and initiatives program

5.1 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the budget 2022/2023 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

5.1.1 Capital works program comparison

| | Forecast | Budget 2022/23 | Change | |
|---------------------|-------------------|-------------------|--------------|-------------|
| | Actual 2021/22 | | \$'000 | % |
| | \$'000 | \$'000 | \$'000 | % |
| Infrastructure | 21,040 | 30,639 | 9,599 | 45.62 |
| Property | 23,563 | 27,971 | 4,408 | 18.71 |
| Plant and equipment | 7,741 | 2,779 | (4,962) | (64.10) |
| Other assets | 51 | 160 | 109 | 213.73 |
| Intangible assets | 4,811 | - | (4,811) | (100.00) |
| Total | 57,206 | 61,549 | 4,343 | 7.59 |

In the 2022/2023 financial year, Council plans to invest \$61.55 million in capital works projects which include \$50.94 million of new capital projects and \$10.61 million of projects carried forward from the 2021/2022 financial year. The funding is increasing by 7.59% from the 2021/2022 forecast to deliver capital projects to take shape across the City.

Infrastructure assets (\$30.64 million)

Infrastructure includes road, bridges, footpaths, kerb and channel, drainage, parks and gardens, open space and streetscapes, off street car parks and other structures. Council will manage \$28.27 million to renew and upgrade the infrastructure assets across the City, and \$1.18 million on new infrastructure projects.

For the 2022/2023 year, \$16.20 million will be expended on road projects, the more significant projects include:

- \$5.23 million Watsonia Town Square development and construction
- \$3.00 million Footpath replacement program
- \$2.67 million Streetscape renewal projects including \$1.59 million for East Ivanhoe Village Precinct streetscape and \$0.98 million in Montmorency
- \$1.95 million roads rehabilitation works
- \$1.07 million Roads to Recovery

Drainage projects will have \$1.55 million expended.

Parks and gardens will see \$11.70 million spent over many projects, including:

- \$1.72 million for the Redmond Court Wetland upgrade, boardwalk and parkland stage 2
- \$1.72 million on the Waterdale Road Pocket Park
- \$1.10 million to renew and upgrade Pecks Dam Construction
- \$1.44 million completing Stage 3 of the Olympic Park Masterplan
- \$1.33 Beverley Road Oval Surface Renovation
- \$0.86 million on reserve improvements at Petrie Park and EJ Andrews reserves
- \$0.68 million is invested on the renewal of seven playgrounds.

Property (\$27.97 million)

The property class comprises land, buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions. In the 2022/2023 year, Council will invest \$24.22 million to renew and upgrade properties across the City, and \$3.59 million on new and expansion property projects.

The most significant projects include:

- \$6.30 million Rosanna Library and Precinct upgrade
- \$5.30 million for Olympic Park Masterplan project Stage 4
- \$2.63 million on Climate Action Programs (includes \$1.88 million on Street Lighting Program – Upgrade to LED)
- \$2.50 million East Ivanhoe Pre-school upgrade
- \$1.77 million on Macleod Park Change Rooms
- \$1.00 million on Montmorency Bowling Club improvements
- \$0.85 refurbishing Public Toilets in accordance with the Public Toilet Strategy
- \$0.62 million on Aquatic and Leisure Centres (WaterMarc and Ivanhoe Aquatic)

Plant and equipment (\$2.78 million)

Plant and equipment include plant, machinery and equipment, motor vehicles, computers and telecommunications. The \$1.14 million funding is allocated to purchasing motor vehicles and heavy plant to reflect the ongoing cyclical replacement of light and heavy vehicle fleet. The renewal and upgrade of Council's plant & equipment and furniture & fitting are \$1.40 million and \$0.24 million respectively.

5.1.2 Summary of capital works program

| | Budget 2022/23 | Asset expenditure types | | | | Summary of Funding Sources | | | |
|---------------------|-------------------|-------------------------|---------|-----------|--------|----------------------------|---------------------|--------------|------------|
| | | Renewal | Upgrade | Expansion | New | Council cash | Government grant | Contribution | Borrowings |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Infrastructure | 30,639 | 17,800 | 11,661 | - | 1,178 | 13,342 | 9,829 | 7,468 | - |
| Property | 27,971 | 15,656 | 8,726 | 100 | 3,489 | 13,573 | 5,248 | 2850 | 6,300 |
| Plant and equipment | 2,779 | 2,215 | 345 | - | 219 | 2,759 | - | 20 | - |
| Other assets | 160 | - | - | 160 | - | 160 | - | - | - |
| Total | 61,549 | 35,671 | 20,732 | 260 | 4,886 | 29,834 | 15,077 | 10,338 | 6,300 |

Asset renewal (\$35.67million), upgrade (\$20.73 million), expansion (\$0.26 million), and new assets (\$4.89 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

Council cash (\$29.83 million)

Council cash includes the funds generated from its operating activities (revenue), proceeds from sale of assets, and cash reserves, which is used as the major funding source for the capital works program (\$29.83 million in 2022/2023 including \$7.32 million carried forward from 2021/2022). The significant projects funded by Council cash include:

- Various Roads, Street and Bridges \$8.34 million (includes East Ivanhoe Village Improvement Program \$1.29 million, footpaths \$1.89 million, rehabilitation works \$1.95 million, Montmorency Streetscape \$0.98 million and car parks \$0.68 million)
- Olympic Park Masterplan works – stages 3 & 4 \$2.74 million
- Climate Action Program \$2.63 million (include Street Lighting Program – Upgrade to LED \$1.88 million)
- Macleod Park Change Rooms \$1.55 million
- Redmond Court Wetland upgrade of \$1.22 million
- Fleet replacement program \$1.14 million

Government Grants - Capital (\$15.08 million)

Capital grants include all monies received from State and Commonwealth sources for the purposes of funding the capital works program. Grant funds will be received and recognised in accordance with funding agreements, \$2.08 million of the government grants are related to carry forward projects. Significant grants and contributions are:

- Watsonia Town Square development and construction \$5.23 million
- Various Fit Out and Refurbishments \$3.03 million (includes \$2.50 million for East Ivanhoe Pre-school upgrade)
- Olympic Park Masterplan Stage 4 (\$2.00 million)
- Footpath Replacement program, funded through the Local Roads and Community Infrastructure program (\$1.24 million)
- Roads to Recovery (\$1.07 million)
- Waterdale Road Pocket Park & Shared zone (\$1.01 million)
- Petrie Park & EJ Andrews reserve improvements \$0.75 million

Contribution (\$10.34 million)

The contributions from community is expected to be \$9.21 million in the 2022/2023 financial year, including \$1.21 million for carry forward projects. Council has cash set aside from prior years' capital contributions for the purpose of improving public open space.

In 2022/2023, the contributions will primarily be invested in will be invested in Council's parks and gardens and playgrounds (\$7.47 million) and building projects (\$2.85 million). The significant projects are:

- Olympic Park Masterplan works – Stage 4 \$2.00 million
- Beverley Road Oval Surface Full Renovation (\$1.08 million)
- \$1.1 million Pecks Dam Redesign and Construction.
- \$0.85 million to refurbish Public Toilets in accordance with the Public Toilet Strategy
- Waterdale Road Pocket Park & Shared zone (\$0.70 million)

Borrowings (\$6.30 million)

Borrowings of \$6.30 million are expected to be undertaken to fund the Rosanna Library and Precinct upgrade.

5.1.3 Capital works program budget 2022/2023 detail categories with funding source

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| ARTS COLLECTION | | | | | | | | | |
| Public Art Strategy - Design | 130 | - | - | 130 | - | 130 | - | - | - |
| Arts Collection | 30 | - | - | 30 | - | 30 | - | - | - |
| TOTAL ARTS COLLECTION | 160 | - | - | 160 | - | 160 | - | - | |
| PLANT AND EQUIPMENT | | | | | | | | | |
| Ivanhoe Aquatic Pool Plant Replacement Program | 80 | 80 | - | - | - | 80 | - | - | - |
| Olympic Leisure Centre Pool Plant Replacement Program | 10 | 10 | - | - | - | 10 | - | - | - |
| WaterMarc Pool Plant Replacement Program | 35 | 35 | - | - | - | 35 | - | - | - |
| Replacement of Mechanical Plant and Equipment in Major Buildings | 100 | 100 | - | - | - | 100 | - | - | - |
| Replacement of Mechanical Plant and Equipment, Watermarc | 200 | 200 | - | - | - | 200 | - | - | - |
| Watsonia pool mechanical plant | 40 | 40 | - | - | - | 20 | - | 20 | |
| WaterMarc Pool Plant Management System and Metering Optimisation | 320 | - | 320 | - | - | 320 | - | - | - |
| Changing Places Facility - Watermarc | 15 | 15 | - | - | - | 15 | - | - | - |
| BMS upgrade/replacement program - Watermarc | 250 | 250 | - | - | - | 250 | - | - | - |
| Electric Small Plant | 25 | - | 25 | - | - | 25 | - | - | - |
| Smart Bins Technology - System Implementation | 59 | - | - | - | 59 | 59 | - | - | - |
| Fleet Workshop Overhead Crane - Replacement | 160 | - | - | - | 160 | 160 | - | - | - |
| Food & Garden Organics Kerbside Collection | 110 | 110 | - | - | - | 110 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| TOTAL PLANT AND EQUIPMENT | 1,404 | 840 | 345 | - | 219 | 1,384 | - | 20 | - |
| FREEHOLD BUILDING | | | | | | | | | |
| Air Conditioner | | | | | | | | | |
| Air Conditioner Program | 250 | 250 | - | - | - | 250 | - | - | - |
| Total Building Air Conditioner | 250 | 250 | - | - | - | 250 | - | - | - |
| Aquatic and Leisure Centres | | | | | | | | | |
| WaterMarc Pool Tile Replacement - Construction | 200 | 200 | - | - | - | 200 | - | - | - |
| WaterMarc Splash Park Resurfacing | 220 | 220 | - | - | - | 220 | - | - | - |
| Ivanhoe Aquatic & Leisure Centre - Stage 2 - Design | 200 | 50 | 150 | - | - | 200 | - | - | - |
| Total Building Aquatic and Leisure Centres | 620 | 470 | 150 | - | - | 620 | - | - | - |
| Pavilions | | | | | | | | | |
| Olympic Park Program of Projects - Stage 4 | 5,300 | 2,120 | 2,121 | - | 1,059 | 1,300 | 2,000 | 2,000 | - |
| Macleod Park Change Rooms - SRV | 820 | 246 | 574 | - | - | 750 | 70 | - | - |
| Yallambie Park Change Rooms | 350 | 175 | 175 | - | - | 350 | - | - | - |
| Montmorency Bowling Club Improvements | 1,000 | 1,000 | - | - | - | 1,000 | - | - | - |
| Seddon Reserve Pavilion Design | 50 | - | - | 50 | - | 50 | - | - | - |
| Anthony Beale Reserve Change Rooms | 50 | - | - | 50 | - | 50 | - | - | - |
| Total Pavilions | 7,570 | 3,541 | 2,870 | 100 | 1,059 | 3,500 | 2,070 | 2,000 | - |
| Flooring | | | | | | | | | |
| Flooring Program | 100 | 100 | - | - | - | 100 | - | - | - |
| Total Flooring | 100 | 100 | - | - | - | 100 | - | - | - |
| Climate Action Program - Accelerated | | | | | | | | | |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Climate Action Program - Solar Program for Council owned and Community occupied buildings | 140 | - | - | - | 140 | 140 | - | - | - |
| Climate Action Program - Energy Efficiency enhancements across Council buildings | 350 | 175 | 175 | - | - | 350 | - | - | - |
| Street Lighting Program - Upgrade to LED | 500 | 250 | 250 | - | - | 500 | - | - | - |
| Solar Program for Leased Buildings | 205 | - | - | - | 205 | 205 | - | - | - |
| Total Climate Action Program - Accelerated | 1,195 | 425 | 425 | - | 345 | 1,195 | - | - | - |
| Roof | | | | | | | | | |
| Roofing Program | 200 | 200 | - | - | - | 200 | - | - | - |
| Total Roof | 200 | 200 | - | - | - | 200 | - | - | - |
| Electrical Works | | | | | | | | | |
| Electrical Works Program | 100 | 100 | - | - | - | 100 | - | - | - |
| Total Electrical Works | 100 | 100 | - | - | - | 100 | - | - | - |
| Fit Out and Refurbishments | | | | | | | | | |
| Fit Out and Refurbishment Program | 175 | 175 | - | - | - | 175 | - | - | - |
| The Centre Ivanhoe Portico - Design | 30 | 30 | - | - | - | 30 | - | - | - |
| St Hellier Street Children Centre Yard Works | 72 | 72 | - | - | - | 72 | - | - | - |
| Rosanna Library and Precinct Upgrade | 6,300 | 6,300 | - | - | - | - | - | - | 6,300 |
| Asbestos Removal Program | 40 | 40 | - | - | - | 40 | - | - | - |
| Substructure and Superstructure Program - Minor Buildings Municipal Wide | 150 | 150 | - | - | - | 150 | - | - | - |
| Site Infrastructure Program - Minor Buildings Municipal Wide | 150 | 150 | - | - | - | 150 | - | - | - |
| Audio Visual System End of Life Replacement Rethink Centre | 65 | 65 | - | - | - | 65 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Fleet Workshop Building Improvements | 53 | 0 | 53 | - | - | 53 | - | - | - |
| Local Sporting Facility Upgrade Program | 50 | 25 | 25 | - | - | 50 | - | - | - |
| Refurbishment of Toilets at Viewbank Scout Hall and Installation of Storage Shed - Construction | 180 | 90 | 90 | - | - | 180 | - | - | - |
| Heidelberg Theatre Storage Upgrade - Implementation | 360 | 360 | - | - | - | 360 | - | - | - |
| Nets Stadium Roof Gutter Replacement | 110 | 110 | - | - | - | 110 | - | - | - |
| Greensborough War memorial - Canteen/Kitchen Upgrade | 10 | - | 10 | - | - | 10 | - | - | - |
| East Ivanhoe Pre School - Upgrade | 2,500 | - | 1,875 | - | 625 | - | 2,500 | - | - |
| Interlaken Preschool | 10 | - | 7 | - | 3 | - | 10 | - | - |
| Sherbourne Preschool - Office and Storage Upgrade | 50 | 12 | 38 | - | - | - | 50 | - | - |
| Apollo Parkways Preschool - Outdoor Toilet Refurbishment | 118 | 29 | 89 | - | - | - | 118 | - | - |
| Panorama Heights Preschool - Office and Storage Upgrade | 50 | 12 | 38 | - | - | - | 50 | - | - |
| Olympic Village Preschool - Refurbishment | 200 | 50 | 150 | - | - | - | 200 | - | - |
| Wahroonga Preschool - Office and Storage Upgrade | 50 | 12 | 38 | - | - | - | 50 | - | - |
| Viewbank Preschool - Yard Upgrade | 50 | 12 | 38 | - | - | - | 50 | - | - |
| Jets Renewal | 146 | 36 | 110 | - | - | 146 | - | - | - |
| Greenhills Neighbourhood House - Kitchen Upgrade | 100 | 25 | 75 | - | - | 100 | - | - | - |
| Bundoora Community Hall | 159 | 40 | 119 | | | 159 | | | |
| Total Fit Out and Refurbishments | 11,178 | 7,798 | 2,752 | - | 628 | 1,850 | 3,028 | - | 6,300 |
| Access | | | | | | | | | |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Council buildings accessibility - Audit to determine prioritisation for delivery | 125 | 62 | 63 | - | - | 125 | - | - | - |
| Total Access | 125 | 62 | 63 | - | - | 125 | - | - | - |
| Furniture and Furnishings | | | | | | | | | |
| Centre Ivanhoe Refurbishment | 100 | 100 | - | - | - | 100 | - | - | - |
| Property Maintenance Equipment Purchases | 2 | - | - | - | 2 | 2 | - | - | - |
| Total Furniture and Furnishings | 102 | 100 | - | - | 2 | 102 | - | - | - |
| Painting | | | | | | | | | |
| Painting Program | 100 | 100 | - | - | - | 100 | - | - | - |
| Total Painting | 100 | 100 | - | - | - | 100 | - | - | - |
| Public Toilet | | | | | | | | | |
| Refurbish Public Toilets in Accordance with Toilet Strategy | 850 | - | 850 | - | - | - | - | 850 | - |
| AK Line Scout Hall – Toilet Modification Works Design | 20 | 10 | 10 | - | - | 20 | - | - | - |
| Total Public Toilet | 870 | 10 | 860 | - | - | 20 | - | 850 | - |
| Plumbing | | | | | | | | | |
| Plumbing Program | 80 | 80 | - | - | - | 80 | - | - | - |
| Total Plumbing | 80 | 80 | - | - | - | 80 | - | - | - |
| Property | | | | | | | | | |
| Strategic Property | 1400 | - | - | - | 1400 | 1400 | - | - | - |
| Total Property | 1400 | - | - | - | 1400 | 1400 | - | - | - |
| Labour Capitalisation | | | | | | | | | |
| Labour cost associated to building capital works projects | 315 | 315 | - | - | - | 315 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Labour Capitalisation - Construction Management of capital works | 491 | 491 | - | - | - | 491 | - | - | - |
| Labour Capitalisation - Additional resourcing to deliver the Climate Action Program | 106 | 106 | - | - | - | 106 | - | - | - |
| Total Building Labour Capitalisation | 912 | 912 | - | - | - | 912 | - | - | - |
| TOTAL FREEHOLD BUILDING | 24,802 | 14,145 | 7,123 | 100 | 3,434 | 10,554 | 5,098 | 2,850 | 6,300 |
| FURNITURE AND FITTINGS | | | | | | | | | |
| Leisure Centres Equipment, Fixtures and fittings renewal | 205 | 205 | - | - | - | 205 | - | - | - |
| Community Halls - Replacement of Fixture & Fittings | 30 | 30 | - | - | - | 30 | - | - | - |
| TOTAL FURNITURE AND FITTINGS | 235 | 235 | - | - | - | 235 | - | - | - |
| DRAINAGE | | | | | | | | | |
| Improvement Design and Construction | | | | | | | | | |
| Stormwater Drainage Mitigation Works | 560 | 560 | - | - | - | 560 | - | - | - |
| Environmental Operations – Wetland Strategic Asset Management Program | 234 | 234 | - | - | - | 234 | - | - | - |
| Gresswell Forest - Design & Installation of new GPT | 183 | - | - | - | 183 | - | - | 183 | - |
| Banyule Flats - GPT Design | 20 | 5 | 15 | - | - | 20 | - | - | - |
| Environmental Compliance Works | 200 | 50 | 150 | - | - | 200 | - | - | - |
| Total Drainage Improvement Design and Construction | 1,197 | 849 | 165 | - | 183 | 1,014 | - | 183 | - |
| Minor Works and Hot Spots | | | | | | | | | |
| Minor Drainage Works. Minor pipe augmentations and associated pit improvements to address localised drainage issues | 153 | 77 | 76 | - | - | 153 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Drainage Rehabilitation Design | 50 | 50 | - | - | - | 50 | - | - | - |
| Drainage Rehabilitation Construction | 150 | 150 | - | - | - | 150 | - | - | - |
| Total Drainage Minor Works and Hot Spots | 353 | 277 | 76 | - | - | 353 | - | - | - |
| TOTAL DRAINAGE | 1,550 | 1,126 | 241 | - | 183 | 1,367 | - | 183 | - |
| PARKS AND GARDENS | | | | | | | | | |
| Bridge | | | | | | | | | |
| Minor Pedestrian Bridge Renewal Program | 40 | 40 | - | - | - | - | - | 40 | - |
| Chelsworth Park Boardwalk | 260 | 260 | - | - | - | - | - | 260 | - |
| Cleveland Av - Henty Rd to Stawell Rd Culvert | 35 | 35 | - | - | - | - | - | 35 | - |
| Total Parks Bridge | 335 | 335 | - | - | - | - | - | 335 | - |
| Irrigation and Drainage | | | | | | | | | |
| Irrigation renewal Program - Glenauburn Baseball Ground & Irrigation system | 210 | 146 | 64 | - | - | - | - | 210 | - |
| Redmond Court Wetland - Reconstruction and Creation of New Parkland Stage 2 | 500 | 149 | 351 | - | - | - | - | 500 | - |
| Loyola Reserve Drainage Investigation and Design | 15 | 7 | 8 | - | - | 15 | - | - | - |
| Total Irrigation and Drainage | 725 | 302 | 423 | - | - | 15 | - | 710 | - |
| Synthetic Sports Pitches | | | | | | | | | |
| All Seasons Cricket Pitch Replacement - 50% matching contribution from Clubs. | 50 | 50 | - | - | - | - | - | 50 | - |
| Chelsworth Tennis Club Court, Lighting & Fencing Works | 350 | 175 | 175 | - | - | - | - | 350 | - |
| Total Synthetic Sports Pitches | 400 | 225 | 175 | - | - | - | - | 400 | - |
| Practice Nets/Cage | | | | | | | | | |
| Cricket Nets Renewal - Greensborough Park | 60 | 60 | - | - | - | - | - | 60 | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Re-building Batting Cage for Greensborough Baseball Club | 120 | 120 | | | | | | 120 | |
| Total Practice Nets/Cage | 180 | 180 | - | - | - | - | - | 180 | - |
| Park Furniture | | | | | | | | | |
| Parks Furniture Replacement | 50 | 50 | - | - | - | - | - | 50 | - |
| Drinking Fountains | 30 | - | 30 | - | - | - | - | 30 | - |
| Active Recreation Facilities in Open Space | 36 | - | - | - | 36 | - | - | 36 | - |
| Barbeque Replacement Program | 25 | 25 | - | - | - | - | - | 25 | - |
| Corporate Signage for Parks | 30 | 30 | - | - | - | - | - | 30 | - |
| Timber Repurposing Program | 20 | 10 | 10 | - | - | - | - | 20 | - |
| Total Park Furniture | 191 | 115 | 40 | - | 36 | - | - | 191 | - |
| Park Fencing | | | | | | | | | |
| Park Fencing Replacement Program | 50 | 50 | - | - | - | - | - | 50 | - |
| Total Park Fencing | 50 | 50 | - | - | - | - | - | 50 | - |
| Retaining Wall | | | | | | | | | |
| Renewal of Retaining Walls - Open Space | 50 | 50 | - | - | - | - | - | 50 | - |
| Total Park Retaining Wall | 50 | 50 | - | - | - | - | - | 50 | - |
| Park Pathways | | | | | | | | | |
| Shared Path Program Design - Plenty River Trail | 100 | 100 | - | - | - | - | - | 100 | - |
| Renewal of existing pathways in parks and reserves | 50 | 50 | - | - | - | - | - | 50 | - |
| Renewal of feeder trails that connect into shared trails in parks and reserves | 50 | 50 | - | - | - | - | - | 50 | - |
| Napier Cres and Pederson Way, Montmorency | 50 | - | - | - | 50 | - | - | 50 | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| East West Powerline Easement Bike Path - Bundoora to Watsonia - Design | 300 | 150 | 150 | - | - | - | 300 | - | - |
| Total Park Pathways | 550 | 350 | 150 | - | 50 | - | 300 | 250 | - |
| Park Lighting | | | | | | | | | |
| Public Lighting Pole Replacement and change to New Technology and/or Solar Powered Lighting in Council Sports Fields identified by condition reports. | 50 | 50 | - | - | - | - | - | 50 | - |
| Public Lighting Policy Implementation Project - Parks | 50 | 50 | - | - | - | - | - | 50 | - |
| Montmorency Park South Oval Car Park Lighting - Construction | 35 | 17 | 18 | - | - | - | - | 35 | - |
| Shelly Reserve Lighting Construction | 365 | 182 | 183 | - | - | - | - | 365 | - |
| Malcolm Blair Reserve - Design | 25 | 12 | 13 | - | - | - | - | 25 | - |
| Total Park Lighting | 525 | 311 | 214 | - | - | - | - | 525 | - |
| Parks Other | | | | | | | | | |
| Park Refresh Program | 102 | 102 | - | - | - | - | - | 102 | - |
| Viewbank Tennis Club - Landscaping, Paving and Pathway Works | 75 | 37 | 38 | - | - | - | - | 75 | - |
| Dog Park Improvements - Ford Park | 50 | - | - | - | 50 | - | - | 50 | - |
| Ivanhoe Park Sporting Precinct Plan | 50 | 25 | 25 | - | - | - | - | 50 | - |
| Football Goal Post Renewal Program | 25 | - | 25 | - | - | - | - | 25 | - |
| Sports Club Recycling Bin Program | 30 | - | 30 | - | - | 30 | - | - | - |
| Petrie Park & EJ Andrews reserves improvements | 863 | 431 | 432 | - | - | - | 750 | 113 | |
| Parks Depot Building Improvements - Asphalting, Line Marking and Space redesign | 200 | 200 | - | - | - | 200 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Pecks Dam Redesign and Construction | 1,100 | 275 | 825 | - | - | - | - | 1,100 | - |
| James Reserve Detailed Design of Master Plan | 100 | 25 | 75 | - | - | - | - | 100 | - |
| Warringal Park Social Room Redevelopment Feasibility | 25 | 25 | - | - | - | 25 | - | - | - |
| Greensborough War Memorial Refresh | 5 | 5 | - | - | - | 5 | - | - | - |
| Nature Play and beautification of playground program | 50 | 50 | - | - | - | - | - | 50 | - |
| Andrew Yandell Habitat Reserve Staircase Renewal | 30 | 30 | - | - | - | - | - | 30 | - |
| Chelsworth Park Tennis Club Facilities Upgrade | 110 | 110 | | | | | | 110 | |
| Waterdale Rd Pocket Park | 700 | 700 | | | | | | 700 | |
| Montmorency Senior Football Netball Club Upgrades | 200 | 200 | | | | | | 200 | |
| Total Parks Other | 3,715 | 2,215 | 1,450 | - | 50 | 260 | 750 | 2,705 | - |
| Labour Capitalisation | | | | | | | | | |
| Labour cost associated to parks capital works projects | 135 | 135 | - | - | - | 135 | - | - | - |
| Labour Capitalisation - Construction Management of capital works | 211 | 211 | - | - | - | 211 | - | - | - |
| Total Parks Labour Capitalisation | 346 | 346 | - | - | - | 346 | - | - | - |
| TOTAL PARKS AND GARDENS | 7,047 | 4,459 | 2,452 | - | 136 | 621 | 1,050 | 5,376 | - |
| PLAYGROUNDS | | | | | | | | | |
| Harrington Reserve | 90 | 90 | - | - | - | - | - | 90 | - |
| Medbury Avenue Reserve | 10 | 10 | - | - | - | - | - | 10 | - |
| Weidlich Road Reserve | 80 | 80 | - | - | - | - | - | 80 | - |
| Malcolm Blair Reserve | 140 | 140 | - | - | - | - | - | 140 | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Glendale Reserve | 150 | 150 | - | - | - | - | - | 150 | - |
| Montmorency Park | 150 | 150 | - | - | - | - | - | 150 | - |
| Station Road Reserve | 10 | 10 | - | - | - | - | - | 10 | - |
| Playground - Accessibility | 50 | 50 | - | - | - | - | - | 50 | - |
| TOTAL PLAYGROUNDS | 680 | 680 | - | - | - | - | - | 680 | - |
| ROADS, STREETS, BRIDGES | | | | | | | | | |
| Bicycle | | | | | | | | | |
| Bicycle Facilities Program | 80 | - | 80 | - | - | 80 | - | - | - |
| Total Roads Bicycle | 80 | - | 80 | - | - | 80 | - | - | - |
| Footpath | | | | | | | | | |
| Footpath Replacement Program | 3,000 | 3,000 | - | - | - | 1,764 | 1,236 | - | - |
| Ratray Road, MON – Footpath from Reichelt Ave to Sherbourne Rd. | 105 | - | - | - | 105 | 105 | - | - | - |
| Short-footpath connections and new pram ramp installations - Installation footpath adjacent to the intersection of Martins Lane & Lower Plenty Rd | 20 | - | - | - | 20 | 20 | - | - | - |
| Watsonia Town Square - Construct - NELP | 5,000 | - | 5,000 | - | - | - | 5,000 | - | - |
| New Footpath - Construction of Footpath on the east side of Bannockburn Rd, Viewbank | 60 | - | 60 | - | - | 60 | - | - | - |
| Total Footpath | 8,185 | 3,000 | 5,060 | - | 125 | 1,949 | 6,236 | - | - |
| Infrastructure for Pedestrians | | | | | | | | | |
| Henry Street, Greensborough – Pedestrian refuge and zebra crossing | 40 | 40 | - | - | - | 40 | - | - | - |
| Stanley Street, Ivanhoe – Children's crossing west of Oriel | 30 | - | - | - | 30 | 30 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Lorimer St, Greensborough, East of The Circuit - Raised school crossing and speed management - Design and construct | 90 | - | - | - | 90 | 90 | - | - | - |
| Pedestrian crossing improvements at the intersection of Greenhill Rd and Diamond Creek Rd | 12 | 6 | 6 | - | - | 12 | - | - | - |
| Construction of a pedestrian refuge at the intersection of St Helena Rd and Allumba Dr and adjacent to Leith Park - Design | 20 | 10 | 10 | - | - | 20 | - | - | - |
| Total Infrastructure for Pedestrians | 192 | 56 | 16 | - | 120 | 192 | - | - | - |
| Localised Traffic Infrastructure | | | | | | | | | |
| Norman, Marshall and Maltravers, Ivanhoe - Traffic treatments and Pedestrian crossing facilities - Construct | 80 | 20 | 60 | - | - | 80 | - | - | - |
| Road Reserve Safety Fence Renewal | 80 | 80 | - | - | - | 80 | - | - | - |
| Total Localised Traffic Infrastructure | 160 | 100 | 60 | - | - | 160 | - | - | - |
| Area Wide Treatments | | | | | | | | | |
| Mountain View Road, Montmorency - Between Sherbourne and Mountain View - Speed and volume control - Construct Stage 2 | 120 | 30 | - | - | 90 | 120 | - | - | - |
| Total Area Wide Treatments | 120 | 30 | - | - | 90 | 120 | - | - | - |
| Parking Demand Management | | | | | | | | | |
| Parking Management Program | 200 | 200 | - | - | - | 200 | - | - | - |
| Total Parking Demand Management | 200 | 200 | - | - | - | 200 | - | - | - |
| Roads to Recovery | | | | | | | | | |
| Roads to Recovery | 618 | 618 | - | - | - | - | 618 | - | - |
| Total Roads to Recovery | 618 | 618 | - | - | - | - | 618 | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|---|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Retaining Wall | | | | | | | | | |
| Renewal of Retaining Walls - Road Reserve | 75 | 75 | - | - | - | 75 | - | - | - |
| Total Roads Retaining Wall | 75 | 75 | - | - | - | 75 | - | - | - |
| Sustainable Transport | | | | | | | | | |
| Public Transport infrastructure | 125 | 125 | - | - | - | 125 | - | - | - |
| Total Sustainable Transport | 125 | 125 | - | - | - | 125 | - | - | - |
| Rehabilitation Works | | | | | | | | | |
| Infrastructure failures within the road reserve - Traffic Management Device Rehabilitation | 100 | 100 | - | - | - | 100 | - | - | - |
| Infrastructure Maintenance Works - Major Patching across the network | 300 | 300 | - | - | - | 300 | - | - | - |
| Infrastructure Maintenance Works - Kerb and Channel Replacement - | 140 | 140 | - | - | - | 140 | - | - | - |
| Kerb & Channel Replacement - Minor Works | 50 | 50 | - | - | - | 50 | - | - | - |
| Laneway Rehabilitation Program | 110 | 110 | - | - | - | 110 | - | - | - |
| Beaconsfield Road - Williams Rd To Railway Rd, Briar Hill | 26 | 26 | - | - | - | 26 | - | - | - |
| Bonds Road - Dead End (S) To Stawell Rd, Lower Plenty | 153 | 153 | - | - | - | 153 | - | - | - |
| Broad Street - Alexandra St To Howard St, Greensborough | 49 | 49 | - | - | - | 49 | - | - | - |
| Cleveland Avenue - Stawell Rd To Dead End (W),Lower Plenty | 182 | 182 | - | - | - | 182 | - | - | - |
| Daniel Court - Gleeson Dr To Cul-De-Sac (N),Bundoora | 44 | 44 | - | - | - | 44 | - | - | - |
| Ethel Street - Amiet St To Louis St, Greensborough | 20 | 20 | - | - | - | 20 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Glenard Drive - Glenard Dr To Glenard Dr, Eaglemont | 28 | 28 | - | - | - | 28 | - | - | - |
| Grove Road - St James Rd To Station Rd, Rosanna | 64 | 64 | - | - | - | 64 | - | - | - |
| Lindsay Street - Access To Somers Av, Macleod | 32 | 32 | - | - | - | 32 | - | - | - |
| Malacca Street - Waterdale Rd To Ceram Ct, Heidelberg West | 17 | 17 | - | - | - | 17 | - | - | - |
| Martins Lane - Fosbery Cr To Rodney Ct, Viewbank | 33 | 33 | - | - | - | 33 | - | - | - |
| Melrose Avenue - Somers Av To Stewart Tce ,Macleod | 19 | 19 | - | - | - | 19 | - | - | - |
| Natasha Close - Larool Av To Phoebe Ct, St Helena | 14 | 14 | - | - | - | 14 | - | - | - |
| Oriel Road - East St To Dougharty Rd, Heidelberg West | 246 | 246 | - | - | - | 246 | - | - | - |
| Osney Avenue - Hawker St To Jellicoe St, Ivanhoe | 35 | 35 | - | - | - | 35 | - | - | - |
| Price Avenue - Mountain View Rd To St Faiths Rd, Montmorency | 22 | 22 | - | - | - | 22 | - | - | - |
| Ratray Road - Reichelt Av To Aanensen Ct, Montmorency | 16 | 16 | - | - | - | 16 | - | - | - |
| Ricky Court - Daniel Ct To Cul-De-Sac (N), Bundoora | 16 | 16 | - | - | - | 16 | - | - | - |
| Setani Crescent - Oriel Rd To Alamein Rd, Heidelberg West | 31 | 31 | - | - | - | 31 | - | - | - |
| Shannon Crescent - Gabonia Av To Gabonia Av, Watsonia | 54 | 54 | - | - | - | 54 | - | - | - |
| Tuckfield Court - Lindsay St To Cul-De-Sac (N), Macleod | 20 | 20 | - | - | - | 20 | - | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Waterdale Road - Banksia St To Perkins Av, Bellfield | 77 | 77 | - | - | - | 77 | - | - | - |
| Waterdale Road - Beatty St To Jellicoe St, Ivanhoe | 51 | 51 | - | - | - | 51 | - | - | - |
| Total Rehabilitation Works | 1,949 | 1,949 | - | - | - | 1,949 | - | - | - |
| Streetscape | | | | | | | | | |
| Main Shopping Centre Minor Improvements - outcomes of audit process | 50 | 50 | - | - | - | 50 | - | - | - |
| Street Lighting Improvement Program | 50 | 50 | - | - | - | 50 | - | - | - |
| East Ivanhoe Village precinct streetscape renewal – Construction | 1,290 | 774 | 516 | - | - | 1,290 | - | - | - |
| Total Streetscape | 1,390 | 874 | 516 | - | - | 1,390 | - | - | - |
| Car Park | | | | | | | | | |
| Ivanhoe Golf Course – Upgrade & Resurfacing | 260 | 130 | 130 | - | - | 260 | - | - | - |
| Car Park at Anthony Beale Reserve - Provision of additional parking capacity for peak times/seasons at the reserve - Construct | 60 | 30 | 30 | - | - | 60 | - | - | - |
| Montmorency North Oval (Montmorency Sporting Club) - Unsealed Car Park - Construct | 65 | 32 | 33 | - | - | 65 | - | - | - |
| Rosanna Shopping Centre Car Park - Resurfacing | 213 | 113 | 100 | - | - | 213 | - | - | - |
| Shelly Reserve (North Heidelberg Sporting Club) Carpark Lighting | 55 | - | - | - | 55 | 55 | - | - | - |
| Improve lighting in the Lower Plenty Shops rear car park | 30 | - | - | - | 30 | 30 | - | - | - |
| Total Car Park | 683 | 305 | 293 | - | 85 | 683 | - | - | - |
| Labour Capitalisation | | | | | | | | | |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Labour cost associated to road capital works projects | 50 | 50 | - | - | - | 50 | - | - | - |
| Labour Capitalisation - Construction Management of capital works | 78 | 78 | - | - | - | 78 | - | - | - |
| Total Roads Labour Capitalisation | 128 | 128 | - | - | - | 128 | - | - | - |
| TOTAL ROADS, STREETS, BRIDGES | 13,905 | 7,460 | 6,025 | - | 420 | 7,051 | 6,854 | - | - |
| MOTOR VEHICLES | | | | | | | | | |
| Operations Plant- Vehicles (Cars) and Trucks and Plant Purchases (Including EV transition) | 1,140 | 1,140 | - | - | - | 1,140 | - | - | - |
| TOTAL MOTOR VEHICLES | 1,140 | 1,140 | - | - | - | 1,140 | - | - | - |
| TOTAL CAPITAL WORKS | 50,944 | 30,106 | 16,186 | 260 | 4,392 | 22,513 | 13,002 | 9,129 | 6,300 |
| CARRIED FORWARD PROJECTS | | | | | | | | | |
| Freehold Building Pavilions | | | | | | | | | |
| Macleod Park Change Rooms - Stage 1 | 550 | 275 | 275 | - | - | 400 | 150 | - | - |
| Macleod Park Change Rooms - Stage 2 | 400 | 200 | 200 | - | - | 400 | - | - | - |
| Total Pavilions | 950 | 475 | 475 | - | - | 800 | 150 | - | - |
| Freehold Building Climate Action Program - Accelerated | | | | | | | | | |
| Climate Action Solar Batteries | 55 | - | - | - | 55 | 55 | - | - | - |
| Street Lighting Program - Upgrade to LED | 1,382 | 691 | 691 | - | - | 1,382 | - | - | - |
| Total Climate Action Program – Accelerated | 1,437 | 691 | 691 | - | 55 | 1,437 | - | - | - |
| Freehold Building Fit Out and Refurbishments | | | | | | | | | |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Bundoora Community Hall & Annexe - Refurbishment | 450 | 225 | 225 | - | - | 450 | - | - | - |
| Montmorency Bowling Club Feasibility | 91 | - | 91 | - | - | 91 | - | - | - |
| Greenhills Community Precinct Plan | 45 | 22 | 23 | - | - | 45 | - | - | - |
| Total Fit Out and Refurbishments | 586 | 247 | 339 | - | - | 586 | - | - | - |
| Freehold Building Major Facilities | | | | | | | | | |
| Macleod YMCA Redevelopment - Design | 196 | 98 | 98 | - | - | 196 | - | - | - |
| Total Major Facilities | 196 | 98 | 98 | - | - | 196 | - | - | - |
| TOTAL FREEHOLD BUILDING | 3,169 | 1,511 | 1,603 | - | 55 | 3,019 | 150 | - | - |
| Parks and Gardens Irrigation and Drainage | | | | | | | | | |
| Beverley Road Oval Surface Full Renovation | 1,330 | 1,330 | - | - | - | 255 | - | 1,075 | - |
| Redmond Court Wetland - Upgrade & Boardwalk Design | 1,218 | 609 | 609 | - | - | 1,218 | - | - | - |
| Total Irrigation and Drainage | 2,548 | 1,939 | 609 | - | - | 1,473 | - | 1,075 | - |
| Park Other | | | | | | | | | |
| Olympic Park Masterplan | 1,443 | 577 | 577 | - | 289 | 1,443 | - | - | - |
| Trist Street Reserve Upgrade (NELP) | 80 | - | 80 | - | - | - | 80 | - | - |
| Waterdale Road Pocket Parks & Shared Zone | 1,015 | - | 1,015 | - | - | - | 1,015 | - | - |
| Total Parks Other | 2,538 | 577 | 1,672 | - | 289 | 1,443 | 1,095 | - | - |
| TOTAL PARKS AND GARDENS | 5,086 | 2,516 | 2,281 | - | 289 | 2,916 | 1,095 | 1,075 | |
| Bicycle | | | | | | | | | |
| Bike Path Design-The Boulevard-Banksia St to Burke | 50 | - | 50 | - | - | - | 50 | - | - |

| Project Description | Budget 2022/23 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|--|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| Bike Path Design - Banksia to Burke Rd Nth (NELP) | 100 | - | 100 | - | - | 100 | - | - | - |
| Total Roads Bicycle | 150 | - | 150 | - | - | 100 | 50 | - | - |
| Footpath | | | | | | | | | |
| Watsonia Village Town Square Development (NELP) | 230 | 230 | - | - | - | - | 230 | - | - |
| Total Footpath | 230 | 230 | - | - | - | - | 230 | - | - |
| Infrastructure for Pedestrians | | | | | | | | | |
| Were St, Montmorency - Raised Crossings | 200 | 50 | - | - | 150 | 100 | 100 | - | - |
| Odenwald Road Bridge - Shared Use Zone Improvement | 40 | 40 | - | - | - | 40 | - | - | - |
| Total Infrastructure for Pedestrians | 240 | 90 | - | - | 150 | 140 | 100 | - | - |
| Roads, Streets, Bridges Streetscapes | | | | | | | | | |
| Montmorency Village Precinct Streetscape Renewal | 980 | 588 | 392 | - | - | 980 | - | - | - |
| East Ivanhoe Village Precinct Streetscape Renewal | 300 | 180 | 120 | - | - | 166 | - | 134 | - |
| Total Streetscapes | 1,280 | 768 | 512 | - | - | 1,146 | - | 134 | - |
| Roads to Recovery | | | | | | | | | |
| Roads to Recovery | 450 | 450 | - | - | - | - | 450 | - | - |
| Total Roads to Recovery | 450 | 450 | - | - | - | - | 450 | - | - |
| TOTAL ROAD, STREETS, BRIDGES | 2,350 | 1,538 | 662 | - | 150 | 1,386 | 830 | 134 | - |
| TOTAL CAPITAL WORKS CARRY FORWARD | 10,605 | 5,565 | 4,546 | - | 494 | 7,321 | 2,075 | 1,209 | - |
| TOTAL CAPITAL WORKS AND CARRY FORWARD | 61,549 | 35,671 | 20,732 | 260 | 4,886 | 29,834 | 15,077 | 10,338 | 6,300 |

5.1.4 Summary of Planned Capital Works Expenditure - For the four years ended 30 June 2026

| Year 2 - 2023/24 | Budget 2023/224 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|------------------------------------|------------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| INFRASTRUCTURE | | | | | | | | | |
| Roads, street and bridges | 7,532 | 6,685 | 460 | - | 387 | 6,914 | 618 | - | - |
| Drainage | 2,261 | 1,906 | 168 | - | 187 | 2,074 | - | 187 | - |
| Parks and gardens | 8,014 | 4,969 | 2,484 | - | 561 | 446 | 2,700 | 4,868 | - |
| Playground | 690 | 690 | - | - | - | - | - | 690 | - |
| TOTAL INFRASTRUCTURE | 18,497 | 14,250 | 3,112 | - | 1,135 | 9,434 | 3,318 | 5,745 | - |
| PROPERTY | | | | | | | | | |
| Freehold building | 17,131 | 10,171 | 6,193 | 350 | 417 | 16,486 | - | 645 | - |
| TOTAL PROPERTY | 17,131 | 10,171 | 6,193 | 350 | 417 | 16,486 | - | 645 | - |
| PLANT & EQUIPMENT | | | | | | | | | |
| Motor vehicles | 4,902 | 4,902 | - | - | - | 4,902 | - | - | - |
| Plant and equipment | 1,420 | 1,420 | - | - | - | 1,400 | - | 20 | - |
| Furniture and fittings | 235 | 235 | - | - | - | 235 | - | - | - |
| TOTAL PLANT & EQUIPMENT | 6,557 | 6,557 | - | - | - | 6,537 | - | 20 | - |
| OTHER ASSETS | | | | | | | | | |
| Art Collection | 50 | - | - | 50 | - | 50 | - | - | - |
| TOTAL OTHER ASSETS | 50 | - | - | 50 | - | 50 | - | - | - |
| TOTAL CAPITAL WORKS | 42,235 | 30,978 | 9,305 | 400 | 1,552 | 32,507 | 3,318 | 6,410 | - |

| Year 3 – 2024/25 | Budget 2024/225 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|------------------------------------|------------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| INFRASTRUCTURE | | | | | | | | | |
| Roads, street and bridges | 8,946 | 7,794 | 717 | - | 435 | 8,328 | 618 | - | - |
| Drainage | 1,543 | 1,258 | 94 | - | 191 | 1,543 | - | - | - |
| Parks and gardens | 4,225 | 2,999 | 1,141 | - | 85 | 1,138 | - | 3,087 | - |
| Playground | 1,042 | 1,042 | - | - | - | 42 | - | 1,000 | - |
| TOTAL INFRASTRUCTURE | 15,756 | 13,093 | 1,952 | - | 711 | 11,051 | 618 | 4,087 | - |
| PROPERTY | | | | | | | | | |
| Freehold building | 11,406 | 5,541 | 5,715 | 50 | 100 | 10,906 | - | 500 | - |
| TOTAL PROPERTY | 11,406 | 5,541 | 5,715 | 50 | 100 | 10,906 | - | 500 | - |
| PLANT & EQUIPMENT | | | | | | | | | |
| Motor vehicles | 4,391 | 4,391 | - | - | - | 4,391 | - | - | - |
| Plant and equipment | 1,523 | 1,493 | 30 | - | - | 1,503 | - | 20 | - |
| Furniture and fittings | 235 | 235 | - | - | - | 235 | - | - | - |
| TOTAL PLANT & EQUIPMENT | 6,149 | 6,119 | 30 | - | - | 6,129 | - | 20 | - |
| OTHER ASSETS | | | | | | | | | |
| Art Collection | 150 | - | - | 150 | - | 150 | - | - | - |
| TOTAL OTHER ASSETS | 150 | - | - | 150 | - | 150 | - | - | - |
| TOTAL CAPITAL WORKS | 33,461 | 24,753 | 7,697 | 200 | 811 | 28,236 | 618 | 4,607 | - |

| Year 4 - 2025/26 | Budget 2025/26 \$'000 | Renewal \$'000 | Upgrade \$'000 | Expansion \$'000 | New \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 | Borrowings \$'000 |
|------------------------------------|-----------------------------|-------------------|-------------------|---------------------|---------------|---------------------------|-------------------------------|------------------------|----------------------|
| INFRASTRUCTURE | | | | | | | | | |
| Roads, street and bridges | 8,543 | 7,433 | 770 | - | 340 | 7,925 | 618 | - | - |
| Drainage | 1,235 | 943 | 96 | - | 196 | 1,235 | - | - | - |
| Parks and gardens | 6,793 | 4,649 | 2,008 | 50 | 86 | 3,218 | - | 3,575 | - |
| Playground | 764 | 694 | - | - | 70 | 264 | - | 500 | - |
| TOTAL INFRASTRUCTURE | 17,335 | 13,719 | 2,874 | 50 | 692 | 12,642 | 618 | 4,075 | - |
| PROPERTY | | | | | | | | | |
| Freehold building | 6,956 | 4,516 | 2,240 | 100 | 100 | 6,956 | - | - | - |
| TOTAL PROPERTY | 6,956 | 4,516 | 2,240 | 100 | 100 | 6,956 | - | - | - |
| PLANT & EQUIPMENT | | | | | | | | | |
| Motor vehicles | 8,300 | 8,300 | - | - | - | 8,300 | - | - | - |
| Plant and equipment | 736 | 736 | - | - | - | 736 | - | - | - |
| Furniture and fittings | 235 | 235 | - | - | - | 235 | - | - | - |
| TOTAL PLANT & EQUIPMENT | 9,271 | 9,271 | - | - | - | 9,271 | - | - | - |
| OTHER ASSETS | | | | | | | | | |
| Art Collection | 50 | - | - | 50 | - | 50 | - | - | - |
| TOTAL OTHER ASSETS | 50 | - | - | 50 | - | 50 | - | - | - |
| TOTAL CAPITAL WORKS | 33,612 | 27,506 | 5,114 | 200 | 792 | 28,919 | 618 | 4,075 | - |

5.2 Initiatives program

This section presents a listing of the initiative projects that will be undertaken for the 2022/2023 year, classified by expenditure type and funding source. Works are also disclosed as budget 2022/2023 or carried forward from prior year 2021/2022.

5.2.1 Initiatives Summary

| | Budget 2022/23 \$'000 | Council cash \$'000 | Government Grant & Contributions \$'000 | Reserves \$'000 |
|-------------------|-----------------------------|------------------------|--|--------------------|
| Initiatives | 8,973 | 5,896 | 977 | 2,100 |
| Total initiatives | 8,973 | 5,896 | 977 | 2,100 |

5.2.2 Initiatives program budget 2022/2023 detail categories with funding source

| Project Description | Budget 2022/23 \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 |
|--|-----------------------------|---------------------------|-------------------------------|------------------------|
| INITIATIVES | | | | |
| Community | | | | |
| Qwere Street MidSumma Event | 40 | 40 | - | - |
| Reconciliation Action Plan (RAP) Implementation & Barrbunin Beek Activation - Formerly Aboriginal Community Dev Role | 299 | 299 | - | - |
| Community Garden | 27 | 27 | - | - |
| Nature Day/Play Events | 18 | 18 | - | - |
| After Dark Program | 41 | 41 | - | - |
| Request to fund Banyule Open Studios | 10 | 10 | | |
| Somali Voice Victoria Incorporated | 50 | 50 | | |
| Indigenous Calendar | 20 | 20 | - | - |
| Total Initiatives Community | 505 | 505 | - | - |
| Economic Development | | | | |
| Business Attraction and Investment - Facilitation of "Buy Local" Campaign. | 28 | 28 | - | - |
| Total Initiatives Economic Development | 28 | 28 | - | - |
| Management | | | | |
| Construction Management of capital works projects | 1,010 | 1,010 | - | - |
| Construction Management of capital works projects (transferred to Capital) | (780) | (780) | - | - |
| Additional resourcing to deliver the Climate Action Initiatives | 383 | 383 | - | - |
| Additional resourcing to deliver the Climate Action Program (transferred to Capital) | (106) | (106) | - | - |
| Jobs Victoria Advocate Program | 472 | - | 472 | - |

| Project Description | Budget 2022/23 \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 |
|--|-----------------------------|---------------------------|-------------------------------|------------------------|
| Business Concierge Officer | 115 | 115 | - | - |
| Diamond Valley Relay for Life | 18 | 18 | - | - |
| Banyule Urban Food Strategy | 75 | 75 | - | - |
| Victorian Local Governance Association (VLGA) Membership | 34 | 34 | - | - |
| Ivanhoe Library and Cultural Hub - EFT and Resource | 141 | 141 | - | - |
| Ivanhoe Library and Cultural Hub - Lighting & Projections Program | 15 | 15 | - | - |
| Community Energy - Bulk Buy | 100 | 100 | - | - |
| Composting Rebate Program | 50 | 50 | - | - |
| Operations Asset Management Plan | 50 | 50 | - | - |
| Dog Waste Bin Staff Resourcing | 40 | 40 | - | - |
| Urban Forest Strategy – Street Tree Renewal | 50 | 50 | - | - |
| Rosanna Parklands Masterplan | 80 | 80 | - | - |
| Parks Buildings Masterplan | 50 | 50 | - | - |
| Public Open Space Standards & Guidelines | 100 | 100 | - | - |
| Climate Action Program – Business Case On Site Renewable Energy Generation | 50 | 50 | - | - |
| Project Manager to manage NELP projects | 160 | - | 160 | - |
| Procurement Action for Social Enterprise Policy | 55 | 55 | - | - |
| Planning Permits Digitization Role | 140 | - | 140 | - |
| Funding in Montmorency Community Hub | 60 | 60 | | |
| Funding for Heidelberg West Business Park Assets | 65 | 65 | | |
| Additional Council Communication EFT | 68 | 68 | - | - |

| Project Description | Budget 2022/23 \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 |
|--|-----------------------------|---------------------------|-------------------------------|------------------------|
| Information Technology Applications Digital Transformation | 2,505 | 2,505 | - | - |
| Information Technology Infrastructure Renewal & Innovation | 260 | 260 | - | - |
| Smart Buildings and Security | 185 | 185 | - | - |
| Corporate Planning System | 100 | 100 | - | - |
| MuleSoft Project | 180 | 180 | - | - |
| Workforce Mobility Project | 25 | 25 | - | - |
| ERP Replacement | 1,050 | 1,050 | - | - |
| Health Manager Upgrade to OpenOffice Customer Engagement Platform | 120 | 120 | - | - |
| Business Intelligence and Reporting Capability | 120 | 120 | - | - |
| Content Manager Upgrade to CM10 | 55 | 55 | - | - |
| Intranet Modernisation Project | 200 | 200 | - | - |
| Total Initiatives Management | 7,295 | 6,524 | 771 | - |
| Maintenance | | | | |
| Future maintenance Cost for New Projects | 201 | 201 | - | - |
| Total Initiatives Maintenance | 201 | 201 | - | - |
| Transport | | | | |
| Bicycle Policy - Implementation | 297 | 297 | - | - |
| Transport Advocacy | 400 | 195 | 205 | - |
| Traffic Management Plan-Ivanhoe Girls Grammar School/Upper Heidelberg Rd/Noel St | 7 | 7 | - | - |
| North East Link Advocacy Funding | 40 | 40 | | |
| Total Initiatives Transport | 744 | 539 | 205 | - |
| Strategic Land Use Planning | | | | |
| Significant Landscapes & Environments review & PSA | 50 | 50 | - | - |
| Integrated Place-Based Strategy | 100 | 100 | - | - |

| Project Description | Budget 2022/23 \$'000 | Council Cash \$'000 | Government Grant \$'000 | Contribution \$'000 |
|--|-----------------------------|---------------------------|-------------------------------|------------------------|
| Heidelberg Structure Plan Review - Amendment PSA | 50 | 50 | - | - |
| Total Initiatives Strategic Land Use Planning | 200 | 200 | - | - |
| TOTAL INITIATIVES | 8,973 | 7,997 | 976 | - |

6. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

| Indicator | Measure | Notes | Actual 2020/21 | Forecast 2021/22 | Budget 2022/23 | Projections | | | Trend |
|----------------------------|---|-------|-------------------|---------------------|-------------------|-------------|---------|---------|-------|
| | | | | | | 2023/24 | 2024/25 | 2025/26 | +/- |
| Operating position | | | | | | | | | |
| Adjusted underlying result | Adjusted underlying surplus (deficit) / Adjusted underlying revenue | 1 | -1.89% | -4.89% | -2.49% | -1.64% | -0.17% | 1.17% | + |
| Liquidity | | | | | | | | | |
| Working Capital | Current assets / current liabilities | 2 | 226.59% | 262.04% | 287.05% | 278.65% | 253.30% | 214.24% | + |
| Unrestricted cash | Unrestricted cash / current liabilities | 3 | 161.77% | 149.64% | 174.14% | 208.18% | 172.48% | 158.72% | o |
| Obligations | | | | | | | | | |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue | 4 | 29.24% | 19.19% | 23.28% | 21.24% | 19.18% | 17.13% | + |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings / rate revenue | | 3.77% | 11.23% | 2.66% | 2.89% | 2.81% | 2.73% | + |
| Indebtedness | Non-current liabilities / own source revenue | | 17.35% | 15.93% | 18.02% | 16.48% | 14.56% | 12.83% | + |
| Asset renewal | Asset renewal and upgrade expense / Asset depreciation | 5 | 194.24% | 194.68% | 236.07% | 160.34% | 123.87% | 119.93% | - |
| Stability | | | | | | | | | |
| Rates concentration | Rate revenue / adjusted underlying revenue | 6 | 69.64% | 70.38% | 67.67% | 68.09% | 67.96% | 67.89% | o |
| Rates effort | Rate revenue / CIV of rateable properties in the municipality | | 0.22% | 0.21% | 0.18% | 0.19% | 0.20% | 0.20% | o |
| Efficiency | | | | | | | | | |
| Expenditure level | Total expenses/ no. of property assessments | | \$2,794 | \$2,882 | \$2,966 | \$2,977 | \$3,001 | \$3,025 | - |
| Revenue level | Total rate revenue / no. of property assessments | | \$1,909 | \$1,933 | \$1,958 | \$1,994 | \$2,036 | \$2,078 | + |

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1. Adjusted underlying result

This is an indicator of the Council's ability to sustainably self-fund its operating result, to enable Council to continue to provide its core services and meet its objectives. It is calculated by taking Council's total comprehensive result less income generated from capital grants and capital contributions.

2. Working Capital

Working Capital is an indicator of how easily Council can cover its liabilities that are to fall due over the next 12 months. Council is expected to remain in a strong working capital position over the next 4 years.

3. Unrestricted Cash

This is an indicator of the broad objective that sufficient cash is free of restrictions and available to pay bills as and when they fall due. Council's liquidity position will continue at a high level, reflecting our continued sustainable financial operations.

4. Loans and borrowings

The trend of these indicators reflects Council's reducing reliance on debt. Over the next four years Council will continue to pay down existing debt while rate revenue will continue to rise in line with the rate cap. There is one new loan expected to be taken out in 2022/23 as part of the Treasury Corporation of Victoria's Local Government Loan Scheme to help fund the Rosanna Library Project. This Loan scheme provides local governments access to very low interest, subsidised loans to help fund infrastructure projects.

5. Indebtedness

This is an indicator of the broad objective that the level of long-term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long-term liabilities suggest an improvement in the capacity to meet long term obligations.

6. Asset renewal

This indicator shows the extent of Council's asset renewal and upgrade expenditure compared to its depreciation levels. A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 indicates that assets may be deteriorating faster than they are being renewed. Council's average 'asset renewal' over the four years of the budget is 154.73%.

7. Rates concentration

This indicates the extent of reliance on rate revenue to fund all of Council's ongoing services. This trend indicates Council's reliance on rates is holding relatively steady.

8. Rates effort

This is an indicator of the broad objective that the rating level should be based on the community's capacity to pay. Low or decreasing level of rates suggest an improvement in the rating burden for ratepayers.

Note: Council policy is not to estimate future movements in property values and assume that they will hold steady from the most recent CIV figures.

9. Expenditure Level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency.

10. Revenue level

This is an indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency.

7. Proposal to Lease Land

Banyule City Council acting under s.115(3) of the *Local Government Act 2020*, gives notice of its proposal to lease the land for the property type and terms as outlined in the table below.

| leases | | |
|---------------------------------------|-------------------------------|------------------------------------|
| Address | Property type | lease term |
| 300 The Boulevard, Ivanhoe | Community tennis | 5 years |
| 16 Mountain View Road, Montmorency | Community bowling | 5 years |
| 1/226 Upper Heidelberg Road, Ivanhoe | Commercial office | 3 years Further terms 2 x 3yrs |
| 3 Wimpole Crescent, Bellfield | Community/Commercial | 2 years |
| 307-325 Waterdale Road, Bellfield | Commercial recycling facility | 10 years Further terms 2 x 3yrs |
| 20 Liat Way, Greensborough | Commercial swim centre | 5 years |
| 2/50 Chapman Street, Macleod | Telecommunications | 10 years Further terms 2 x 5yrs |
| 1/50 Chapman Street, Macleod | Telecommunications | 10 years Further terms 2 x 5yrs |
| 13 Coomalie Crescent, Heidelberg West | Telecommunications | 5 years Further terms 3x 5yrs |
| 1 Vasey Street, Ivanhoe | Community golf course | 12 years |

8. Banyule City Council Fees and charges schedule – 2022/2023

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to goods and services provided during the 2022/2023 year.

Notes: Statutory fees are set under the relevant legislation and regulations. Statutory fees will be indexed and/or increased in accordance with applicable legislation and regulations.

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Assets & City Services | | | | | | | |
| Operations | | | | | | | |
| Weighbridge (public) | | | | | | | |
| Up to 5 tonnes | Taxable | C | tonne | 19.00 | 20.00 | 1.00 | 5.26 |
| 5 tonne - 10 tonne | Taxable | C | tonne | 20.00 | 21.00 | 1.00 | 5.00 |
| 10 tonne - 20 tonne | Taxable | C | tonne | 32.00 | 33.00 | 1.00 | 3.13 |
| Over 20 tonnes | Taxable | C | tonne | 42.00 | 43.00 | 1.00 | 2.38 |
| Recycling/Waste Station | | | | | | | |
| Account customers (industrial) - Putrescible | Taxable | C | per tonne | 295.00 | 335.00 | 40.00 | 13.56 |
| Rubble - Banyule residents | Taxable | C | per tonne | 295.00 | 340.00 | 45.00 | 15.25 |
| Rubble - Other residents | Taxable | C | per tonne | 295.00 | 335.00 | 40.00 | 13.56 |
| Mattresses | Taxable | C | each | 35.00 | 35.00 | - | - |
| Gas Cylinders up to 9kg | Taxable | C | each | 10.00 | 10.00 | - | - |
| Gas Cylinders over 9kg | Taxable | C | each | 15.00 | 15.00 | - | - |
| Fire Extinguishers | Taxable | C | each | 15.00 | 15.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|-------------------------------------|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Solar panels (if available) | Taxable | C | per kg | 12.00 | 15.00 | 3.00 | 25.00 |
| E-waste - Non NTCRS (residents) | Taxable | C | per m3 | 125.00 | 150.00 | 25.00 | 20.00 |
| E-waste - Non NTCRS (non residents) | Taxable | C | per m3 | 130.00 | 155.00 | 25.00 | 19.23 |
| Scrap metal (residents) | Taxable | C | per m3 | 100.00 | 100.00 | - | - |
| Scrap metal (non residents) | Taxable | C | per m3 | 105.00 | 105.00 | - | - |
| General waste (Banyule residents) | Taxable | C | per m3 | 125.00 | 140.00 | 15.00 | 12.00 |
| General waste (Other residents) | Taxable | C | per m3 | 130.00 | 145.00 | 15.00 | 11.54 |
| Green waste (Banyule residents) | Taxable | C | per m3 | 75.00 | 80.00 | 5.00 | 6.67 |
| Green waste (Other residents) | Taxable | C | per m3 | 80.00 | 85.00 | 5.00 | 6.25 |
| Motor cycle tyres | Taxable | C | each | 10.00 | 10.00 | - | - |
| Tractor tyres - Small | Taxable | C | each | 75.00 | 75.00 | - | - |
| Tractor tyres - Large | Taxable | C | each | 90.00 | 90.00 | - | - |
| Small car tyres - with rim | Taxable | C | each | 15.00 | 15.00 | - | - |
| Small car tyres - without rim | Taxable | C | each | 10.00 | 10.00 | - | - |
| Large car/4WD tyres – with rim | Taxable | C | each | 20.00 | 20.00 | - | - |
| Large car/4WD tyres - without rim | Taxable | C | each | 15.00 | 15.00 | - | - |
| Small track tyres | Taxable | C | each | 25.00 | 25.00 | - | - |
| Median track tyres | Taxable | C | each | 35.00 | 35.00 | - | - |
| Large track tyres | Taxable | C | each | 55.00 | 60.00 | 5.00 | 9.09 |
| Fridge | Taxable | C | each | 35.00 | 40.00 | 5.00 | 14.29 |
| Hot Water Service | Taxable | C | each | 20.00 | 25.00 | 5.00 | 25.00 |
| General Waste Rubble | Taxable | C | per tonne | 295.00 | 340.00 | 45.00 | 15.25 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Organics Only | Taxable | C | per tonne | 200.00 | 210.00 | 10.00 | 5.00 |
| General/Rubble (min. Weighbridge charge) (min. 20kg) | Taxable | C | per tonne | 295.00 | 340.00 | 45.00 | 15.25 |
| Organic Waste (min. Weighbridge charge) (min. 20kg) | Taxable | C | per tonne | 200.00 | 210.00 | 10.00 | 5.00 |
| Replacement Weighbridge Card | Taxable | C | each | 20.00 | 20.00 | - | - |
| Administration Cost (Weighbridge charge) (min 20kg) | Taxable | C | per event | N/A | 80.00 | N/A | N/A |
| Green cone | Taxable | C | each | 192.00 | 192.00 | - | - |
| Graffiti cleaning | Taxable | C | each | Quote | Quote | N/A | N/A |
| Drainage cleaning systems | Taxable | C | each | Quote | Quote | N/A | N/A |
| Reusable Cloth Nappy (if available only – limited to Banyule Cloth Nappy Workshop course attendees for the 12 month period post course – maximum 4 items) | Taxable | C | per item | N/A | 30.00 | N/A | N/A |
| Kerbside Collections | | | | | | | |
| Hard Waste | | | | | | | |
| Additional hard waste collection (if available) | Taxable | C | per m3 | 130.00 | 150.00 | 20.00 | 15.38 |
| Additional hard waste - mattresses (if available) | Taxable | C | per item | 60.00 | 65.00 | 5.00 | 8.33 |
| Additional domestic fridge or air-conditioner compressor collection (if available) | Taxable | C | per item | N/A | 80.00 | N/A | N/A |
| Kerbside Waste Services | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Kerbside waste charge – non rateable properties | Exempt | C | weekly/ fortnightly | 217.10 | 250.00 | 32.90 | 15.15 |
| Non-standard surcharge – 240L rubbish | Exempt | C | fortnightly | 506.45 | 200.00 | (306.45) | (60.51) |
| Non-standard surcharge – 240L FOGO | Exempt | C | weekly | 92.20 | 105.00 | 12.80 | 13.88 |
| Kerbside Waste Services (with special consideration) | | | | | | | |
| Additional bin – 140L rubbish | Exempt | C | fortnightly | 363.00 | 200.00 | (163.00) | (44.90) |
| Additional bin – 240L rubbish | Exempt | C | fortnightly | 720.18 | 290.00 | (430.18) | (59.73) |
| Additional bin – 120L FOGO | Exempt | C | weekly | N/A | 150.00 | N/A | N/A |
| Additional bin – 240L FOGO | Exempt | C | weekly | 184.00 | 200.00 | 16.00 | 8.70 |
| Additional bin – 240L recycling | Exempt | C | fortnightly | 194.90 | 140.00 | (54.90) | (28.17) |
| Alternate week collection – 140L rubbish | Exempt | C | fortnightly | N/A | 390.00 | N/A | N/A |
| Alternate week collection – 240L rubbish | Exempt | C | fortnightly | N/A | 490.00 | N/A | N/A |
| Alternate week collection – 240L recycling | Exempt | C | fortnightly | N/A | 290.00 | N/A | N/A |
| Kerbside Waste Services (Subject to availability/site assessment) | | | | | | | |
| Commercial Waste - 240L rubbish | Taxable | C | weekly | 509.07 | 600.00 | 90.93 | 17.86 |
| Commercial Waste - 120L FOGO | Taxable | C | weekly | N/A | 160.00 | N/A | N/A |
| Commercial Waste - 240L FOGO | Taxable | C | weekly | 206.00 | 300.00 | 94.00 | 45.63 |
| Commercial Waste - 240L recycling | Taxable | C | fortnightly | 194.85 | 210.00 | 15.55 | 7.78 |
| Kerbside Non-Standard Waste Collection Fees | | | | | | | |
| Downsizing kerbside bin | Exempt | C | per item | 60.00 | 80.00 | 20.00 | 33.33 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Contaminated waste collection service | Taxable | C | per annum | 1430.00 | 1520.00 | 90.00 | 6.29 |
| Large (or commercial) fridge degassing | Taxable | C | per item | 95.00 | 100.00 | 5.00 | 5.26 |
| Charge for gravity lock fitted bin – rubbish – 140L (bin only not collection) | Taxable | C | per item | N/A | 110.00 | N/A | N/A |
| Charge for supply of a gravity lock fitted bin organics – 120L (bin only not collection) | Taxable | C | per item | N/A | 110.00 | N/A | N/A |
| Charge for a gravity lock fitted bin organics – 240L (bin only not collection) | Taxable | C | per item | N/A | 110.00 | N/A | N/A |
| Charge for a gravity lock fitted bin recyclables – 120L (bin only not collection) | Taxable | C | per item | N/A | 110.00 | N/A | N/A |
| Charge for a gravity lock fitted bin recyclables – 240L (bin only not collection) | Taxable | C | per item | N/A | 110.00 | N/A | N/A |
| 80L MGB Contaminated bin collection - construction waste | Taxable | C | per collection | 165.00 | 215.00 | 50.00 | 30.30 |
| 120L MGB Contaminated bin collection - construction waste/other | Taxable | C | per collection | 198.00 | 202.95 | 4.95 | 2.50 |
| 140L MGB Contaminated bin collection - construction waste/other | Taxable | C | per collection | 242.00 | 295.00 | 53.00 | 21.90 |
| 240L MGB Contaminated bin collection - construction waste/other | Taxable | C | per collection | 286.00 | 340.00 | 54.00 | 18.88 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|---|---|------------------------------|-----------------------------|
| At call collection of 140L MGB (if available – domestic material – no rubble or construction material – max weight 90kg) | Taxable | C | per collection | N/A | 30.00 | N/A | N/A |
| At call collection of 240L MGB (if available – domestic material – no rubble or construction material – max weight 90kg) | Taxable | C | per collection | N/A | 35.00 | N/A | N/A |
| Asbestos contamination clean up | Taxable | C | per clean up | Cost Recovery + 25% Administration Cost | Cost Recovery + 25% Administration Cost | N/A | N/A |
| Parks & Gardens | | | | | | | |
| Fencing | | | | | | | |
| Half cost fencing | Taxable | C | each | Quote | Quote | N/A | N/A |
| Assets & Infrastructure (construction) | | | | | | | |
| Reinstatement | | | | | | | |
| Asphalt reinstatement - local roads | Exempt | C | per m2 | 255.00 | 261.40 | 6.40 | 2.51 |
| Asphalt reinstatement - main roads | Exempt | C | per m2 | 450.00 | 461.25 | 11.25 | 2.50 |
| NOTE: The above fees are Inclusive of 3 inspections. A \$120 fee will be charged per extra inspection. | | | | | | | |
| Footpath reinstatement | Exempt | C | per m2 | 240.00 | 246.00 | 6.00 | 2.50 |
| Crossing reinstatement - Private | Exempt | C | per m2 | 305.00 | 312.65 | 7.65 | 2.51 |
| Crossing reinstatement - Commercial | Exempt | C | per m2 | 350.00 | 358.75 | 8.75 | 2.50 |
| Kerb & channel reinstatement - concrete | Exempt | C | per lin/metre | 235.00 | 240.90 | 5.90 | 2.51 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Kerb & channel reinstatement - dressed bluestone new materials | Exempt | C | per lin/metre | 505.00 | 517.65 | 12.65 | 2.50 |
| Kerb & channel reinstatement - dressed bluestone reuse materials | Exempt | C | per lin/metre | 380.00 | 389.50 | 9.50 | 2.50 |
| Spoon drain - concrete | Exempt | C | per lin/metre | 250.00 | 256.25 | 6.25 | 2.50 |
| Spoon drain - bluestone | Exempt | C | per lin/metre | 380.00 | 389.50 | 9.50 | 2.50 |
| Nature strip reinstatement | Exempt | C | per m2 | 305.00 | 312.65 | 7.65 | 2.51 |
| Traffic Control - TBA (local roads only) | Exempt | C | each | 109.62 | 112.35 | 2.73 | 2.49 |
| Traffic Control - TBA (VIC ROADS) | Exempt | C | per day | 315.00 | 322.90 | 7.90 | 2.51 |
| NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection. | | | | | | | |
| Permits | | | | | | | |
| Application Fee (For Road Opening Permits) | Exempt | C | each | 109.62 | 112.00 | 2.38 | 2.17 |
| Other | | | | | | | |
| Private works | Taxable | C | each | Quote | Quote | N/A | N/A |
| Occupation road pavement/protruding materials/cranes - per week | Exempt | C | per m2 | 12.50 | 12.80 | 0.30 | 2.40 |
| Asset Protection Inspection Permit- (Frontage - One Block only) consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection) | Exempt | C | each | 315.00 | 323.00 | 8.00 | 2.54 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| Asset Protection Inspection Permit (For 2 block Dwellings) consists of 3 Inspections included (Prior commencement, Mid works and End of works Inspection) | Exempt | C | each | 480.00 | 492.00 | 12.00 | 2.50 |
| Additional Services (per call out plus phone calls) - STANDARD FEE (applies to 1 and 2 Blocks) | Exempt | C | each | 120.00 | 123.00 | 3.00 | 2.50 |
| 2-5 unit development (Range 415-480) | Exempt | C | each | 415-480 | 422-425 | 7 | 1.68 |
| Between \$1,000,001 and \$2,500,000 | Exempt | C | each | 600-750 | 611-763 | 11-13 | 1.80 |
| Between \$2,500,001 and \$5,000,000 | Exempt | C | each | 1,000-1,200 | 1,018-1,221 | 18-21 | 1.80 |
| Between \$5,000,001 and \$7,500,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$7,500,001 and \$10,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$10,000,001 and \$15,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$15,000,001 and \$20,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$20,000,001 and \$25,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Between \$25,000,001 and \$30,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$30,000,001 and \$35,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$35,000,001 and \$40,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$40,000,001 and \$45,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| Between \$45,000,001 and \$50,000,000 | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| \$50,000,001 plus | Exempt | C | each | QUOTE DEPENDENT ON PLANS | QUOTE DEPENDENT ON PLANS | N/A | N/A |
| NOTE: The above fees are Inclusive of 2 inspections. A \$120 fee will be charged per extra inspection. Weekend Inspection \$400.00. | | | | | | | |
| NOTE: The value of a fee unit as issued by Vic Roads for 2021/2022 is \$14.81 | | | | | | | |
| Works other than minor works (more than 8 sqm) | | | | | | | |
| Works NOT conducted on, or on any part of, the roadway, shoulder or pathway | | | | | | | |
| Arterial road | Exempt | S | each | 447.25 | 447.25 | - | - |
| Municipal road on which speed limit is 50km or more | Exempt | S | each | 348.05 | 348.05 | - | - |
| Municipal road on which speed limit is less than 50km | Exempt | S | each | 88.90 | 88.90 | - | - |
| Works conducted on, or on any part of, the roadway, shoulder or pathway | | | | | | | |
| Arterial road | Exempt | S | each | 639.80 | 639.80 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Municipal road on which speed limit is 50km or more | Exempt | S | each | 638.30 | 638.30 | - | - |
| Municipal road on which speed limit is less than 50km | Exempt | S | each | 348.05 | 348.05 | - | - |
| Minor works (less than 8 sqm) | | | | | | | |
| Works conducted on, or on any part of, the roadway, shoulder or pathway | | | | | | | |
| Arterial road | Exempt | S | each | 236.95 | 236.95 | - | - |
| Municipal road on which speed limit is 50km or more | Exempt | S | each | 236.95 | 236.95 | - | - |
| Municipal road on which speed limit is less than 50km | Exempt | S | each | 236.95 | 236.95 | - | - |
| Works NOT conducted on, or on any part of, the roadway, shoulder or pathway | | | | | | | |
| Arterial road | Exempt | S | each | 140.70 | 140.70 | - | - |
| Municipal road on which speed limit is 50km or more | Exempt | S | each | 88.90 | 88.90 | - | - |
| Municipal road on which speed limit is less than 50km | Exempt | S | each | 88.90 | 88.90 | - | - |
| Drainage tapping pipe/pit inspection (each) - Inclusive of 3 inspections + \$120 per extra inspection | Exempt | C | each | 311.00 | 319.00 | 8.00 | 2.57 |
| Development & Drainage | | | | | | | |
| Development & Drainage Engineering | | | | | | | |
| Applications and Assessments | | | | | | | |
| Stormwater Legal point of discharge applications | Exempt | S | per application | 144.70 | 144.70 | - | - |
| Application to construct over a drainage | Taxable | C | per application | 274.05 | 280.90 | 6.85 | 2.50 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Determination of applicable flood level | Exempt | S | per application | 294.86 | 294.85 | -0.01 | 0.00 |
| Assessment of Engineering Plans as part of Planning Permits - Up to 2 units | Taxable | C | per application | 187.77 | 192.45 | 4.68 | 2.49 |
| Assessment of Engineering Plans as part of Planning Permits - 3 to 5 units | Taxable | C | per application | 496.59 | 509.00 | 12.41 | 2.50 |
| Assessment of Engineering Plans as part of Planning Permits - 6 to 10 units | Taxable | C | per application | 690.20 | 707.45 | 17.25 | 2.50 |
| Assessment of Engineering Plans as part of Planning Permits - 11 to 20 units | Taxable | C | per application | 888.12 | 910.30 | 22.18 | 2.50 |
| Assessment of Engineering Plans as part of Planning Permits - Over 20 units | Taxable | C | per application | 1,080.97 | 1,108.00 | 27.03 | 2.50 |
| Assessment of Engineering Plans as part of Planning Permits - All Industrial / Mixed Use & Commercial Developments | Taxable | C | per application | 690.20 | 707.45 | 17.25 | 2.50 |
| Assessment of Engineering Plans as part of Planning Permits - Subdivisions | Exempt | C | per application | 0.75% of works | 0.75% of works | - | - |
| Plan check (engineering component of planning application) | Exempt | C | per application | Quote | Quote | N/A | N/A |
| Asset Plan Search | Exempt | C | per request | 106.57 | 109.25 | 2.68 | 2.51 |
| * If a land survey is required the above charge will be higher, based on the hourly rate for survey. | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Community Programs | | | | | | | |
| Leisure, Recreation & Culture Services | | | | | | | |
| The Centre Ivanhoe – Great Hall Charges | | | | | | | |
| Monday – Thursday only. Friday. Saturday & Sunday price on application on 03 9490 4300 | | | | | | | |
| School and Community Groups - Up to 8hr hire - theatre style seating | Taxable | C | per day | 2,770.00 | 2,770.00 | - | - |
| Corporate - Exhibition - Room Hire only (up to 8 hours hire) | Taxable | C | per day | 3,559.00 | 3,648.00 | 89.00 | 2.50 |
| Corporate - Up to 8hr hire - theatre style seating | Taxable | C | per day | 3,559.00 | 3,648.00 | 89.00 | 2.50 |
| Other Rooms | | | | | | | |
| Streeton Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm | Taxable | C | per day | 1,680.00 | 1,720.00 | 40.00 | 2.38 |
| McCubbin Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm | Taxable | C | per day | 1,085.00 | 1,110.00 | 25.00 | 2.30 |
| Conder Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm | Taxable | C | per day | 860.00 | 880.00 | 20.00 | 2.33 |
| Withers Room - Rental 9.00am to 5.00pm or 5.00pm to 11.00pm | Taxable | C | per day | 810.00 | 830.00 | 20.00 | 2.47 |
| Ivanhoe Golf Course | | | | | | | |
| Concession Fee | | | | | | | |
| Junior 9 holes | Taxable | C | 9 holes | 14.50 | 15.00 | 0.50 | 3.45 |
| Junior 18 holes | Taxable | C | 18 holes | 18.50 | 19.00 | 0.50 | 2.70 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Pensioners 9 holes | Taxable | C | 9 holes | 21.00 | 21.50 | 0.50 | 2.38 |
| Pensioner 18 holes | Taxable | C | 18 holes | 25.50 | 26.00 | 0.50 | 1.96 |
| 12 month pensioner 5 day membership | Taxable | C | 18 holes | 679.00 | 695.00 | 16.00 | 2.36 |
| Senior 9 holes | Taxable | C | 9 holes | 23.00 | 23.50 | 0.50 | 2.17 |
| Senior 18 holes | Taxable | C | 18 holes | 28.50 | 29.00 | 0.50 | 1.75 |
| 12 month senior 5 day membership | Taxable | C | 18 holes | 779.00 | 795.00 | 16.00 | 2.05 |
| Students (under 21) weekdays | Taxable | C | 18 holes | 26.50 | 27.00 | 0.50 | 1.75 |
| 12 month afternoon off peak 5 day membership | Taxable | C | 18 holes | 559.00 | 569.00 | 16.00 | 2.05 |
| Twilight 4 month membership (available between Oct-Feb) | Taxable | C | 18 holes | 399.00 | 399.00 | 0.50 | 1.89 |
| Full Fee | | | | | | | |
| Adult 9 holes | Taxable | C | 9 holes | 25.50 | 26.00 | 0.50 | 1.96 |
| Adult 9 holes weekends | Taxable | C | 9 holes | 26.50 | 27.00 | 0.50 | 1.89 |
| Adult 18 holes | Taxable | C | 18 holes | 34.50 | 35.00 | 0.50 | 1.45 |
| Adult 18 holes weekends | Taxable | C | 18 holes | 35.50 | 36.00 | 0.50 | 1.41 |
| 12 month 7 day membership | Taxable | C | 18 holes | 1,359.00 | 1,389.00 | 30.00 | 2.21 |
| 12 month 5 day membership | Taxable | C | 18 holes | 995.00 | 1,019.00 | 24.00 | 2.41 |
| 12 month 7 day membership - Direct debit (per week) | Taxable | C | 18 holes | 29.65 | 30.40 | 0.75 | 2.53 |
| Seasonal Sporting Clubs Usage | | | | | | | |
| Ground Hire Charges | | | | | | | |
| A Grade Summer (per team) | Taxable | C | per term | 618.00 | 618.00 | - | - |
| A Grade Winter (per team) | Taxable | C | per term | 1,215.00 | 1,215.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| B Grade Summer (per team) | Taxable | C | per term | 518.00 | 518.00 | - | - |
| B Grade Winter (per team) | Taxable | C | per term | 1,095.00 | 1,095.00 | - | - |
| C Grade Summer (per team) | Taxable | C | per term | 425.00 | 425.00 | - | - |
| C Grade Winter (per team) | Taxable | C | per term | 1020.00 | 1020.00 | - | - |
| D Grade Summer (per team) | Taxable | C | per term | 335.00 | 335.00 | - | - |
| D Grade Winter (per team) | Taxable | C | per term | 925.00 | 925.00 | - | - |
| A Grade Summer (per team) - Women and Veteran A Grade Summer (per team) - Junior | Taxable | C | per term | 309.00 | 309.00 | - | - |
| A Grade Winter (per team) - Women and veteran | Taxable | C | per term | 607.50 | 607.50 | - | - |
| B Grade Summer (per team) - Women and veteran | Taxable | C | per term | 259.00 | 259.00 | - | - |
| B Grade Winter (per team) - Women and veteran | Taxable | C | per term | 547.50 | 547.50 | - | - |
| C Grade Summer (per team) - Women and veteran | Taxable | C | per term | 212.50 | 212.50 | - | - |
| C Grade Winter (per team) - Women and veteran | Taxable | C | per term | 510.00 | 510.00 | - | - |
| D Grade Summer (per team) - Women and veteran | Taxable | C | per term | 167.50 | 167.50 | - | - |
| D Grade Winter (per team) - Women and veteran | Taxable | C | per term | 462.50 | 462.50 | - | - |
| A Grade Summer (per team) - Junior | Taxable | C | per term | 61.80 | 61.80 | - | - |
| A Grade Winter (per team) - Junior | Taxable | C | per term | 121.50 | 121.50 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|------------------------------------|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| B Grade Summer (per team) - Junior | Taxable | C | per term | 51.80 | 51.80 | - | - |
| B Grade Winter (per team) - Junior | Taxable | C | per term | 109.50 | 109.50 | - | - |
| C Grade Summer (per team) - Junior | Taxable | C | per term | 42.50 | 42.50 | - | - |
| C Grade Winter (per team) - Junior | Taxable | C | per term | 102.00 | 102.00 | - | - |
| D Grade Summer (per team) - Junior | Taxable | C | per term | 33.50 | 33.50 | - | - |
| D Grade Winter (per team) - Junior | Taxable | C | per term | 92.50 | 92.50 | - | - |

Note: The above charges have been reduced by 50% for women and veteran teams and 90% for junior teams.

Pavilion Hire Charges

| | | | | | | | |
|---------------------------|---------|---|--------------|----------|-----------------|---|---|
| A Grade Winter Full Use | Taxable | C | per pavilion | 1,310.15 | 1,310.15 | - | - |
| B Grade Winter Full Use | Taxable | C | per pavilion | 1,015.00 | 1,015.00 | - | - |
| C Grade Winter Full Use | Taxable | C | per pavilion | 730.00 | 730.00 | - | - |
| D Grade Winter Full Use | Taxable | C | per pavilion | 467.00 | 467.00 | - | - |
| A Grade Summer Full Use | Taxable | C | per pavilion | 1,310.00 | 1,310.00 | - | - |
| B Grade Summer Full Use | Taxable | C | per pavilion | 1,015.00 | 1,015.00 | - | - |
| C Grade Summer Full Use | Taxable | C | per pavilion | 730.00 | 730.00 | - | - |
| D Grade Summer Full Use | Taxable | C | per pavilion | 465.00 | 465.00 | - | - |
| A Grade Winter Shared Use | Taxable | C | per pavilion | 658.00 | 658.00 | - | - |
| B Grade Winter Shared Use | Taxable | C | per pavilion | 507.00 | 507.00 | - | - |
| C Grade Winter Shared Use | Taxable | C | per pavilion | 367.00 | 367.00 | - | - |
| D Grade Winter Shared Use | Taxable | C | per pavilion | 237.00 | 237.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--------------------------------|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| A Grade Summer Shared Use | Taxable | C | per pavilion | 657.00 | 657.00 | - | - |
| B Grade Summer Shared Use | Taxable | C | per pavilion | 507.00 | 507.00 | - | - |
| C Grade Summer Shared Use | Taxable | C | per pavilion | 368.00 | 368.00 | - | - |
| D Grade Summer Shared Use | Taxable | C | per pavilion | 237.00 | 237.00 | - | - |
| Other | | | | | | | |
| Turf wicket | Taxable | C | per ground | 3,345.00 | 3,345.00 | - | - |
| Commercial - 12 Month Fee | Taxable | C | per ground | 4,040.00 | 4,040.00 | - | - |
| Casual hire charges – ovals | Taxable | C | per booking | 245.00 | 245.00 | - | - |
| Ivanhoe Aquatic Banyule | | | | | | | |
| Administration | | | | | | | |
| Joining fee | Taxable | C | one off | 80.20 | 82.00 | 1.80 | 2.24 |
| Suspension - 7 days | Taxable | C | per week | 5.10 | 5.00 | (0.10) | (1.96) |
| Aquatic Package | | | | | | | |
| 12 months | Taxable | C | per annum | 656.20 | 672.60 | 16.40 | 2.50 |
| 12 months - concession | Taxable | C | per annum | 459.30 | 470.80 | 11.50 | 2.50 |
| Direct debit | Taxable | C | per fortnight | 25.30 | 25.95 | 0.65 | 2.57 |
| Direct debit - concession | Taxable | C | per fortnight | 17.70 | 18.15 | 0.45 | 2.54 |
| Casual | | | | | | | |
| Swim/Spa/Sauna - family | Taxable | C | per visit | 18.00 | 18.45 | 0.45 | 2.50 |
| Swim/Spa/Sauna | Taxable | C | per visit | 7.00 | 7.15 | 0.15 | 2.14 |
| Swim/Spa/Sauna - concession | Taxable | C | per visit | 5.00 | 5.10 | 0.10 | 2.00 |
| Child swim | Taxable | C | per visit | 4.20 | 4.30 | 0.10 | 2.38 |
| Group fitness - Boomers | Taxable | C | per visit | 7.40 | 7.60 | 0.20 | 2.70 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Group fitness/Gym pass | Taxable | C | per visit | 18.30 | 18.75 | 0.45 | 2.46 |
| Group fitness/Gym pass - concession | Taxable | C | per visit | 12.90 | 13.20 | 0.30 | 2.33 |
| Personal Training | | | | | | | |
| Introduction - 3 pack | Taxable | C | per 3 visits | 100.50 | 103.00 | 2.50 | 2.49 |
| Casual 1:1 30 minutes | Taxable | C | per session | 51.70 | 53.00 | 1.30 | 2.51 |
| Casual 1:1 60 minutes | Taxable | C | per session | 82.70 | 84.75 | 2.05 | 2.48 |
| Results pack 1:1 30 minutes (10 sessions) | Taxable | C | per multi pass | 465.20 | 476.85 | 11.65 | 2.50 |
| Results pack 1:1 30 minutes (10 sessions) - non member | Taxable | C | per multi pass | 516.90 | 529.80 | 12.90 | 2.50 |
| Results pack 1:1 60 minutes (10 sessions) | Taxable | C | per multi pass | 744.30 | 762.90 | 18.60 | 2.50 |
| Results pack 1:1 60 minutes (10 sessions) - non member | Taxable | C | per multi pass | 827.00 | 847.70 | 20.70 | 2.50 |
| Casual 2:1 30 minutes | Taxable | C | per person | 38.80 | 39.75 | 0.95 | 2.45 |
| Casual 2:1 60 minutes | Taxable | C | per person | 62.00 | 63.55 | 1.55 | 2.50 |
| Complete Package | | | | | | | |
| Travel pass - 7 days | Taxable | C | per week | 29.60 | 30.35 | 0.75 | 2.53 |
| 12 months | Taxable | C | per annum | 1,191.00 | 1,220.80 | 29.80 | 2.50 |
| 12 months - concession | Taxable | C | per annum | 833.70 | 854.55 | 20.85 | 2.50 |
| 1 month - Boomers | Taxable | C | 1 month | 69.00 | 70.75 | 1.75 | 2.54 |
| 3 month - Boomers | Taxable | C | 3 months | 196.90 | 201.80 | 4.90 | 2.49 |
| 6 month - Boomers | Taxable | C | 6 months | 375.20 | 384.60 | 9.40 | 2.51 |
| 12 months - PHIT/Boomers | Taxable | C | per annum | 714.60 | 732.45 | 17.85 | 2.50 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|----------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Direct debit | Taxable | C | per fortnight | 45.80 | 46.95 | 1.15 | 2.51 |
| Direct debit - concession | Taxable | C | per fortnight | 32.10 | 32.90 | 0.80 | 2.49 |
| Direct debit - PHIT/Boomers | Taxable | C | per fortnight | 27.50 | 28.20 | 0.70 | 2.55 |
| Banyule City Council staff - 12 months | Taxable | C | per year | 595.50 | 610.40 | 14.90 | 2.50 |
| Banyule City Council staff - payroll | Taxable | C | per fortnight | 23.00 | 23.60 | 0.60 | 2.61 |
| New beginnings 30 | Taxable | C | per week | 63.80 | 65.40 | 1.60 | 2.51 |
| New beginnings 60 | Taxable | C | per week | 91.60 | 93.90 | 2.30 | 2.51 |
| Programs | | | | | | | |
| School groups instructor (45 mins session) | GST free | C | per lesson | 41.60 | 42.65 | 1.05 | 2.52 |
| Learn to Swim/Squad (1 x class/session per week) | GST free | C | per fortnight | 31.65 | 32.45 | 0.80 | 2.53 |
| Learn to Swim/Squad - Concession (1 x class/session per week) | GST free | C | per fortnight | 28.55 | 29.28 | 0.73 | 2.56 |
| Learn to Swim/Squad (2 x classes/sessions per week) | Taxable | C | per additional hours | 15.80 | 16.20 | 0.40 | 2.53 |
| Learn to Swim/Squad - Concession (2 x classes/sessions per week) | Taxable | C | per additional hours | 14.25 | 14.65 | 0.40 | 2.81 |
| Private 1:1 Swim Lessons | GST free | C | per lesson | 40.90 | 41.90 | 1.00 | 2.44 |
| Multi Pass | | | | | | | |
| Swim/Spa/Sauna 20 pass | Taxable | C | per multi pass | 126.10 | 129.25 | 3.15 | 2.50 |
| Swim/Spa/Sauna 20 pass - concession | Taxable | C | per multi pass | 89.50 | 91.75 | 2.25 | 2.51 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Child swim 10 pass | Taxable | C | per multi pass | 37.50 | 38.45 | 0.95 | 2.53 |
| Complete package 20 pass | Taxable | C | per multi pass | 328.90 | 337.10 | 8.20 | 2.49 |
| Complete package 20 pass - concession | Taxable | C | per multi pass | 232.10 | 237.90 | 5.80 | 2.50 |
| Child Minding | | | | | | | |
| Child care - 90 min | Taxable | C | per session | 10.80 | 11.00 | 0.20 | 1.85 |
| Child care 10 pass | Taxable | C | per multi pass | 97.00 | 110.00 | 13.00 | 13.40 |
| Occasional care | Taxable | C | per session | 23.00 | 30.00 | 7.00 | 30.43 |
| Other | | | | | | | |
| Room hire | Taxable | C | various | Quote | Quote | N/A | N/A |
| Birthday parties (1-19 children) | Taxable | C | per person | 16.80 | Quote | N/A | N/A |
| Birthday parties (20+ children) | Taxable | C | per person | 13.50 | Quote | N/A | N/A |
| Inflatable | Taxable | C | per booking | 141.10 | Quote | N/A | N/A |
| Lane hire regular fee | Taxable | C | per hour | 30.50 | Quote | N/A | N/A |
| Lane hire casual fee | Taxable | C | per hour | 41.30 | Quote | N/A | N/A |
| Small Studio hire | Taxable | C | per hour | 36.60 | Quote | N/A | N/A |
| Large Studio hire | Taxable | C | per hour | 68.00 | Quote | N/A | N/A |
| Halls for Hire - Private/Community | | | | | | | |
| Grace Park, Greensborough Senior Citizens, Ivanhoe Senior Citizens, Macleod Community Hall, Warringal Senior Citizens, Watsonia Community Hall, Briar Hill Community Hall & Old Shire Offices. | | | | | | | |
| Bond on all above | GST N/A | C | per booking | 300.00 | 300.00 | - | - |
| Private Groups - regular | Taxable | C | per hour | 34.00 | 34.80 | 0.80 | 2.35 |
| Private Groups - casual | Taxable | C | per hour | 42.50 | 43.50 | 1.00 | 2.35 |

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|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Senior citizens utilities charge | Taxable | C | per hour | 4.50 | 4.50 | - | - |
| Community Groups - regular | Taxable | C | per hour | 27.00 | 27.00 | - | - |
| Community Groups - casual | Taxable | C | per hour | 34.50 | 34.50 | - | - |
| Bundoora & Petrie Park Community Hall | | | | | | | |
| Bond on all above | GST N/A | C | per booking | 300.00 | 300.00 | - | - |
| Private Groups - regular | Taxable | C | per hour | 41.90 | 42.90 | 1.00 | 2.39 |
| Private Groups - casual | Taxable | C | per hour | 49.00 | 50.20 | 1.20 | 2.45 |
| Senior citizens utilities charge | Taxable | C | per hour | 5.00 | 4.50 | (0.50) | (10.00) |
| Community Groups - regular | Taxable | C | per hour | 32.00 | 32.00 | - | - |
| Community Groups - casual | Taxable | C | per hour | 41.90 | 41.90 | - | - |
| Hawdon Street – Meeting Room & Macorna Street Community Centre | | | | | | | |
| Bond on all above | GST N/A | C | per booking | 300.00 | 300.00 | - | - |
| Private Groups - regular | Taxable | C | per hour | 18.00 | 18.50 | 0.50 | 2.78 |
| Private Groups - casual | Taxable | C | per hour | 21.00 | 21.50 | 0.50 | 2.38 |
| Community Groups - regular | Taxable | C | per hour | 15.00 | 15.00 | - | - |
| Community Groups - casual | Taxable | C | per hour | 18.00 | 18.00 | - | - |
| Halls for Hire - Functions | | | | | | | |
| Macleod Community Hall, Lower Plenty & Warringal Senior Citizens | | | | | | | |
| Functions – bond on all above | GST N/A | C | per booking | 500.00 | 500.00 | - | - |
| Friday, Saturday & Sunday - private functions | Taxable | C | per booking | N/A | 75.00 | N/A | N/A |
| Old Shire Office | | | | | | | |
| Functions – bond on all above | GST N/A | C | per booking | 500.00 | 500.00 | - | - |

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|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Friday, Saturday & Sunday - private functions | Taxable | C | per booking | N/A | 75.00 | N/A | N/A |
| Bundoora & Petrie Park Community Hall | | | | | | | |
| Functions – bond on all above | GST N/A | C | per booking | 500.00 | 500.00 | - | - |
| Friday, Saturday & Sunday - private functions | Taxable | C | per booking | N/A | 105.00 | N/A | N/A |
| Rotunda Hire | | | | | | | |
| Heidelberg Park or Greensborough War Memorial | Taxable | C | per booking | N/A | 50.00 | N/A | N/A |
| Olympic Leisure Centre | | | | | | | |
| Administration | | | | | | | |
| Joining fee | Taxable | C | one off | 49.70 | 50.00 | 0.30 | 0.60 |
| Suspension - 7 days | Taxable | C | per week | 5.10 | 5.00 | (0.10) | (1.96) |
| Complete Package | | | | | | | |
| Banyule City Council staff - 12 months | Taxable | C | per year | 422.20 | 432.75 | 10.55 | 2.50 |
| Banyule City Council staff - payroll | Taxable | C | per fortnight | 16.20 | 16.60 | 0.40 | 2.47 |
| 3 months | Taxable | C | 3 months | 239.70 | 245.70 | 6.00 | 2.50 |
| 6 months | Taxable | C | 6 months | 456.50 | 467.90 | 11.40 | 2.50 |
| 12 months | Taxable | C | per annum | 869.80 | 891.55 | 21.75 | 2.50 |
| 3 months - concession | Taxable | C | 3 months | 159.90 | 163.90 | 4.00 | 2.50 |
| 6 months - concession | Taxable | C | 6 months | 319.70 | 327.70 | 8.00 | 2.50 |
| 12 months - concession | Taxable | C | per annum | 608.80 | 624.00 | 15.20 | 2.50 |
| 1 month - Boomers | Taxable | C | 1 month | 46.20 | 47.35 | 1.15 | 2.49 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| 3 month - Boomers | Taxable | C | 3 months | 132.00 | 135.30 | 3.30 | 2.50 |
| 6 month - Boomers | Taxable | C | 6 months | 251.10 | 257.40 | 6.30 | 2.51 |
| 12 months - Boomer/PHIT | Taxable | C | per annum | 478.40 | 490.35 | 11.95 | 2.50 |
| Direct debit | Taxable | C | per fortnight | 33.50 | 34.35 | 0.85 | 2.54 |
| Direct debit - concession | Taxable | C | per fortnight | 23.40 | 24.00 | 0.60 | 2.56 |
| Direct debit - Boomers/PHIT | Taxable | C | per fortnight | 18.50 | 18.95 | 0.45 | 2.43 |
| Casual | | | | | | | |
| Swim/Spa/Sauna | Taxable | C | per visit | 4.90 | 5.00 | 0.10 | 2.04 |
| Swim/Spa/Sauna - concession | Taxable | C | per visit | 3.50 | 3.60 | 0.10 | 2.86 |
| Swim/Spa/Sauna - family | Taxable | C | per visit | 12.70 | 13.00 | 0.30 | 2.36 |
| Child Swim | Taxable | C | per visit | 2.90 | 2.95 | 0.05 | 1.72 |
| Group fitness pass | Taxable | C | per visit | 11.10 | 11.40 | 0.30 | 2.70 |
| Group fitness pass - concession | Taxable | C | per visit | 7.80 | 8.00 | 0.20 | 2.56 |
| Gym pass | Taxable | C | per visit | 15.60 | 16.00 | 0.40 | 2.56 |
| Gym pass - concession | Taxable | C | per visit | 11.00 | 11.30 | 0.30 | 2.73 |
| Group fitness pass - Boomers | Taxable | C | per visit | 6.90 | 7.05 | 0.15 | 2.17 |
| Personal Training | | | | | | | |
| Introduction - 3 pack | Taxable | C | per multi pass | 100.50 | 103.00 | 2.50 | 2.49 |
| Results pack 1:1 30 minutes (10 sessions) | Taxable | C | per multi pass | 465.20 | 476.85 | 11.65 | 2.50 |
| Results pack 1:1 30 minutes (10 sessions) - non member | Taxable | C | per multi pass | 516.90 | 529.80 | 12.90 | 2.50 |
| Results pack 1:1 60 minutes (10 sessions) | Taxable | C | per multi pass | 744.30 | 762.90 | 18.60 | 2.50 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Results pack 1:1 60 minutes (10 sessions) - non member | Taxable | C | per multi pass | 827.00 | 847.70 | 20.70 | 2.50 |
| 1:1 30 minutes - direct debit | Taxable | C | per session | 63.80 | 65.40 | 1.60 | 2.51 |
| 1:1 60 minutes - direct debit | Taxable | C | per session | 91.60 | 93.90 | 2.30 | 2.51 |
| Programs | | | | | | | |
| Learn to Swim/Squad (1 x class/session per week) | GST free | C | per fortnight | 28.55 | 29.28 | 0.73 | 2.56 |
| Learn to Swim/Squad - Concession (1 x class/session per week) | GST free | C | per fortnight | 25.70 | 26.38 | 0.68 | 2.65 |
| Private 1:1 Swim Lessons | GST free | C | per fortnight | 40.90 | 41.90 | 1.00 | 2.44 |
| School groups instructor (45 mins session) | GST free | C | per lesson | 41.60 | 42.65 | 1.05 | 2.52 |
| Multi Pass | | | | | | | |
| Complete package 20 pass | Taxable | C | per multi pass | 274.10 | 280.95 | 6.85 | 2.50 |
| Complete package 20 pass - concession | Taxable | C | per multi pass | 144.30 | 147.90 | 3.60 | 2.49 |
| Boomers group fitness 10 pass | Taxable | C | per multi pass | 63.90 | 65.50 | 1.60 | 2.50 |
| Swim/Spa/Sauna 20 pass | Taxable | C | per multi pass | 91.40 | 93.70 | 2.30 | 2.52 |
| Swim/Spa/Sauna 20 pass - concession | Taxable | C | per multi pass | 63.90 | 65.50 | 1.60 | 2.50 |
| Facility Hire | | | | | | | |
| Single court - indoor peak | Taxable | C | per hour | 45.90 | 47.05 | 1.15 | 2.51 |
| Single court - indoor off peak | Taxable | C | per hour | 34.40 | 35.25 | 0.85 | 2.47 |
| Badminton court | Taxable | C | per hour | 21.50 | 22.05 | 0.55 | 2.56 |
| Multipurpose room hire | Taxable | C | various | Quote | Quote | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Banyule Netball Stadium | | | | | | | |
| Facility Hire | | | | | | | |
| Upper room hire - community program | Taxable | C | per hour | 40.20 | 40.20 | - | - |
| Upper room hire - regular (10+ weeks) | Taxable | C | per hour | 45.00 | 46.15 | 1.15 | 2.56 |
| Upper room hire - casual | Taxable | C | per hour | 49.00 | 50.25 | 1.25 | 2.55 |
| Lower room hire - community program | Taxable | C | per hour | 28.20 | 28.20 | - | - |
| Lower room hire - regular (10+ weeks) | Taxable | C | per hour | 34.50 | 35.35 | 0.85 | 2.46 |
| Lower room hire - casual | Taxable | C | per hour | 40.40 | 41.40 | 1.00 | 2.48 |
| Mezzanine room hire - community program | Taxable | C | per hour | 33.40 | 33.40 | - | - |
| Mezzanine room hire - regular (10+ weeks) | Taxable | C | per hour | 40.40 | 41.40 | 1.00 | 2.48 |
| Mezzanine room hire - casual | Taxable | C | per hour | 45.50 | 46.65 | 1.15 | 2.53 |
| Single indoor court - casual user | Taxable | C | per hour | 61.20 | 62.75 | 1.55 | 2.53 |
| Single indoor court - off peak (10am-3pm Monday-Friday) | Taxable | C | per hour | 42.90 | 43.95 | 1.05 | 2.45 |
| Single indoor court - regular user (10+ weeks) | Taxable | C | per hour | 52.00 | 53.30 | 1.30 | 2.50 |
| Single outdoor court - casual user | Taxable | C | per hour | 26.00 | 26.65 | 0.65 | 2.50 |
| Single outdoor court - regular user (10+ weeks) | Taxable | C | per hour | 30.60 | 31.35 | 0.75 | 2.45 |
| Programs | | | | | | | |
| Group fitness class | Taxable | C | per class | 11.60 | 11.40 | (0.20) | (1.72) |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| WaterMarc | | | | | | | |
| Administration | | | | | | | |
| Joining fee | Taxable | C | once | 199.00 | 99.00 | (100.00) | (50.25) |
| Full Access | | | | | | | |
| 12 month membership paid in full | Taxable | C | per annum | 1,390.50 | 1,393.80 | 3.30 | 0.24 |
| 12 month membership paid in full - concession | Taxable | C | per annum | 1,090.00 | 1,201.40 | 111.40 | 10.22 |
| 12 month 'no commitment' membership (weekly direct debit) | Taxable | C | per week | 31.30 | 24.90 | (6.40) | (20.45) |
| 12 month 'no commitment' membership (weekly direct debit) - concession | Taxable | C | per week | 25.20 | 21.20 | (4.00) | (15.87) |
| Senior - 12 month 'no commitment' membership (weekly direct debit) | Taxable | C | per week | 16.50 | 17.00 | 0.50 | 3.03 |
| Senior - 12 month membership paid in full | Taxable | C | per annum | 782.00 | 884.00 | 102.00 | 13.04 |
| Teen - 12 month 'no commitment' membership (weekly direct debit) | Taxable | C | per week | 15.95 | 16.50 | 0.55 | 3.45 |
| Teen - 12 month membership paid in full | Taxable | C | per annum | 782.00 | 858.00 | 76.00 | 9.72 |
| Partner Health (minimum 10 people) - 12 month membership (weekly direct debit) | Taxable | C | per week | 23.90 | 22.40 | (1.50) | (6.28) |
| Family (minimum 2 people) - 12 month 'no commitment' | Taxable | C | per person | 28.10 | 22.40 | (5.70) | (20.28) |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| membership (weekly direct debit) | | | | | | | |
| Aquatic Access | | | | | | | |
| 12 month membership paid in full | Taxable | C | per annum | 759.70 | 904.80 | 145.10 | 19.10 |
| 12 month membership paid in full - concession | Taxable | C | per annum | 607.90 | 728.00 | 120.10 | 19.76 |
| 12 month 'no commitment' membership (weekly direct debit) | Taxable | C | per week | 16.95 | 17.40 | 0.45 | 2.65 |
| 12 month 'no commitment' membership (weekly direct debit) - concession | Taxable | C | per week | 13.70 | 14.00 | 0.30 | 2.19 |
| Casual Aquatic | | | | | | | |
| Pool - adult | Taxable | C | per visit | 8.30 | 8.50 | 0.20 | 2.41 |
| Pool - concession | Taxable | C | per visit | 6.50 | 6.70 | 0.20 | 3.08 |
| Pool - child | Taxable | C | per visit | 6.20 | 6.40 | 0.20 | 3.23 |
| Pool - family | Taxable | C | per visit | 25.50 | 26.10 | 0.60 | 2.35 |
| Pool 20 pass - adult | Taxable | C | per multi pass | 148.50 | 152.20 | 3.70 | 2.49 |
| Pool 20 pass - concession | Taxable | C | per multi pass | 119.30 | 122.30 | 3.00 | 2.51 |
| Pool 20 pass - child | Taxable | C | per multi pass | 113.90 | 116.80 | 2.90 | 2.55 |
| Pool - supervising adult | Taxable | C | per visit | 3.00 | 3.00 | 0.00 | 0.00 |
| Pool & waterslide - adult | Taxable | C | per visit | 18.95 | 19.40 | 0.45 | 2.37 |
| Pool & waterslide - concession | Taxable | C | per visit | 15.20 | 15.60 | 0.40 | 2.63 |
| Pool & waterslide - child | Taxable | C | per visit | 14.00 | 14.40 | 0.40 | 2.86 |
| Pool & waterslide - family | Taxable | C | per visit | 56.50 | 57.90 | 1.40 | 2.48 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--------------------------------------|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Upgrade to waterslide - adult | Taxable | C | per visit | 10.80 | 11.00 | 0.20 | 1.85 |
| Upgrade to waterslide - concession | Taxable | C | per visit | 8.80 | 9.00 | 0.20 | 2.27 |
| Upgrade to waterslide - child | Taxable | C | per visit | 7.95 | 8.20 | 0.25 | 3.14 |
| Single waterslide | Taxable | C | per visit | 5.30 | 5.40 | 0.10 | 1.89 |
| Spa/sauna/steam - adult | Taxable | C | per visit | 14.20 | 14.60 | 0.40 | 2.82 |
| Spa/sauna/steam - concession | Taxable | C | per visit | 11.40 | 11.70 | 0.30 | 2.63 |
| Spa/sauna/steam 20 pass - adult | Taxable | C | per multi pass | 256.70 | 263.10 | 6.40 | 2.49 |
| Spa/sauna/steam 20 pass - concession | Taxable | C | per multi pass | 205.80 | 211.00 | 5.20 | 2.53 |
| Casual Health & Fitness | | | | | | | |
| Group fitness class | Taxable | C | per session | 18.50 | 19.00 | 0.50 | 2.70 |
| Group fitness class - concession | Taxable | C | per session | 14.80 | 15.20 | 0.40 | 2.70 |
| Gym visit | Taxable | C | per visit | 27.50 | 24.90 | (2.60) | (9.45) |
| Gym visit - concession | Taxable | C | per visit | 22.00 | 21.20 | (0.80) | (3.64) |
| Group fitness 20 pass | Taxable | C | per multi pass | 339.50 | 361.00 | 21.50 | 6.33 |
| Group fitness 20 pass - concession | Taxable | C | per multi pass | 274.70 | 288.80 | 14.10 | 5.13 |
| Personal Training | | | | | | | |
| 1:1 30 minutes - weekly direct debit | Taxable | C | per session | 60.50 | 62.00 | 1.50 | 2.48 |
| 1:1 60 minutes - weekly direct debit | Taxable | C | per session | 72.10 | 93.00 | 20.90 | 28.99 |
| 2:1 30 minutes - weekly direct debit | Taxable | C | per session | 77.50 | 79.50 | 2.00 | 2.58 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|----------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| 2:1 60 minutes - weekly direct debit | Taxable | C | per session | 103.95 | 119.25 | 15.30 | 14.72 |
| Programs | | | | | | | |
| Learn to swim child | Taxable | C | per lesson | 18.95 | 19.40 | 0.45 | 2.37 |
| Learn to swim preschool (non parent involvement) | Taxable | C | per lesson | 18.95 | 19.40 | 0.45 | 2.37 |
| Learn to swim adult | Taxable | C | per lesson | 20.95 | 21.50 | 0.55 | 2.63 |
| Learn to swim preschool - 3rd child | Taxable | C | per lesson | 17.10 | 17.50 | 0.40 | 2.34 |
| School learn to swim - 1:6 ratio | Taxable | C | per child per lesson | 12.30 | 12.60 | 0.30 | 2.44 |
| School learn to swim - 1:8 ratio | Taxable | C | per child per lesson | 10.00 | 10.20 | 0.20 | 2.00 |
| School learn to swim - 1:10 ratio | Taxable | C | per child per lesson | 8.80 | 9.00 | 0.20 | 2.27 |
| School learn to swim - 1:12 ratio | Taxable | C | per child per lesson | 8.00 | 8.20 | 0.20 | 2.50 |
| Child Minding | | | | | | | |
| Childcare casual 1 child - 90 min | Taxable | C | per session | 10.10 | 10.30 | 0.20 | 1.98 |
| Childcare casual 2 children - 90 min | Taxable | C | per session | 12.60 | 12.90 | 0.30 | 2.38 |
| Occasional care casual 1 child - 90 min | Taxable | C | per session | 22.95 | 23.50 | 0.55 | 2.40 |
| Occasional care casual 2 children - 90 min | Taxable | C | per session | 28.95 | 29.70 | 0.75 | 2.59 |
| Childcare casual 1 child - per additional 30 mins | Taxable | C | per session | 3.40 | 3.50 | 0.10 | 2.94 |
| Childcare casual 2 children - per additional 30 mins | Taxable | C | per session | 4.20 | 4.30 | 0.10 | 2.38 |

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|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Occasional care casual 1 child - per additional 30 mins | Taxable | C | per session | 7.65 | 7.80 | 0.15 | 1.96 |
| Occasional care casual 2 children - per additional 30 mins | Taxable | C | per session | 9.70 | 9.90 | 0.20 | 2.06 |
| Childcare credit pass 1 child - 90 min | Taxable | C | per session | 9.10 | 9.30 | 0.20 | 2.20 |
| Childcare credit pass 2 children - 90 min | Taxable | C | per session | 11.35 | 11.60 | 0.25 | 2.20 |
| Occasional care credit pass 1 child - 90 min | Taxable | C | per session | 20.60 | 21.10 | 0.50 | 2.43 |
| Occasional care credit pass 2 children - 90 min | Taxable | C | per session | 25.60 | 26.20 | 0.60 | 2.34 |
| Childcare credit pass 1 child - per additional 30 mins | Taxable | C | per session | 3.10 | 3.20 | 0.10 | 3.23 |
| Childcare credit pass 2 children - per additional 30 mins | Taxable | C | per session | 3.80 | 3.90 | 0.10 | 2.63 |
| Occasional care credit pass 1 child - per additional 30 mins | Taxable | C | per session | 6.90 | 7.10 | 0.20 | 2.90 |
| Occasional care credit pass 2 children - per additional 30 mins | Taxable | C | per session | 8.55 | 8.80 | 0.25 | 2.92 |
| Facility Hire | | | | | | | |
| 50m lane hire - casual | Taxable | C | per hour | 119.00 | 122.00 | 3.00 | 2.52 |
| 25m lane hire - casual | Taxable | C | per hour | 85.40 | 87.50 | 2.10 | 2.46 |
| 1/3 warm water program pool hire - commercial | Taxable | C | per hour | 78.70 | 80.70 | 2.00 | 2.54 |
| 1/3 warm water program pool hire - community group/s | Taxable | C | per hour | 40.30 | 41.30 | 1.00 | 2.48 |

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|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Full pool hire - 50m - community/schools | Taxable | C | per hour | 397.90 | 408.00 | 10.10 | 2.54 |
| Swim club - 50m - peak - all inclusive | Taxable | C | per hour | 58.60 | 60.10 | 1.50 | 2.56 |
| Swim club - 25m - peak - all inclusive | Taxable | C | per hour | 50.70 | 52.00 | 1.30 | 2.56 |
| Swim club - 50m - off peak - all inclusive | Taxable | C | per hour | 55.40 | 56.80 | 1.40 | 2.53 |
| Swim club - 25m - off peak - all inclusive | Taxable | C | per hour | 48.70 | 49.90 | 1.20 | 2.46 |
| Occasional care room | Taxable | C | per hire | 88.00 | 90.20 | 2.20 | 2.50 |
| Wellbeing Studio | Taxable | C | per hire | 113.50 | 116.30 | 2.80 | 2.47 |
| Party room | Taxable | C | per hire | 59.40 | 60.90 | 1.50 | 2.53 |
| Meeting room - 1 room | Taxable | C | per hire | 39.20 | 40.20 | 1.00 | 2.55 |
| Group Fitness Studio | Taxable | C | per hire | 134.70 | 138.00 | 3.30 | 2.45 |
| Other | | | | | | | |
| Locker hire | Taxable | C | per hire | 4.00 | 4.00 | - | - |
| Birthday parties - min 12 children | Taxable | C | per child | 31.30 | 32.10 | 0.80 | 2.56 |
| One Flintoff Room Hire | | | | | | | |
| All Rooms- Ibbott, Hawdon, Olympia, Bakewell, Beale, Griffin, Grimshaw | | | | | | | |
| Internal user – room set | Taxable | C | per room | 50.00 | 50.00 | - | - |
| Internal user - administration fee | Taxable | C | per hire | 50.00 | 50.00 | - | - |
| Community Group user - Bond | GST N/A | C | per hire | 300.00 | 300.00 | - | - |
| Community Group user - room hire 1 | Taxable | C | per hour | 26.00 | 26.00 | - | - |

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|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Community Group user - room hire 2 rooms | Taxable | C | per hour | 46.00 | 46.00 | - | - |
| Community Group user - room hire 3 rooms | Taxable | C | per hour | 67.00 | 67.00 | - | - |
| Community Group user - room set | Taxable | C | per hire | 50.00 | 50.00 | - | - |
| Community Group user - administration fee/Cancellation | Taxable | C | per hire | 50.00 | 50.00 | - | - |
| Commercial user - Bond | GST N/A | C | per hire | 300.00 | 300.00 | - | - |
| Commercial user - room hire | Taxable | C | per hour | 43.75 | 45.00 | 1.25 | 2.86 |
| Commercial user - room hire 2 rooms | Taxable | C | per hour | 78.25 | 80.00 | 1.75 | 2.24 |
| Commercial user - room hire 3 rooms | Taxable | C | per hour | 114.75 | 118.00 | 3.25 | 2.83 |
| Commercial user - room set | Taxable | C | per hire | 50.75 | 52.00 | 1.25 | 2.46 |
| Commercial user - administration fee | Taxable | C | per hire | 50.75 | 52.00 | 1.25 | 2.46 |
| Other Leisure Programs | | | | | | | |
| Hot Air Ballooning | | | | | | | |
| Annual landing fee | Taxable | C | per year | 634.00 | 650.00 | 16.00 | 2.52 |
| Outdoor Trainers | | | | | | | |
| Seasonal fee - 6 months | Taxable | C | 6 months | 578.50 | 593.00 | 14.50 | 2.51 |
| Monthly fee | Taxable | C | per month | 127.00 | 130.00 | 3.00 | 2.36 |
| Weekly fee | Taxable | C | per week | 44.50 | 45.50 | 1.00 | 2.25 |
| Recreation Program for Older Adults | | | | | | | |
| Movies per month | Taxable | C | per month | 25.00 | 25.00 | - | - |

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|---|------------|---------------------------------------|---------------------|----------------------------------|----------------------------------|------------------------------|-----------------------------|
| Outings - vary between \$10 and \$25.00 (depending on activity) | Taxable | C | per activity | Various | Various | - | - |
| Willinda Park Athletics Track | | | | | | | |
| Banyule schools | Taxable | C | per booking | 164.00 | 168.00 | 4.00 | 2.44 |
| Non Banyule schools | Taxable | C | per booking | 316.50 | 324.50 | 8.00 | 2.53 |
| Combined primary school sports | Taxable | C | per booking | 316.50 | 324.50 | 8.00 | 2.53 |
| Combined secondary school sports | Taxable | C | per booking | 647.50 | 664.00 | 16.50 | 2.55 |
| Training sessions | Taxable | C | per hour | 85.00 | 87.00 | 2.00 | 2.35 |
| Bond - equivalent to hire fee | GST N/A | C | per booking | equivalent to the highest charge | equivalent to the highest charge | - | - |
| Festivals | | | | | | | |
| Twilight Sounds | | | | | | | |
| Commercial food stall | Taxable | C | per stall | 191.05 | 195.85 | 4.80 | 2.51 |
| Commercial coffee vendor | Taxable | C | per stall | 149.35 | 153.10 | 3.75 | 2.51 |
| Community food stall | Taxable | C | per stall | 85.50 | 87.65 | 2.15 | 2.51 |
| Community coffee vendor | Taxable | C | per stall | 85.50 | 87.65 | 2.15 | 2.51 |
| Community market stall | Taxable | C | per stall | 61.30 | 62.85 | 1.55 | 2.53 |
| Power fee for stall holders to be included in permit above | Taxable | C | per stall | 92.00 | 94.30 | 2.30 | 2.50 |
| Power fee including overnight to be included in permit above | Taxable | C | per stall | 158.00 | 161.95 | 3.95 | 2.50 |
| Kids ArtyFarty Festival | | | | | | | |
| Commercial food stall | Taxable | C | per stall | 335.00 | 343.35 | 8.35 | 2.49 |

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|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Commercial coffee vendor | Taxable | C | per stall | 250.00 | 256.25 | 6.25 | 2.50 |
| Community food stall | Taxable | C | per stall | 110.00 | 112.75 | 2.75 | 2.50 |
| Community coffee vendor | Taxable | C | per stall | 85.00 | 87.10 | 2.10 | 2.47 |
| Community market stall | Taxable | C | per stall | 66.00 | 67.65 | 1.65 | 2.50 |
| Power fee for stall holders to be included in permit above | Taxable | C | per stall | 92.00 | 94.30 | 2.30 | 2.50 |
| Carols by Candlelight | | | | | | | |
| Commercial food vendor | Taxable | C | per stall | 157.00 | 160.90 | 3.90 | 2.48 |
| Commercial coffee vendor | Taxable | C | per stall | 110.00 | 112.75 | 2.75 | 2.50 |
| Community food vendor | Taxable | C | per stall | 60.00 | 61.50 | 1.50 | 2.50 |
| Community coffee vendor | Taxable | C | per stall | 85.00 | 87.10 | 2.10 | 2.47 |
| Community market stall | Taxable | C | per stall | 46.00 | 47.15 | 1.15 | 2.50 |
| Power fee for stall holders to be included in permit above | Taxable | C | per stall | 92.00 | 94.30 | 2.30 | 2.50 |
| Malahang Festival | | | | | | | |
| Community food vendor | Taxable | C | per stall | 28.00 | 28.70 | 0.70 | 2.50 |
| Community coffee vendor | Taxable | C | per stall | 28.00 | 28.70 | 0.70 | 2.50 |
| Community market stall | Taxable | C | per stall | 28.00 | 28.70 | 0.70 | 2.50 |
| Commercial food vendor | Taxable | C | per stall | 170.00 | 174.25 | 4.25 | 2.50 |
| Commercial coffee vendor | Taxable | C | per stall | 125.00 | 128.10 | 3.10 | 2.48 |
| Commercial market stall | Taxable | C | per stall | 82.00 | 84.05 | 2.05 | 2.50 |
| Power fee for stall holders to be included in permit above | Taxable | C | per stall | 92.00 | 94.30 | 2.30 | 2.50 |
| Events | | | | | | | |
| Exhibitions | | | | | | | |

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|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Entry fee | Taxable | C | per entry | 35.00 | 36.00 | 1.00 | 2.86 |
| Health & Aged Services | | | | | | | |
| Aged and Disability Services | | | | | | | |
| Subsidised CHSP Services | | | | | | | |
| Property Maintenance/Home Maintenance - low fee range | GST Free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Property Maintenance/Home Maintenance - medium fee range | GST Free | C | per hour | 26.25 | 26.60 | 0.35 | 1.33 |
| Property Maintenance/Home Maintenance - high fee range | GST Free | C | per hour | 70.00 | 71.00 | 1.00 | 1.43 |
| Home Care/Domestic Assistance - low fee range | GST Free | C | per hour | 8.75 | 8.90 | 0.15 | 1.71 |
| Home Care/Domestic Assistance - medium fee range | GST Free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Home Care/Domestic Assistance - high fee range | GST Free | C | per hour | 52.50 | 53.30 | 0.80 | 1.52 |
| Social Support - low fee range | GST Free | C | per session | 19.55 | 19.80 | 0.25 | 1.28 |
| Social Support - medium fee range | GST Free | C | per session | 26.25 | 26.60 | 0.35 | 1.33 |
| Social Support - high fee range | GST Free | C | per session | 69.50 | 70.55 | 1.05 | 1.51 |
| Personal Care - low fee range | GST Free | C | per hour | 6.15 | 6.15 | - | - |
| Personal Care - medium fee range | GST Free | C | per hour | 17.50 | 17.50 | - | - |
| Personal Care - high fee range | GST Free | C | per hour | 52.50 | 52.50 | - | - |
| Delivered Meals - low fee range | GST Free | C | per meal | 8.75 | 8.90 | 0.15 | 1.71 |
| Delivered Meals - medium fee range | GST Free | C | per meal | 17.50 | 17.70 | 0.20 | 1.14 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Delivered Meals - high fee range | GST Free | C | per meal | 35.00 | 35.50 | 0.50 | 1.43 |
| Respite Care/Flexible Respite - low fee range | GST Free | C | per hour | 8.75 | 8.75 | - | - |
| Respite Care/Flexible Respite - medium fee range | GST Free | C | per hour | 17.50 | 17.50 | - | - |
| Respite Care/Flexible Respite - high fee range | GST Free | C | per hour | 52.50 | 52.50 | - | - |
| Home Care/Domestic Assistance - linkages | GST Free | C | per hour | 19.55 | 19.80 | 0.25 | 1.28 |
| Home Modifications - low fee range | GST Free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Home Modifications - medium fee range | GST Free | C | per hour | 26.60 | 26.60 | - | - |
| Home Modifications - high fee range | GST Free | C | per hour | 70.00 | 71.00 | 1.00 | 1.43 |
| Social Support Individual - low fee range | GST Free | C | per hour | 8.75 | 8.90 | 0.15 | 1.71 |
| Social Support Individual - medium fee range | GST Free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Social Support Individual - high fee range | GST Free | C | per hour | 52.50 | 53.30 | 0.80 | 1.52 |
| Social Support Individual - group fee range | GST Free | C | per activity | 5.00 | 5.10 | 0.10 | 2.00 |
| Personal Care - linkages | GST Free | C | per hour | 19.25 | 19.50 | 0.25 | 1.30 |
| Respite Care - linkages | GST Free | C | per hour | 19.25 | 19.50 | 0.25 | 1.30 |
| Full Cost Recovery | | | | | | | |
| Personal Care | Taxable | C | per hour | 76.20 | 76.20 | - | - |
| Respite Care/Flexible Respite | Taxable | C | per hour | 76.20 | 76.20 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Home Care/Domestic Assistance | Taxable | C | per hour | 76.20 | 76.20 | - | - |
| Property Maintenance/Home Maintenance | Taxable | C | per hour | 126.15 | 128.00 | 1.85 | 1.47 |
| Property maintenance - materials charge | Taxable | C | per year | Quote | Quote | N/A | N/A |
| Property maintenance - tip fee charge | Taxable | C | per session | Quote | Quote | N/A | N/A |
| Delivered Meals | Taxable | C | per meal | 33.75 | 34.25 | 0.50 | 1.48 |
| Social Support (Planned Activity Group) | Taxable | C | per session | 70.00 | 71.00 | 1.00 | 1.43 |
| Social Support plus transport | Taxable | C | per session | 106.80 | 108.40 | 1.60 | 1.50 |
| Home Modifications | Taxable | C | | 126.15 | 128.00 | 1.85 | 1.47 |
| Social Support Individual | Taxable | C | | 76.20 | 77.30 | 1.10 | 1.44 |
| Delivered Meal - home care package - delivery fee | Taxable | C | per activity | 12.50 | 12.70 | 0.20 | 1.60 |
| Subsidised HACC PYP Services | | | | | | | |
| Property Maintenance/Home Maintenance - low fee range | GST free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Property Maintenance/Home Maintenance - medium fee range | GST free | C | per hour | 26.25 | 26.60 | 0.35 | 1.33 |
| Property Maintenance/Home Maintenance - high fee range | GST free | C | per hour | 70.00 | 71.00 | 1.00 | 1.43 |
| Home Care/Domestic Assistance - low fee range | GST free | C | per hour | 8.75 | 8.90 | 0.15 | 1.71 |
| Home Care/Domestic Assistance - medium fee range | GST free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Home Care/Domestic Assistance - high fee range | GST free | C | per hour | 52.50 | 53.30 | 0.80 | 1.52 |
| Social Support - low fee range | GST free | C | per session | 19.55 | 19.80 | 0.25 | 1.28 |
| Social Support - medium fee range | GST free | C | per session | 26.25 | 26.60 | 0.35 | 1.33 |
| Social Support - high fee range | GST free | C | per session | 69.50 | 70.55 | 1.05 | 1.51 |
| Personal Care - low fee range | GST free | C | per hour | 6.15 | 6.75 | 0.60 | 9.76 |
| Personal Care - medium fee range | GST free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Personal Care - high fee range | GST free | C | per hour | 52.50 | 53.30 | 0.80 | 1.52 |
| Delivered Meals - low fee range | GST free | C | per meal | 8.75 | 8.90 | 0.15 | 1.71 |
| Delivered Meals - medium fee range | GST free | C | per meal | 17.50 | 17.80 | 0.30 | 1.71 |
| Delivered Meals - high fee range | GST free | C | per meal | 35.00 | 35.50 | 0.50 | 1.43 |
| Respite Care/Flexible Respite - low fee range | GST free | C | per hour | 8.75 | 8.90 | 0.15 | 1.71 |
| Respite Care/Flexible Respite - medium fee range | GST free | C | per hour | 17.50 | 17.80 | 0.30 | 1.71 |
| Respite Care/Flexible Respite - high fee range | GST free | C | per hour | 52.50 | 53.30 | 0.80 | 1.52 |
| *Special consideration fees may apply with individual assessment | | | | | | | |
| Environmental Health | | | | | | | |
| Domestic Water Management | | | | | | | |
| Permit to install a septic tank system | Exempt | C | when requested | 396.00 | 405.00 | 9.00 | 2.27 |
| Permit to alter an existing septic tank system | Exempt | C | when requested | 338.00 | 345.00 | 7.00 | 2.07 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| Food Act Registration | | | | | | | |
| Other | | | | | | | |
| Transfer of food act registration (includes transfer inspection) | Exempt | C | when transferred | 50% of that premises' annual registration fee (not applied during renewal periods) | 50% of that premises' annual registration fee (not applied during renewal periods) | - | - |
| Plans submission for assessment & report & inspection of an unregistered premises & report | Exempt | C | when requested | 240.00 | 246.00 | 6.00 | 2.50 |
| Additional assessment fee (follow up of non-compliances) | Exempt | C | when required | 171.00 | 175.00 | 4.00 | 2.34 |
| Request for pre-purchase inspection & report - within 5 working days | Taxable | C | when requested | 286.00 | 293.00 | 7.00 | 2.45 |
| Request for pre-purchase inspection & report - within 10 working days | Taxable | C | when requested | 188.00 | 193.00 | 5.00 | 2.66 |
| Inspection of unregistered premises & report | Taxable | C | when requested | 210.00 | 216.00 | 6.00 | 2.86 |
| Food Act Registration - Food Premises (Part 6 Division 3) | | | | | | | |
| Commercial Operator | | | | | | | |
| Class 1 premises - 3rd party audited | Exempt | C | per year | 568.00 | 583.00 | 15.00 | 2.64 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|--------------------------------------|------------------------------|-----------------------------|
| Class 2 premises - 3rd party audited | Exempt | C | per year | 568.00 | 583.00 | 15.00 | 2.64 |
| Class 2 premises - template FSP | Exempt | C | per year | 802.00 | 822.00 | 20.00 | 2.49 |
| Class 3 premises - limited processes | Exempt | C | per year | 539.00 | 552.00 | 13.00 | 2.41 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| For each person employed in excess of 5, add for each additional person | Exempt | C | per year | 10% of the base fee | 10% of the base fee | various | various |
| Community Group Operator | | | | | | | |
| Class 1 premises - 3rd party audited | Exempt | C | per year | 168.00 | 172.00 | 4.00 | 2.38 |
| Class 2 premises - 3rd party audited | Exempt | C | per year | 168.00 | 172.00 | 4.00 | 2.38 |
| Class 3 premises - limited processes | Exempt | C | per year | 214.00 | 219.00 | 5.00 | 2.34 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Where the community group operated premises only operates for 6 calendar months of the year e.g. cricket/football clubs | Exempt | C | per year | 50% of the classification fee | 50% of the classification fee | Various | Various |
| Additional Fees | | | | | | | |
| Where a proprietor holds more than 1 registration at the same premises a 50% fee applies to the consecutive registrations | Exempt | C | per year | 50% of 2nd total fee | 50% of 2nd total fee | Various | Various |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|---------------------------------------|--|------------------------------|-----------------------------|
| additional to the highest risk registration. | | | | | | | |
| Where a proprietor holds a Class 2 or 3 fixed premises registration and operates a portable food premises 50% fee of the risk classification applies to the consecutive registrations. | Exempt | C | per year | 50% of the classification fee | 50% of the classification fee | Various | Various |
| Where a proprietor holds a fixed premises notification and operates a portable food premises the full portable fee for that risk classification applies. | Exempt | C | per year | 100% of classification fee (portable) | 100% of classification fee (portable) | Various | Various |
| Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee. | Exempt | C | when required | N/A | N/A | N/A | N/A |
| Food Act Registration - Portable Food Premises (Part 6 Division 4) | | | | | | | |
| Mobile Food Premises - Commercial Operator | | | | | | | |
| Class 1 premises - 3rd party audited | Exempt | C | per year | 568.00 | 583.00 | 15.00 | 2.64 |
| Class 2 premises - 3rd party audited | Exempt | C | per year | 568.00 | 583.00 | 15.00 | 2.64 |
| Class 2 premises - template fsp | Exempt | C | per year | 802.00 | 822.00 | 20.00 | 2.49 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| Class 3 premises - limited processes. | Exempt | C | per year | 539.00 | 552.00 | 13.00 | 2.41 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Mobile Food Premises - Community Group Operator | | | | | | | |
| Class 1 premises - 3rd party audited | Exempt | C | per year | 168.00 | 172.00 | 4.00 | 2.38 |
| Class 2 premises - 3rd party audited | Exempt | C | per year | 168.00 | 172.00 | 4.00 | 2.38 |
| Class 2 premises - template fsp | Exempt | C | per year | 246.00 | 252.00 | 6.00 | 2.44 |
| Class 3 premises - limited processes. | Exempt | C | per year | 214.00 | 219.00 | 5.00 | 2.34 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Temporary Food Premises - Commercial Operator | | | | | | | |
| Class 1 premises | Exempt | C | per year | 287.60 | 295.00 | 7.40 | 2.57 |
| Class 2 premises | Exempt | C | per year | 416.15 | 426.00 | 9.85 | 2.37 |
| Class 3 premises | Exempt | C | per year | 287.60 | 295.00 | 7.40 | 2.57 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Where the commercial/community group operator requests the registration for a period of less than 1 year to operate on a short-term basis (e.g. only operates for 1 event like a community festival) | Exempt | C | per year | 25% of the classification fee (portable) | 25% of the classification fee (portable) | Various | Various |
| Temporary Food Premises - Community Group Operator | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|----------------------------------|------------------------------|-----------------------------|
| Class 1 premises | Exempt | C | per year | 89.00 | 91.00 | 2.00 | 2.25 |
| Class 2 premises | Exempt | C | per year | 126.00 | 129.00 | 3.00 | 2.38 |
| Class 3 premises | Exempt | C | per year | 83.00 | 85.00 | 2.00 | 2.41 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Vending Machines - Commercial Operator | | | | | | | |
| Class 2 premises | Exempt | C | per year | 117.00 | 120.00 | 3.00 | 2.56 |
| Class 3 premises | Exempt | C | per year | 96.00 | 98.00 | 2.00 | 2.08 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Vending Machines - Community Group Operator | | | | | | | |
| Class 2 premises | Exempt | C | per year | 47.50 | 48.00 | 0.50 | 1.05 |
| Class 3 premises | Exempt | C | per year | 36.50 | 37.00 | 0.50 | 1.37 |
| Class 4 premises - notification only | Exempt | C | per year | N/A | N/A | N/A | N/A |
| Where a proprietor has a number of components (e.g. more than one food vending machine) for each additional component, this applies to both Commercial and Community Group Operators . | Exempt | C | per year | 50% of classification fee | 50% of classification fee | Various | Various |
| Health Services | | | | | | | |
| Administration | | | | | | | |
| Record recovery/refund process and associated administrative tasks | Exempt | C | when required | 33.00 | 34.00 | 1.00 | 3.03 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|---|---|------------------------------|-----------------------------|
| Immunisation Service | | | | | | | |
| Sale of Vaccines | | | | | | | |
| Sale of vaccines - public | Taxable | C | per vaccine | Purch Price + \$22.00 oncost (rounded) | Purch Price + \$22.00 oncost (rounded) | - | - |
| Sale of vaccines - commercial | Taxable | C | per vaccine | Purch Price + \$22.00 oncost (rounded) | Purch Price + \$22.00 oncost (rounded) | - | - |
| Immunisation administrative process/Immunisation record update | Taxable | C | per record | 33.00 | 34.00 | 1.00 | 3.03 |
| Site Fees | | | | | | | |
| Onsite visit for commercial vaccinations surcharge (where applicable) | Taxable | C | per visit | A surcharge of \$30 per person less than 20 clients total (cost of vaccine plus oncost) | A surcharge of \$30.00 per person less than 20 clients total (cost of vaccine plus oncost) | - | - |
| Public Health and Wellbeing Act Premises | | | | | | | |
| Other Fees and Additional Services | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| Transfer of public health and wellbeing act registration | Exempt | C | when transferred | 50% of that premises' annual registration fee (not applied during renewal periods) | 50% of that premises' annual registration fee (not applied during renewal periods) | Various | Various |
| Plans submission for public health and wellbeing assessment and pre-registration inspections (beauty and other treatment premises) | Exempt | C | when requested | 192.00 | 197.00 | 5.00 | 2.60 |
| Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (prescribed accommodation) | Exempt | C | when required | 335.00 | 343.00 | 8.00 | 2.39 |
| Mandatory plans submission for public health and wellbeing assessment & pre-registration inspections (rooming houses only) | Exempt | C | when required | 411.00 | 421.00 | 10.00 | 2.43 |
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre purchase inspection) within 5 working days | Taxable | C | when requested | 259.00 | 265.50 | 6.50 | 2.51 |
| Request for an inspection of registered premises prior to purchase (e.g. solicitor/pre | Taxable | C | when requested | 170.00 | 174.00 | 4.00 | 2.35 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| purchase inspection) within 10 working days | | | | | | | |
| Request/requirement for non-statutory inspection & report (unregistered premises) | Taxable | C | when requested | 172.00 | 176.00 | 4.00 | 2.33 |
| Registration | | | | | | | |
| Hairdressing premises (New premises only) | Exempt | C | per year | 219.00 | 224.00 | 5.00 | 2.28 |
| Ear piercing premises | Exempt | C | per year | 217.00 | 222.00 | 5.00 | 2.30 |
| Beauty premises | Exempt | C | per year | 217.00 | 222.00 | 5.00 | 2.30 |
| Skin penetration (incl Tattooing, Body Piercing, Electrolysis etc (excludes ear piercing)) | Exempt | C | per year | 314.00 | 322.00 | 8.00 | 2.55 |
| Colonic irrigation premises | Exempt | C | per year | 314.00 | 322.00 | 8.00 | 2.55 |
| Prescribed accommodation premises (up to 20 beds) (excluding rooming houses) | Exempt | C | per year | 314.00 | 322.00 | 8.00 | 2.55 |
| Every additional bed thereafter | Exempt | C | per year | 4.00 | 4.10 | 0.10 | 2.50 |
| Prescribed accommodation premises (rooming house) | Exempt | C | per year | 365.00 | 374.00 | 9.00 | 2.47 |
| Where a proprietor conducts more than one activity at the same premises | Exempt | C | per year | The highest risk classification as base fee plus 50% for each consecutive activity | The highest risk classification as base fee plus 50% for each consecutive activity | Various | Various |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|--|--|------------------------------|-----------------------------|
| Where a public health and wellbeing act registered premises holds a Food Act registration | Exempt | C | per year | Full Food Act Registration fee will apply | Full Food Act Registration fee will apply | Various | Various |
| Where a non-statutory inspection and report has been conducted (unregistered premises) and premises deemed compliant the applicable fee will be deducted from the initial registration fee. | Exempt | C | when required | N/A | N/A | N/A | N/A |
| Aquatic facility registration (base fee including 1 pool) | Exempt | C | per year | 200.00 | 205.00 | 5.00 | 2.50 |
| Where there is an additional pool, spa (the facility has more than 1 pool or spa) | Exempt | C | per year | 110.00 Annual fee for each addition pool spa (over 1) will apply | 113.00 | 3.00 | 2.73 |
| Youth & Family Services | | | | | | | |
| Child Care Centres | | | | | | | |
| Joyce Avenue & St Hellier Street | | | | | | | |
| Full time care | GST free | C | per week | 524.50 | 537.60 | 13.1 | 2.50 |
| Daily care | GST free | C | per day | 120.50 | 123.50 | 3.00 | 2.49 |
| Morobe Street | | | | | | | |
| Full time care | GST free | C | per week | 466.00 | 477.65 | 11.65 | 2.50 |
| Daily care | GST free | C | per day | 105.00 | 107.65 | 2.65 | 2.52 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| Children Services Community Centres | | | | | | | |
| Montmorency Children's Centre | | | | | | | |
| Montmorency children's centre - Weekday AM | Taxable | C | per session | 45.00 | 45.00 | - | - |
| Montmorency children's centre - Weekday PM | Taxable | C | per session | 40.00 | 40.00 | - | - |
| Montmorency children's centre - Weekday evenings | Taxable | C | per hour | 15.00 | 15.00 | - | - |
| Montmorency children's centre - Saturday | Taxable | C | per hour | 18.00 | 18.00 | - | - |
| Other Locations | | | | | | | |
| 68 Macorna Street, Watsonia North | Taxable | C | per hour | 25.60 | 25.60 | - | - |
| 56 Gabonia Avenue, Watsonia | Taxable | C | per year | 132.00 | 132.00 | - | - |
| 7 Cameron Parade, Bundoora | Taxable | C | per year | 124.85 | 124.85 | - | - |
| Jets Studios | | | | | | | |
| Event equipment and staff (PA hire) - min 3.5hrs | Taxable | C | per 3.5 hours | 180.00 | 180.00 | - | - |
| JCM Tech Trainee - min 3.5hrs | Taxable | C | per 3.5 hours | 90.00 | 90.00 | - | - |
| Studio Hire (not facilitated) (up to 4 hrs) | Taxable | C | per hour | 10.00 | 10.00 | - | - |
| Studio Room Hire Facilitated (3.5 hrs min) | Taxable | C | per 3 hours | 180.00 | 180.00 | - | - |
| Facilitated recording (4 hrs min) | Taxable | C | per 4 hours | 220.00 | 220.00 | - | - |
| Preschools | | | | | | | |
| Administration | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---------------------------------|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Enrolment fee | GST free | C | Yearly | 37.00 | 37.00 | - | - |
| Audrey Brooks | | | | | | | |
| 4 year old kindergarten | GST free | C | per term | 495.00 | 507.00 | 12.00 | 2.42 |
| 3 year old kindergarten | GST free | C | per term | 370.00 | 379.00 | 9.00 | 2.43 |
| Olympic Village | | | | | | | |
| 4 year old kindergarten | GST free | C | per term | 495.00 | 507.00 | 12.00 | 2.42 |
| 3 year old kindergarten | GST free | C | per term | N/A | 379.00 | N/A | N/A |
| Volunteers Awards | | | | | | | |
| Tickets | | | | | | | |
| Ticket to function – subsidised | Taxable | C | per ticket | 15.00 | 15.00 | - | - |
| Shop 48 | | | | | | | |
| Tenancy Fees | | | | | | | |
| Per desk - Tier 1 | Taxable | C | per annum | 3,900.00 | 3,900.00 | - | - |
| Per desk - Tier 2 | Taxable | C | per annum | 4,700.00 | 4,700.00 | - | - |
| Per desk - Tier 3 | Taxable | C | per annum | 5,500.00 | 5,500.00 | - | - |
| Room Hire | | | | | | | |
| One off use | GST Free | C | per hour | 17.50 | 18.00 | 0.50 | 2.86 |
| Ongoing | GST Free | C | per hour | 12.50 | 12.50 | - | - |
| Bellfield Community Hub | | | | | | | |
| Hall Hire | | | | | | | |
| Bond on all above | GST N/A | C | per booking | 300.00 | 300.00 | - | - |
| Private Groups – regular | Taxable | C | per hour | N/A | 34.00 | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|-------------------|--|------------------------------------|--|--|---|--|
| Private Groups – casual | Taxable | C | per hour | N/A | 42.50 | N/A | N/A |
| Community Groups – regular | Taxable | C | per hour | N/A | 15.00 | N/A | N/A |
| Community Groups – casual | Taxable | C | per hour | N/A | 18.00 | N/A | N/A |
| Bellfield Community Hub – Room1,2 and 3 – Regular – Community | Taxable | C | per hour | N/A | 15.00 | N/A | N/A |
| Bellfield Community Hub – Room1,2 and 3 – Regular – Private | Taxable | C | per hour | N/A | 34.00 | N/A | N/A |
| Bellfield Community Hub – Room1,2 and 3 – Casual – Community | Taxable | C | per hour | N/A | 18.00 | N/A | N/A |
| Bellfield Community Hub – Room1,2 and 3 – Casual – Private | Taxable | C | per hour | N/A | 42.50 | N/A | N/A |
| Bellfield Community Hub – Training Room – Regular - Community | Taxable | C | per hour | N/A | 15.00 | N/A | N/A |
| Bellfield Community Hub – Training Room – Regular - Private | Taxable | C | per hour | N/A | 34.00 | N/A | N/A |
| Bellfield Community Hub – Training Room – Casual - Community | Taxable | C | per hour | N/A | 18.00 | N/A | N/A |
| Bellfield Community Hub – Training Room – Casual - Private | Taxable | C | per hour | N/A | 42.50 | N/A | N/A |
| Bellfield Community Hub – Consulting Suites 1 and 2 – Casual - Community | Taxable | C | per hour | N/A | 15.00 | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|--|------------------------------|-----------------------------|
| Bellfield Community Hub – Consulting Suites 1 and 2 – Casual - Private | Taxable | C | per hour | N/A | 34.00 | N/A | N/A |
| City Development | | | | | | | |
| Transport | | | | | | | |
| Transport Engineering | | | | | | | |
| Parking Management | | | | | | | |
| Parking meter fees | Taxable | C | per day | Up to \$16.00 | Up to \$16.00 | - | - |
| Parking fees per hour | Taxable | C | per hr | up to \$5.00 | up to \$5.00 | - | - |
| Resident schemes/first permit | Exempt | C | per annum | Free | Free | N/A | N/A |
| Resident schemes/second permit | Exempt | C | per annum | 30.00 | 30.00 | - | - |
| First visitor permit | Exempt | C | per annum | 45.00 | 45.00 | - | - |
| First visitor permit (concession) | Exempt | C | per annum | 10.00 | 10.00 | - | - |
| Second visitor permit | Exempt | C | per annum | 65.00 | 65.00 | - | - |
| Disabled permits | Exempt | C | per annum | Free | Free | N/A | N/A |
| Replacement disabled motorist permit (subject to discretion) | Exempt | C | as required | 10.00 | 10.00 | - | - |
| Traffic Infringements | | | | | | | |
| (Discretionary fines) up to 0.5 penalty units | Exempt | S | per infringement | \$83.00 until 1st of July and may be increased by State Government | \$161.00 until 1st of July and will be increased by State Government | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| (Road rules Victoria) | Exempt | S | per infringement | \$83.00, \$99.00 and \$165.00 until 1st of July and may be increased by State Government | \$81.00 and \$161.00 until 1st of July and will be increased by State Government | N/A | N/A |
| Work Zone | | | | | | | |
| Name blade directional signage request | Exempt | C | per sign | 134.00 | 137.35 | 3.35 | 2.50 |
| Works zone sign | Taxable | C | per sign | 138.00 | 141.45 | 3.45 | 2.50 |
| Works zone request - outside business or within mixed use zone - per space per day | Taxable | C | per space per day | 12.75 | 13.05 | 0.30 | 2.35 |
| Works zone request - within a residential zone - per space per day | Taxable | C | per space per day | 7.35 | 7.55 | 0.20 | 2.72 |
| Works zone request - on paid parking areas | Taxable | C | per space per day | (Hours of restriction) * (Hourly fee) By negotiation | (Hours of restriction) * (Hourly fee) By negotiation | - | - |
| Assessment and approval of Traffic Management Plans | Taxable | C | per application | 43.00 | 44.10 | 1.10 | 2.56 |
| Property | | | | | | | |
| Property Services | | | | | | | |
| General Fees | | | | | | | |
| Discontinued road or reserves annual occupancy fees | Taxable | C | per address | \$115 or 10% of market value, | \$113 or 10% of market value, | (2.00) | (1.74) |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| | | | | whichever is greater | whichever is greater | | |
| Right of way (road) discontinuance application fee | Taxable | C | per application | 132.50 | 135.80 | 3.30 | 2.49 |
| Rent/Licence fee - Category two | Taxable | C | per property | 325.00 | 333.15 | 8.15 | 2.51 |
| Swipe card replacement fee | Taxable | C | each | 50.00 | 51.25 | 1.25 | 2.50 |
| Notes: *minimum fees \$110 or 10 % of market value whichever is the greater discounts may apply based on tier levels (tier 1: 60%, tier 2: 30% and tier 3: 0%) | | | | | | | |
| Planning & Building | | | | | | | |
| Development Planning | | | | | | | |
| Planning Permit Application - Planning and Environment Act 1987 Regulation 9 Section 47 | | | | | | | |
| (Class 1) Use only | Exempt | S | per application | 1,318.10 | 1,360.80 | 42.70 | 3.24 |
| (Class 2) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 permit or a permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less | Exempt | S | per application | 199.90 | 206.40 | 6.50 | 3.25 |
| To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) – Relating to Class 3-6 | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| (Class 3) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000 | Exempt | S | per application | 629.40 | 649.80 | 20.40 | 3.24 |
| (Class 4) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000 | Exempt | S | per application | 1,288.50 | 1,330.20 | 41.70 | 3.24 |
| (Class 5) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the | Exempt | S | per application | 1,392.10 | 1,437.30 | 42.50 | 3.25 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000 | | | | | | | |
| (Class 6) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000 | Exempt | S | per application | 1,495.80 | 1,544.30 | 48.50 | 1.48 |
| (Class 7) VicSmart application if the estimated cost of development is \$10,000 or less | Exempt | S | per application | 199.90 | 206.40 | 6.50 | 3.25 |
| (Class 8) VicSmart application if the estimated cost of development is more than \$10,000 | Exempt | S | per application | 429.50 | 443.40 | 13.90 | 3.24 |
| (Class 9) VicSmart application to subdivide or consolidate land | Exempt | S | per application | 199.90 | 206.40 | 6.50 | 3.25 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| (Class 11) To develop land (other than a class 2, class 3, class 7 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000 | Exempt | S | per application | 1,147.80 | 1,185.00 | 37.20 | 3.24 |
| (Class 12) To develop land (other than a class 4, class 5, or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000 | Exempt | S | per application | 1,547.60 | 1,597.80 | 50.20 | 3.24 |
| (Class 13) To develop land (other than a class 6 or class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000 | Exempt | S | per application | 3,413.70 | 3,524.30 | 110.60 | 3.24 |
| (Class 14) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000 | Exempt | S | per application | 8,700.90 | 8,982.90 | 282.00 | 3.24 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| (Class 15) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000 | Exempt | S | per application | 25,658.30 | 26,489.90 | 831.60 | 3.24 |
| (Class 16) To develop land (other than a class 8 or a permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000 (For the first 12 months from commencement of the regulations, the fee for a class 15 permit application (for development over \$50 million) will be charged at 50% of the fee set out in regulations). | Exempt | S | per application | 57,670.10 | 59,539.30 | 1862.20 | 3.24 |
| (Class 17) To subdivide an existing building (other than a class 9 permit) | Exempt | S | per application | 1,318.10 | 1,368.80 | 42.70 | 3.24 |
| (Class 18) To subdivide land into 2 lots (other than a class 9 or class 16 permit) | Exempt | S | per application | 1318.10 | 1,368.80 | 42.70 | 3.24 |
| (Class 19) To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 permit) | Exempt | S | per application | 1,318.10 | 1,368.80 | 42.70 | 3.24 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|----------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| (Class 20) Subdivide land (other than a class 9, class 16, class 17 or class 18 permit) | Exempt | S | per 100 lots created | 1,318.10 | 1,368.80 | 42.70 | 3.24 |
| (Class 21) To: a) create, vary or remove a restriction within the meaning of the <i>Subdivision Act 1988</i> ; or b) create or remove a right of way; or c) create, vary or remove an easement other than a right of way; or d) vary or remove a condition in the nature of an easement (other than right of way) in a Crown grant. | Exempt | S | per application | 1,318.10 | 1,368.80 | 42.70 | 3.24 |
| (Class 22) A permit not otherwise provided for in the regulation | Exempt | S | per application | 1,318.10 | 1,368.80 | 42.70 | 3.24 |
| (Class 13) To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 permit or a permit to subdivide or consolidate land) if the estimated cost of development | Exempt | S | per application | 3,413.70 | 3,464.40 | 50.70 | 1.49 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|-------------------------------------|--|---|------------------------------|-----------------------------|
| is more than \$2,000,000 but not more than \$5,000,000 | | | | | | | |
| (Class 10) VicSmart application to subdivide or consolidate land (other than a class 7, class 8 or class 9 permit) | Exempt | S | per application | 199.90 | 202.90 | 3.00 | 1.50 |
| Planning Permit Application Advertising | | | | | | | |
| Fixed rate for installation of up to two signs on site and notices to up to 12 adjoining properties | Exempt | C | per application | 462.00 | 473.55 | 11.55 | 2.50 |
| Per owner or occupier | Exempt | C | per property notified | 16.20 | 16.60 | 0.40 | 2.47 |
| Notification signage | Exempt | C | per first sign per application | 193.00 | 197.85 | 4.85 | 2.51 |
| Per additional notification sign | Exempt | C | per additional sign per application | 24.50 | 25.10 | 0.60 | 2.45 |
| Notice in local paper | Exempt | C | per application | Cost recovery + 10% administration fee | Cost recovery + 10% administration fee | - | - |
| Prescribed Fees - Planning and Environment (Fees) Regulations 2016 | | | | | | | |
| (Regulation 7) For requesting the Minister to prepare an amendment to a planning scheme exempted from the | Exempt | S | per application | 3,998.70 | 4,128.30 | 129.60 | 3.24 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|--|---|---------------------------------------|--------------------------------------|
| requirements referred to in section 20(4) of the Act. | | | | | | | |
| (Regulation 8) For requesting the Minister to prepare an amendment to a planning scheme exempted from certain requirements prescribed under section 20A of the Act. | Exempt | S | per application | 962.70 | 993.9 | 31.20 | 3.24 |
| (Regulation 10) For combined permit applications | Exempt | S | per application | Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|--|--|---------------------------------------|--------------------------------------|
| (Regulation 12) Amend an application for a permit or an application to amend a permit | Exempt | S | per application | a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any | a) Under section 57A(3)(a) of the Act the fee to amend an application for a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 9 ... b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a permit after notice is given is 40% of the application fee for that class of permit set out in the Table at regulation 11 and any additional fee under c) below ... c) If an application to amend an | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|--|---|---------------------------------------|--------------------------------------|
| (Regulation 12) Amend an application for a permit or an application to amend a permit (continued) | | | | additional fee under c) below ... c) If an application to amend an application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit | application for a permit or amend an application to amend a permit has the effect of changing the class of that permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of permit | | |
| (Regulation 12) Amend an application for a permit or an application to amend a permit (continued) | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|--|--|---------------------------------------|--------------------------------------|
| (Regulation 13) For a combined application to amend permit | Exempt | S | per application | The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made | N/A | N/A |
| (Regulation 14) For a combined permit and planning scheme amendment | Exempt | S | per application | Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if | Under section 96A(4)(a) of the Act: The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate | N/A | N/A |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|---------------------------------|-------------------------------|------------------------------|-----------------------------|
| | | | | separate applications were made | applications were made | | |
| (Regulation 15) For a certificate of compliance | Exempt | S | per application | 325.80 | 330.70 | 4.90 | 1.50 |
| (Regulation 16) For an agreement to a proposal to amend or end an agreement under section 173 of the Act | Exempt | S | per application | 659.00 | 680.40 | 21.40 | 3.25 |
| (Regulation 17) For a planning certificate for an application not made electronically | Exempt | S | per application | 22.20 | 22.60 | 0.40 | 1.80 |
| (Regulation 17) For a planning certificate for an application made electronically | Exempt | S | per application | 7.10 | 7.30 | 0.20 | 2.82 |
| (Regulation 18) Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council | Exempt | S | per application | 325.80 | 330.70 | 4.90 | 1.50 |
| Procedural Applications | | | | | | | |
| Single Dwelling – application to amend endorsed plans for building and works to a single dwelling which has their own title | Exempt | C | per application | 200.00 | 205.00 | 5.00 | 2.50 |
| Other Development - Cost of total development (including cost of works of original | Exempt | C | per application | 305.00 | 312.65 | 7.65 | 2.51 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| application and any additional amendments) - \$10,000 or less | | | | | | | |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$10,001 - \$100,000 | Exempt | C | per application | 630.00 | 645.75 | 15.75 | 2.50 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$100,001 - \$1,000,000 | Exempt | C | per application | 995.00 | 1,019.90 | 24.90 | 2.50 |
| Other Development - Cost of total development (including cost of works of original application and any additional amendments) - \$1,000,000 or more | Exempt | C | per application | 1,525.00 | 1,563.15 | 38.15 | 2.50 |
| Requests for extension of time on planning permits (first request) | Exempt | C | per application | 375.00 | 384.40 | 9.40 | 2.51 |
| Requests for extension of time on planning permits (second and subsequent requests) | Exempt | C | per application | 462.00 | 473.55 | 11.55 | 2.50 |
| Request for consent under Section 173 Agreement | Exempt | C | per application | 462.00 | 473.55 | 11.55 | 2.50 |
| Subdivision Fees - Subdivision (Fees) Regulations 2016 | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|---|--|------------------------------|-----------------------------|
| (Regulation 6) For certification of a plan of subdivision | Exempt | S | per application | 174.80 | 177.40 | 2.60 | 1.49 |
| (Regulation 7) Alteration of plan under section 10(2) of the Act | Exempt | S | per application | 111.10 | 112.70 | 1.60 | 1.44 |
| (Regulation 8) Amendment of certified plan under section 11(1) of the Act | Exempt | S | per application | 140.70 | 142.80 | 2.10 | 1.49 |
| (Regulation 9) Checking of engineering plans | Exempt | S | per application | 0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee) | 0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee) | - | - |
| (Regulation 10) Engineering plans prepared by Council | Exempt | S | per application | 3.5% of the cost of works proposed in the engineering plan (maximum fee) | 3.5% of the cost of works proposed in the engineering plan (maximum fee) | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|---|--|------------------------------|-----------------------------|
| (Regulation 11) Supervision of works | Exempt | S | per application | 2.5% of the estimated cost of construction of the works (maximum fee) | 2.5% of the estimated cost of construction of the works (maximum fee) | - | - |
| Administration | | | | | | | |
| Retrieval of file(s) from offsite storage (2015 and earlier) | Exempt | C | per application | 66.00 | 67.65 | 1.65 | 2.50 |
| Inspection fees (second and subsequent) | Exempt | C | per application | 167.00 | 171.20 | 4.20 | 2.51 |
| Condition plan approval fee (second and subsequent) | Taxable | C | per application | 132.00 | 135.30 | 3.30 | 2.50 |
| Bond or guarantee administration fee | GST N/A | C | per application | 548.00 | 561.70 | 13.70 | 2.50 |
| Preparation of a Section 173 Agreement | Taxable | C | per request | 1,100.00 | 1,127.50 | 27.50 | 2.50 |
| Peer review of Section 173 Agreements not prepared by Council – Administration fee (in addition to fees charged by Council's solicitor) | Taxable | C | per request | 224.00 | 229.60 | 5.60 | 2.50 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Copies of a planning permit (hard copy file) | Exempt | C | per application | 50.00 | 51.25 | 1.25 | 2.50 |
| Copies of a planning permit (electronic file) | Exempt | C | per application | 20.00 | 20.50 | 0.50 | 2.50 |
| Copies of endorsed plans (hard copy file) | Exempt | C | per application | 80.00 | 82.00 | 2.00 | 2.50 |
| Copies of endorsed plans (electronic file) | Exempt | C | per application | 20.00 | 20.50 | 0.50 | 2.50 |
| Other | | | | | | | |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the removal of vegetation | Exempt | S | per application | 201.00 | 206.40 | 5.40 | 2.69 |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to the pruning of vegetation | Exempt | S | per application | 100.00 | 101.50 | 1.50 | 1.50 |
| "In-principle" fee reduction for all planning permit and planning permit amendment applications that relate to sponsorship signage on Council land proposed by community clubs | Exempt | S | per application | 201.00 | 202.90 | 1.90 | 0.95 |
| Planning Advice | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Property Information Request | Exempt | C | per application | 137.00 | 140.45 | 3.45 | 2.52 |
| Pre-application advice for minor applications (by written correspondence) | Taxable | C | per application | 137.00 | 140.45 | 3.45 | 2.52 |
| Pre-application advice for major applications (by written correspondence) | Taxable | C | per application | 274.00 | 280.85 | 6.85 | 2.50 |
| (Optional) Pre-application meeting (in conjunction with written advice) | Taxable | C | per application | 137.00 | 140.45 | 3.45 | 2.52 |
| (Optional) Subsequent pre-application advice (by written correspondence) | Taxable | C | per application | 137.00 | 140.45 | 3.45 | 2.52 |
| Planning Permit Amendment - Planning and Environment Act 1987 Regulation 11 Section 72 | | | | | | | |
| (Class 1) Amendment to a permit to change the use of land allowed by the permit or allow a new use of land | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| (Class 2) Amendment to a permit (other than a permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the permit allows or to change any or all of the | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| conditions which apply to the permit. | | | | | | | |
| (Class 3) Amendment to a class 2 permit | Exempt | S | per application | 199.90 | 206.40 | 6.50 | 3.25 |
| (Class 4) Amendment to a class 3 permit | Exempt | S | per application | 629.40 | 649.80 | 20.40 | 3.24 |
| (Class 5) Amendment to a class 4 permit | Exempt | S | per application | 1,288.50 | 1,307.60 | 19.10 | 1.48 |
| (Class 6) Amendment to a class 5 or class 6 permit | Exempt | S | per application | 1,392.10 | 1,412.80 | 20.70 | 1.49 |
| (Class 7) Amendment to a class 7 permit | Exempt | S | per application | 199.90 | 202.90 | 3.00 | 1.50 |
| (Class 8) Amendment to a class 8 permit | Exempt | S | per application | 429.50 | 435.90 | 6.40 | 1.49 |
| (Class 9) Amendment to a class 9 permit | Exempt | S | per application | 199.90 | 202.90 | 3.00 | 1.50 |
| (Class 10) Amendment to a class 10 permit | Exempt | S | per application | 199.90 | 202.90 | 3.00 | 1.50 |
| (Class 11) Amendment to a class 11 permit | Exempt | S | per application | 1,147.80 | 1,185.00 | 37.20 | 3.24 |
| (Class 12) Amendment to a class 12 permit | Exempt | S | per application | 1,547.60 | 1,597.80 | 50.20 | 3.24 |
| (Class 13) Amendment to a class 13, 14, 15 or 16 permit | Exempt | S | per application | 3,413.70 | 3,524.30 | 110.60 | 3.24 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|----------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| (Class 14) Amendment to a class 17 permit | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| (Class 15) Amendment to a class 18 permit | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| (Class 16) Amendment to a class 19 permit | Exempt | S | per 100 lots created | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| (Class 17) Amendment to a class 20 permit | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| (Class 18) Amendment to a class 21 permit | Exempt | S | per application | 1,318.10 | 1,337.70 | 19.60 | 1.49 |
| Planning Infringements | | | | | | | |
| Planning Infringement penalty - Individual | | | | N/A | 909.00 | N/A | N/A |
| Planning Infringement penalty - Company | | | | N/A | 1,818.00 | N/A | N/A |
| Planning Infringement penalty - Reminder notice | | | | N/A | 26.20 | N/A | N/A |
| Building Services (BPi) | | | | | | | |
| Administration | | | | | | | |
| Copy of plans/documentation (residential) | Taxable | C | per property | 115.00 | 120.00 | 5.00 | 4.35 |
| Copy of plans/documents (commercial) | Exempt | C | per property | 236.00 | 250.00 | 14.00 | 5.93 |
| Amendment fee | Taxable | C | per permit | 335.00 | 350.00 | 15.00 | 4.48 |
| Dispensation advertising fee | Taxable | C | per property | 112.00 | 120.00 | 8.00 | 7.14 |
| Building permit time extension | Taxable | C | per permit | 360.00 | 360.00 | - | - |
| Building Authority Fees | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Building enquiry/information fees | Exempt | S | per property | 47.20 | 47.90 | 0.70 | 1.48 |
| Consent & report section 29a | Exempt | S | per property | 85.20 | 89.70 | 2.70 | 3.17 |
| Dispensation of Building Interim Regulations 2017 for siting or miscellaneous buildings e.g. Veranda fence at intersections masts etc. | Exempt | S | per property | 290.50 | 299.80 | 9.30 | 3.20 |
| Lodgement fees | Exempt | S | per permit | 121.90 | 125.80 | 3.90 | 3.20 |
| Swimming pool and spa barrier - registration fee | Exempt | S | per property | N/A | 32.90 | N/A | N/A |
| Swimming pool and spa barrier - compliance certificate | Exempt | S | per property | N/A | 21.10 | N/A | N/A |
| Domestic Minor Building Works (Up to \$ 16,000 value of work) | | | | | | | |
| Demolition - Class 1 (maximum 1 inspection) | Taxable | C | per permit | 585.00 | 650.00 | 65.00 | 11.11 |
| Demolition - Class 2 to 9 (maximum 1 inspection) | Taxable | C | per permit | 1,070.00 | 1,500.00 | 430.00 | 40.19 |
| Minor works (sheds, verandas, pergolas, carports, timber decks) on properties in Banyule (maximum 2 inspections) | Taxable | C | per permit | 560.00 | 650.00 | 90.00 | 16.07 |
| Minor works (sheds, verandas, pergolas, carports, timber decks) on properties outside Banyule (maximum 2 inspections) | Taxable | C | per permit | 990.00 | 1,500.00 | 510.00 | 51.52 |
| Dwelling - Additions / Alterations | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Owner builder - Up to \$150,000 | Taxable | C | per permit | 1,750.00 | 1,750.00 | - | - |
| Owner builder - \$151,000 to \$200,000 | Taxable | C | per permit | 2,210.00 | 2,210.00 | - | - |
| Owner builder - \$201,000 to \$300,000 | Taxable | C | per permit | 2,550.00 | 2,550.00 | - | - |
| Owner builder - \$301,000 to \$400,000 | Taxable | C | per permit | 3,315.00 | 3,315.00 | - | - |
| Owner builder - \$401,000 to \$500,000 | Taxable | C | per permit | 3,800.00 | 3,800.00 | - | - |
| Owner builder - \$501,000 to \$600,000 | Taxable | C | per permit | 4,395.00 | 4,395.00 | - | - |
| Owner builder - \$601,000 to \$700,000 | Taxable | C | per permit | 4,950.00 | 4,950.00 | - | - |
| Owner builder - \$701,000 to \$800,000 | Taxable | C | per permit | 5,500.00 | 5,500.00 | - | - |
| Registered builder - Up to \$150,000 | Taxable | C | per permit | 1,450.00 | 1,450.00 | - | - |
| Registered builder - \$151,000 to \$200,000 | Taxable | C | per permit | 1,840.00 | 1,840.00 | - | - |
| Registered builder - \$201,000 to \$300,000 | Taxable | C | per permit | 2,120.00 | 2,120.00 | - | - |
| Registered builder - \$301,000 to \$400,000 | Taxable | C | per permit | 2,760.00 | 2,760.00 | - | - |
| Registered builder - \$401,000 to \$500,000 | Taxable | C | per permit | 3,185.00 | 3,185.00 | - | - |
| Registered builder - \$501,000 to \$600,000 | Taxable | C | per permit | 3,650.00 | 3,650.00 | - | - |
| Registered builder - \$601,000 to \$700,000 | Taxable | C | per permit | 3,950.00 | 3,950.00 | - | - |
| Registered builder - \$701,000 to \$800,000 | Taxable | C | per permit | 4,500.00 | 4,500.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-----------------------------------|------------------------------|-----------------------------|
| Dwelling - New | | | | | | | |
| Registered builder - Up to \$400,000 | Taxable | C | per permit | 2,300.00 | 2,300.00 | - | - |
| Registered builder - \$401,000 to \$600,000 | Taxable | C | per permit | 2,580.00 | 2,580.00 | - | - |
| Registered builder - \$601,000 to \$800,000 | Taxable | C | per permit | 3,800.00 | 3,800.00 | - | - |
| Registered builder - \$801,000 to \$1,000,000 | Taxable | C | per permit | 4,530.00 | 4,530.00 | - | - |
| Registered builder - Over \$1,000,000 | Taxable | C | per permit | Quote by building surveyor | Quote by building surveyor | - | - |
| Owner builder - Up to \$400,000 | Taxable | C | per permit | 2,875.00 | 2,875.00 | - | - |
| Owner builder - \$401,000 to \$600,000 | Taxable | C | per permit | 3,350.00 | 3,350.00 | - | - |
| Owner builder - \$601,000 to \$800,000 | Taxable | C | per permit | 4,185.00 | 4,185.00 | - | - |
| Owner builder - \$801,000 to \$1,000,000 | Taxable | C | per permit | 5,500.00 | 5,500.00 | - | - |
| Owner builder - Over \$1,000,000 | Taxable | C | per permit | Quote by building surveyor | Quote by building surveyor | - | - |
| **** Categories have been changed from number of builders to amount. | | | | | | | |
| Other | | | | | | | |
| Swimming pools | Taxable | C | per permit | 1,080.00 | 1,080.00 | - | - |
| Works greater than \$100,000 value | Taxable | C | per permit | 560.00 | 560.00 | - | - |
| Building permit time extension | Taxable | C | per permit | 360.00 | 360.00 | - | - |
| A letter must be supplied detailing the amount of works completed and the amount of time required to complete the remaining works. | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---|-----------------------------------|---|---|---------------------------------------|--------------------------------------|
| Applicant must be aware that no further extensions will be possible. | | | | | | | |
| **** Please refer clients to the building department for a quote on a building permit fee. | | | | | | | |
| Other Constructions | | | | | | | |
| Unit development | Taxable | C | per permit | Quote by building surveyor | Quote by building surveyor | N/A | N/A |
| Commercial buildings | Taxable | C | per permit | Quote by building surveyor | Quote by building surveyor | N/A | N/A |
| Environment & Place | | | | | | | |
| City Futures | | | | | | | |
| Planning Scheme Amendment Fees | | | | | | | |
| Regulation 6(1) to consider a request | Exempt | S | per request | 2,871.60 | 3,096.20 | 224.60 | 7.82 |
| Regulation 6(2)(i) to consider up to and including 10 submissions | Exempt | S | per defined number of submissions | 14,232.70 | 15,345.60 | 1,112.90 | 7.82 |
| Regulation 6(2)(ii) to consider 11 to (and including) 20 submissions | Exempt | S | per defined number of submissions | 28,437.60 | 30,661.20 | 2,223.60 | 7.82 |
| Regulation 6(2)(iii) to consider submissions that exceed 20 | Exempt | S | per defined number of submissions | 38,014.40 | 40,986.80 | 2,972.40 | 7.82 |
| Regulation 6(3) to adopt | Exempt | S | per request | 453.10 | 488.50 | 35.40 | 7.81 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|-----------------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Regulation 6(4) to request approval | Exempt | S | per request | 453.10 | 488.50 | 35.40 | 7.81 |
| Regulation 7 to request the Minister to prepare an amendment to a planning scheme exempted from the requirements referred to in section 20(4) of the Act | Exempt | S | per request | 3,998.70 | 4,058.10 | 59.40 | 1.49 |
| Regulation 8 to request the Minister to prepare an amendment to a planning scheme exempted from the requirements prescribed under section 20A of the Act | Exempt | S | per request | 962.70 | 977.00 | 14.30 | 1.49 |
| Regulation 14 for a combined permit application and planning scheme amendment | Exempt | S | per application/ request | Variable | Variable | N/A | N/A |
| Municipal Laws | | | | | | | |
| Animal Management - Local Law and Domestic Animals Act 1994 | | | | | | | |
| Animal business registration application | Exempt | C | per premises | 208.00 | 215.00 | 7.00 | 3.37 |
| Registration full fee dogs + state levy below | Exempt | C | per year | 119.00 | 118.50 | (0.50) | (0.42) |
| Registration reduced fee category dogs + state levy below | Exempt | C | per year | 39.50 | 39.50 | - | - |
| Registration fee puppy under 6 months microchipped + state levy below | Exempt | C | per year | 39.50 | 40.50 | 1.00 | 2.53 |
| Registration fee for dogs registered prior to 11 April | Exempt | C | per year | 39.50 | 39.50 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| 2013, microchipped or de-sexed + state levy below | | | | | | | |
| Registration fee restricted, declared dangerous or menacing dogs + state levy below | Exempt | C | per year | 122.00 | 125.00 | 3.00 | 2.46 |
| State government levy dogs | Exempt | S | per year | 4.16 | 4.23 | 0.13 | 3.17 |
| Replacement registration tag | Exempt | C | as required | 6.00 | 6.00 | - | - |
| Transfer of registration from another Municipality | Exempt | C | as required | 6.00 | 6.00 | - | - |
| Registration full fee cats + state levy below | Exempt | C | per year | 100.50 | 100.50 | - | - |
| Registration reduced fee category cats + state levy below | Exempt | C | per year | 33.50 | 33.50 | - | - |
| Registration fee kitten under 6 months microchipped + state levy below | Exempt | C | per year | 33.50 | 33.50 | - | - |
| Registration fee for cats registered prior to 11 April 2013, microchipped or de-sexed + state levy below | Exempt | C | per year | 33.50 | 33.50 | - | - |
| State Government levy cats | Exempt | S | per year | 4.16 | 4.23 | 0.13 | 3.17 |
| Inspection of animal record | Exempt | C | per record | 30.50 | 30.50 | - | - |
| Keeping of animals (more than prescribed number) | Exempt | C | per year | 51.00 | 51.00 | - | - |
| Pet registration for a foster animal - Dog or Cat | Exempt | C&S | per year | 5.00 | 5.00 | - | - |
| State Government Levy Domestic Animal Businesses | Exempt | S | per year | 20.00 | 20.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|---|------------|---------------------------------------|---------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Pro-rata registration fees apply from 1 October based on whether animal is newly acquired, not applicable where registration should have been renewed. Pro-rata fee reduction does not apply to restricted, declared dangerous or menacing dogs. | | | | | | | |
| Eligible pensioners are charged 50% of the fee except for restricted, menacing or dangerous dogs. | | | | | | | |
| **Note: The State Government Levy may increase as of 1 July 2021, this increase will be reflected in the State Levy charged for the 2021/2022 registration period. | | | | | | | |
| **Note: Refunds are only applicable for annual fees and shall be calculated on a quarterly basis of unused portion, less an administrative charge of \$5. No refund less than \$10 shall be given. | | | | | | | |
| Filming Fees | | | | | | | |
| Filming application fee | Exempt | C | per request | 160.00 | 165.00 | 5.00 | 3.13 |
| Filming/Commercial Photography - full day (first day) | Exempt | C | per day | 750.00 | 770.00 | 20.00 | 2.67 |
| Filming/Commercial Photography - full day (subsequent days) | Exempt | C | per day | 375.00 | 385.00 | 10.00 | 2.67 |
| Filming/Commercial Photography - half day (first day) | Exempt | C | per half day | 375.00 | 385.00 | 10.00 | 2.67 |
| Filming/Commercial Photography - half day (subsequent days) | Exempt | C | per half day | 187.50 | 192.50 | 5.00 | 2.67 |
| Students film | Exempt | C | per day | - | - | - | - |
| Essential Vehicles and Crew Parking Permits - first day (Cost per 8 bays) | Exempt | C | per day per 8 bays | 150.00 | 160.00 | 10.00 | 6.67 |
| Essential Vehicles and Crew Parking Permits - subsequent days (Cost per 8 bays) | Exempt | C | per day per 8 bays | 80.00 | 80.00 | - | - |
| Filming inspection (Monday - Friday) | Exempt | C | per inspection | 140.00 | 145.00 | 5.00 | 3.57 |

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|--|------------|---------------------------------------|--------------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Filming inspection (Weekend) | Exempt | C | per inspection | 370.00 | 380.00 | 10.00 | 2.70 |
| Unit Base Fee - per day (if applicable) | Exempt | C | per day | 500.00 | 550.00 | 05.00 | 10.00 |
| Local Law Permits | | | | | | | |
| Chairs and tables | Exempt | C | per annum | 220.00 | 225.50 | 5.50 | 2.50 |
| Signs and "A" boards | Exempt | C | per annum | 200.00 | 205.00 | 5.00 | 2.50 |
| Goods on footpaths | Exempt | C | per annum | 270.00 | 277.00 | 7.00 | 2.59 |
| Real estate advertising portable signs | Exempt | C | per annum | 585.00 | 600.00 | 15.00 | 2.56 |
| Busking per day | Exempt | C | per day | 30.00 | N/A | N/A | N/A |
| Itinerant traders per day | Exempt | C | per day | 1,485.00 | 1,525.00 | 40.00 | 2.69 |
| Approved charity bin site | Exempt | C | per annum | 188.00 | 200.00 | 12.00 | 6.38 |
| Burning off per event | Exempt | C | per event | 157.50 | 157.50 | - | - |
| Skips beyond size/time per site | Exempt | C | per week or part thereof | 152.50 | 23.00 | (129.50) | (84.92) |
| Shipping containers / pods | Exempt | C | per container | 193.00 | 29.00 | (164.00) | (84.97) |
| Occupation permit application fee | Exempt | C | each | 81.00 | 84.00 | 3.00 | 3.70 |
| Occupation permit inspection fee during business hours | Exempt | C | per inspection | 142.00 | 145.00 | 3.00 | 2.11 |
| Occupation permit inspection fee out of hours | Exempt | C | per inspection | 375.00 | 580.00 | 205.00 | 54.67 |
| Occupation rates | Exempt | C | Sq. metres per week | 6.50 | 7.50 | 1.00 | 15.38 |
| Infringement debt collection fees | Exempt | C | per infringement | 25.50 | 26.15 | 0.65 | 2.55 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|-----------------------|-------------------------------|-------------------------------|------------------------------|-----------------------------|
| Camping/caravan permits per month (over 3 months) | Exempt | C | per month | 182.50 | 182.50 | 0.00 | 0.00 |
| Occupation permit fee | Exempt | C | each | 157.00 | 161.00 | 4.00 | 2.55 |
| Release Fees | | | | | | | |
| Derelict vehicles & impoundment costs | Exempt | C | each | 547.00 | 560.70 | 13.70 | 2.50 |
| Shopping trolleys | Exempt | C | each | 46.00 | 50.00 | 4.00 | 8.70 |
| A - Frames & impoundment costs | Exempt | C | each | 195.00 | 200.00 | 5.00 | 2.56 |
| Miscellaneous small items & impoundment costs | Exempt | C | each | 175.00 | 180.00 | 5.00 | 2.86 |
| Miscellaneous large items & impoundment costs | Exempt | C | each + Cost | 235.00 | 245.00 | 10.00 | 4.26 |
| Dog pound rehoming | Exempt | C | maximum (8 days) held | 308.00 | 308.00 | - | - |
| Construction Management | | | | | | | |
| Occupation permit application fee on Council land | Exempt | C | each | 81.00 | 84.00 | 3.00 | 3.70 |
| Occupation permit inspection fee - during business hours | Exempt | C | per inspection | 142.00 | 145.00 | 3.00 | 2.11 |
| Occupation permit Inspection fee - outside of business hours | Exempt | C | per inspection | 558.00 | 580.00 | 22.00 | 3.94 |
| Occupation rates | Exempt | C | Sq. metres per week | 7.00 | 7.50 | 0.50 | 7.14 |
| Park access fee | Exempt | C | per access | 152.00 | 160.00 | 8.00 | 5.26 |
| Reserved parking fees | Exempt | C | per bay | 12.50 | 15.00 | 2.50 | 20.00 |
| Occupation permit fee | Exempt | C | each | 157.00 | 161.00 | 4.00 | 2.55 |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| Where a fee is greater than \$60, the first \$50 of each fee is considered the application fee. Permits may require certain conditions and the normal public liability insurance cover required is \$10 million. | | | | | | | |
| Corporate Services | | | | | | | |
| Governance & Communications | | | | | | | |
| (Provision of prescribed accounts and records as listed in Part 10 Local Government Regulations 1990) | | | | | | | |
| Freedom of Information Act | | | | | | | |
| Administration | | | | | | | |
| Application fee (set by government) | Exempt | S | per application | 30.10 | 30.10 | - | - |
| Documents access charge | Exempt | S | per hour | 22.50 | 22.50 | - | - |
| Documents access charge | Exempt | S | per 1/4 hour | 5.60 | 5.60 | - | - |
| Document search charge | Exempt | S | per hour | 22.50 | 22.50 | - | - |
| Document search charge | Exempt | S | per 1/4 hour | 5.60 | 5.60 | - | - |
| Non colour photocopying (A4 or part thereof) | Exempt | S | per page | 0.20 | 0.20 | - | - |
| Finance & Procurement | | | | | | | |
| Administration | | | | | | | |
| Certificates | | | | | | | |
| Urgent land information certificate processing fee (In addition to the certificate fee) | Taxable | C | per certificate | 40.00 | 75.00 | 35.00 | 87.50 |
| Land information certificate | Exempt | S | per certificate | 27.00 | 27.80 | 0.80 | 2.69 |
| Debt Collection | | | | | | | |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---------------------------------------|---------------------|--|---|------------------------------|-----------------------------|
| Accounts Receivable - Legal collection fee (including Complaint) | Exempt | S | per account | As per Magistrates Court scale of costs. | As per Magistrates Court scale of costs. | N/A | N/A |
| Accounts Receivable - Company Search | Taxable | C | per account | 27.50 | 27.50 | - | - |
| Accounts Receivable - Letter of Demand | Taxable | C | per account | 15.00 | 15.00 | - | - |
| Accounts Receivable – Field Call | Taxable | C | per account | 110.00 | 110.00 | - | - |
| Rates - Legal collection fee (including Complaint) | Exempt | S | per assessment | As per Magistrates Court scale of costs. | As per Magistrates Court scale of costs. | N/A | N/A |
| Rates - Field Call | Taxable | C | per assessment | 110.00 | 110.00 | - | - |
| Rates – Letter of Demand | Taxable | C | per assessment | 15.00 | 15.00 | - | - |
| Rates – Title Search | Taxable | C | per assessment | 27.50 | 27.50 | - | - |
| Rates – Company Search | Taxable | C | per assessment | 27.50 | 27.50 | - | - |
| Special Rates - Legal collection fee (including Complaint) | Exempt | S | per assessment | As per Magistrates Court scale of costs. | As per Magistrates Court scale of costs. | N/A | N/A |
| Special Rates - Field Call | Taxable | C | per assessment | 110.00 | 110.00 | - | - |
| Special Rates – Letter of Demand | Taxable | C | per assessment | 15.00 | 15.00 | - | - |

| Fees and Charges | GST Status | Fee type Council (C) or Statutory (S) | Budget 2022/23 Freq | Budget 2021/22 Fees & Charges | Budget 2022/23 Fees & Charges | Fee Increase / (Decrease) \$ | Fee Increase / (Decrease) % |
|--|------------|---|---------------------------|---|---|---------------------------------------|--------------------------------------|
| Special Rates – Title Search | Taxable | C | per assessment | 27.50 | 27.50 | - | - |
| Special Rates – Company Search | Taxable | C | per assessment | 27.50 | 27.50 | - | - |
| Special Rates – Mortgagee Letter | Taxable | C | per assessment | 15.00 | 15.00 | - | - |
| General Fees | | | | | | | |
| Rate Notice Reproduction fee | Taxable | C | per issue | 15.00 | 15.40 | 0.40 | 2.67 |
| Accounts Receivable - Dishonoured payment administration fee | Exempt | C | per dishonour | 15.00 | 15.40 | 0.40 | 2.67 |
| Rates - Dishonoured payment administration fee | Exempt | C | per dishonour | 15.00 | 15.40 | 0.40 | 2.67 |
| Special Rates - Dishonoured payment administration fee | Exempt | C | per dishonour | 15.00 | 15.40 | 0.40 | 2.67 |
| Accounts Receivable - Dishonoured payment administration Fee - Aged Care | Exempt | C | per dishonour | 5.00 | 5.15 | 0.15 | 3.00 |

